

Technology that Transforms



Creating World Class Digital Cargo Infrastructure at Airports through Airport Cargo Community System





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- 2 Kale Logistics Solutions at a glance
- 3 Industry Overview
- Air Cargo Community System (ACS) What? Why? Who?
- 5 ACS Key Features
- 6 ACS Key Benefits
- Success Story @ Mumbai International Airport
- 8 Implementation Model
- 9 Commercial Model
- 10 Way ahead







A company recognized as the "Best IT solution provider to logistics industry" consistently for last 8 years



Industry recognition - Top
10 innovations in Logistics
industry by KPMG, case
study feature in Kellogg's
Business School
publication, adopted by
Indian Customs and
presented as a case study
to PM of India, CII
Industrial Innovation
Award

Widest range of solution offerings for the industry



Experience of working with
Customs Authorities,
Trade Bodies, leading
carriers, terminals,
handlers, freight and
shipping management
companies globally



Recognized partners of industry trade bodies like WCO, IATA, UNCEFACT, FIATA, TIACA, ASA, TIFFA, ACAAI

First and only IT

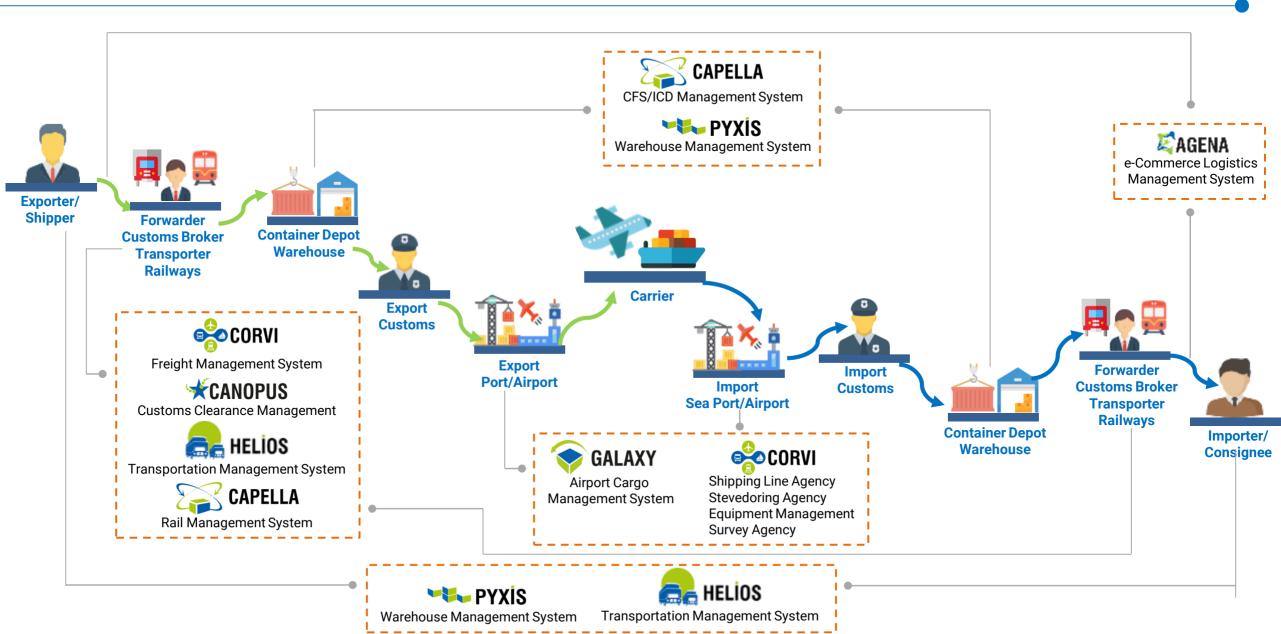
products company

from India to have

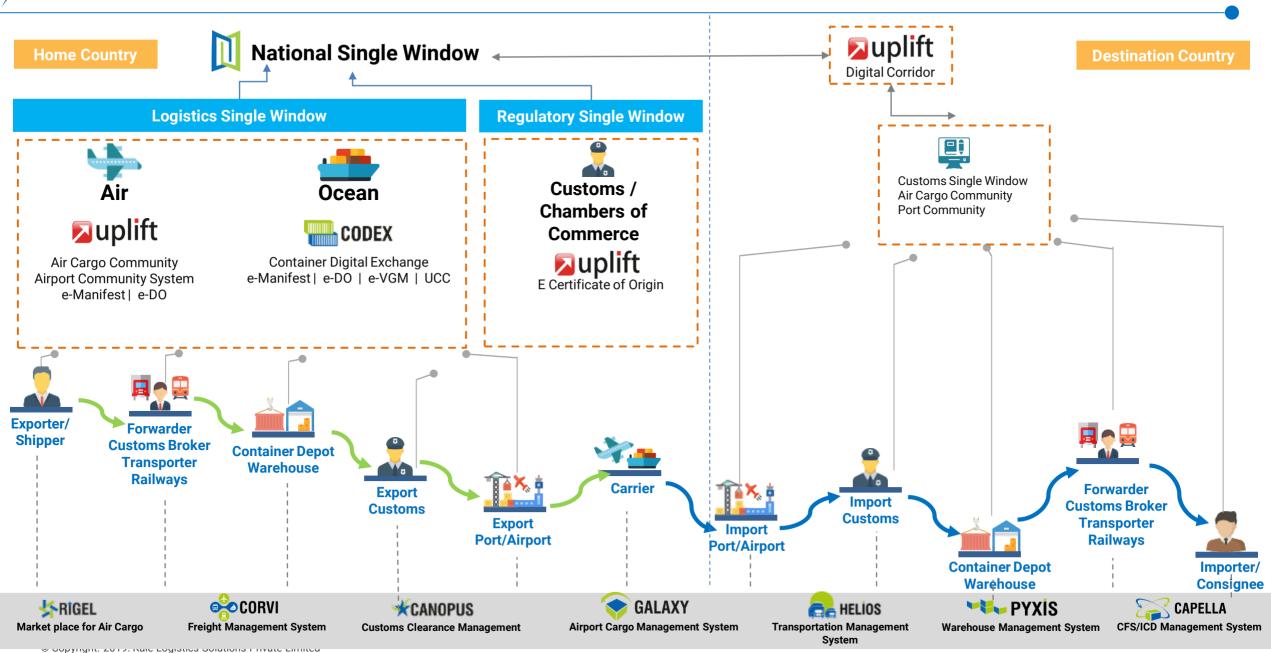
global industry

platforms

Enterprise Solutions: Comprehensive Turnkey Offerings



Kale - Trade Facilitation Platforms





Accolades: Best IT Solutions Provider YoY

2016 2014 IT Provider of the

Best Warehouse IT Solution Provider 2018

2017



2019

2012

