

Climate | Controls | Security

SUPPLIER QUALITY MANUAL

Exhibit 1

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1. QUALITY POLICY

UTC Climate | Controls | Security is committed to achieve the highest level of quality products and services necessary to ensure delighted customers. We are a world-class provider of quality HVAC, refrigeration, building controls, fire prevention, detection & suppression, and security solutions. We do this through excellence in innovation and design, product realization and post sales services through the use of the ACE Operating System.

Suppliers play an integral role in ensuring the quality and cost effectiveness of Climate | Controls | Security Systems products and shall comply with all requirements defined in this manual or communicated otherwise.

2. PURPOSE

This manual defines the initial and on-going requirements for supplier quality systems and performance.

Note: UTC Climate | Controls | Security will be known as CCS for purposes of this manual.

3. SCOPE

This Supplier Quality Manual applies to all suppliers that provide production material, deliverable software, supplier designed products which are incorporated into a CCS assembly/ product, finished goods branded by CCS and product related services to CCS facilities. Further the SQM applies to internal suppliers within United Technologies and CCS (i.e. CCS owned suppliers and Joint Ventures (JV's). Individual CCS plants may have additional plant-specific requirements and will establish specific processes for carrying out these requirements. If a conflict exists between the requirements presented in this manual and individual plant requirements, the more stringent requirements will apply.

4. EXPECTATIONS

4.1. Purchased Products and Product Related Services Shall Comply with Established Specifications and Requirements, including:

- Drawings that apply to the specific product or service.
- Engineering specifications and/ or reliability requirements that apply to the commodity or specific part.
- Material specifications that apply to the product or service
- Applicable Regulatory / Industry standards.
- CCS approved changes or deviations.
- Established Commercial Agreements

4.2. Suppliers are required to:

- 1. Demonstrate and maintain compliance to, all documented requirements, including design performance, reliability, process control, and capability.
- 2. Provide resources to participate in product quality planning
- 3. Have a change control system that reacts to changes in a timely and accurate fashion. In all cases, acquire written approval *prior* to implementing any change that may impact form, fit, function, interchangeability or reliability. This shall include manufacturing processes, quality standards for product acceptance, and testing requirements.
- 4. Have a documented quality system in place which addresses all stages of product / process development, manufacturing and delivery. Suppliers must agree to on-site quality system assessments and validation as requested.
- 5. Maintain process, product and service documentation.
- 6. Deploy expectations and controls equivalent to those presented in this document to sub-tier supply chain.
- 7. Be accountable for quality of all sub-tier suppliers including "directed-buy" sources.
- 8. Maintain the expertise and resources to perform effective root cause analysis and implement timely corrective and preventive action.
- 9. Provide notification of any and all situations that may negatively impact the supplied product's quality, reliability, and safety; design and/or production; or any other matter described in this manual.
- 10. Be accountable for the impact of poor quality on CCS and its customers.
- 11. Notify CCS of any condition or change that has impact on UTC's environmental/ sustainability commitments or regulatory requirements.
- 12. Fully comply with the UTC Code of Ethics and Supplier Code of Conduct.
- 13. Maintain a self-audit system which ensures compliance of all the above.

4.3 Communications

In general the following contact points should be used:

Primary Contact – For all issue regarding supply chain and procurement activity contact your buyer

Product/Part Quality – For all issues regarding product quality, contact Supplier Quality Assurance (SQA) personnel at the using CCS site_

Ethics concerns— UTC maintains a contact site for suppliers who have questions or issues related to the Code of Ethics. The following link is accessible for suppliers to make direct contact with an independent ombudsman to assist in resolution of concerns. Visit: http://www.utc.com/How-We-Work/Ethics-And-Compliance/Pages/Ombudsman-Program.aspx

4.4 Supplier Information

New suppliers to CCS must provide general information including

DUNS number by factory qualifying for production

A list of key supplier contacts by qualifying factory location

A copy of their 3rd. party Quality System certificate

5. SUPPLIER QUALIFICATION REQUIREMENTS

Suppliers shall establish and maintain a Quality Management System that ensures production meets all customer requirements and expectations

5.1. Quality System

All suppliers shall maintain an effective documented quality system that communicates, identifies, coordinates and controls all key activities necessary to design, develop, produce and deliver a quality product or service

All suppliers must be certified/registered to one of the following international quality management standards by a recognized independent certified 3rd party registrar:

ISO 9001 Quality Management Systems – Requirements

ISO/TS16949 Quality Management Systems - Automotive Requirements

SAE AS9100 Quality Management Systems – Aerospace – Requirements

Exceptions to maintaining 3rd. party registration will be managed on a case by case basis. A CCS factory quality manager, with concurrence from all other CCS sites using this same supplier location, may waive 3rd. party registration. In such cases an onsite Q+ audit must be completed. Suppliers may be required to reimburse CCS for the cost of conducting these audits.

Note: Suppliers must notify CCS immediately if their third party registration expires or is revoked.

CCS reserves the right to:

- Verify Supplier quality systems with an on-site audit
- Verify a supplier's compliance to an applicable quality standard
- Conduct a Q+ audit in lieu of, and/ or in addition to, third party certification
- Disqualify suppliers based on substandard performance. In such cases, full requalification will be required prior to resuming business.

5.2. CCS Quality System Assessment

Q+ is the quality systems assessment/ survey used by CCS. It consists of a self-assessment and an on-site audit conducted by CCS. This will be used by CCS only in situations referenced in section 5.1.

Both the Q+ Self-Assessment and Survey criteria are intended to assess a supplier's quality system, process control capability, as well as assist the supplier to identify strengths, weaknesses, and/or areas requiring improvement.

Q+ Self-Assessment

When required, the self-assessment shall be completed by suppliers independently and evaluated by CCS. The criteria generally follows ISO 9001 adding specific requirements to ensure effective process control and quality results. Suppliers completing self-assessments shall submit action plans to improve any section not meeting minimum requirements. CCS reserves the right to perform an on-site Q+ audit based on the results of self-assessments.

Q+ Survey

This on-site survey consists of various quality system and process control categories and is intended to provide a fair appraisal of the supplier's quality system, process controls, and commitment to quality at the time of the survey.

From time to time CCS will revise this survey to incorporate new quality system requirements.

5.3 Process Audits

CCS may conduct a process qualification audit at the supplier's manufacturing facility. This audit focuses on the specific process quality controls that the supplier has in place for the products being manufactured for CCS, as well as part/commodity specific process requirements. Additionally, CCS reserves the right to conduct such an audit at sub-tier suppliers

Such audits shall not relieve the supplier's responsibility to produce and deliver defect-free parts.

6. PRODUCTION PART & PROCESS QUALIFICATION REQUIREMENTS

Part Qualification ensures that the part is capable of meeting technical/performance requirements. Process Qualification ensures that the specific manufacturing processes in place will produce a part of consistent and acceptable quality.

All production part sample submissions shall be in accordance with Production Part Approval Process (PPAP) General requirements for each PPAP level can be found in Appendix 1. The CCS using site will define a PPAP level 1-5 to be submitted. PPAP requests will be made using the PPAP Request Sheet Attachment 2 or by similar means. NOTE: Commercial Off-The-Shelf items (COTS), when meeting the definition provided in section 13, may not require PPAP submission. Suppliers of COTS should contact their specific using CCS site(s) to ensure local requirements are adhered to.

