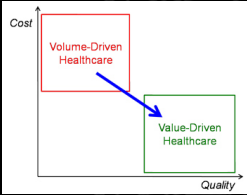


# The Importance of Value in Healthcare



**Kevin J. Bozic, MD, MBA**

William R. Murray Professor and Vice Chair

UCSF Department of Orthopaedic Surgery

Core Faculty, Philip R. Lee Institute for Health Policy Studies

Visiting Scholar, Harvard Business School

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# Disclosures/Conflicts of Interest

- **Research Support:**
  - AHRQ, NIH, RWJF, CHCF, UC CHQI, CMS
- **Consultant:**
  - Institute for Healthcare Improvement, Pacific Business Group on Health
  - Visiting Scholar, Harvard Business School
- **Governance/Leadership Roles:**
  - AAOS (Council on Research and Quality)
  - AAHKS (Health Policy, EBPC)
  - COA (Past-President)
  - OREF (Board of Trustees)
  - UCSF Medical Center (HTAP)
  - California Joint Replacement Registry (Chair)

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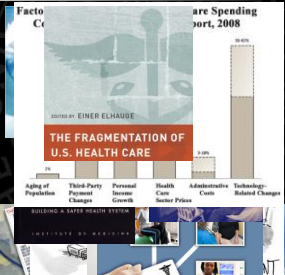
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# Problems with US Healthcare System

- Emphasis on *healthcare*, not *health*
- Fragmented delivery, payment systems
- Medical error/defensive medicine
- ‘Medical arms race’
- Moral hazard



*“Now we just have to sit back and wait for the Fed to bail us out.”*

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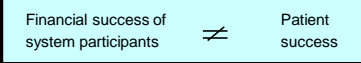
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## Lack of Competition Based on Value

- Patient **choice** and **competition** for patients are powerful forces to encourage continuous improvement in value and restructuring of care
- Today's competition in health care is **not aligned with value**



- Creating positive-sum **competition on value** is fundamental to health care reform

\*Slide courtesy of Michael Porter, PhD

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## Primary Goal: Improve Value

Value = *Outcome* / Cost



CONGRESS  
Patient Centered Outcomes of Care  
H Hospital

UnitedHealthcare  
CMS  
AdvaMed

BRIDGES to Excellence  
Rewarding Quality across the Healthcare System

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## Prerequisites for Value Based Healthcare

- Empower patients, providers, payors/purchasers with better information
  - Tools for efficient, real time data capture
  - Transparency of cost, quality
    - Actionable, easy to understand/use, risk adjusted
- Reorganize delivery, payment system around patient-centered value (not volume)
  - Align stakeholder incentives around value
    - Increased accountability for providers, patients
- Leadership from the medical profession




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**Clinical Orthopaedics and Related Research**  
A Publication of The Board of Orthopaedic Surgeons®

**Factors That Influence Provider Selection for Elective Total Joint Arthroplasty**

Kevin J. Bozic MD, MBA, David Kaufman MD,  
 Vanessa C. Chan MPH, Stephanie Caminiti APRN,  
 Courtland Lewis MD  
Clin Orthop Relat Res (2013) 471:1865-1872

| Dimension                                 | Relative Importance on 5 point Likert Scale (n=243) |
|---|---|
| Physician Manner                          | 4.68  |
| Physician Quality                         | 4.64  |
| Hospital Factors                          | 4.01  |
| Physician Reputation                      | 4.00  |
| Customer Service                          | 3.98  |
| Physician Qualifications                  | 3.97  |
| Non-Clinical Features (convenience, cost) | 3.50  |

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**Clinical Orthopaedics and Related Research**  
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 Courtland Lewis MD  
Clin Orthop Relat Res (2013) 471:1865-1872

|  | Average (5 point Likert Scale) |
|--|--------------------------------|
| I believe that my choice of surgeon will have an important impact on my outcome.       | 4.7                            |
| There are big differences in the quality of care among different orthopaedic surgeons. | 4.5                            |
| I had adequate information to choose the surgeon for my procedure.                     | 3.3                            |
| I found data that helped me understand how this surgeon compares to other surgeons.    | 3.2                            |

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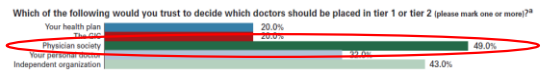
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**Who Will Define 'Quality' in Orthopaedics?**



**AAOS**  
AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS

**Blue Distinction**  
\*Sinaiko and Rosenthal, AJMC, 2010

**US News & World Report**  
2013 HOSPITALS

**"Requires development of quality measures and ensures close collaboration with physicians and other stakeholders regarding the measures used in the performance program."**

**-SGR Repeal and Medicare Provider Payment Modernization Act (HR 4015/S 2000)**

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## Empowering Patients, Providers with Data




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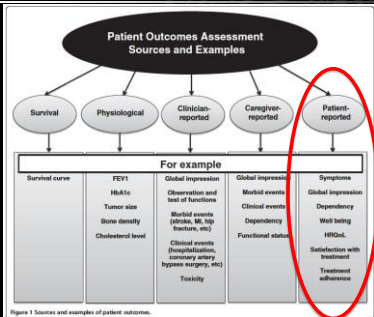
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## Which Outcomes are Important to Measure?



Johnston et al., 2013, Patient-Reported outcomes in meta-analysis- Part 1: assessing risk of bias and combining outcomes, Health and Quality of Life Outcomes,

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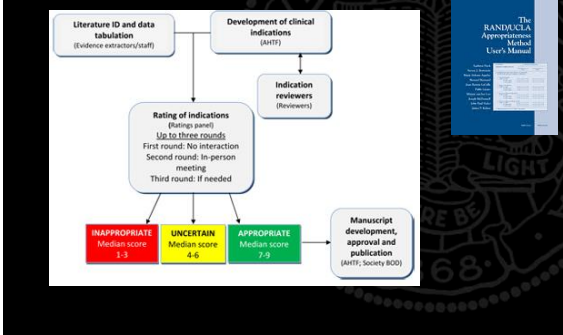
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## Population Health Management: Appropriateness




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### Population Health Management: 'Downstreaming'

American Society of Orthopaedic Physician's Assistants  
ASOPA

The Innovator's Prescription  
A Disruptive Solution for Health Care  
Clayton M. Christensen  
with contributions by Dr. Christopher Dennerlein, Dr. James H. Braxton, M.D., & Jason Hoag, M.D.

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### Population Health Management: Patient Engagement

Healthy Behavior

Self-manage chronic disease

Shared Decision Making

Market public report cards

Solicit input on report card measurements

Consumer Engagement

Smoking causes fatal lung cancer

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### Transitioning to Value Based Payment

- Providers function in silos
  - Waste, inefficiency
- Delivery, payment systems don't promote alignment, accountability
- Regulatory, legal barriers to alignment
  - Stark, anti-kickback, CMP, Tax Code

EDITED BY EINER ELHAUG  
THE FRAGMENTATION OF U.S. HEALTH CARE

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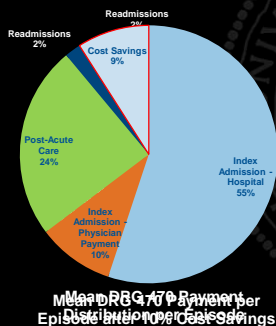
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# Value Driven Payment



- Reduce/eliminate *non value-added care*
- Inappropriate care
- Avoidable complications/readmissions/reoperations
- Excess cost due to variation in price
- Standardization

Source: Brandeis Analysis of 2012 CMS Data

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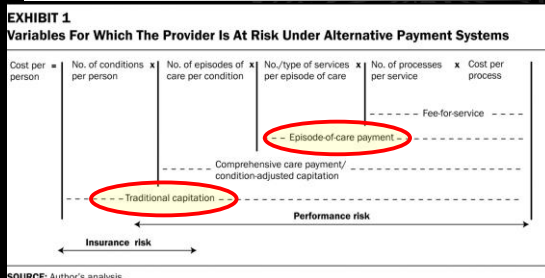
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# Providers Bear More Risk



SOURCE: Author's analysis.

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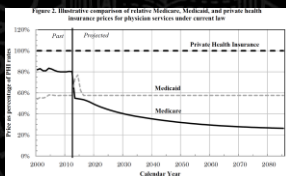
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# The Choice is Ours...

**"The first, critical step (in healthcare reform) is physician leadership"**—Mark McClellan, MD, PhD, testimony to Senate Finance Committee, May, 2010

- Either we find ways to stretch our healthcare dollars by improving quality and eliminating waste, or...
- Cost containment will be imposed on us by limiting access and cutting provider reimbursement




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### Leadership Opportunity for Orthopaedics

“Control your own destiny or someone else will” – Jack Welch



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### Value is Agnostic to Practice Setting

- Private practice
  - Solo/small group
  - Single specialty
- Hospital-based
- Multi-specialty group
- Integrated delivery network
- Academic practice



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### Are You Ready for Value Based Healthcare?

- Focus on sustainable, patient-centric value creation
- Credible data!
  - Cost
  - Outcomes
- Well-defined goals, performance metrics
- Leadership!!