The 30 Most **Preferred Tech Workplaces**



2017

Year

Best Air Cargo IT Solutions Provider Top **25** Fastest Growing Companies serving the

UPLIFT - India's first multimodal cargo community system

Journey Towards Excellence - CODEX **Endorsed by Indian Customs**

2017



Golden Chariot at United Nations, Geneva

eProject of the Year by

Best Technology Service Provider

CII most innovative company in service sector

Logistics Industry



Best SCM Solutions Provide

2012 2015

Kale played an important role in getting India to rank 6th in eAWB adoption globally.



75% reduction in container dwell time with CODEX

2018



Kale's Air Cargo Foot Print



Web-based Airport Community System



Cargo Community Platform



Airport Cargo Management System EXIM. Domestic, Custodian, GSA.















6 ACS implementations



80 International airports



7 custodians



2 GSAs



HELIOS in 8 countries



CORVI in12 countries





0.3 Mn USD payments across air cargo per day



Air Cargo Community Platforms











Barcelona Chamber of Commerce





Some of Cargo Handling Management (GHA) customers









































The stakeholders involved in air cargo value chain as follows:



Shipper/ Exporter



Freight Forwarder



Custom Broker



Transporter



Consignee/ Importer



Customs



Airline



Terminal Operator



Security



Chamber of Commerce



Ground Handling
Agents

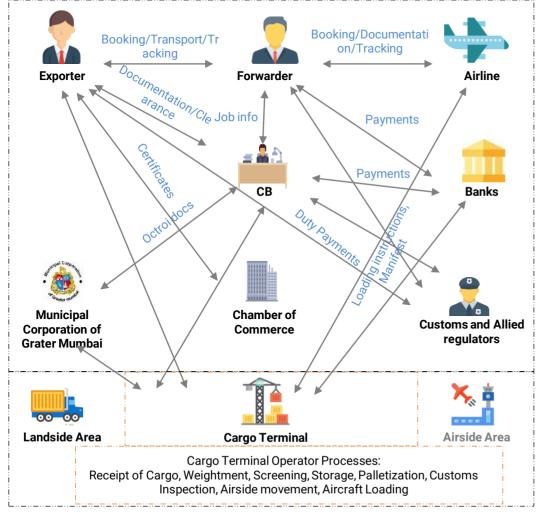
Government Agencies

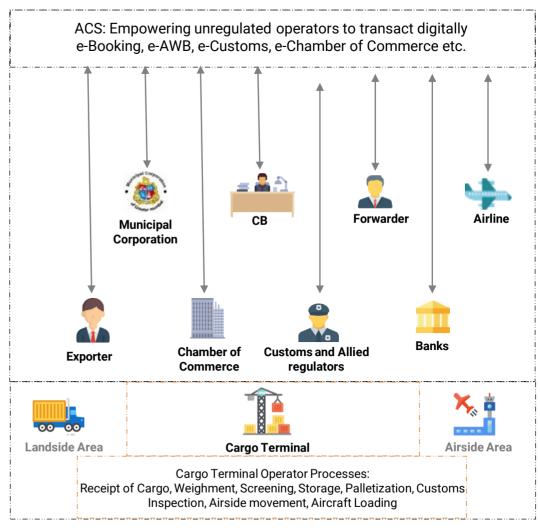




What is an Airport Cargo Community System?