PPAP submission should be made as far in advance of production start-up as possible, working to a date agreed to with the CCS using site.

NOTE: Check with your using CCS Business Unit for any specific timing guideline for PPAP submission

Suppliers shall not ship production parts until a Full or Interim approval is received from CCS via a signed Parts Warrant (PSW) *Attachment 1*. In the case where Full approval is not granted, CCS will advise the supplier of the areas of concern. The supplier must make corrections and resubmit for disposition.

At CCS's discretion, any or all of the PPAP items may be reviewed on-site at the supplier's facility as part of a process qualification audit.

PPAP Warrant Validity

Unless otherwise specified on the PSW, approval is valid for the life of the contract or until revoked by CCS.

Additionally, should one of the following conditions occur, the supplier **must notify CCS** *prior* **to first production shipment:**

- Correction of a discrepancy on a previously shipped part.
- Product modified by an engineering change to design records, specifications, or material on an approved Product Change Authorization (PCA).
- Use of an optional process or material than was used in a previously approved part.
- Production from new or modified tools (except perishable tools), dies, molds, patterns, including additional
 or replacement tooling.

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- Production following refurbishment or rearrangement of existing tooling or equipment
- Production following any change in process or method of manufacture to include changes in lubricants, mold release agents, or other process solutions
- Production from tooling and equipment transferred to a different plant location or from an additional plant location
- Change of source for subcontracted parts, materials or services (for example, heat treating, plating)
- Product re-released after the tooling has been inactive for volume production for twelve (12) months or more.
- Following a CCS request to suspend shipment due to a supplier quality concern
- Any other activity that will result in a change to the supplier's Control Plan (CP)
- Loss or revocation of 3rd. party quality system registration.

The supplier will utilize a Supplier Deviation Request (SDR), *Attachment 9*, to notify CCS should any of the above events occur. The SDR will be reviewed by CCS; a full or partial PPAP resubmission may be required. Should resubmission be required, the using site will communicate the level to be submitted.

Full or Interim approval, in writing, must be granted prior to first production shipment.

PPAP Level

CCS requires part approval to different levels (1-5) depending on the purpose for the PPAP submission.

PPAP Level Definitions:

Level 1	Part Submission Warrant (PSW) only submitted to the customer.
Level 2	PSW with product samples and limited supporting data.
Level 3	PSW with product samples and complete supporting data.
Level 4	PSW and other requirements as defined by the customer.
Lovel	PSW with product samples and complete supporting data available for review at
Level 5	the supplier's manufacturing location

NOTE: Level 3 is the default level unless otherwise specified. PPAP documentation must be retained per submission table (appendix 1) and section 10 "Records"

NOTE: Dependent upon program requirements the using Business Unit may require a Run-at-Rate capacity study to be completed. The program Supplier Quality Engineer will provide the specifics should a Run-at-Rate study be required.

6.1 Annual Product Revalidation

All suppliers on a yearly basis must complete a full dimensional verification to specification, ProCert summary for all identified Key Characteristics and obtain current material certification(s). Suppliers shall retain these records for release to the CCS using site if requested.

NOTE: see section 7 regarding ProCert data submissions as requested by CCS Quality representatives.

When specified by a CCS Business Unit, a complete annual layout inspection and PPAP data package submission is required. Suppliers shall revalidate parts/components/materials and be able to provide results to the requesting CCS site within one (1) work week of the request. [Should tests be required taking longer than one (1) work week, arrangements must be made with the site requesting the revalidation] Those characteristics, notes and tests that will be part of the revalidation must be designated at the time of PPAP approval.

7. PROCESS CERTIFICATION (ProCert)

Process Certification is CCS's methodology to achieve and sustain statistically controlled and capable processes for manufacturing, business, support, maintenance, assembly, and test. ProCert follows a prescribed methodology, employing a set of standard quality tools to stabilize process output, reduce its variation and drive continuous improvement.

Suppliers are required to implement ProCert in their manufacturing processes to address all key characteristics defined by CCS. Other methodologies, similar to ProCert may be used when approved by CCS, providing they meet the requirements outlined in Appendix 2

NOTE: Suppliers will be requested to submit ProCert data to CCS, specific requirements will be communicated through the assigned CCS Quality representative.

Suppliers are encouraged to identify additional key characteristics beyond those defined by CCS. This should take into consideration, finished part characteristics, upstream product characteristics and process parameter controls.

Suppliers with Design responsibility MUST identify key characteristics in addition to any identified by CCS

All identified key characteristics must meet the process certification requirements, or other similar approved methodologies, as defined in Appendix 2 – Process Certification.

All KC's must achieve Milestone 4 (Certified KC's / KPC's) at time of PPAP submission. At a minimum Milestone 3 (Process Control) may be accepted at PPAP providing there is a CCS approved containment plan in place.

On-going control for all KC's must use Statistical Process Control (SPC) or approved mistake proofs. The type and frequency of SPC or mistake proof shall be documented on the Control Plan and agreed to with the using CCS site.

All gages used to evaluate and control Key Characteristics must demonstrate adequate repeatability and reproducibility.

Key Characteristic (KC) (see section 13 for all definitions)

A key characteristic is any feature of a material, process, part, assembly, or test, whose variation within or outside the specified requirement has a significant influence on product fit, performance, service life, manufacturability, information, service or other expected deliverable.

CCS will define the key characteristics which the supplier needs to certify. Key Product Characteristics (KPC's) will be communicated through various methods, including:

- Notations and/ or symbols documented on CCS engineering drawings and specifications
- Written communication based on known process issues, production problems or field problems.

The various symbols used on CCS documents to signify Key Product Characteristics are shown below:



SAFETY- A feature is classified as Critical to Safety if it creates a substantial risk of injury, property damage, illness, product damage, environmental damage, and or contamination, if not produced within its prescribed acceptance limits



FUNCTION- A feature will be classified as Critical to Function if it can lead to significant reliability problems, performance issues or probable cause for rendering unit inoperable or not meeting customer requirements, and expectations if not produced within its prescribed acceptance limits.



PROCESS- A product feature identified by manufacturing and determined to be of high risk due to number of producers or it's variation within prescribed limits has a significant impact on the ability of the part, component, unit, or options to meet fit, assembly, installation or test requirements.

Additionally, some older drawings may contain other symbols to denote key characteristics. Refer to Appendix 2.

NOTE:

KCs identified on the drawing / design documents using symbols X, F and P are called KPCs (Key Product Characteristics). All ProCert requirements for KCs equally apply to KPCs

7.1 Alternate Means of Control (AMC)

AMC (Alternate Means of Control) are types of quality controls that might be required when noted on CCS drawings or CCS specifications. When drawings/specifications identify features and/or conditions that require specific AMC controls, the producer will be provided with detailed instructions from the CCS ordering entity as to what is the required AMC method as well as how records and objective evidence of compliance is maintained.

