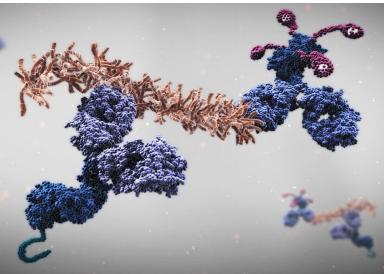


Committed to innovation and growth

Roland Diggelmann, COO Roche Diagnostics

Atlanta, 28 July 2015





HY 2015 Group results

Diagnostics

Business model & strategy HY 2015 overview Building a leading sequencing solution Outlook

HY 2015: Highlights



| Growth | | | |
|--------------|---|--|--|
| Sales | Group sales +6%¹ driven by HER2 franchise (+21%), Avastin (+9%), Actemra (+25%) and Professional Diagnostics (+7%) Outperformance in all major regions: US (+6%¹), Japan (+6%¹) and International (+9%¹) | | |
| Profit | +7% core EPS growth^{1,2} driven by strong underlying business | | |
| Innovation | | | |
| Oncology | Strong ASCO newsflow Atezolizumab (aPDL1): POPLAR, FIR, Chemo combos Alectinib: Phase II in 2L ALK+ NSCLC Gazyva: Phase III (GADOLIN) in R/R iNHL Cobimetinib + Zelboraf: Phase III (coBRIM) in 1L BRAF+ mM | | |
| Neuroscience | Ocrelizumab: OPERA I and II met primary and secondary endpoints | | |
| Hematology | ACE910 (aFIXa/FX): Updated phase lb | | |

¹ At Constant Exchange Rates (CER)

² Excluding sale of filgrastim rights in 2014

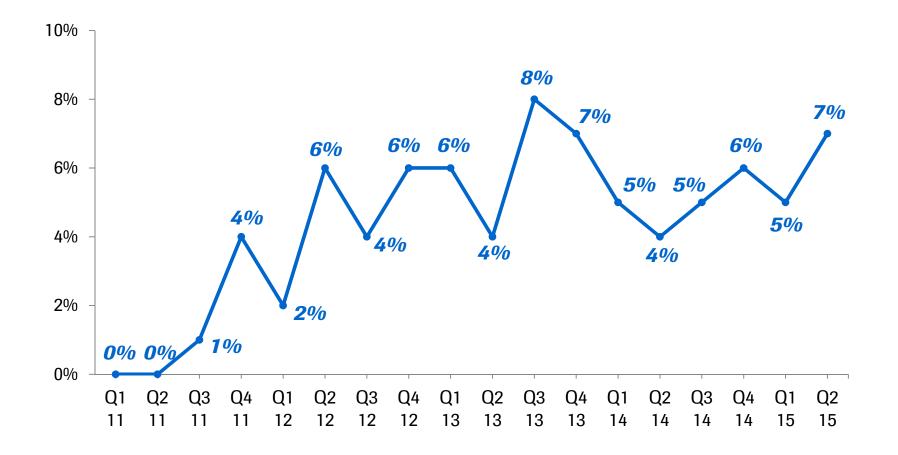
HY 2015: Strong sales growth



| | HY 2015 | HY 2014 | Change in % | |
|--------------------------|---------|---------|-------------|-----|
| | CHFbn | CHFbn | CHF | CER |
| Pharmaceuticals Division | 18.4 | 17.9 | 3 | 5 |
| Diagnostics Division | 5.2 | 5.1 | 2 | 7 |
| Roche Group | 23.6 | 23.0 | 3 | 6 |