 An Airport Cargo Community platform in an electronic platform that facilitates digital interactions between airport stakeholders viz. Importer / Exporters, Forwarders, Customs Brokers, Carriers, Customs, GHAs, Other Stakeholders at the airport



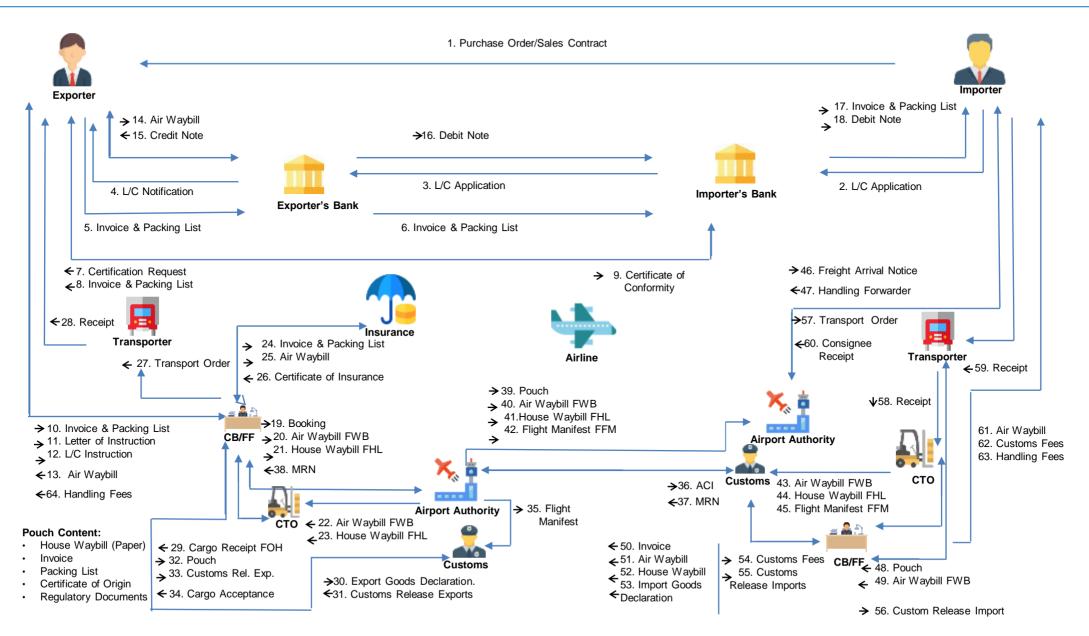




- 1 Eliminating unnecessary paperwork at the airport
- 2 Faster processing of cargo Reducing Truck Congestion
- Making information available to airport prior to cargo reaching the airport thereby enhancing security
- Better planning processes which further reduces dwell times at the airport
- 5 Facilitation of creation of Digital Corridors with partner airport communities (like BOM-AMS, ATL-AMS)
- 6 Help comply with global regulatory and industry requirements such as
 - Trade facilitation treaty
 - PLACI Compliance (Advanced Air Cargo Screening (ACAS) initiative of US CBP/TSA, PRECISE initiative of EU, PACT initiative of Canada)
 - Advanced security declaration requirements of countries that have signed up for WCO SAFE framework
 - e-AWB, e-CSD, e-freight initiatives
- Bringing in more transparency and visibility in supply chain to reduce overall transaction costs
- 8 To aid country in improving its ranking in Doing Business initiative of World Bank



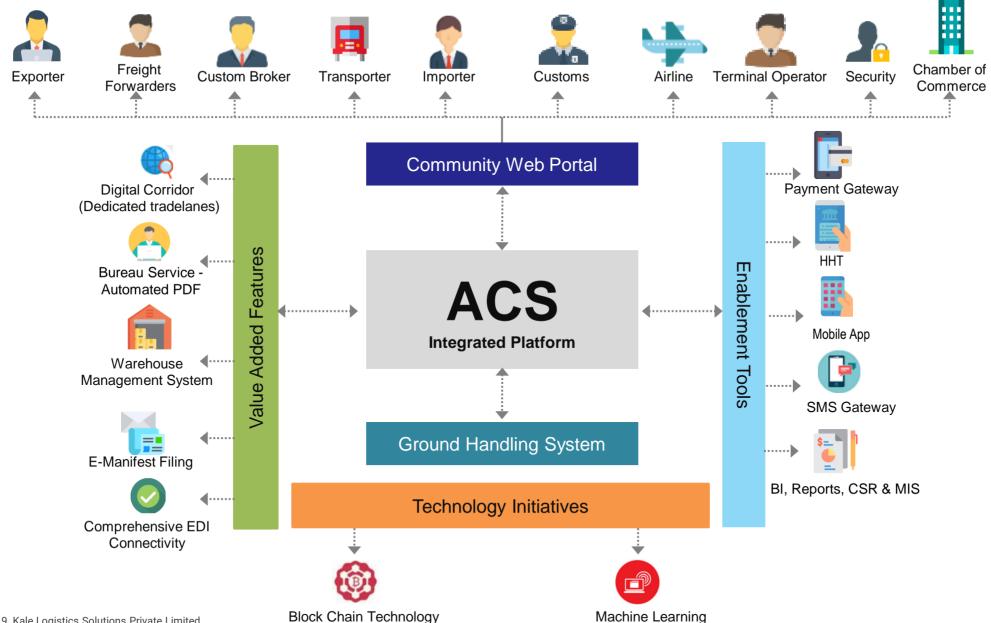
Process of industry







ACS Functional Diagram



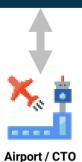


The ACS Context diagram



AIR CARGO COMMUNITY SYSTEM

Information Exchange for E-Invoice, e-packing list, e-SLI, e-booking, e-AWB, e-house list, Export Dec, LEO, e-carting, e-TSP, Export Manifest, e-certificate of origin, e-status, e-dockets, e-payments, Imports Manifest, Advice of Arrival, Import Decl, e-clearance, e-DO,