Examples of AMC controls may include, but are not limited to Traceability- Products, Components, Material Over-inspection (over-inspect) 100% Inspection by a Certified Operator or Inspector Certificate of Conformance or Material Certification

In-process Mistake Proofs
The following are illustrative steps—suppliers may be asked to complete as part of AMC:

- Measurement system analysis related to the item identified as requiring AMC
- Documentation of AMC as part of the control plan as well identification of Key Inputs that impact the quality results of the AMC.
- A validation of the control method for AMC
- A verification that the control method associated with the AMC is sustainable

7.2 Layered Process Audits

To assure on-going integrity of ProCert efforts, suppliers shall conduct periodic internal process audits to ensure continued conformance with standard work instructions, control plans and process stability / capability. Compliance with implemented process controls and verification of mistake proofs must be included in the audit. (reference Layered Process Audits in section 13 glossary)

8. NON-CONFORMING PRODUCT

Under no circumstances shall a supplier ship non-conforming product without first receiving written authorization from CCS.

The following sections identify and explain key quality requirements that are applicable for non-conforming product.

8.1. Warranty

Specific warranty obligations of suppliers are provided in the Commercial Contract in force between the supplier and CCS.

8.2. Supplier Identified Non-conforming Product

The supplier may find products, through their quality control processes or from reports by other customers, which were produced outside of specifications. The supplier is expected to immediately:

- Segregate these products and determine if this error may have occurred, undetected, in earlier production.
- In the following situations notify CCS utilizing the Supplier Deviation Request (SDR):
 - -If the non-conformance affects form, fit or function of the part.
 - -If there is likelihood that non-conforming product had 'escaped' the factory.
 - -If the non-conforming product will affect deliveries to CCS.
 - -In all cases where a report of non-conforming product is received from a customer, where CCS is using a similar part.

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The supplier is responsible for the segregation and quarantine of nonconforming material. Non —Conforming materials shall not be shipped unless until a deviation is granted. Discrepant material received at CCS without an approved SDR will be rejected and returned to the supplier with all extra handling and shipping costs incurred by the supplier. No discrepant material will be processed until a deviation is approved by all required CCS personnel.

8.3. CCS Identified Non-conforming Product

The following paragraphs describe required activities when non-conforming material is discovered by CCS.

Non-Conformances Found Prior to Release to Customer

In the event supplier-responsible non-conformances are discovered by CCS prior to release to the customer, the parts/ components in question will be identified and segregated to preclude further use.

The evaluation, of the non-conformance will determine whether:

- Defects are accumulated and returned to suppliers in accordance with plant procedures.
- Supplier sorts defects at CCS.
- Supplier reworks defects at CCS.
- Supplier contracts 3rd party to complete inspections at CCS or at a local off-site location.
- Contingent on contract specifics, CCS reworks defect and charges supplier for rework costs.

Suppliers are expected to reimburse CCS for all costs associated with quality escapes including but not limited to a minimum standard charge for processing each escape.

Suppliers whose 6-month defect rate (PPM) exceeds the supplier gold performing level requirements (reference section 11) may be required to submit a formal improvement plan. In addition, CCS may require third party inspection to be implemented at the supplier's expense at an independent location or, have supplier representation at the CCS site to support improvement efforts.

Field Failure

The warranty obligations of suppliers for non-conforming parts discovered in the field, as well as their disposition, shall be specified in the commercial contract in force between the supplier and CCS.

If a critical field failure issue has been identified, a determination of the next steps in the process will be made based on several criteria including the failure's criticality, quantity, cost, and other factors. Based on this evaluation CCS may require:

- Defective parts to be repaired/replaced in the field by CCS.
- Defective parts be repaired/replaced in the field by supplier.
- Product be recalled, and repaired or replaced. In all cases listed above, suppliers are expected to reimburse
 CCS for all costs associated with correcting field failures, and for any other costs imposed on CCS because of such failures.

8.4 Non-Conformance / Corrective Action Reports (CAR)

The need for a formal CAR will be evaluated in terms of potential impact upon production costs, quality costs, performance, reliability, safety, and customer satisfaction. CCS requires suppliers to submit a formal written corrective action plan to address specific non-conformances identified at either a plant or in the field using the electronic Global 8D Corrective Action Reporting system *attachment 10*. When CCS issues a request for corrective action, the supplier will be notified via an e-mail link from our host server.

Supplier response to corrective action requests must include root cause determination, containment action (short-term corrective action), and permanent (long-term) corrective action. As part of the corrective action, a defined implementation plan with implementation dates must be included, as well as disposition of suspect material.

NOTE: it is expected suppliers consider mistake-proof solutions in all corrective actions

Containment action (steps D1-D3) shall be communicated to CCS within 24 hours of receipt of corrective action request. Failure Analysis, leading to the root cause determination, shall be completed within a reasonable time period agreed to with the CCS issuing site. The 8D will not be considered complete until proposed corrective and preventive action has been approved by CCS.

9. CHANGE MANAGEMENT

After production (PPAP) approval, suppliers must not make any product or process changes without prior written notification and approval from CCS. This requirement also applies to sub-tier suppliers.

Changes are defined as alteration in the product design, production specification, purchased parts, material or services, manufacturing location, method of manufacture, testing, storage, packaging preservation or delivery.

NOTE: This must include any changes to software, firmware or any programing incorporated into the product sold directly to or through CCS.

NOTE: Check with your using CCS Business Unit for any specific advance timing guidelines for change notification

For a permanent product change, CCS reserves the right to requalify the product. Supplier Deviation Request (SDR) forms are used to communicate all requests for deviation and process changes both temporary and permanent.

9.1. Supplier Deviation Request (SDR)

Prior to shipping any non-conforming product or product produced by a process different than what was in place at the time of the PPAP, suppliers must submit a written SDR *attachment 9* to their CCS Purchasing contact (Buyer) for approval.

SDR required information:

The current process/ product

- 1. The proposed deviations/ changes
- 2. Proposed test plan for qualification and validation
- 3. The reason for deviations/ non-conformances with supporting data.
- 4. State whether the change in question is permanent or temporary. "Temporary" changes must include a fixed quantity of parts or time duration which the SDR will be in effect for.
- 5. Mitigation plans to address any risks due to the process change/ nonconforming product
- 6. Detailed list of part numbers including part description by using CCS site(s)

Discrepant material received at CCS without an approved SDR will be rejected and returned to the supplier at the supplier's expense with all additional handling and shipping costs incurred by the supplier.

Once approved, all material shipped to CCS must be accompanied by a copy of the approved SDR. CCS reserves the right to request a written corrective action plan via a Corrective Action Report (CAR).

If approval is not granted, the reason for disapproval will be summarized on the request form and returned to the supplier.

SDRs shall not be used to cover up or replace the lack of proper quality systems or controls at the supplier location. CCS views excessive use of SDRs for non-conforming material as an abuse and an indicator that a supplier may have a serious breakdown in their quality system.

9.2. Product Deviation / Change

In certain instances, it may be necessary for the supplier to deviate from CCS requirements and specifications.

When changes do not affect fit, form or function, an SDR may be submitted for the following:

- Non-conforming material found at the supplier's facility.
- To request substitution of material.

9.3. Process Deviation / Change

Process deviations are required for **any** changes to process different than what was in place at the time of the PPAP approval.