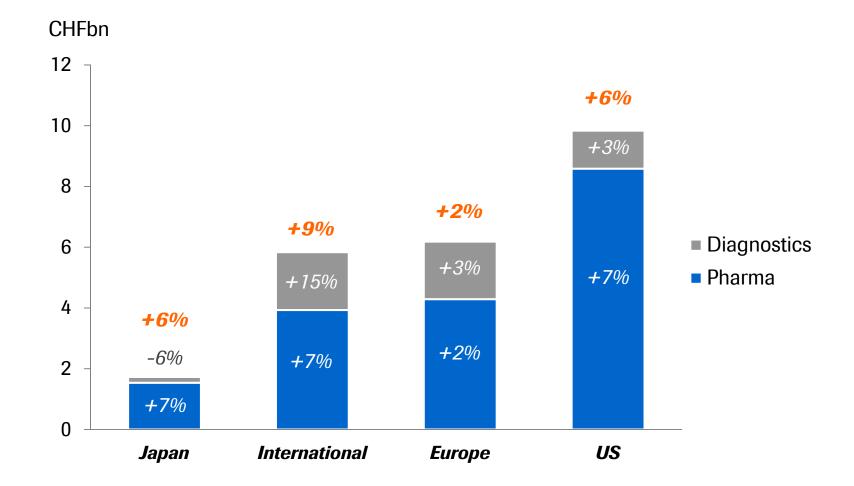


Q2 2015: Sales growth for fifth consecutive year



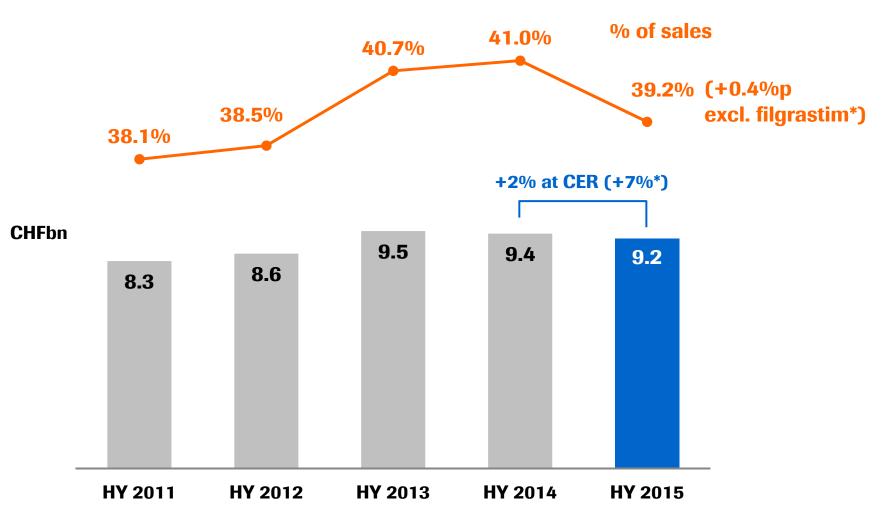


HY 2015: Both divisions with strong sales growth





HY 2015: Strong underlying Group core operating profit & margin

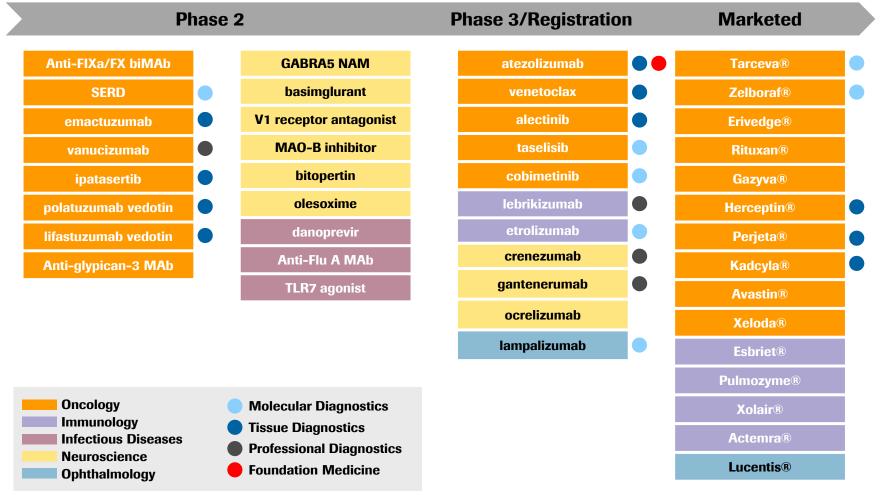


CER=Constant Exchange Rates

* Excluding sale of filgrastim rights in 2014 at CER

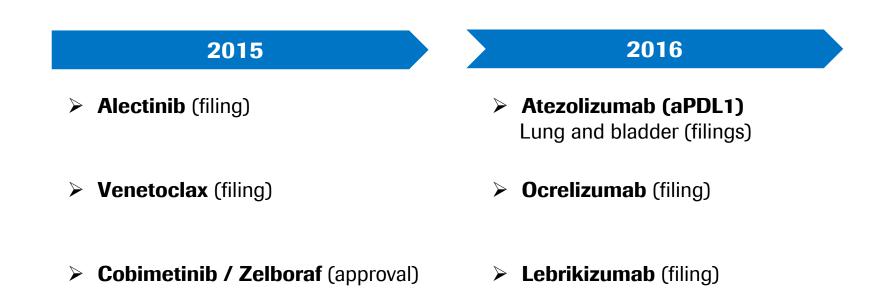


Progressing in Personalised Healthcare 60% of phase 2 & 3 products have PHC component





Roche: 6 new molecular entities (NMEs) for near-term readout



2015 outlook



| Group sales growth ¹ | Low to mid-single digit |
|---------------------------------|---|
| Core EPS growth ¹ | Ahead of sales growth ² |
| Dividend outlook | Further increase dividend in Swiss francs |

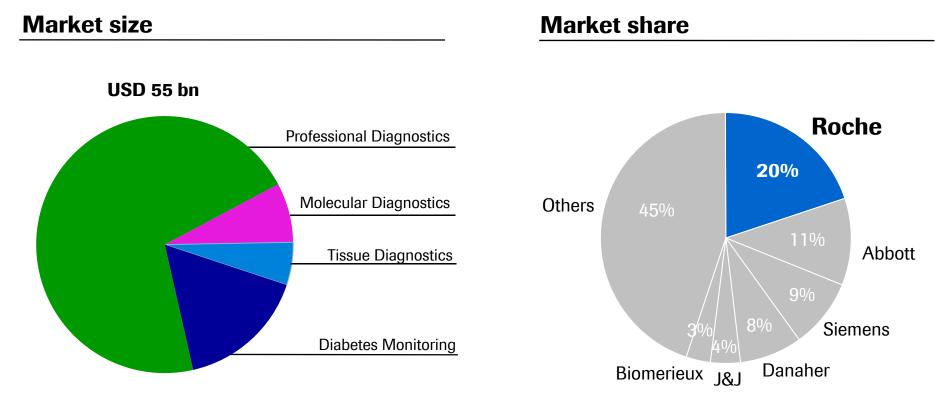