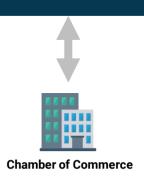














We at BIAL are going to leapfrog to the Next Generation ACS!!!

First Generation ACS

Simple web portal for viewing flight schedules

Bahrain, Some US /European airports

Second Generation ACS

- Online Terminal Charges payment
- Airport level tracking
- Truck dock appointment booking
- Airport Customs EDI
- Smart-gate

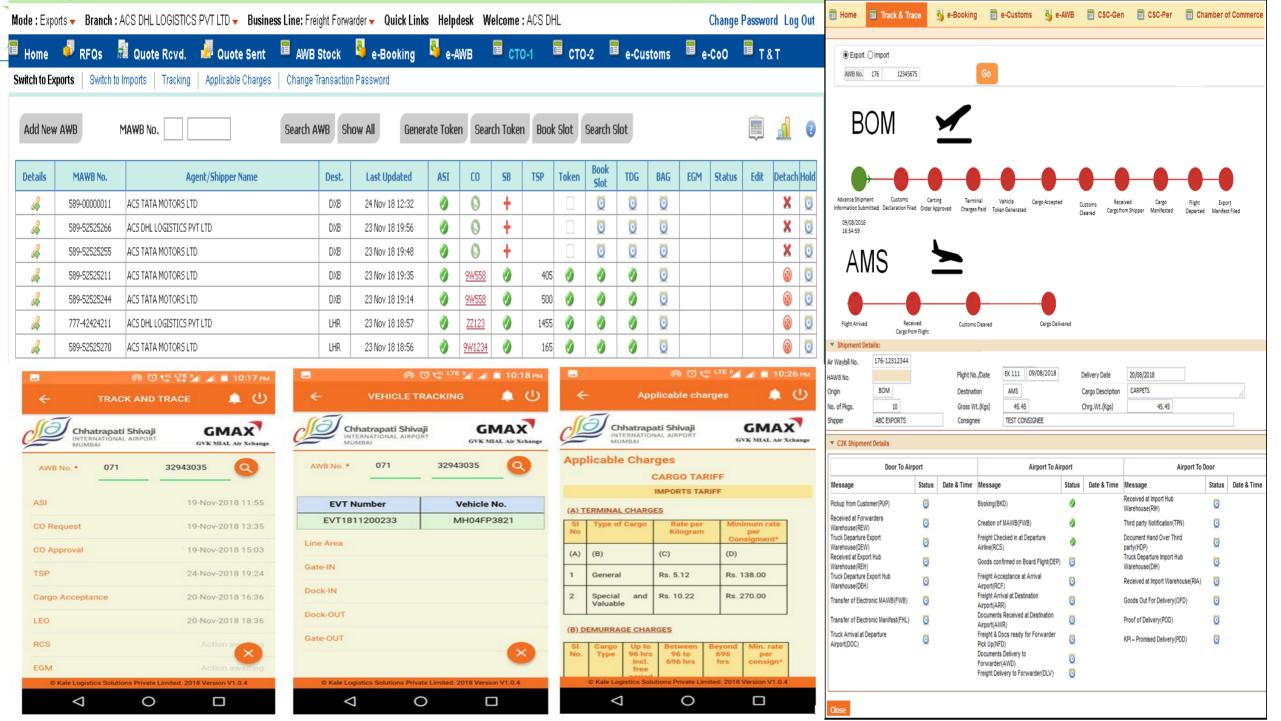
Major Indian Airports, Brussels, Hongkong, Amsterdam, Dubai, Paris

Next Generation ACS

- e-AWB
- e-booking
- e-DO
- F-CSD
- Digital Corridors
- ENS/AMS filing with carriers
- Online vehicle token
- Online Certificate of Origin
- ASI with CTO
- Export / Import declaration filing with customs
- Online AWB printing
- Online Terminal Charges payment
- Airport level tracking
- Truck dock appointment booking
- Airport Customs EDI
- Smart-gate

Next Generation ACS

GMAX - Mumbai









e-Booking



e-AWB



e-Certificate of Origin



e-Customs



e-DO



AWB Stock Management



Advance Shipment Information to Terminal operators



Online Carting Order Request



Online TSP and handling payment



MAWB/ HAWB



Vehicle Token Management



SIR (Shipment Information Record)



e-Manifest



EDI Messaging



Issuance of CONSOL DO





Benefits to the Stakeholder



Freight Forwarder/ Custom Brokers

- Paperless processing of shipments thus eliminating the risk of losing valuable commercial information
- Eliminate travelling to various airline offices / airports for getting the carting stamps, paying terminal charges, submitting advance shipment information & getting vehicle tokens
- Savings in paper handling cost by elimination of multiple copies of AWB generated for acceptance at truck dock, Cargo screening & Carting Order
- Supports electronic Certificate of Origin
- Supports community initiatives like ACAS, PRECISE, PACT etc.
- MIS and reports of business activities