CCS expects suppliers to constantly strive to improve quality and reduce process variation through system improvements. To achieve these goals, suppliers may require process deviations, either temporary or permanent due to design changes or other unforeseen circumstances (such as changes in equipment/ tooling, changes in critical sub-suppliers, etc.).

CCS may require the supplier to maintain a safety stock of product produced under the original processes for a period while deliberate changes are proven out. This safety stock can normally be used later for production.

Work transitions from one manufacturing plant to another require early notification to CCS purchasing through the submission of an SDR. Suppliers making such transitions shall manage these moves in compliance with CCS expectations. Expectations can include, but are not limited to, maintaining a safety stock, pre and post move capability assessment and requalification of the product from the receiving facility.

10. TRACEABILITY & QUALITY RECORDS

Traceability:

Items requiring traceability will be identified during the development phase of a project. Where traceability is required, CCS will work with suppliers to develop an acceptable system. The requirement for traceability will be communicated to suppliers through specifications and drawings. Purchase Orders will incorporate the requirement.

Records:

Supplier's certification, process, test and/or inspection data shall be provided to CCS upon request. Records shall be retained by the supplier for a ten (10) year period after delivery of the relevant products. This requirement does not supersede any governmental or regulatory requirements for records retention. Any exceptions should be brought to the attention of CCS by submitting an SDR.

Certain data may be required to be included with product shipment. This will be agreed to with the using CCS site quality department.

11. SUPPLIER GOLD PROGRAM

UTC's Supplier Gold Program is a method to differentiate suppliers currently operating with high delivery and quality performance levels. It is a means of recognition for significant continuous improvement efforts and achievements of our suppliers who have achieved world-class levels of performance.

The program tracks four levels of performance. All suppliers in the program are expected to be at the "Performing" or "Gold" levels. Suppliers who are not operating at least to the "Performing" level shall prepare an improvement plan for review with CCS.

	Qua	lity ^(a)	Delivery ^(a) (OTD)	Sustainment of Performance	Customer Satisfaction	Supplier Health Assessment (SHA)
	High Volume (PPM)	Low Volume ^(b) (Escapes)				
Gold ^(c)	0*	0*	100*	12 Months	≥6.0	≥80% for 4 categories + pass all Gold questions
Performing	<500	≤ 5 or <500 PPM	≥95%			
Progressing	<1,500	≤ 15 or <1500 PPM	>85%			
Underperforming	≥1,500	>15 and ≥1,500 PPM	≤85%	1) Last 6 consecutive months or 2) 12 of the last 18 months unless last 3 consecutive months ≥ Progressing		
b) Low Volume Supplier	rs (< 10,000 pieces/and o requires an on-site 5		olling number for	all performance levels, except G	old	

Additional information may be obtained on the "Suppliers" page at UTC.com

12. SUSTAINABILITY

UTC has established 2020 Sustainability goals for Gold Level suppliers. These goals are a continuation and expansion of a formal environment, health and safety (EH&S) improvement goals program first begun at UTC in 1992. These sustainability requirements will be phased in over the coming years as noted below.

UTC has established eleven sustainability program requirements for Gold level suppliers:

- 1. Supplier has code of conduct for ethics and sustainability appropriate for its business (2017)
- 2. Supplier has formal CEO or Board level commitment to continuous EH&S improvement (2017)
- 3. Supplier uses an appropriate, written workplace EH&S management system (2017)
- 4. Supplier has a current injury incident rate < 3.0 (2017)
- 5. Supplier uses root cause analysis following all serious or fatal injuries (2017)
- 6. Supplier has demonstrated annual improvements in its use of energy (2017)
- 7. Supplier has formal EH&S goals (2018)
- 8. Supplier has demonstrated annual improvements in workplace safety (2018)
- 9. Supplier has demonstrated annual improvements in its use of water (2018)
- 10. Supplier includes attainment of formal EH&S goals in executive compensation (2019)
- 11. Supplier has demonstrated annual improvements in its waste recycling rate (2019)

13. GLOSSARY: DEFINITIONS AND ABBREVIATIONS

A problem solving process developed by Ford Motor Company. The name "8D" originates from the fact there are eight disciplines associated with this problem solving format. CCS has adopted the 8D format to be used for both internal and external problem solving activities.

A CE

Achieving Competitive Excellence: is the operating system for UTC and CCS. ACE is a customer-focused, process-based methodology for achieving higher levels of customer satisfaction and business performance.

Capability

. The ability of a process to produce output within specified limits. "Improving process capability" involves taking steps to limit the amount of variation to defined acceptable limits.

Capability Index

The comparison of available tolerance to the portion of the tolerance consumed by a process in a state of statistical control.

Cpk

The capability index, which accounts for process centering and is defined as the minimum of CP Upper (C_{nu}) or CP Lower (C_{pl}). It relates the scaled distance between the process mean and the closest specification limit to half the process spread.

 C_{pl} Measures how close the process mean is running to the lower specification limit.

 C_{pu} Measures how close the process mean is running to the upper specification limit.

Commercial Off the Shelf items (COTS)

Standard commercial off the shelf or catalog items selected from a supplier's standard line of parts. Where CCS does not have design control, CCS does not have a dedicated drawing or purchased part specification. Parts not tooled specifically for CCS. Parts are used by multiple industries/ customers. Examples include: electronics (capacitors, diodes, resistors), common fasteners (nuts, screws, washers, etc.).

Corrective Action Report (CAR)

A formal request by CCS to take action to eliminate the cause(s) of an existing nonconformity or other undesirable situation in order to prevent recurrence.

Control Plan (CP)

Methodology for controlling parts and processes to ensure all process outputs remain in a state of control. The plan is used and maintained throughout the product life cycle and is responsive to changing process conditions via written descriptions of the actions that are required at each phase of the process from receiving through shipping.

Critical Item

Any component, material, assembly or complete system which is selected for production and field traceability in order to satisfy safety reporting requirements or to support reliability analysis of high cost / high interest items. For example, a compressor model or certain electronic control modules might be designated as "traceable" items due to their high replacement costs. A furnace gas valve might be designated due to product safety reporting needs.

Deliverable Software

All software intended to be used in CCS saleable product, including but not limited to software embedded in deliverable hardware and deliverable firmware. Refer to section 9 Change Management.

Directed-buy source

Any sub-tier supplier providing material, components, software or services which has been designated to be used by

Failure Mode and Effects Analysis (FMEA)

A preventive analytical technique to methodically study the cause and effects of potential failures in a product or a process. The product or process is examined for all the ways in which a failure can occur. For each potential failure,

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an assessment is made of its effect on the system and its seriousness, and a review is made of the action being taken (or planned) to minimize the probability of failure or to minimize the effects of the failure.

Gage Repeatability and Reproducibility (Gage R&R)

The evaluation of a gauging instrument's accuracy by determining whether the measurements taken with it are repeatable and reproducible.

Key Characteristic (KC)

Any feature of a material, process, part, assembly, or test, whose variation within or outside the specified requirement has a significant influence on product fit, form, function or other expected deliverable, and thus must be controlled within prescribed acceptance limits via Process Certification practices.

Key Process Inputs (KPI)

A subset of the process inputs or their characteristics that are key to running the process and producing the right product/ output.