HY 2015 Group results

Diagnostics

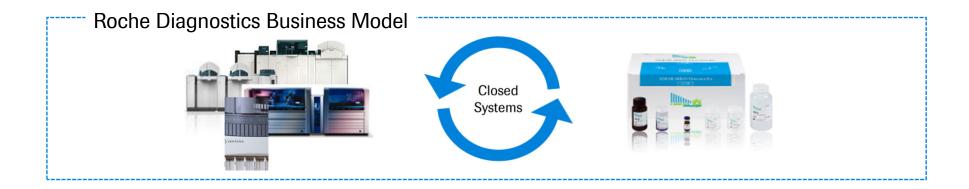
Business model & strategy HY 2015 overview Building a leading sequencing solution Outlook

In-Vitro Diagnostics market overview Large and growing market; Roche is market leader



Our business model *Customer focus and place instruments to generate recurring revenues through reagent usage*





Roch

Roche

Roche Diagnostics *Our competitive advantage*

Cell-based

Total solution offering

Protein-based

Breadth of technologies

DNA/RNA-based



Comprehensive menu

IT and workflow connectivity



Strong commercial presence

Active in all diagnostics segments

Large installed base worldwide

Millions of patients each day





HY 2015 Group results

Diagnostics

Business model & strategy HY 2015 overview Building a leading sequencing solution Outlook