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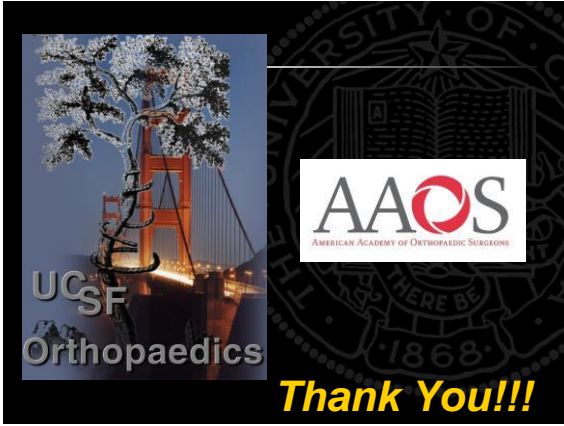
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# The Value of Hip Arthroscopy

Thomas G. Sampson M.D.  
San Francisco, CA




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## Presenter Disclosure Information

Arthroscopic surgery for osteoarthritis

### Thomas G Sampson M.D.

Disclosure Information  
The following relationships exist:

**Consultant and Speaker:**  
Con Med; Smith and Nephew; Arthrex

**Journal Review:**  
Journal of Bone and Joint Surgery - British; Arthroscopy; Clinical Orthopaedics and Related Research; AJSM

**International Society for Hip Arthroscopy:**  
Past President

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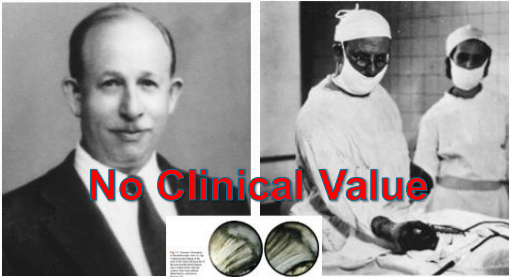
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## 1931 Cadaver Hip Arthroscopy Peripheral Compartment Only



**No Clinical Value**

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Early Development 1970-1980

A different way of doing joint surgery with minimally invasive techniques (Arthroscopy)  
Central Compartment      Distraction (Traction)

Johnson



Errikson



**Questionable value**

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Lateral Approach 1984 (Glick and Sampson)

Supine approach 1991 (Byrd)

Central Compartment-Long Scopes and Canulated Instruments



**Patients and Industry sees value**

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Hip Arthroscopy: The Next Evolution in Sports Medicine  
Freddie H. Fu, MD, DSc, DPs (Editor)

Recognize Instability, Labral Repair, Research, Fellowships



**Educators see value**

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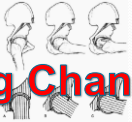
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FAI(Femoro-acetabular Impingement)

Ganz



**Everthing Changed!**

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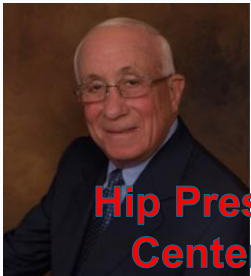
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Arthroscopic Femoroplasty 2001



**Hip Preservation  
Center Stage**

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Treat the CAM with resection osteoplasty using a specific reproducible technique



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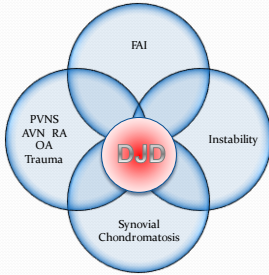
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### Etiology of Hip Pain and DJD Explored



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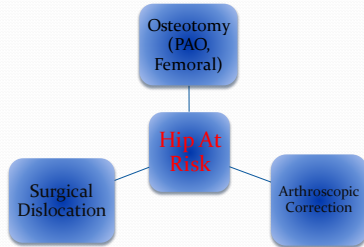
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### Available Procedures Hip Pathology or Injury



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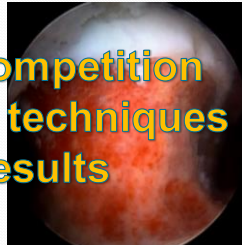
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### Both Open and Arthroscopic Evolve Osteoplasty (Femoroplasty)

Open Surgical Dislocation

Arthroscopic



Value in competition to improve techniques and results

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Literature

ARTHROSCOPY THE JOURNAL OF ARTHROSCOPIC AND RELATED SURGERY

Articles & Issues Collections For Authors For Reviewers Journal Info Subscribe Society Information More Periodicals

In This Issue On the Cover

Dr. Harold Okuda introduces the September issue

Hip = 2663 entries  
FAI = 268 articles

Google hip arthroscopy

Scholar About 36,000 results (0.05 sec)

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Industry

(Stryker, Smith and Nephew, ConMed-Linvac, Arthex, Wolfe, Stortz)

Company X

 Screenshot of a website for "Company X" with the heading "hip arthroscopy" and "begin your arthro checks". Below are two images of hip surgery equipment: a patient on a table with a hip brace and a robotic hip surgery system.

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Clin Orthop Relat Res (2012) 470:1079–1089  
 DOI 10.1007/s11999-011-2023-7

Clinical Orthopaedics  
 and Related Research  
Journal of Orthopaedic Trauma and Sports

SYMPOSIUM: VALUE BASED HEALTHCARE

### Is Hip Arthroscopy Cost-effective for Femoroacetabular Impingement?

David W. Shearer MD, MPH, Jonathan Kramer BS,  
 Kevin J. Bozic MD, MBA, Brian T. Feeley MD

- If NO arthritis, may be cost effective or beneficial
- With arthritis, probably NOT cost effective unless there is a benefit delay to a THR for 16 years

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## The Patient

(Ideal compared to open surgery)

1. Day surgery
2. Reduced pain and disability
3. Reduced loss of productivity (work)
4. Reduced limited mobility
5. Quicker return to self-care (reduced family burden), ADLs and sports




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Clin Orthop Relat Res. Mar 2010; 468(3): 743–746.

### Prospective Analysis of Hip Arthroscopy with 10-year Followup

J. W. Thomas Byrd, MD and Kay S. Jones, MSN, RN

- 50 patients (52 hips)
- 38 years (range, 14–84 years)
  - 27 males and 23 females
- Median improvement = 25 points (mHHS)
  - preoperative = 56 points
  - postoperative = 81 points
- 14 patients converted to THA
  - 2 died
- **Arthritis** is an indicator of poor long-term outcomes

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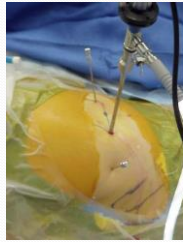
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## Tissue damage

Surgical dislocation



Arthroscopic



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## The value of hip arthroscopic surgery?

1. Define the goals of surgery
2. Optimizing cost per outcome
3. Best practices advice



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## Define the goals of surgery



- Relieve pain
- Preserve cartilage and labrum
- Restore ROM and function

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## Optimizing cost per outcome

- Direct costs-
  - Physician
  - Surgical
  - Therapy
- Indirect costs-
  - Time away from work or school
  - Time away from team
  - Family, etc.



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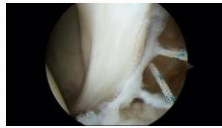
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## Best practices advice for hip arthroscopy

- Any non-arthritic hip condition
- Some with < **Tönnis 1**
- Expectations match outcomes
- Surgeons expectations = patients expectations
- Reasonable and proven procedures



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## Other tips to maximize value to patient, surgeon, hospital, insurer, government (public health benefits)

1. Correct indications, supported by H&P and imaging
2. Surgeon should know his abilities, and optimize the surgical environment
3. Hospitals and surgical centers of excellence only (avoid the occasional hip scope)
4. Insurers should pay a reasonable fee to support centers of excellence
5. Insurers and Government should rely on members (not bureaucrats) of AAOS and AANA to determine appropriate hip surgical procedures

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## Maximizing Hip Care: Capturing and Demonstrating Value in TOTAL HIP REPLACEMENT

Ryan M. Nunley, M.D.  
Associate Professor

Joint Preservation, Resurfacing, and Replacement Service  
of Orthopaedic Surgery

Washington University in St. Louis

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## Disclosures

My disclosures are listed in the AAOS database.