Key Product Characteristic (KPC)

KPCs are product features that are indicated on the drawing and or related documentation by engineering as described in 5.1.3. These are typically critical to safety, critical to function, and by exception critical to process features of the product that must be controlled within prescribed acceptance limits via Process Certification

Layered Process Audits (LPA)

A system of manufacturing process audits performed by multiple levels of management. Key process characteristics are audited frequently to verify conformance to processing standards and assure performance output is to expected levels.

Non-conforming product / service

Non-fulfillment of an intended requirement for reasonable expectation for use, including safety considerations.

On Time Delivery

The number of Purchase Order line items delivered on time to the required date and quantity divided by the number of total Purchase Order line items required.

Part Family

Group of related products that pass through similar processing steps and over common equipment in a value stream.

Parts Per Million (PPM)

A measurement of the defect rate in a product, calculated as: $PPM = (Total \ number \ of \ defective \ parts) \ x \ 1,000,000 / (Total \ number \ of \ parts \ received).$

Part Submission Warrant (PSW)

The warrant contains supplier, part information, required documentation, the supplier application warrant and CCS disposition. The submission approval by CCS authorizes the supplier to start production.

Process Capability

The range over which the natural variation of a process occurs as determined by the system of common causes. Process capability has three important components:

Design specification.

Centering of the natural variation.

Range or spread of the variation.

The importance of process capability is in assessing the relationship between the natural variation of a process and the design specifications. This relationship is often quantified by measures known as process capability indices. The most common is Cpk.

Process Certification

Process Certification (ProCert) is CCS's methodology to achieve and sustain statistically controlled and capable processes for manufacturing, business, support, maintenance, assembly, and test.

Production Material and Services

Includes parts, components or raw material that are directly used in the manufacture of CCS products; supplier designed products that are incorporated into a CCS assembly/product; and finished goods branded by CCS.

Production Part Approval Process (PPAP)

A process which defines the generic requirements for production part approval. The purpose of PPAP is to determine if all customer engineering design record and specification requirements are properly understood by the supplier and that the process has the potential to produce product consistently meeting these requirements during an actual production run at the quoted production rate.

Q-Plus (Q+)

A UTC developed quality management standard whereby suppliers are rated at one of four levels of compliance.

Repeatability

Assesses the variation in a measurement system caused by the combined sources of measurement variation of a gage or test equipment when used by one operator or under one set of environmental conditions.

Reproducibility

Variation in measurement averages when more than one operator or set of environmental conditions are imposed on the gage or piece of test equipment.

Run at Rate study

A formalized production capacity study that verifies proper cycle times, quality expectations and yields have been achieved in accordance with plan.

Supplier Deviation Request (SDR)

A form submitted by the supplier that is used to document and request approval for any product or process deviation.

United Technologies Corporation (UTC)

The parent corporation of CCS, other UTC companies include Otis, Pratt & Whitney, United Technologies Aerospace (UTAS).

Work Transitions

Work Transitions are any movement of production from one manufacturing plant to another.

14. REFERENCE MATERIALS

It is the responsibility of the supplier to ensure that they are working to the latest version of specifications referenced within this document as well as Purchase Order requirements.

The publications listed below provide additional information concerning quality assurance processes and techniques discussed in this manual and are available to suppliers through their CCS contacts.

- Business Gifts from Suppliers, UTC Ethics Brochure.
- The Giving and Receiving of Business Gifts, UTC Ethics Brochure.

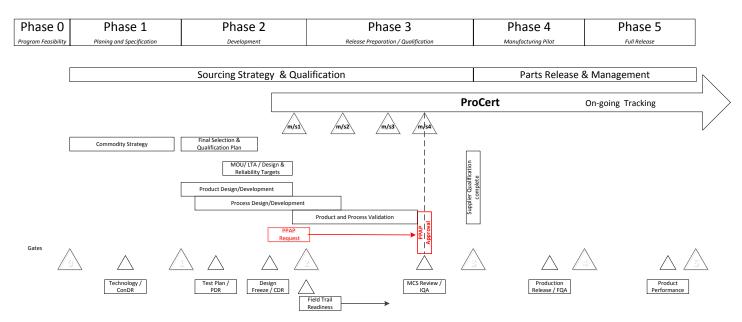
The following publications are available from the Automotive Industry Action Group (AIAG). These may be ordered on-line at: http://www.aiag.org.

Advanced Product Quality Planning (APQP) and Control Plan (CP). Measurement System Analysis (MSA). Potential Failure Mode and Effects Analysis (FMEA). Production Part Approval Process (PPAP). Statistical Process Control (SPC).

15. APPENDICES

Appendix 1 – PPAP Requirements

Below timeline reflects where PPAPs should be requested and approved in the New Product Development cycle



Below Requirements table defines the documentation / data to be submitted to CCS or retained by supplier.

PPAP Requirements / Submission Table										
		Level 1	Level 2	Level 3	Level 4	Level 5				
1	Design Record	R	S	S	*	R				
	for proprietary components	R	R	R	*	R				
	for all other components/ details	R	S	S	*	R				
2	Engineering Change Documents, if any	R	S	S	*	R				
3	Customer Engineering approval, if required	R	R	S	*	R				
4	Design FMEA	R	R	S	*	R				
5	Process Flow Diagrams	R	R	S	*	R				
6	Process FMEA	R	R	S	*	R				
7	Control Plan	R	R	S	*	R				
8	Measurement System Analysis Studies	R	R	S	*	R				
9	Dimensional Results	R	S	S	*	R				
10	Material, Performance Test Results	R	S	S	*	R				
11	Initial Process Studies	R	R	S	*	R				
12	Qualified Laboratory Documentation	R	S	S	*	R				
13	Appearance Approval Report (AAR),	S	S	S	*	R				
	If applicable									
14	Sample Product	R	S	S	*	R				
15	Master Sample	R	R	R	*	R				
16	Checking Aids	R	S	S	*	R				
17	Records of Compliance	R	R	S	*	R				
18	Part Submission Warrant (PSW)	S	S	S	S	R				
l										

S = shall be submitted to CCS. A copy shall be retained at the supplier location.

R = shall be retained by the supplier location and made available to CCS upon request

^{* =} shall be retained by the supplier location and submitted to CCS upon request

Elements of PPAP defined

1. Design Records

A printed copy of the drawing needs to be provided. If CCS is design responsible, this is a copy of the specification or drawing that is sent together with the Purchase Order (PO). If supplier is design responsible this is a released drawing in supplier's release system. Ballooned drawing/specification: Supplier must number each and every feature and requirement on the design record. Numbering must correspond with the documented inspection results (including notes, standard tolerance notes and specifications, and anything else relevant to the design of the part).

2. Authorized Engineering Change (note) Documents

If submission is required while a formal change is in process, an approved Supplier Deviation Request (SDR) must be included.

3. Engineering Approval

If submission is required before CCS engineering has approved all Engineering qualification tests, an approved Supplier Deviation Request (SDR) must be included.

4 DFMEA

If the supplier is design responsible, a copy of the Design FMEA (DFMEA), reviewed and signed -off by CCS Engineering must be included. If it is agreed the DFMEA contains supplier control Intellectual Property (IP), the DFMEA may be reviewed with CCS Engineering and Quality for approval. Where CCS is design responsible the list of all Key Characteristics should be shared with the supplier, so they can be addressed on the PFMEA and Control Plan. This would typically take place during a design feasibility review meeting.