Airport Operator

- Better productivity of trade/airport staff at the airport
- Digital records of events for audits
- Faster document and cargo processing at the airport
- Better security for the airport
- Possibility of reduced dwell time
- Reduction in malpractices / errors at the airport which results in loss to exchequer
- Advanced shipment visibility
- Efficient planning of warehouse activities
- Regulatory Compliance like e-freight
- Online updates to stakeholders and epayment of terminal charges reduces footfall at airport



- Implement initiatives like e-freight successfully
- Higher efficiencies in booking processes
- Cost reduction in documentation
- Reduction of papers & data entry errors
- Better operations planning
- Opportunity to become a preferred carrier with the community leading to better business opportunities
- Singe Window for Digital documentation

Truck Congestion at the Terminal



Before

- Truck congestion is an issue at cargo airports. The arrivals and departures are not coordinated which leads to higher dwell time.
- Effect on high-value and timesensitive cargo
- Shipper/consignee charged penalty for wait time and storage cost
- Neglected air cargo community, the cargo might land elsewhere

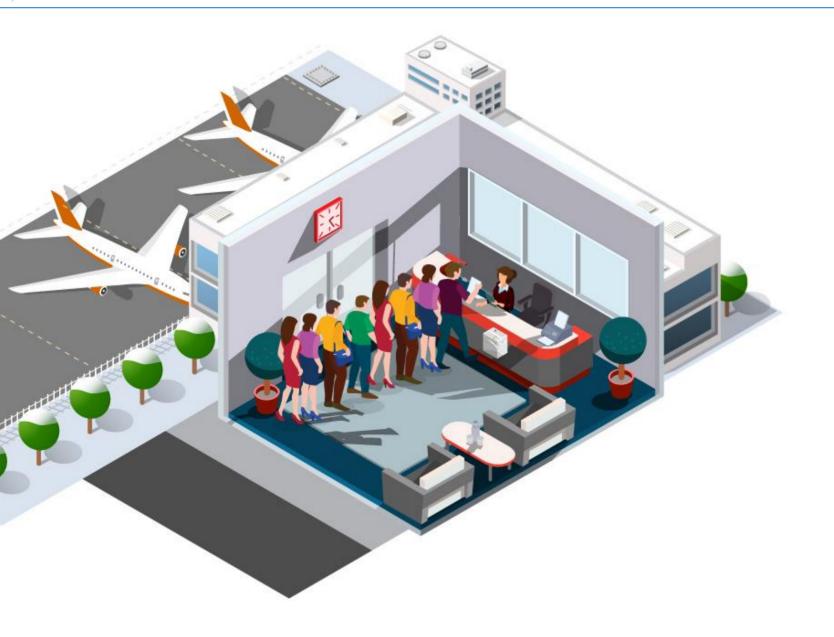
No Truck Congestion at the Terminal



After

- When freight forwarders share shipment data and pre-identified errors earlier, cargo handlers can anticipate and prepare for the required checks.
- Better warehouse management to handle more trucks per hour.
- Availability of accurate and complete information before the truck arrival leading to clarity, cooperation and understanding.
- Reduced dwell time
- Terminal now handles 40% more cargo with advanced planning





Before

- Manual and complex paperwork and data re-entry at every stage.
- Cost to export for documentary compliance \$ 60 for USA as against \$35 for OECD countries and cost to import for documentary compliance \$ 100 as against \$24 for OECD. Trading Across Borders report from World Bank 2019
- Increased cargo processing time
- Non-compliance
- Loss of revenue and goodwill
- Customers not presenting proper documents at right time