- **Consultant:** Smith & Nephew, Wright Medical Technology, Medtronic, CardioMEMS, Integra Life Sciences, DePuy, Cardinal Health, Bluebelt, Biocomposites, Mobile Compression Systems
- **Research Support:** Smith & Nephew, Wright Medical Technology, Biomet, Stryker, Medical Compression Systems, EOS Imaging, DePuy



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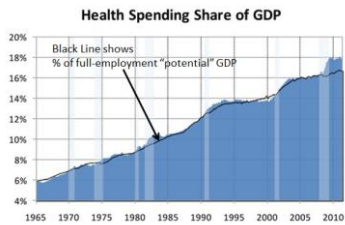
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## The Problem: Uncontrolled health care costs



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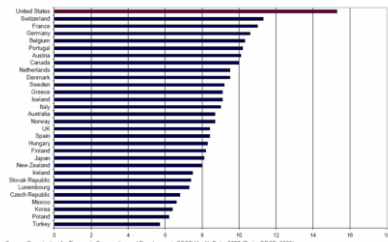
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## International Healthcare

Healthcare Spending as % GDP



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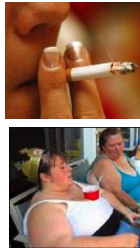
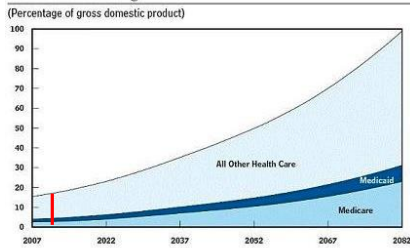
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## U.S. Health Care System in Crisis

Projected Spending on Health Care Under an Assumption That Excess Cost Growth Continues at Historical Averages



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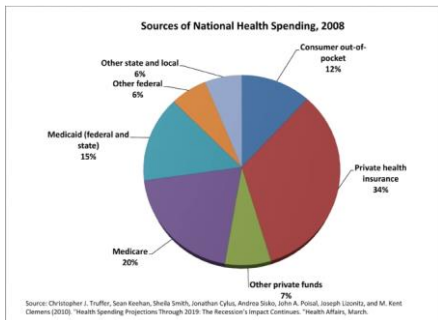
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## US Insurers-all patients



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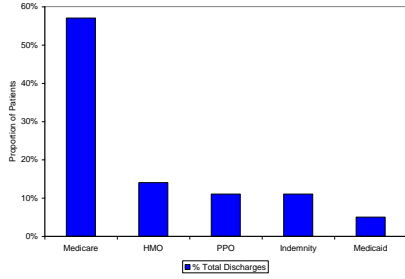
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### U.S. Total Joint Payer Mix



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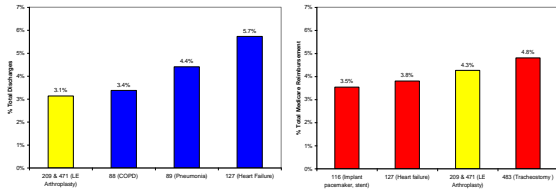
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### DRG 209/471



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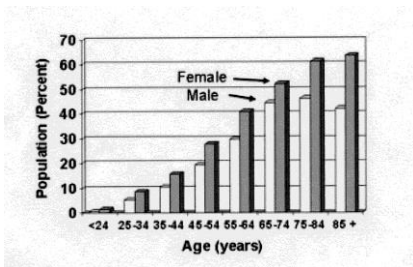
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### Incidence of Arthritis in U.S.



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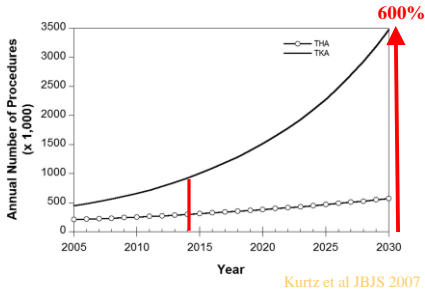
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### The Problem:

- Number of patients needing TJA will continue to grow




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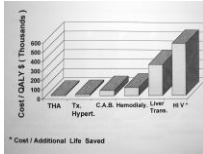
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### Background

- Total hip replacement is one of the most cost-effective procedures in all of medicine




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ARTICLES THE LANCET 1129

ARTHROPLASTY OF THE HIP  
 A New Operation  
 JOHN CHARNLEY  
 M.B., B.Sc. Manc., F.R.C.S.

- Cautioned against overutilization of THA in young active patients
- Described those over 65 yrs as best suited candidates
- By the 2<sup>nd</sup> decade, considered expanding THA to much younger and more active pts

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**The operation of the century: total hip replacement**

Jan DiLauro, Clare Young, Cedric Belfrage

In the 1960s, total hip replacement revolutionized management of elderly patients crippled with arthritis, with very good long-term results. Today, young patients present for hip-replacement surgery hoping to restore their quality of life, which typically includes physically demanding activities. Advances in bioengineering technology have driven development of hip prostheses. Both cemented and uncemented hips can provide durable fixation. Better materials and design have allowed use of large-bore bearings, which provide an increased range of motion with enhanced stability and very low wear. Minimally invasive surgery limits soft-tissue damage and facilitates accelerated discharge and rehabilitation. Short-term objectives must not compromise long-term performance. Computer-assisted surgery will contribute to reproducible and accurate placement of implants. Universal economic constraints in healthcare services dictate that further developments in total hip replacement will be governed by their cost-effectiveness.

Paleopathologists have diagnosed osteoarthritis of the hip in ancient skeletons; and occurrence and distribution of the implant's aseptic loosening as a result of mechanical failure of the fixation interface; infection.

- Primary goals
  - Pain relief
  - Restoration of Essential Functions
- One of the most cost-effective medical interventions for improving quality of life

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**Total Hip Arthroplasty**

- Implant Design
- Bearing Surfaces
- Surgical Techniques
- Lead to improved outcomes
  - Increased patient satisfaction
  - Enhanced Implant Durability
- Increased patient expectations and demand

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**Total Hip Arthroplasty**

•# THAs in the United States continues to steadily increase

•Most rapid rate of growth is in younger patients

Kurtz et al. JBJS: Am 2007

Kurtz et al. J Arthroplasty 2009

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Rating scales for THA

•Harris, Merle d’Aubigne developed hip scores in 1960’s

•Consistent with indications at that time, excellent score required only pain relief, normal walking, and successful basic ADLs

•In spite of application of procedures to younger, more active, more demanding patient population, same rating scales still utilized  
•General outcomes, QOL measures added; substantial ceiling effect persists

•Evidence emerging that all patient expectations are not being met

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Fulfillment of Patients’ Expectations for Total Hip Arthroplasty

By Carol A. Mancuso, MD, Jennifer Jout, MPH, Eduardo A. Salvati, MD, and Thomas P. Sculco, MD  
Investigation performed at the Hospital for Special Surgery, New York, NY

•43% of patients had ALL of their expectations fulfilled completely

•Absence of any post-operative limp among most important prognostic factors for satisfaction

Horizontal lines for notes or answers.



Specific values important to patients, spouses, families, employers not specifically addressed by current rating scales:

- Return to employment at high level
- Return to high level recreation
- Return to normal sexual function

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National Multi-Center Study Recently Completed to:

- Establish current level of success/function of modern implants in returning high demand patients to crucial activities
- Determine if there are any discernible differences among currently utilized implants (including THA vs. SRA)

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### Definitions

- Modern implants = uncemented stem + advanced bearing surface
- Advanced bearing surface:
  - Highly cross-linked polyethylene against metal, ceramic, or Oxinium
  - Ceramic-ceramic
  - Metal-metal (monoblock, modular, SRA)
- High demand patients = age  $\leq$  60 + high activity level (premorbid UCLA score  $\geq$  6)

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### Multicenter Study: Methods

- Collected data through the administration of an *unbiased and blinded* telephone questionnaire to evaluate functional outcomes of modern hip implants at a minimum of one year after surgery.
- Included patients from 5 geographically diverse medical centers with experience using different types of advanced bearing surfaces.

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### Investigational Centers

- Washington University School of Medicine
  - St. Louis, MO
- Rush University Medical Center
  - Chicago, IL
- Thomas Jefferson University/Rothman Institute
  - Philadelphia, PA
- Anderson Orthopaedic Clinic
  - Arlington, VA
- The Center for Hip and Knee Surgery
  - Mooresville, IN

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### Survey Center Methodology

- University of Wisconsin Survey Center (UWSC) was chosen as an independent third party surveyor
- UWSC has long track record of administering health questionnaires for state and federal agencies
  - No affiliation with any of the surgeons
  - No knowledge or interest in bearing surfaces

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## Overall Sample Disposition and Response Rate

| Sample Disposition                 | Total Cases |
|------------------------------------|-------------|
| Completed Interview                | 943         |
| Partial Interview                  | 43          |
| Eligible, Non-interview            | 361         |
| Unknown Eligibility, Non-interview | 33          |
| Not Eligible                       | 44          |
| Total                              | 1424        |
| <b>AAPOR Response Rate 1</b>       | <b>68%</b>  |

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## Demographics and UCLA

| Demographics and Pre-morbid UCLA Activity Score | All Hips     | Standard Head THA (≤32mm) | Big Head THA (>32mm) | SRA          |
|---|--------------|---------------------------|----------------------|--------------|
| n   | 806          | 359                       | 323                  | 124          |
| Number Male                                     | 531 (65.88%) | 195 (54.32%)              | 236 (73.07%)         | 100 (80.65%) |
| Number Female                                   | 275 (34.12%) | 164 (45.68%)              | 87 (26.93%)          | 24 (19.35%)  |
| Age at surgery (mean; years)                    | 49.50        | 48.62                     | 50.30                | 49.93        |
| Length f/u (mean; years)                        | 2.31         | 2.56                      | 2.32                 | 1.57         |
| Number UCLA = 10                                | 306 (38.01%) | 109 (30.45%)              | 121 (37.46%)         | 76 (61.29%)  |
| Number UCLA = 9                                 | 107 (13.29%) | 34 (9.50%)                | 52 (16.10%)          | 21 (16.94%)  |
| Number UCLA = 8                                 | 98 (12.17%)  | 57 (15.92%)               | 31 (9.60%)           | 10 (8.06%)   |
| Number UCLA = 7                                 | 61 (7.58%)   | 34 (9.50%)                | 24 (7.43%)           | 3 (2.42%)    |
| Number UCLA = 6                                 | 233 (28.94%) | 124 (34.64%)              | 95 (29.41%)          | 14 (11.29%)  |
| UCLA frequency missing                          | 1            | 1                         | 0                    | 0            |