5. Process Flow Diagram

A copy of the Process Flow, indicating all steps and sequence in the fabrication process, including incoming components.

6. **PFMEA**

A copy of the Process Failure Mode and Effect Analysis (PFMEA), reviewed and signed -off by supplier and customer. The PFMEA should address potential failure modes in each step as outlined in the process flow document. [including packaging and labeling]. All KC and KPC's must be included on the PFMEA.

7. Control Plan

A copy of the Control Plan, reviewed and signed-off by supplier and customer. The Control Plan follows the PFMEA steps. All KC and KPC's must be identified and included on the Control Plan.

8. Measurement System Analysis Studies (MSA)

MSA usually contains the Gage R&R for the Key Characteristics (KCs) and Key Product Characteristics. MSA is required for both variable and attribute features.

9. **Dimensional Results**

A list of every dimension noted on the ballooned drawing/ specification. This list shows the product characteristic, specification, the measurement results and the assessment showing if this dimension is "ok" or "not ok". CCS will define the quality required for a dimensional layout, typically 3-5 pieces, however this may be adjusted in special circumstances such as multi-cavity tooling.

10. Records of Material / Performance Tests

A summary of every required test performed on the part. Requirements are usually agreed to by Supplier & CCS during the design feasibility meetings. This summary lists each individual test, when it was performed, the specification, results and the assessment pass/ fail. Supporting data to be included as requested, but may be submitted as tests are completed. In addition, this section lists all material certifications (steel, plastics, plating, etc.), as specified on the print/ specification. Actual materials certifications are to be included with the submission.

11. Initial Process Studies

Usually this section shows all Statistical Process Control charts affecting the most critical characteristics. The intent is to demonstrate that critical processes have stable variability and that is running near the intended nominal value. All CCS defined KCs and Supplier defined KPC's must have studies included.

12. Qualified Laboratory Documentation

Copy of all laboratory certifications (e.g. ISO 17025, TS) of the laboratories that performed the tests reported on section 10.

13. Appearance Approval Report

A copy of the AAI (Appearance Approval Inspection) form signed by the customer. Applicable for components affecting appearance only. Requirements for any Appearance Approval Reports should be defined during the Design Review.

14. Sample Production Parts

CCS will define the number of samples to be submitted with the PPAP. Such samples must be produced as part of the PPAP production run. These samples are to be numbered to correspond to the measurement data submitted with the Dimensional Report (Item 9 above)

15. Master Sample

A sample [typically] signed off by customer and supplier, which usually is used to train operators on subjective inspections such as visual or for noise.

16. Checking Aids

When there are special tools for checking parts, this section shows a drawing of the template or tool and calibration records, including dimensional report of the tool. (CMM programing information may be requested)

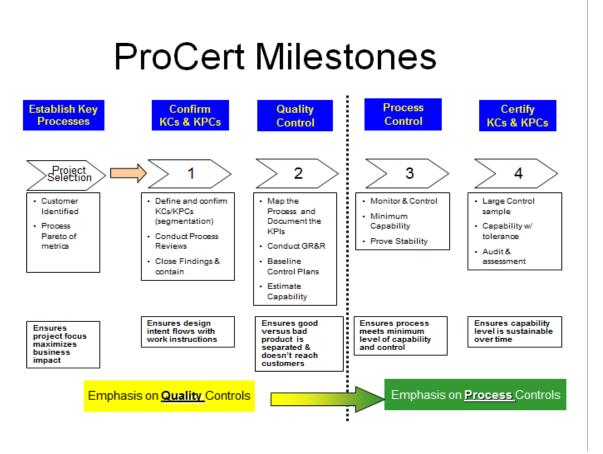
17. Customer-Specific Requirements

CCS customer may have specific requirements to be included on the PPAP package. It is a good practice to ask the customer for PPAP expectations before even quoting for a job.

18. Parts Warrant (PSW)

This form that summarizes the whole PPAP package. The PSW includes part information, the reason for submission and the level of documents submitted to the customer. A Declaration statement must be signed by an authorized person at the Supplier's site making the submission (typically the plant quality manager). The CCS using site must disposition the PSW, sign and return to the supplier. The supplier is not authorized until they have received a full or interim approved PSW from CCS.

If a Level 4 PPAP is requested, the CCS requestor must specify, in writing, what documentation / data will be required to accompany the PPAP submission. (attachment 2, L-4 addendum)



Steps to Certify a Process

The following requirements shall be achieved to consider a process / KC certified.

- 1) Initial steps to implement Process Certification:
 - Map the current process steps to identify KPIs and the process KCs that impact the process output and/ or KCs identified by CCS. Refer to Design and Process FMEA's in this step. Identify current process performance or output for each process step.
 - Verify and document that the measurement processes used for all variable and attribute KCs are capable (i.e., repeatability, reproducibility, correlation studies, and total process capability).
 - Identify controlling actions to maintain process capability and reaction plans for out of control conditions as they occur at the workstation. These should be documented on the control plan and/or work instructions.
 - Implement a process monitoring method.
 - Implement a Preventive Maintenance Plan.
 - Perform self-audits.

2) Variable Measured Characteristics

A process is considered certified when:

- Measurement equipment is qualified (e.g. R&R studies completed)
- Assignable causes for variation have been identified, documented, and removed.
- Process inputs and KCs are identified, monitored, and controlled.

- A minimum of twenty-five (25) consecutive observations or thirty (30) days of output whichever is greater, capturing variability associated with step to step, piece to piece, set up to set up, time to time, and lot to lot variation, with no nonconformances detected.
- KCs are under statistical control and Cpk of 1.33, or better is demonstrated.
- Routine self-audits being performed

3) Attribute Measured Characteristics

A process is considered certified when:

- Measurement equipment is qualified (e.g. R&R studies completed)
- Assignable causes for variation have been identified, documented and removed.
- Process inputs and KCs are identified, monitored and controlled.
- A minimum of forty-five (45) consecutive observations (90% confidence) or (30) days of output whichever is greater, capturing variability associated with step to step, piece to piece, set up to set up, time to time, and lot to lot variation, with no non-conformances detected.
- Routine self-audits being performed

Key Characteristics

On some older CCS drawings / specifications the following symbols may still be used to denote key characteristics.

Business Unit	Legacy Identification Symbols
Refrigeration	\otimes \mathbb{A} \mathbb{A}
BSS / Carlyle	#
EMEA / Montluel	<u></u> CTF
RLCS	\otimes
RCS / RCD	(C)
Fire & Security	CTF

16. ATTACHMENTS:

The following are samples of forms referenced in this manual. To obtain blank forms, or for assistance in completing forms, suppliers should contact their designated CCS point-of-contact.

Attachment 1: Parts Warrant (PSW)

Attachment 2: PPAP Request Sheet

Attachment 3: Production Part Approval- Dimensional Test Results*

Attachment 4: Production Part Approval - Material Test Results*

Attachment 5: Production Part Approval – Performance Test Results*

Attachment 6: Appearance Approval Report (AAR)

Attachment 7: PFMEA*

Attachment 8: Control Plan*

Attachment 9: Supplier Deviation Request (SDR)

Attachment 10: 8D Corrective Action Report (CAR)

*with using plant consent, Suppliers may use their own internal documents/ forms, as long as they contain all required information.