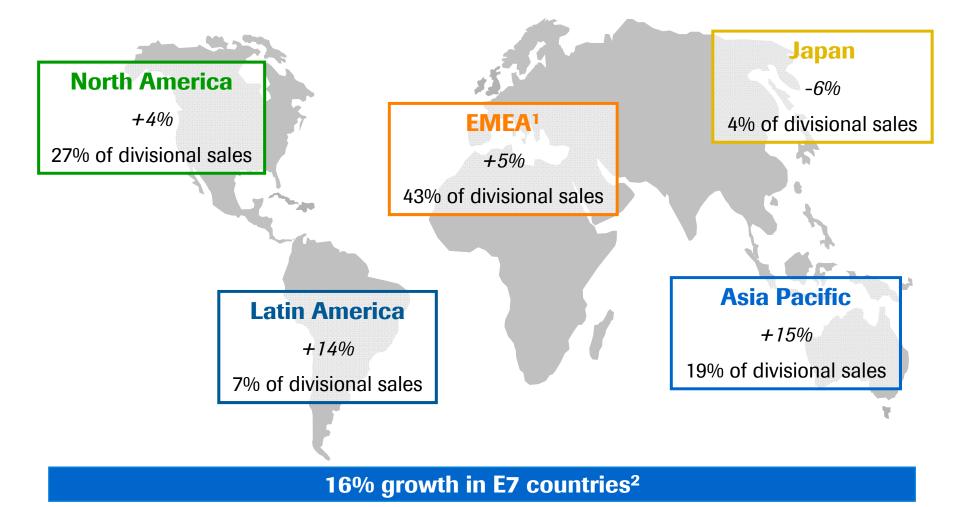


HY 2015: Diagnostics Division sales *Strong sales performance*

| | HY 2015 | HY 2014 | Change in % | |
|--------------------------|---------|---------|-------------|-----|
| | CHFm | CHFm | CHF | CER |
| Diagnostics Division | 5,235 | 5,140 | 2 | 7 |
| Professional Diagnostics | 2,972 | 2,904 | 2 | 7 |
| Diabetes Care | 1,057 | 1,140 | -7 | 1 |
| Molecular Diagnostics | 832 | 762 | 9 | 12 |
| Tissue Diagnostics | 374 | 334 | 12 | 12 |



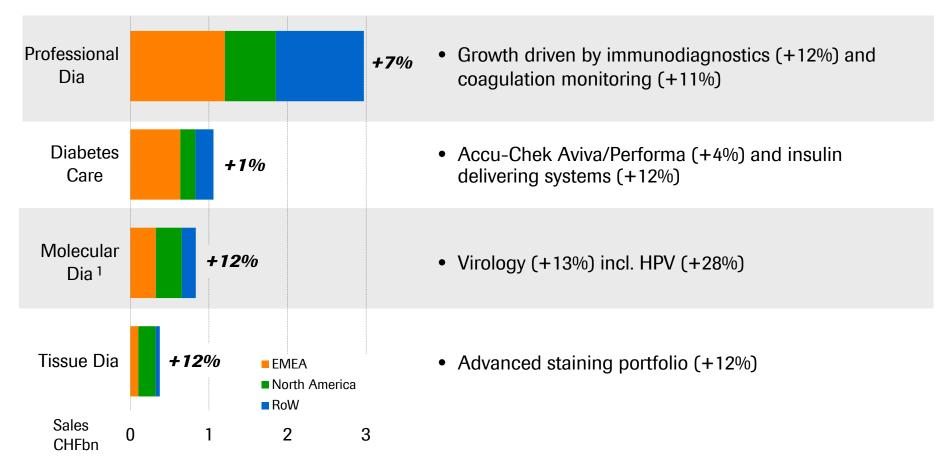
HY 2015: Diagnostics regional sales *Strong performance in APAC and EMEA*



¹Europe, Middle East and Africa; ²Brazil, China, India, Mexico, Russia, South Korea, Turkey All growth rates at Constant Exchange Rates



HY 2015: Diagnostics *Growth driven by Professional Diagnostics*



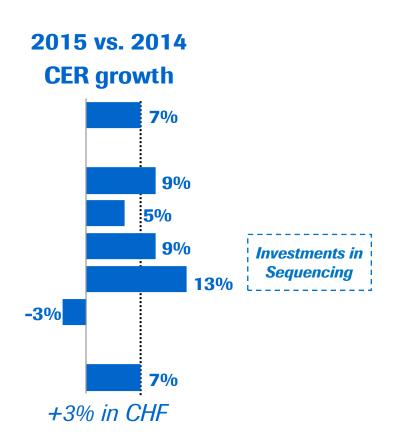
YoY CER growth

¹ Underlying growth of Molecular Diagnostics excluding Sequencing business: +9% CER=Constant Exchange Rates; EMEA=Europe, Middle East and Africa; NIPT=Non-invasive prenatal testing