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## UCLA Activity Score

• In the year before your hip became painful, did you...

|    |  |
|----|--|
| 10 | Regularly participate in impact sports such as jogging, tennis, skiing, acrobatics, ballet, heavy labor, or backpacking. |
| 9  | Sometimes participate in impact sports.  |
| 8  | Regularly participate in very active events, such as golf or bowling.  |
| 7  | Regularly participate in active events, such as bicycling.   |
| 6  | Regularly participate in moderate activities, such as swimming and unlimited housework or shopping.                      |

• Regularly: 1 x week or more; Sometimes: 1 x month or less

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**Employment**

- THA is one of the most commonly performed surgical procedure in the world
- Limited information in the literature to provide to patients, employers, and insurance companies about returning to work after THA
- Employment is vital component to overall quality of life in young, active patients

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**Job Demand Classification**  
(U.S. Dept. of Labor)

- Sedentary:**
  - Sometimes stand or walk, but sit down most of the time.
  - Occasionally, lift up to a 10 lb load.
- Light:**
  - Walk or stand more than one third of the time.
  - Often lift up to 10 lbs.
- Medium:** Often lift up to 20 lbs, sometimes up to 50 lbs.
- Heavy:** Often lift up to 50 lbs, sometimes up to 100 lbs.
- Very Heavy:** Often lift over 50 lbs, sometimes over 100 lbs.

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**Pre-op Job Demand Classification by Group**

| Job Classification | All Hips     | Standard Head THA (≤32mm) | Big Head THA (>32mm) | SRA         |
|--------------------|--------------|---------------------------|----------------------|-------------|
| n                  | 806          | 359                       | 323                  | 124         |
| Sedentary          | 107 (13.54%) | 51 (14.45%)               | 38 (12.10%)          | 18 (14.63%) |
| Light              | 68 (8.61%)   | 34 (9.63%)                | 28 (8.92%)           | 6 (4.88%)   |
| Medium             | 190 (24.05%) | 91 (25.78%)               | 66 (21.02%)          | 33 (26.83%) |
| Heavy              | 188 (23.80%) | 80 (22.66%)               | 80 (25.48%)          | 28 (22.76%) |
| Very Heavy         | 237 (30.00%) | 97 (27.48%)               | 102 (32.48%)         | 38 (30.89%) |
| Frequency missing  | 16           | 6                         | 9                    | 1           |

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**Return to Job Demand Classification Post-op?**

• Return to the usual job you had before your hip operation either with or without restrictions?

- Sedentary: 97.98%
- Light: 93.75%
- Medium: 95.95%
- Heavy: 94.08%
- Very Heavy: 90.91%

*No difference based on type of implant*

Nunley et al. J Arthroplasty 2011 Rand Award

**Working for Pay after Surgery**

- 90.4% worked after surgery
- 1.6 % permanently disabled due to hip
- Mean time off work was 6.9 weeks
- 94.1% returned to their usual job
- 1.7% unable to return to usual job due to hip
- 25.9% had some form of temporary work restrictions when they first returned
  - Temporary restrictions lasted mean 7.3 weeks

**Symptoms; Function:**

No difference in standard vs. large head THA

|                             | Standard THA (< 32mm) | Large THA (>= 36mm) |
|-----------------------------|-----------------------|---------------------|
| <u>NO</u> limp last 30 days | 46%                   | 50%                 |
| Able to walk > 1 hour       | 52%                   | 56%                 |
| Tried to run                | 74%                   | 69%                 |
| Run > 1 mile                | 9%                    | 14%                 |
| Run for exercise            | 27%                   | 33%                 |

Patient Specific Index: The *Most Important Activity* to the patient that they would like to be able to return to

| Top Activities                               |     |
|--|-----|
| Walking                                      | 175 |
| Running/Jogging                              | 119 |
| Golf   | 89  |
| Biking                                       | 70  |
| Basketball                                   | 59  |
| Racquet Sports (tennis, squash, racquetball) | 53  |
| Baseball/Softball                            | 38  |

Pt specific index: No difference seen between THA cohorts

| Return to Most Important Activity | Std THA | Large THA |
|-----------------------------------|---------|-----------|
| UCLA 6/7/8                        | 93%     | 91%       |
| UCLA 9/10                         | 86%     | 91%       |

### Sexual Activity Results

|                                |                          |                              |   |   |
|--------------------------------|--------------------------|------------------------------|---|---|
| Sexually active after surgery? | Sexually Active<br>89.5% | Not Sexually Active<br>10.5% | 10 patients (11.4%) stated not sexually active due to hip | Favors males (p<0.0001) and younger patients(p=0.0062)                  |
| Frequency after surgery?       | More Frequent<br>43.5%   | Same<br>52.0%                | Less Frequent<br>4.5%                                     | Favors females (p=0.0001) due to less apprehension and greater mobility |
| Quality after surgery?         | Better Quality<br>69.9%  | Same<br>28.0%                | Worse Quality<br>2.2%                                     | Favors females (p=0.0011) due to less pain and greater mobility         |
| Hip Instability during sex?    | No Instability<br>96.7%  | Sensation "slip out"<br>3.3% |   | No significant difference between groups                                |

### Sexual Activity Results

|                                |                          |                              |  |   |
|--------------------------------|--------------------------|------------------------------|--|---|
| Sexually active after surgery? | Sexually Active<br>89.5% | Not Sexually Active<br>10.5% | 10 patients (1.4%) stated not sexually active due to hip | Favors males (p<0.0001) and younger patients(p=0.0082)                  |
| Frequency after surgery?       | More Frequent<br>43.5%   | Same<br>52.0%                | Less Frequent<br>4.5%                                    | Favors females (p=0.0001) due to less apprehension and greater mobility |
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### Sexual Activity Results

|                                |                          |                              |  |   |
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### Sexual Activity Results

|                                |                          |                              |  |   |
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Sexual Activity Results

|                                |                          |                              |  |   |
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| Frequency after surgery?       | More Frequent<br>43.5%   | Same<br>52.0%                | Less Frequent<br>4.5%                                    | Favors females (p=0.0001) due to less apprehension and greater mobility |
| Quality after surgery?         | Better Quality<br>69.9%  | Same<br>28.0%                | Worse Quality<br>2.2%                                    | Favors females (p=0.0011) due to less pain and greater mobility         |
| Hip instability during sex?    | No instability<br>96.7%  | Sensation "slip out"<br>3.3% |  | No significant difference between groups                                |

Return to Sexual Function?

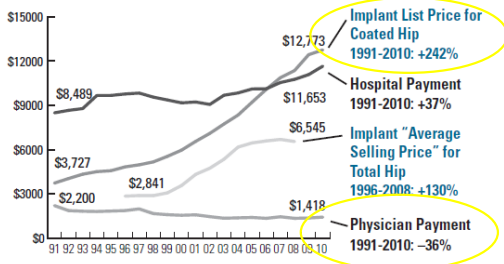
- Ability to Return to sex activity
- Quality of sexual activity
- Feeling of hip instability during sex
- Bearing surface
- Femoral head size

No difference based on type of implant

CCJR-OREF Award Paper

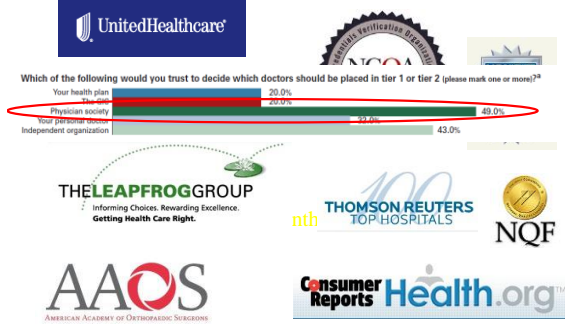
Technology impact Surgeon "Value"

Trends in Implant Price, Physician and Hospital Medicare Payment





## Who Will Define “Quality” in Orthopaedics?




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## Quality Reporting

| Patient Ratings & Comments |       |
|----------------------------|-------|
| Overall Patient Rating     | Stars |
| 5 Stars                    | 3     |
| 4 Stars                    | 2     |
| 3 Stars                    | 1     |
| 2 Stars                    | 0     |
| 1 Star                     | 0     |
| No Rating                  | 0     |