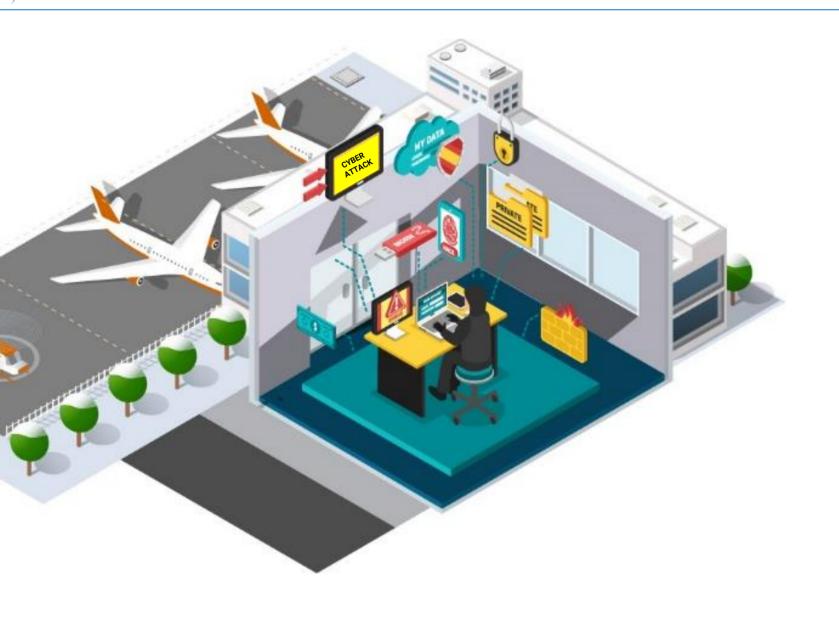
Paperless cargo processing



After

- Paper-less air cargo supply chain with cheaper, accurate and reliable electronic messaging
- e-Freight & e-AWB , ONE Record Compliance to industry standards
- Eliminates data re-capture, reduce freight wait-time, quality electronic data for tracking status of freight
- Contribute to nation's Ease of Doing Business ranking with World Bank
- Interfaces with Customs, Airlines, and other security agencies
- Services available 24*7
- Contribute to environment by reducing paper consumption

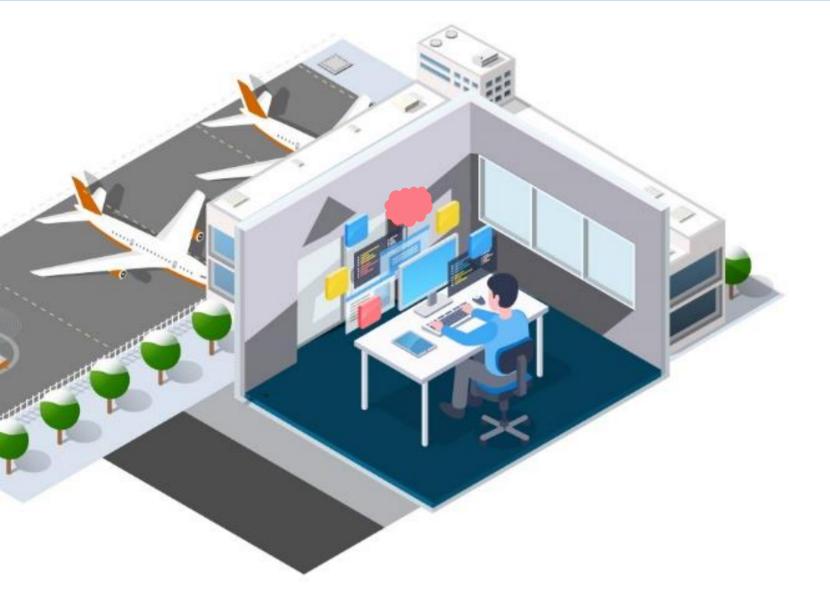




Before

- Cyber attacks
- Terrorist attacks and explosives
- Lack of ACI, PLACI, Single Window, e-AWB, e-Freight
- Laggards in technology adoption and innovation

High Security and Leader in Industry Initiatives



After

- Secured platform Azure Cloud, site recovery service, encrypted database back-up
- Role-based access control
- Air Cargo Advance Screening (ACAS)
- Pre-Loading Advance Commercial Information (PLACI)
- TIACA strongly supports automation and paper-free transactions
- IATA e-Freight, e-AWB, Advance Cargo Information (ACI)
- WCO Single Window
- Artificial Intelligence, Blockchain, Internet of Things, Cargo Connect, Interactive Cargo



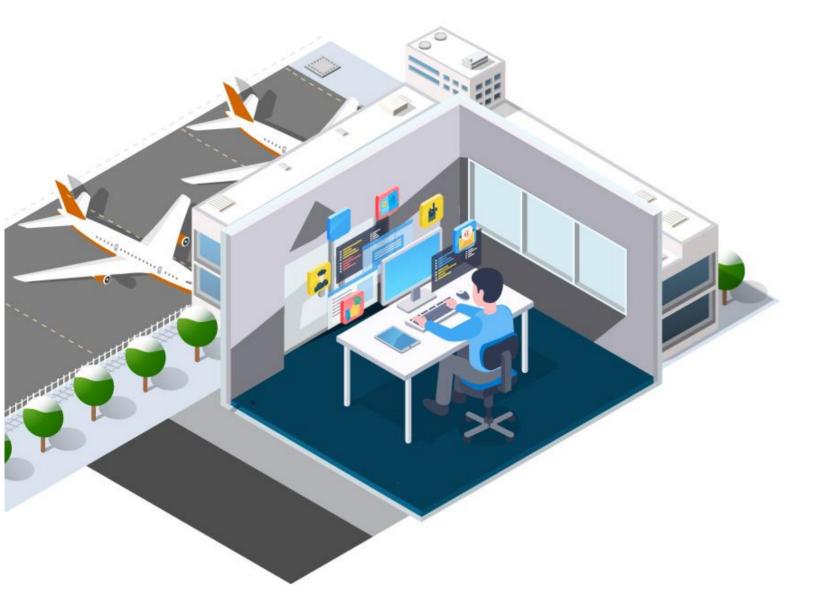


Before

- Multiple IT systems which do not communicate with each other
- Limited information sharing
- Poor quality of data
- No data to predict/forecast
- Outdated technology platforms