HY 2015: Diagnostics Division *Profit growth in line with sales growth*

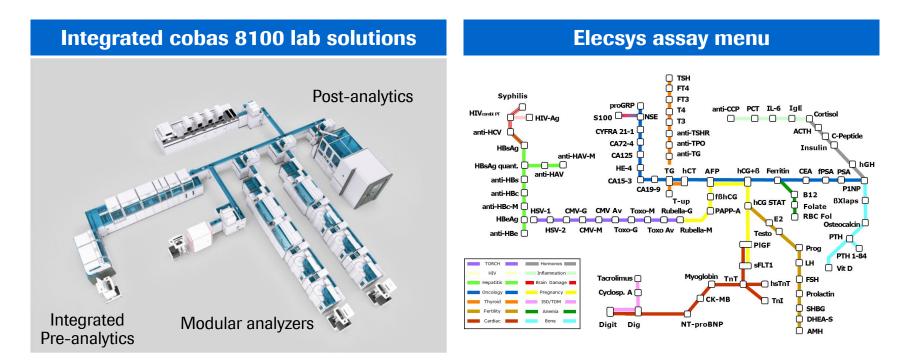
| | HY 2015 | | |
|----------------------------|--------------|-------|--|
| | CHFm % sales | | |
| Sales | 5,235 | 100.0 | |
| | | | |
| Royalties & other op. inc. | 71 | 1.4 | |
| Cost of sales | -2,303 | -44.1 | |
| M & D | -1,220 | -23.3 | |
| R & D | -540 | -10.3 | |
| G & A | -222 | -4.2 | |
| | | | |
| Core operating profit | 1,021 | 19.5 | |





Professional Diagnostics: Global launch of cobas 8100 version 2

- Bidirectional sample flow between pre-analytical, analytical and post-analytical steps optimizes laboratory workflow
- Automated sample check reduces work load and enhances patient safety





cobas e801 exhibited at EuroMedLab Double throughput with the same footprint



cobas e801



Flexible **cobas e** pack sizes

High throughput immunochemistry module in cobas 8000 series:

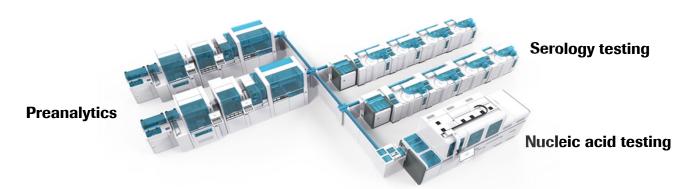
- Fastest time to result
- Highest accuracy
- Lower blood sample volume
- Minimum waste
- Minimized hands-on time
- High system uptime



Roche blood safety solution Unique ability to combine nucleic acid testing and serology for bloodscreening

| Roche blood safety solution | | | |
|-----------------------------|-------------|--|--|
| HTLV-I/II | | | |
| HIV combi PT | Anit-HCV II | | |
| Anti-HBc | Anti-HBs | | |
| HBsA | Syphilis | | |

- Launch of Elecsys[®] HTLV-I/II Immunoassay
- Competitive assay to complete bloodscreening portfolio in serology
- Target market for serology bloodscreening: ~CHF 1bn



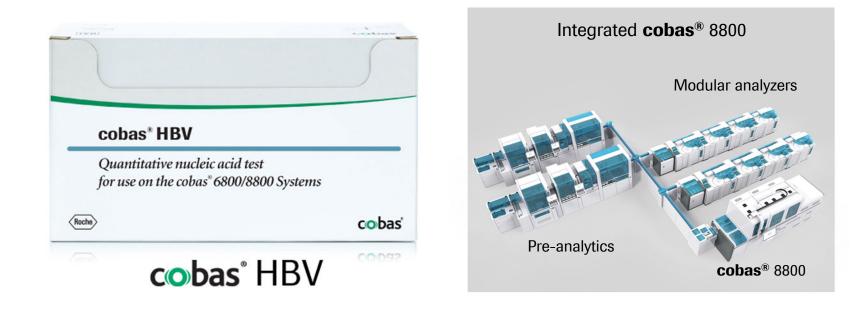
HIV: Human Immunodeficiency Virus; HCV: Hepatitis C Virus; HTLV : Human T-Lymphotropic Virus; HBsAg: Hepatitis B surface antigen HBc: Hepatitis B core; HBs: Hepatitis B surface