### •External / Internal Reporting Systems

- HealthGrades / Vitals MD (External)
  - Hospital Rating Systems
  - Risk Adjusted Data
  - Primarily Joints/Spine

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## Service Initiatives

### Satisfaction

- HCAHPS (CMS)
- Insurance Companies
- Press Ganey
- HealthGrades
- Internally Generated Survey

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### Cost Initiatives



- Practice (FTE' s; Malpractice; Supplies)
- Hospital (LOS; OR; Implant Supplies, etc.)
- Episode of Care / Bundled Payment

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### Total Hip Replacement

- One of the most cost effective procedures in all of medicine
- Expanding to younger and more active pt population
- Need for improved economic value by
  - Increased efficiency to meet growing demand
  - Reduction in cost of care
- Bundled Payments/ACOs are here to stay

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THANK YOU



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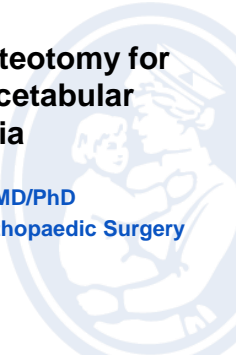
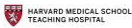
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# Periacetabular Osteotomy for Symptomatic Acetabular Dysplasia

Young-Jo Kim, MD/PhD

Associate Professor of Orthopaedic Surgery



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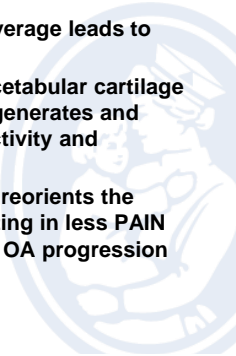
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## Acetabular Dysplasia

- Insufficient acetabular coverage leads to mechanical instability
- Overloaded labrum and acetabular cartilage at the acetabular edge degenerates and results in hip PAIN with activity and OSTEoarthritis
- Periacetabular osteotomy reorients the shallow acetabulum resulting in less PAIN and POSSIBLE slowing of OA progression



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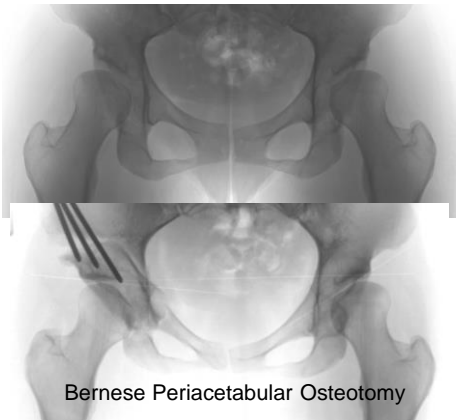
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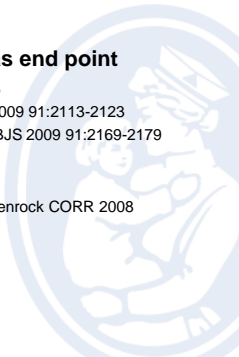
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## Clinical Outcome after PAO

- **Survival data using THA as end point**
  - 5-10 year 84-90%  
Matheny, Kim, and Millis JBJS 2009 91:2113-2123  
Troelsen, Elmengaard, Soballe JBJS 2009 91:2169-2179
  - 20 year 60%  
Steppacher, Tannast, Ganz, Siebenrock CORR 2008  
466:1633-1644




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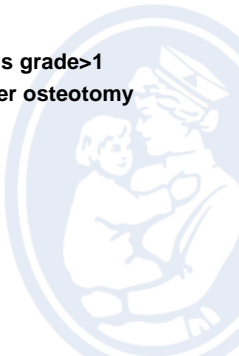
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## Predictors of Failure

- Higher age
- More osteoarthritis, Tonnis grade>1
- Poor joint congruency after osteotomy
- Severe dysplasia




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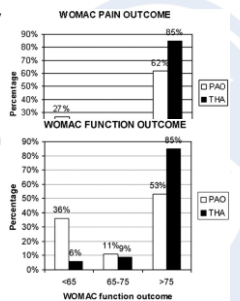
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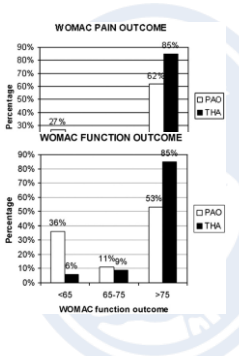
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## QOL in PAO patients older than 40

- Cohort comparison study
- WOMAC and SF-12 assessment
- Although PAO resulted in good QOL, THA was better.



Garbuz, et al. J Arthroplasty 2008 23:960




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### Cost Effectiveness of PAO

- **Cost effectiveness primarily a function of pre-existing OA and longevity after surgery**
- **Tonnis grade I – PAO more cost effective**
  - Cost effectiveness of \$7856 per quality adjusted life year
- **Tonnis grade II – PAO still more cost effective, but**
  - Cost effectiveness of \$824 per quality adjusted life year
- **Tonnis grade III – THA more cost effective**

Sharifi, Sharifi, Morshed, Bozic, Diab JBJS 2008 90:2447




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### Proper patient selection is key!




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### Radiographic Assessment of Hip OA

- **Plain radiographic features**
  - Joint space narrowing
  - Osteophyte formation
  - Subchondral cyst formation
- **Radiographic views**
  - Standing vs supine AP pelvis views
  - False profile view
  - Functional view (abduction, flexion, internal rotation view)




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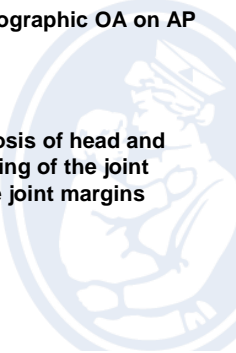
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### Tönnis Grade of OA

- Subjective grading of radiographic OA on AP pelvis
- Grade 0 – no arthritis
- Grade 1 – increased sclerosis of head and acetabulum, slight narrowing of the joint space, slight lipping at the joint margins




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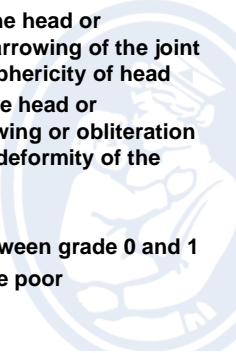
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### Tönnis Grade of OA

- Grade 2 – small cysts in the head or acetabulum, increasing narrowing of the joint space, moderate loss of sphericity of head
- Grade 3 – large cysts in the head or acetabulum, severe narrowing or obliteration of the joint space, severe deformity of the head, necrosis
- Difficult to distinguish between grade 0 and 1
- Inter-rater reliability can be poor




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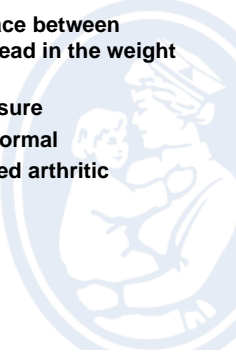
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### Joint Space Width – Quantitative Measure of Cartilage Loss

- Measure the minimum space between acetabulum and femoral head in the weight bearing zone
- Usually more reliable measure
- JSW > 3 mm considered normal
- JSW < 2.5 mm is considered arthritic




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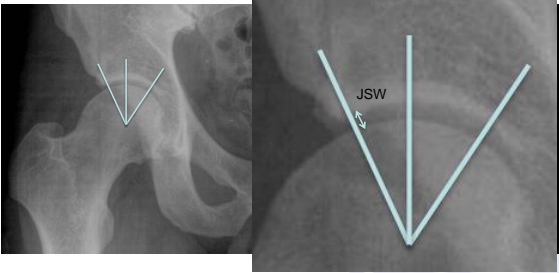
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### Joint Space Width



Boston Children's Hospital Orthopedic Center HARVARD MEDICAL SCHOOL TEACHING HOSPITAL

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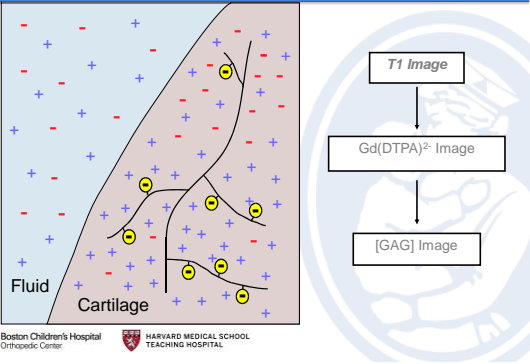
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### delayed Gadolinium Enhanced MRI of Cartilage



Boston Children's Hospital Orthopedic Center HARVARD MEDICAL SCHOOL TEACHING HOSPITAL

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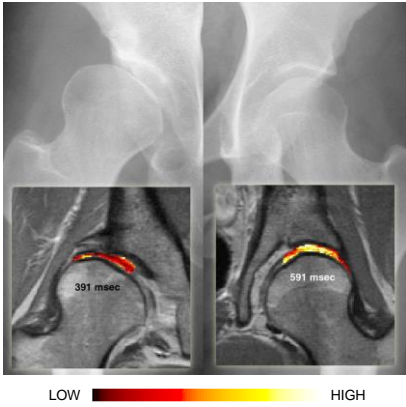
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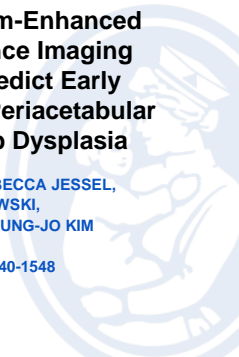
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# Delayed Gadolinium-Enhanced Magnetic Resonance Imaging of Cartilage to Predict Early Failure of Bernese Periacetabular Osteotomy for Hip Dysplasia