<u>We</u> United			
Technologies Climate I Controls I Security	Attachment	1	PARTS WARRANT (PSW)
Part Name		CCS Part Number	er
CCS Draw ing No.		Supplier Part Number	per
Engineering Change Level			Dated
Regulations: Safety and/or Government? Yes	s No Purchase	e Order No.	Weight (kg)
SUPPLIER MANUFACTURING INFO			
Supplier Name & Supplier / Vendor Code			
Street Address			
City State	Postal Co	ıde	Country
MATERIALS		-	_
Product complies with Materials of Concern Requ	irements	Yes	☐ No
Are polymeric parts identified with proper ISO ma	rking codes ?	Yes	□ No □ n/a
REASON FOR SUBMITTAL	REQUESTED SU	JBMITTAL LEVEL	L (Check one)
Initial Submittal	——Level 1	- Warrant only su	ubmitted to customer.
Change to Raw Material		-	
Supplier Change To Correct Discrepancy	Level 2 - defined b		ample parts and supporting data submitted as
To Correct Discrepancy Tooling Inactive (more than 1 year)		•	ample parts and complete supporting data
Draw ing Revision Change	submitted		Tiple parts and complete supporting data
Tooling Change: New , Transfer, Reburbisl	shed		
Change in Part Processing	Level 4 -	Warrant and other	ner requirements as defined by CCS.
Parts produced at New Factory Location	Level 5	- Warrant with sa	ample parts and complete supporting data
Other - please specify			anufacturing location.
SUBMITTAL RESULTS			
The results for dimensional measurements	material & function	onal tests	appearance appearance
These results meet all draw ing and specification	requirements: Ye	es 🔲 NO	(If "NO" - Explain Below)
	Toquit Strize	- <u>-</u>	(" · · · · · · · · · · · · · · · · · · ·
DECLARATION I affirm that the samples represented by this warrant are rep	======================================	±ioh wore made by a	sees that mosts all CCS requirements
l affirm that the samples represented by this warrant are rep I also certify that documented evidence of such complianc			·
EXPLANATION/COMMENTS:			
Supplier Authorized Signature			Date
Print Name	Phone No.		Fax No
-			I GA I VO
Title	Email		
	FOR CCS USE ONLY		
PPAP Warrant Disposition	☐ Rejected	☐ Interim App	prova <u>l</u>
CCS Signature		_	Date
Print Name	Custome	er Tracking Numbe	
Print Name	Custotie	f Iracking mumbe	ir (optional)

Attachment 2

United Technologies Climate Controls Security	Attachment 2	PPAP Request Sheet
Supplier Information		
Supplier Name	Commodi	
Supplier Address	Part Numb	per
	Part Name	
	Rev. Leve	<u> </u>
Supplier Contact	ECN	
PPAP level requested		
REQUESTED SUBMITTAL LEVEL (Check one)		
Level 1 - Warrant only submitted to customer.		
Level 2 - Warrant with sample parts and supporting	data submitted as defined by	CCS.
Level 3 - Warrant with sample parts and complete s	supporting data submitted to C	CS.
Level 4 - Warrant and other requirements as defined	d by CCS. [See Addendum for	Requirements]
Level 5 - Warrant with sample parts and complete s	supporting data reviewed at su	oplier's manufacturing location.
Number of samples requested for:		
Dimensional layout		
Capability studies		
Additional Key Characteristics [for legacy pr	oducts ONLY where not defined	d on engineering drawing / specification]
	<u> </u>	
	_	<u> </u>
	<u> </u>	
CCS Authorization		
Issued By:		Date
Supplier Sign-off Thave review ed and understand		
the above requirements Signature of supplier authorized re	presentative	Date
Signature of Supplier authorized re	F	

Attachment 2

United Technologies Climate Controls Security	Level 4 PPAP Addendum
Note: CCS to complete this a	ddendum when requesting a Level 4 PPAP Only
Supplier Information	
Supplier Name	Commodity
Supplier Address	Part Number
	Part Name
	Rev. Level
Supplier Contact	ECN
Level 4 Requirements (If marked "Y" must be submitted)	
Design Record	Material, Performance Test Results
Engineering Change Documents	Initial Process Studies
Customer Engineering approval	Qualified Laboratory Documentation
Design FMEA	Appearance Approval Report (AAR),
Process Flow Diagrams	Sample Product
Process FMEA	Master Sample
Control Plan	Checking Aids
Magaurament System Analysis Studios	Pacards of Compliance

Dimensional Results

Y Part Submission Warrant (PSW)

		1				_
А	tta	ch	m	en	ıt	-



Part Number		Part Nam	Part Name											
Revision Level		Date												
Supplier Name		Supplier I	Location											
Name of Inspection facility				es 🗌 No										
moposion rasinty		Lab Rope	Lab Report Attached Yes No											
Dimension/Specification (Nominal & Tolerance) and Material Specifications	(Nominal & Tolerance) Measurement M and Material Device/Technique		CCS Measurement Device/Technique	CCS Verification	ОК	Not OK								
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						H								
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						Ш								
Supplier Signature:														
Title:	Dat	e:												
Disposition: Approv	/e	viate Resub				٦								



Material Test Results

000111717011				D. DT. II II IDED							
ORGANIZATION:			PART NUMBER:								
SUPPLIER / VENDOR CODE:		PART NAME:									
MATERIAL SUPPLIER:				DESIGN RECORD CHANGE LEVEL:							
* Customer Specified Supplier / Vendor Code:				ENGINEERING CHANGE DOCUMENTS:							
* If source approval is req'd, include the Supp	Specification /			NAME of LABORATORY:	NOT						
Material Spec. No. / Rev / Date	Limits	Test Date	Qty. Tested	Supplier Test Results (Data) Of	NOT OK						
iviaterial Spec. No. / Nev / Date	LITIUS	Date	resteu	Supplier Test Results (Data)	. OK						
		Blank staton	nents o	f conformance are unacceptable for any test results.							
		DIGITIK STOTELL									
			SIGNA	TURE TITLE DA	ᄩ						