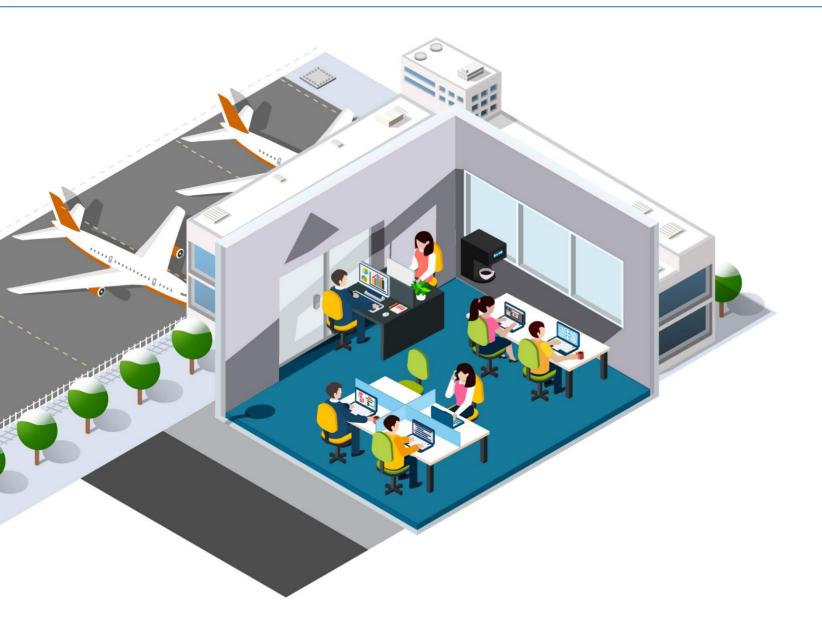
Complete Visibility and Transparency



After

- Online portal for terminal, agents, cargo handlers to have complete visibility throughout the shipment lifecycle
- Accelerate the movement of goods, achieve quick clearances from customs
- HHT, RFID tags, Mobile Application for real-time information
- EDI Linked
- Digital Corridor

Human Resources



Before

- Below industry average productivity rates
- Increasing labour costs
- Lack of qualified resources
- Not an attractive career option

Collaborated Human Resources



After

- Automation and less manual intervention
- Enable collaboration for dispersed workforce
- Improved productivity and efficiency
- Improved communication through technology
- Attract talent



Before

- No new products
- Unable to attract more cargo
- Stagnant market share
- Unable to facilitate trade



Achieving New Growth Level



After

- Improved business confidence
- New solutions and services offered including time and temperaturesensitive cargo such as pharmaceutical and health care products, live animals, dangerous goods and perishables
- Partnerships and tie-ups
- Increase revenues and market share





Pioneering Air Cargo Trade through a Single Window at Mumbai International Airport



Reduced no. of documents to 81%

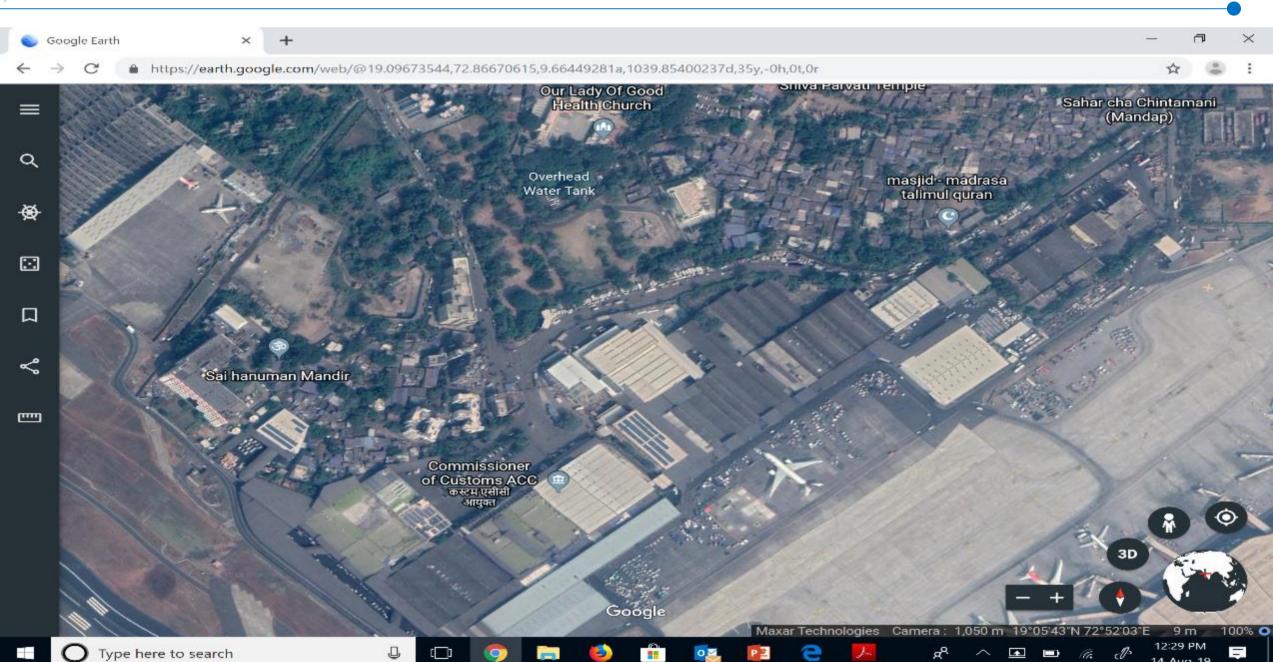
Reduced document handling time by 80%

Reduced truck dwell time by 75%

Complete Visibility

Post implementation of ACS, Customs amended messages get updated in the system on time. A wide range of standard and MIS reports are available in the easy to use reporting module. These include reports for operational activities, tonnage, revenue etc. Hundred percent transactions can be carried out through this web portal enabling web track and trace with timely status updates.