TORIN CUNNINGHAM, REBECCA JESSEL,  
DAVID ZURAKOWSKI,  
MICHAEL B. MILLIS, YOUNG-JO KIM

JBJS 2006, 88A:1540-1548



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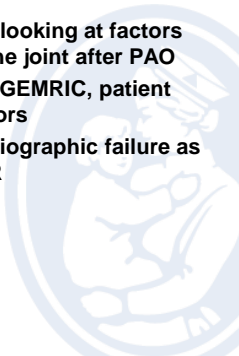
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## Study Design

- Prospective cohort study looking at factors affecting early failure of the joint after PAO
- Looked at pre-operative dGEMRIC, patient factors, radiographic factors
- Looked at clinical and radiographic failure as well as conversion to THR



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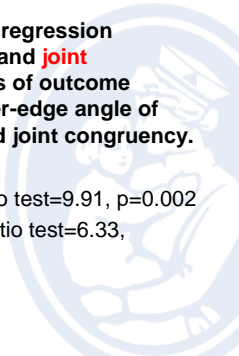
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## Results

- Multiple stepwise logistic regression confirmed that **dGEMRIC** and **joint subluxation** are predictors of outcome independent of age, center-edge angle of Wiberg, Tönnis grade, and joint congruency.
- Final model:
  - dGEMRIC: likelihood ratio test=9.91, p=0.002
  - Subluxation: likelihood ratio test=6.33, p=0.012



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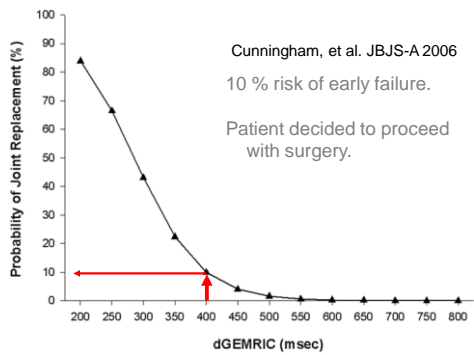
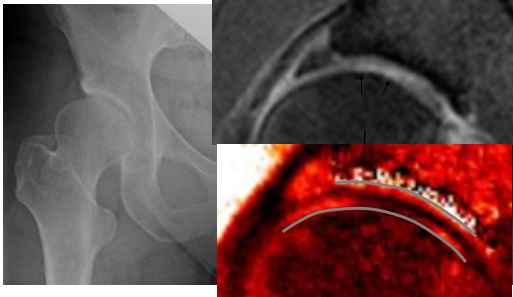
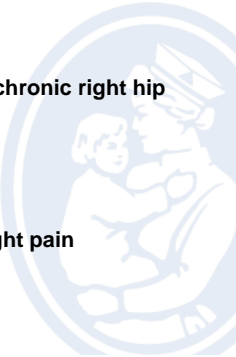
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# Patient Selection for Pelvic Osteotomy

- 44 year old woman with chronic right hip pain with activity
- Pain in the anterior groin
- Pain with activity and night pain




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### 7 years post-op



Boston Children's Hospital Orthopedic Center HARVARD MEDICAL SCHOOL TEACHING HOSPITAL

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### Conclusion

- PAO can be a cost effective solution in young patients with minimal osteoarthritis
- Proper staging of cartilage damage is helpful in improving the overall outcome after PAO

Boston Children's Hospital Orthopedic Center HARVARD MEDICAL SCHOOL TEACHING HOSPITAL

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VuMedi

Maximizing Hip Care: Capturing and Demonstrating Value  
Webinar

## Managing the Hip at Risk

*21<sup>st</sup> Century Paradigm*

Allston J. Stubbs, M.D., M.B.A.

Medical Director Hip Arthroscopy & Associate Professor

Department of Orthopaedic Surgery

October 20, 2014



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### Allston J. Stubbs, M.D., M.B.A.

I have financial relationships with the following companies:

- Consultant: Smith & Nephew
- Stock: Johnson & Johnson
- Research Support: Bauerfeind
- Department Support: Smith & Nephew Endoscopy, Depuy-Mitek
- Boards/Committees: AOSSM, ISHA, AANA, *Journal of Arthroscopy*

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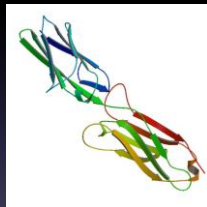
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## What is a "Hip at Risk"

*Hip predisposed to OA*

- **Nature**
  - Genetics
  - Acquired: LCP, SCFE, DDH
  - Inflammatory
- **Nurture**
  - Occupation
  - Athletics
  - Trauma
  - Other: AVN



VCAM Biomarker

*It's more than FAI and dysplasia*

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# "Why Do We Care?"

40 y/o Tae Kwon Do Olympian



6 months . . .

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# FAI CAM Impingement Acetabular Surface Injury



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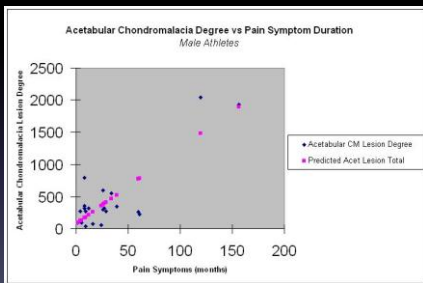
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# Effect of Symptoms on CM



Stubbli et al. ISAKOS 2011

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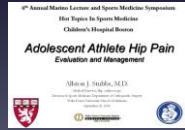
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## Why are the apparent #'s increasing?

- Improved recognition by MDs, PTs
- Better educated patient population
- MRI Arthrography
- Institutionalization of Sport
  - Start at Age 3
  - Formal
  - Year Round
  - Male and Female



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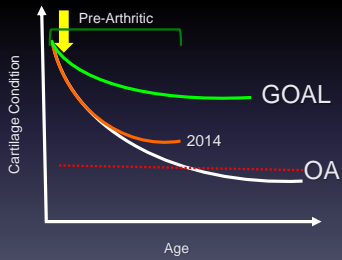
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## Hip at Risk: OA Progression 21<sup>st</sup> Century Vision



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## Why Does It Matter? *Patient & Provider*

2.4 years of Hip Pain

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## Why Does It Matter? *Public and Government*

Significant pressure for VALUE

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## How do we add VALUE?

- Reactive to Proactive Strategy
- Series to Parallel Team-Based Thinking
- Anticipating Future Paradigm Modifiers

STRATEGIC APPROACH

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## Proactive Strategy

- Patient Selection and Treatment
  - *What is our trigger for intervention: pain, MRI, other*
- Diagnostic Capabilities and Tools
  - *Sensitivity & Specificity Optimization*
- Automated Outcome Assessment
  - *Parallel background work-flow*

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# Hip Screening Programs

- Scoliosis Model
- SCFE Model



Does prophylactic treatment make sense?

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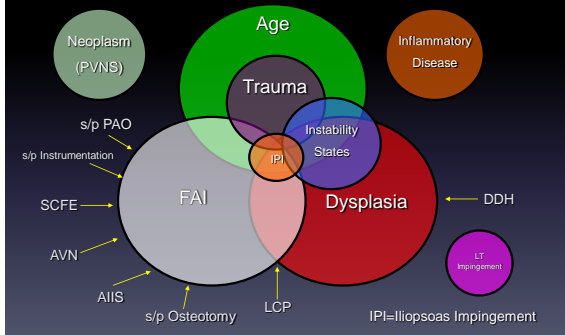
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## Nine Theories of Chondrolabral Dysfunction

Need "hip system" answers not silver bullet . . .