Performance Test Results

ORGANIZATION:				PART NUMBER:								
SUPPLIER / VENDOR CODE:				PART NAME:								
NAME of LABORATORY:				DESIGN RECORD CHANGE LEVEL:								
* Customer Specified Supplier / Vendor Code:				ENGINEERING CHANGE DOCUMENTS:								
* If source approval is req'd, include the Supplie	er (Source) & Cust	omer assigned o	ode.									
	Specification /	Test	Qty.	Supplier Test Results (Data) /		NOT						
Test Specification / Rev / Date	Limits	Date	Tested	Test Conditions C	K	OK						
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										I													
							BUYER CODE						E/C LE	VEL					DATE				
					MANUFACTU LOCATION	IRING													CODE /				
			SSION			SPECIAL SA	MPLE					RE-SU	IBMISS	ION					OTHER	RCODE			
	PRE TI	EXTUR	E			FIRST PROD	OUCTION SHIP	MENT				ENGIN	IEERING	G CHAN	IGE								
								APPEAR	ANCE	EVA	LUAT	ION											
		SU	PPLIE	R SOL	JRCING AN	D TEXTUR	E INFORMA	ATION									AUT	HORIZ					
													CORRECT AND PROCEED										
													CORRECT AND RE- SUBMIT										
													А			O							
					•			COL	OR EV	/ALU/	ATION	I											
					MASTER NUMBER	MASTER DATE	MATERIAL TYPE	MATERIAL SOURCE		Н	JE		VALUE CHROMA				oss			COLOUR SHIPPING	PART DISPOSITION		
DL*	Da *	Db *	DE *	CMC					RED	YEL	GRN	BLU	LIGHT	DARK	GRAY	CLEAN	HIGH	LOW	HIGH	LOW	30111X		
					PHONE NO.:		DATE:						URE:								DATE:		
	1 Contro	PART: WARR PRE TI	WARRANT PRE TEXTUR SU TRISTIMULUS	PART SUBMISSION WARRANT PRE TEXTURE SUPPLIE	PART SUBMISSION WARRANT PRE TEXTURE SUPPLIER SOL	TRISTIMULUS DATA DL* Da* Db* DE* CMC DL* Da* Db* DE* CMC	TRISTIMULUS DATA DL* Da* Db* DE* CMC Controls Security	TRISTIMULUS DATA DL* Da* Db* DE* CMC DRAWING NUMBER BUYER CODE MANUFACTURING LOCATION SPECIAL SAMPLE FIRST PRODUCTION SHIP FIRST PRODUCTION SHIP TRISTIMULUS DATA MASTER NUMBER MASTER DATE MATERIAL TYPE	DRAWING NUMBER	DRAWING NUMBER BUYER CODE MANUFACTURING LOCATION PART SUBMISSION WARRANT PRE TEXTURE SUPPLIER SOURCING AND TEXTURE INFORMATION TRISTIMULUS DATA DL* Da* Db* DE* CMC DL* Da* Db* DE* CMC PHONE NO: DATE: AUTHOR PHONE NO: DATE: AUTHOR DATE: AUTHOR DATE: AUTHOR DRAWING NUMBER BUYER CODE MANUFACTURING LOCATION SPECIAL SAMPLE FIRST PRODUCTION SHIPMENT APPEARANCE COLOR EV. RED.	DRAWING NUMBER BUYER CODE MANUFACTURING LOCATION	Controls Security	DRAWING NUMBER BUYER CODE MANUFACTURING LOCATION PART SUBMISSION WARRANT PRE TEXTURE PART SUBMISSION SPECIAL SAMPLE FRST PRODUCTION SHIPMENT APPEARANCE EVALUATION SUPPLIER SOURCING AND TEXTURE INFORMATION TRISTIMULUS DATA MASTER NUMBER MASTER NUMBER MASTER NUMBER MASTER NUMBER DL* Da* Db* De* CMC PHONE NO: DATE: AUTHORIZED CUSTOMER	DRAWING NUMBER APPLIE	DRAWING NUMBER (VEHICLES) DRAWING NUMBER (VEHICLES) BUYER CODE MANUFACTURING LOCATION PART SUBMISSION WARRANT PRE TEXTURE FIRST PRODUCTION SHPMENT SUPPLIER SOURCING AND TEXTURE INFORMATION SUPPLIER SOURCING AND TEXTURE INFORMATION PRE-TI EVALI CORRECT PRO CORRECT SU APPRO CORRECT SU DL* Da* Db* DE* CMC DATE: AUTHORIZED CUSTOMER	Controls Security	Controls Security	APPEAR. Drawing Number Number	Controls Shouthy Shouthy SAPPEARANCE	Controls Security APPEARANCE AP	DRAWING NUMBER NOTES NUMBER NUMBE	APPEARANCE APPROVAL RE DATE DATE DATE DATE DATE DATE DATE DATE DATE	

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		Ratus								
		Target completion date								
		New Target RPM Responsibility completion date								
		New scores, based on actions taken								
	PROCESS IMPROVEMENT	Planned improvement Activities						***************************************		
	sr	Pro Cert statu								
		Associated Key Charactenstics								
		RPN								
	DETECTION & PREVENTION of failure	Controls for prevending the failure or defect from coouring, or defect from coouring, or defect from when it does. Prevention course or prevent or the year and prevention occurs or cooperation of the year.								
	CAUSE & OCCURRENCE	Possible ceuse sof the base of								
heet	λ.	E-est chras								
Work Station Process FMEA Worksheet	EFFECTS & SEVERITY	Effects of the error or fallure (Covered and priests) Covered parable effects on: a) Overesteen by events or in the order b) The product acting person property.								
Work Station P		Failures or errors that could occur for this operation (Character and potential)								
United Technologies Onde : Cortes : Incorte	Value Stream:	Operation Number Task Operation Description						***************************************		

NOTE: For all items with a Severity of 9 or 10, the Detection rating must be \leq 4

								Attachme	nt	8				
		Part, Product, or			Approvals: Process auditor:	Name:	Date:	Į						
		Product Family name:		Proc			-	{						
		Plant / Location:		Pr				j						
Control Plan Document Control Revision Number:				Engineering										
		Process			Ke	y Characteristics	s	Measurement & Inspection			on		Mon	itor & Control
otep	Works	tation	Process Standard	Description		Description of KC	Target & Tolerance	Measurement or		Samı	ple	Monitoring		Reaction Plan
No.		Process Operation	Work Reference	of	KPI or KPO	Description of KC	Reference	Inspection method	Qty	Freq.	Responsibility	Method	Signal(s)	Response(s)
							100000000000000000000000000000000000000							

		Supplier Devi	ation Request Form
		Tracking #	
A SUPPLIER AND	PART INFORMATION	ON	
Date Supplier Name Supplier Location Supplier Contact Telephone #		Part Number Part Name Revision Level PO Number Quantity	
Fax#		Required Date	
B DEVIATION INFO	ORMATION		
Deviation Request is:	Process Related Product Related	☐ 1 st Time ☐ Material Change	Permanent Temporary
C CCS APPROVA	L / DISAPPROVAL Approve/		

		Attachment 10		
		Global 8D		
		8D#		
General Information				
Title:				
Opened:			Last Updated	
8D Status:			·	
D-Step Status:				
Business Unit:				
Site/Function:				
Supplier Responsible:				
8D Type:				
Keywords:				
Cross Reference:				
D0 - Symptoms				
D0- Emergency Response				
Du- Emergency Response				
D1- Team				
Name:	Role:	Email Address:	Phone:	
D2- Problem				
D3- Interim Containment Acti	on(s)			
D3- Interim Containment Acti	on(s)			
	on(s)			
D3- Interim Containment Acti	on(s)			
	on(s)			
D4- Root Cause	on(s)			
	on(s)			
D4- Root Cause	on(s)			
D4- Root Cause				
D4- Root Cause D5- Corrective Action				
D4- Root Cause D5- Corrective Action D6- Implement Corrective Active A				
D4- Root Cause D5- Corrective Action				
D4- Root Cause D5- Corrective Action D6- Implement Corrective Active A				
D4- Root Cause D5- Corrective Action D6- Implement Corrective Action D7- Preventive Action				
D4- Root Cause D5- Corrective Action D6- Implement Corrective Active A				