Molecular Diagnostics: Launch of HBV Test for cobas® 6800/8800 systems

Complements the viral load monitoring portfolio of cobas 6800/8800

- Lower sample requirement, higher sensitivity and faster test results across all genotypes
- Strengthens market lead in viral load testing and helps optimize therapy for patients





Entering Point of Care Molecular Diagnostics *CLIA waiver for Liat analyzer and Strep A test*

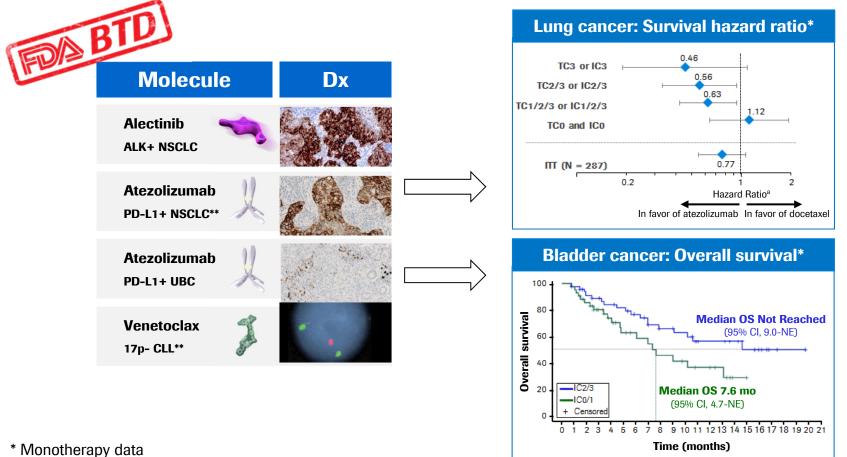


Liat[™] Analyzer

- Fast readout and easy to use
- Influenza A/B also submitted for CLIA waiver
- Plans to extend menu in:
 - RSV tests
 - MRSA and C-difficile
- Target market: ~CHF 350m (+20%)

Diagnostic assays guiding our clinical strategy More than 350 collaborations between Pharma and Dia

- 4 BTD were supported by having a Dx assay identifying patients to benefit
- Clinical outcomes correlate with patient stratification



** Achieved BTD in first half of 2015



HY 2015 Group results

Diagnostics

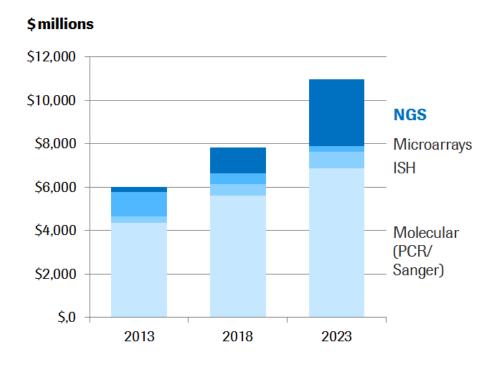
Business model & strategy HY 2015 overview Building a leading sequencing solution **Outlook**