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Innovate with Existing Technology until advancements are made

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## Functional Testing Modified Dynamic Trendelenburg Test

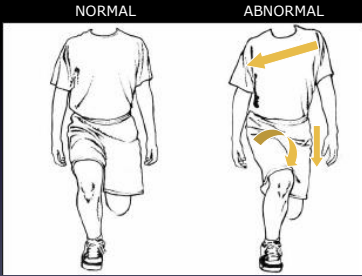


Figure adapted from Limpisvasti et al., JAAOS 2007

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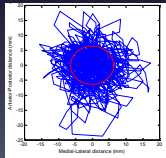
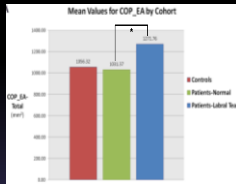
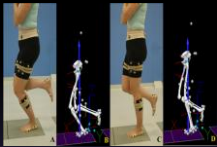
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## Balance & Labral Tears




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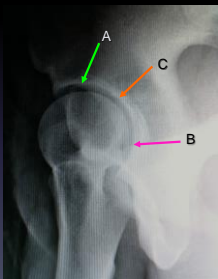
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## False Profile View: Weight Bearing



- Extract Maximum Information
- 1) Joint space
  - 2) Joint shape
  - 3) Extraarticular impingement
  - 4) Other

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## Parallel Team-Based Thinking

- Hip-Based Team
- Coordinated Protocols
- Integrated Systems



Feagin Leadership Method

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## Prearthritic Hip Team

- Orthopaedic
- Radiographic
- Operative
- Rehabilitative
- Financial
- Patient & Patient Team



Coordinated message to patient, hospital, insurer

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## Anticipating Future Paradigm Modifiers

- Biologics
  - Stem cells & bioprinting
- Diagnostics
  - Biomarkers & 4-D
- Surgical Techniques
  - Outpatient & combination
- Certification
  - Hip specialization



Don't allow the impossibilities of the present limit the possibilities of the future

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## Performance Assessment

*Easiest area for leadership*

- Automated
- Background
- Accessible



Provider clinical care unaffected

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## Can we achieve Level 1 Evidence

- Patient enrollment
- Is non-treatment ethical
- Who is paying for it



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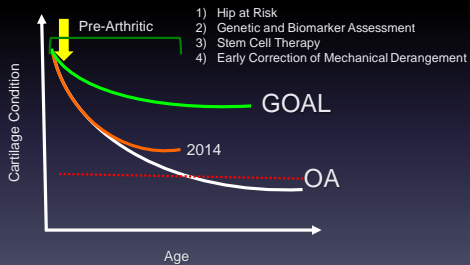
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## Hip at Risk: OA Progression

*21<sup>st</sup> Century Vision*



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# Thank You!



Cambridge, UK October 2015  
www.isha.net

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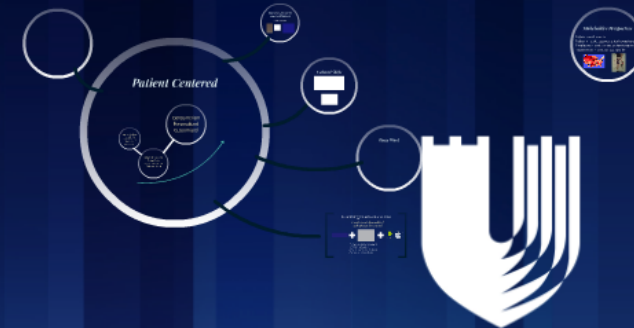
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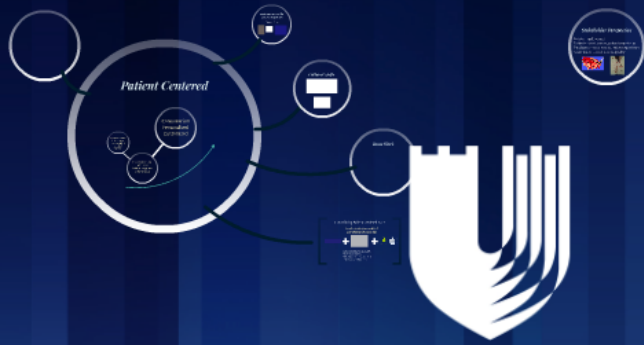


# Value Driven Outcomes in the Hip

Richard C Mather III MD  
Assistant Professor  
Duke Orthopaedics



- Principles of Value-driven Outcomes*
1. Stakeholder perspective
  2. Patient-centered
  3. Relevant costs & benefits
  4. Keep it simple



# Value Driven Outcomes in the Hip

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- Principles of Value-driven Outcomes*
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## *Principles of Value-driven Outcomes*

1. Stakeholder perspective
2. Patient-centered
3. Relevant costs & benefits
4. Keep it simple

# *Stakeholder Perspective*

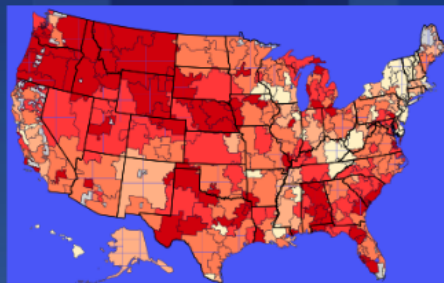


Payers – cost, access

Patients – cost, access, patient experience

Employers – cost, access, patient experience

Government – cost, access, quality



# Patient Centered

Consumerism  
Personalized  
Customized

Intuitive Medicine  
Tink and error  
problem solving  
Anecdotal  
Experience

Empirical Medicine  
Probabilistic  
Pattern recognition  
Evidence-based

Outcomes are not the same to all patients

Returns to Play



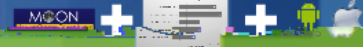
Cultural Shifts



Basic Work

Streamlining Patient-centered Care

Create a rich, personalized and efficient decision aid

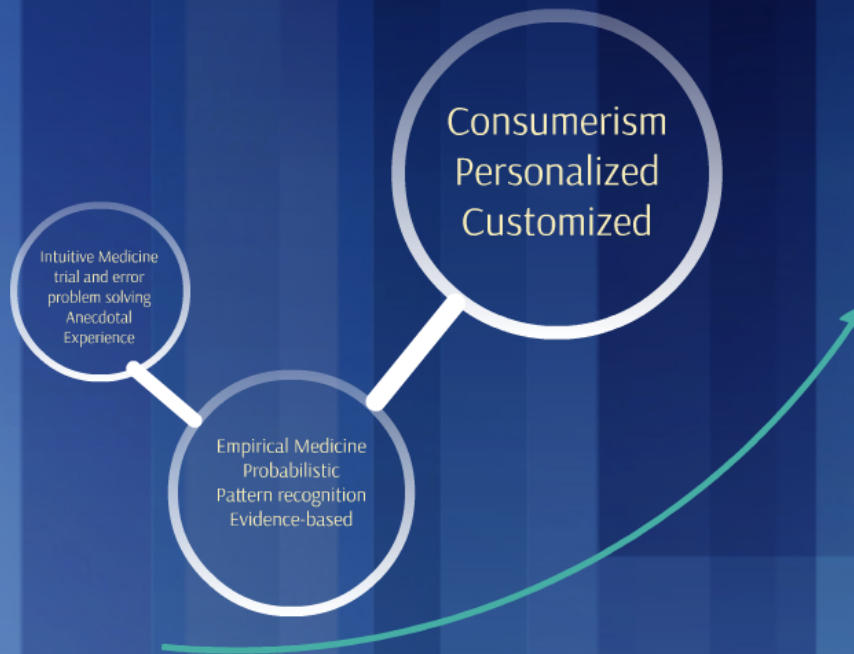


- Increase patient engagement
- Maximize outcomes
- Make it patient to the treatment
- Improve referral patterns





# *Patient Centered*



*Bozic Work*



*Outcomes are not the  
same to all patients*

Return to Play



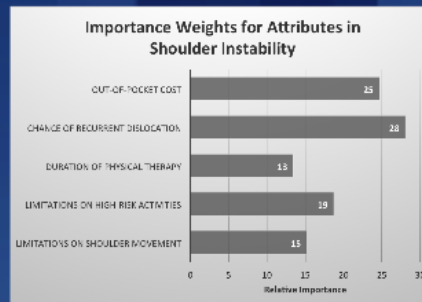
# *Cultural Shifts*



# Streamlining Patient-centered Care



*Create a rich, personalized  
and efficient decision aid*



- Increase patient engagement
- Maximize outcomes
- Match patient to the treatment
- Improve referral patterns



*Consider all relevant costs and benefits*

5 condition papers  
Knee OA, ACL tear, Rotator cuff tears, hip fracture & disc herniation

The chart shows 10 papers for each of the five conditions listed above.

*Current Phase*

Expand Conditions

**AAOS Value Project**

AAOS Value Project is a multi-year effort to evaluate the value of orthopedic care. The project is led by the American Academy of Orthopedic Surgeons (AAOS) and includes a broad coalition of stakeholders, including patients, payers, providers, and industry.

# *Consider all relevant costs and benefits*



## *Current Phase*



THA



FAI



Peds ACL, clubfoot,  
hip dysplasia

Expand Conditions



# *AAOS Value Project*

John R. Tongue MD

Richard C. Mather III MD

Fred Redfern MD

Bill Robb MD

Mininder Kocher MD

Pete Mandell MD

Steve Ross MD

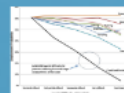
Kristy Webber MD

Tim Dahl PhD, IHS Global Health Insight

Lane Koenig PhD, KNG Health Consulting

Part I: MSK-Value Model

Modeling the indirect economic implications of musculoskeletal disorders and treatment



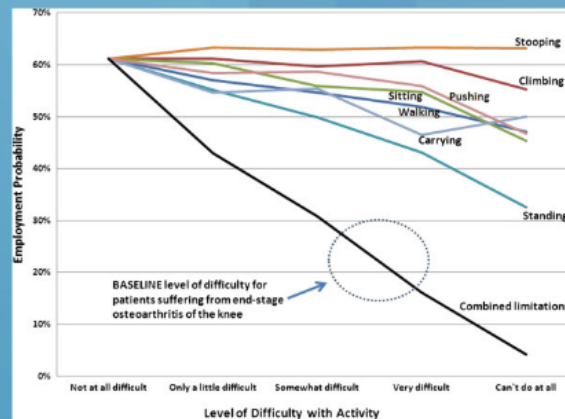
Hypothesis: Successful treatment of MSK conditions = higher household income, higher probability of being employed, fewer missed workdays and lower probability of disability payments



# Part I: MSK-Value Model

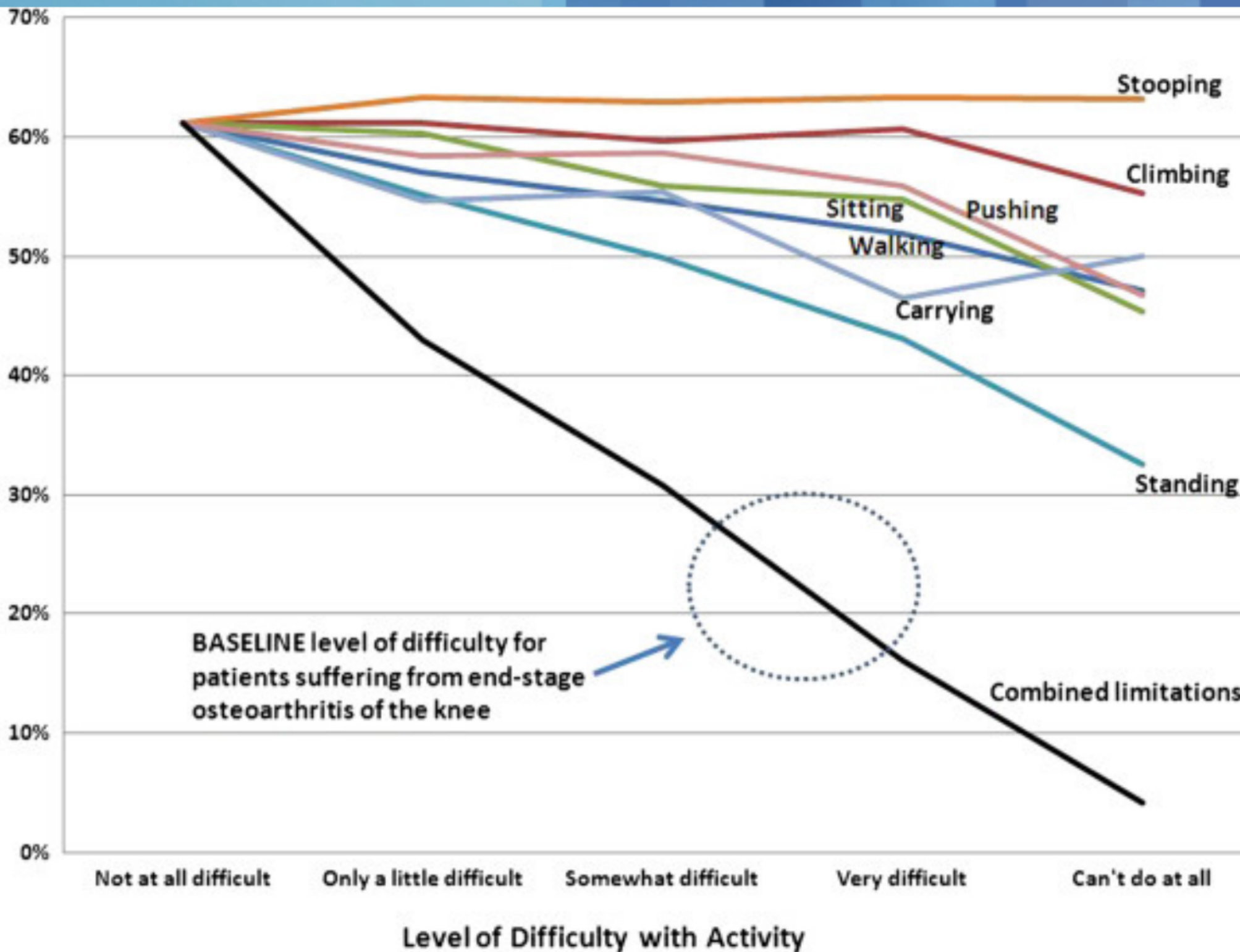
## Modeling the indirect economic implications of musculoskeletal disorders and treatment

Timothy M Dall<sup>1\*</sup>, Paul Gallo<sup>1</sup>, Lane Koenig<sup>2</sup>, Qian Gu<sup>2</sup> and David Ruiz Jr<sup>2</sup>

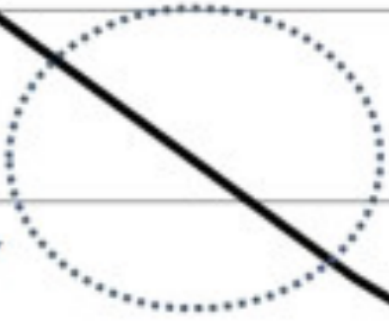


Hypothesis: Successful treatment of MSK conditions = higher household income, higher probability of being employed, fewer missed workdays and lower probability of disability payments

Employment Probability



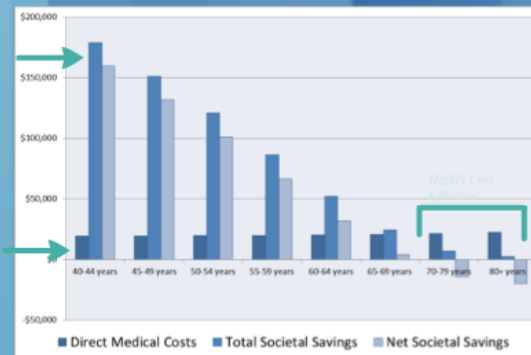
BASELINE level of difficulty for patients suffering from end-stage osteoarthritis of the knee



Combined limitations

# 5 condition papers

Knee OA, ACL tear, Rotator cuff tears, hip fracture & disc herniation



## The Direct and Indirect Costs to Society of Treatment for End-Stage Knee Osteoarthritis

David Ruiz Jr., MA, Lane Koenig, PhD, Timothy M. Dall, MS, Paul Gallo, BS, Alexa Nazikul, BA, Javad Parvizi, MD, and John Tongue, MD

Investigation performed at KING Health Consulting, LLC, Rockville, Maryland

# *Current Phase*



THA



FAI



Peds ACL, clubfoot,  
hip dysplasia

**Expand Conditions**

# Keep it Simple...

Collect something

Patient satisfaction

Return to work

**iHOT**<sup>33</sup>

**international  
hip outcome tool**

4 questions account  
for 99% of variability

# QALYs

SF-6D from SF-12/36  
EQ-5D - shortest

mHHS

## A Cost-effectiveness Analysis of Total Hip Arthroplasty for Osteoarthritis of the Hip

Garrett N. Gray, MD, PhD, James A. Pollock, MD, Doreen S. Hamer, PhD

Abstract: Cost-effectiveness analysis of total hip arthroplasty (THA) for osteoarthritis of the hip (OAH) was conducted using a Markov model. The model was based on data from a randomized controlled trial of THA versus nonoperative treatment. The model was used to estimate the quality-adjusted life expectancy (QALE) and the incremental cost-effectiveness ratio (ICER) for THA compared with nonoperative treatment. The ICER was \$10,000 per QALY gained. The model was used to estimate the QALE and the ICER for THA compared with nonoperative treatment. The ICER was \$10,000 per QALY gained.

Table 8.—Cost-effectiveness Ratio: Estimates of THA and Other Procedures\*

| Procedure  | Additional Cost, \$†  |
|--|-----------------------|
| THA, 90-year-old white woman   | Cost saving           |
| 1.55 years of white man  | 27,800 QALY           |
| Low-dose corticosteroid therapy for asymptomatic hip osteoarthritis—continuous therapy | 7800 QALY             |
| Continuous entry system, hip joint replaced plus arthroplasty                          | 21,000 QALY           |
| THA, hip 2 (bilateral arthroplasty)  | 27,000 QALY           |
| Hydroxyapatite for osteoarthritis  | 24,000 QALY           |
| Guided retractor arthroplasty, woman 50 y old  | 20,000 to 25,000 QALY |
| Continuous entry system, hip-joint disease plus arthroplasty                           | 27,400 QALY           |
| THA, 90-year-old white woman   | 24,000 to 26,000 QALY |
| Low-dose corticosteroid therapy for asymptomatic hip osteoarthritis—continuous therapy | 20,000 QALY           |
| Continuous entry system, hip-joint disease plus arthroplasty                           | 27,400 QALY           |
| Arthroscopic loose body removal for elective THA                                       | 21,000 QALY           |
| Arthroscopic loose body removal for elective THA                                       | 21,000 QALY           |
| Screening arthroscopy, woman 50 y old  | 22,400 QALY           |

\*THA indicates total hip arthroplasty; QALY, quality-adjusted life year; LY, life year; and HHS, human health state score.

1996