Roche is market leader in DNA testing



DNA testing market*: 10-year estimates

Next-generation sequencing (NGS) will be the fastest-growing segment

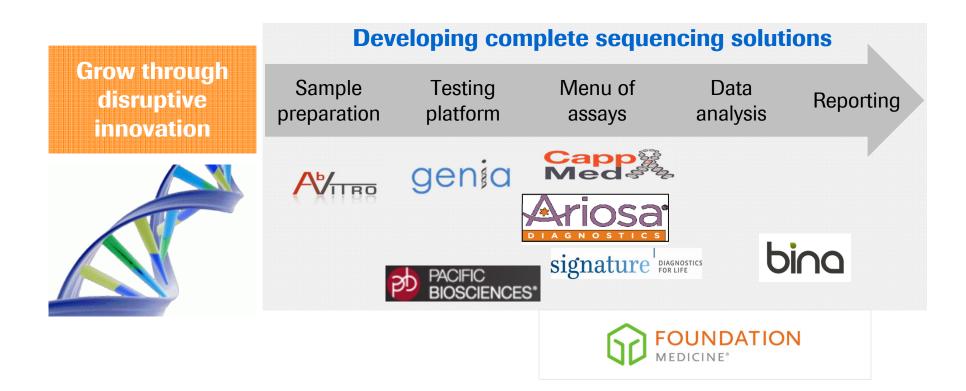


DNA testing uses different technologies which are complementary in applications:

- Molecular (PCR):
 - virology
 - blood screening
 - Oncology
 - Infectious disease
- In situ hybridization (ISH)
 - oncology
- Sequencing:
 - Whole genome sequencing and targeted sequencing
 - Mutation detection
 - Oncology
 - Pre-natal, newborn
 - Infectious disease



Sequencing strategy Building a leading sequencing solution





Updates on investments in sequencing Ariosa receives CE mark for FORTE™ software; Acquisition of CAPP Medical



Ariosa

- Business extension: licensing of FORTE software to labs in Europe
- FORTE provides more accurate assessment of fetal chromosome conditions than other statistical methods*
- Harmony test filed for CE-IVD certification



CAPP Medical

• Liquid biopsy for circulating tumour DNA for cancer therapy selection and monitoring.**

*Ashoor G et al., Am J Obstet Gynecol. 2012 Apr; 206(4):322.e1-5 **Nature Medicine, 2014 May; 20(5):548-54



HY 2015 Group results

Diagnostics

Business model & strategy HY 2015 overview Building a leading sequencing solution Outlook



Key launches 2015

| | Area | Product | Market | BA ¹ |
|-------------|------------------------|--|--------|-----------------|
| Instruments | | cobas c 513 – dedicated HbA1C analyzer | EU | RPD |
| | | cobas t 411- core lab coagulation analyzer | EU | RPD |
| | Laboratory | cobas 8100 V2 – Integrated pre- and post-analytical solution | WW 🗸 | RPD |
| | | cobas [®] 6800/8800 – Medium to High volume automated real-time PCR | US | RMD |
| / | | VENTANA HE 600 – automated H&E staining platform | WW | RTD |
| Devices | Diabetes Care | Accu-Chek Active no-code- next-gen. bG meter, no coding of test strips | WW | RDC |
| | | Accu-Chek Connect – bG meter with connectivity to smartphones, mobile applications and cloud | US | RDC |
| | Point of Care | CoaguChek [®] Pro II - professional system for PT and aPTT testing | EU | RPD |
| | Blood Screening | cobas [®] 6800/8800 MPX – Multiplex Bloodscreening test | US | RMD |
| | Infectious Diseases | cobas [®] Liat Influenza A/B + RSV – POC detection | US | RMD |
| | | HTLV- human T-lymphotropic virus diagnostics test | EU 🗸 | RPD |
| Tests | Virology | cobas [®] 6800/8800 HBV – Quantitative HBV viral load test | EU 🗸 | RMD |
| / Assays | | cobas [®] 4800 HIV-1 - Quantitative HIV viral load test | EU | RMD |
| | | cobas [®] 4800 HCV – Quantitative HCV viral load test | EU | RMD |
| | | cobas [®] 4800 HBV – Quantitative HBV viral load test | EU | RMD |
| | Genomics & Oncology | cobas [®] EGFR Test v2 - detection of EGFR in plasma | EU | RMD |
| | Cardiac | cobas h 232 Troponin T – Point of Care test version of Elecsys cTNT-hs | EU 🗸 | RPD |

31



Outlook *Investing into future growth*

- Continued strong growth in serum work area
- Focus on implementation of next generation platforms, e.g. cobas 6800/8800
- Continued investment into development of future sequencing solution
- Ongoing structural adjustments in Diabetes Care to adapt to continuing challenging market environment
- Strengthen leading presence in emerging markets



Doing now what patients need next