Mumbai - World's most constrained airport





Pre and Post GMAX: Benefits Comparison

Document handled (including copies) Avg Queue Time for document/payments Airport Counters Average time per export doc handling Average time per import doc handling Accuracy of data

Waiting time for Export Trucks

Availability of data to stake holders

Pre GMAX
100+
1 hr 20 minutes
9
28 minutes
22 minutes
85%
2 hours+
Through Mail, calls and in person

24 Nil 1 6 minutes 8 minutes 94% +
1 6 minutes 8 minutes
6 minutes 8 minutes
8 minutes
94% +
77/0 1
30 minutes
Portal, EDI, App, On Demand

100% adoption in a year's time

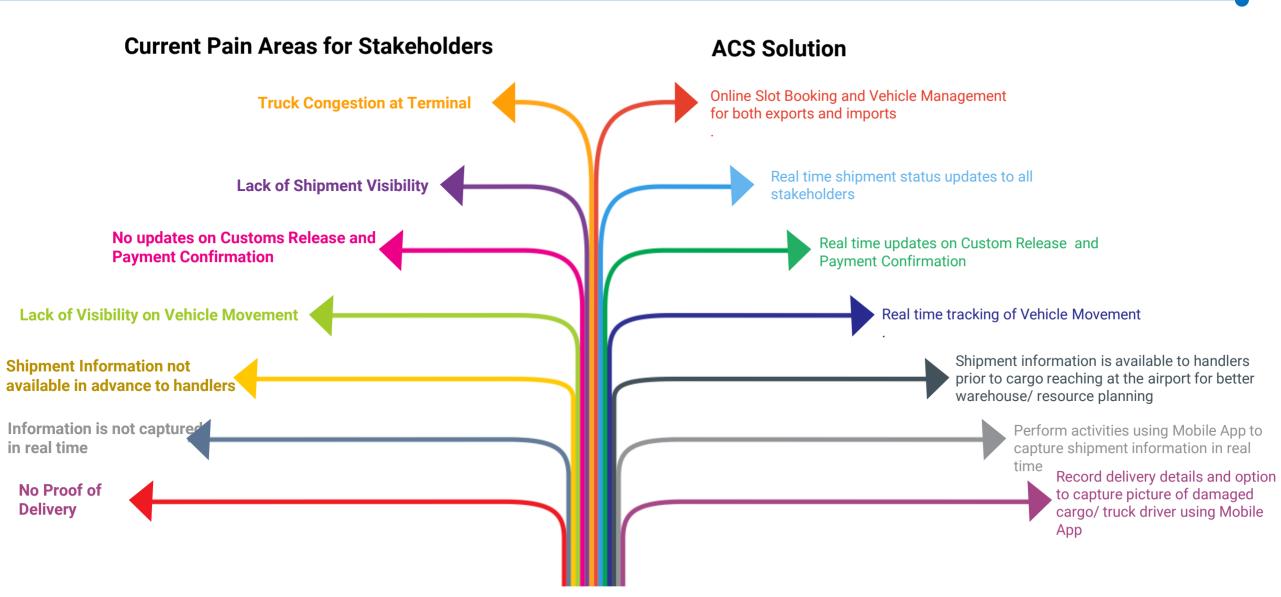




Moving from our legacy system to a web-based solution like GMAX, we realised multiple benefits like compliance with industry regulations; enhanced customer satisfaction with regular consignment status update; data integrity facilitated by single point of data entry and a wide range of MIS reports that support decision-making. Post implementation of the GMAX there has been a complete transformation in the way cargo is processed at Mumbai airport. 100% transactions are being carried out through web portal enabling web & mobile based track and trace with real-time status updates. Customs amended messages are getting updated in the system on time.

- Mr. Manoj Singh, Senior VP & Head-Cargo, Mumbai International Airport

Current Pain Areas for Stakeholders and ACS Solution





ACS- Implementation Process

Meeting all selected pilot members stakeholders to understand their existing process, pain areas

Understand the missing gaps, functionalities

Arrive at a common agreed process flow

Further discussions with stakeholders for integration

Identify high level integration points

Make changes as per new identified missing functionalities, process

Document and develop ACS as per common agreed process flow

Implement the ACS

Do pilot run with identified pilot run members



ACS Implementation Steps

We are here in the process now

PLAN

- Objectives
- Sponsor/champion
- Funding
- Governance
- Identify participants and communities
- Quantify and qualify potential benefits
- Awareness campaign

PREPARATION

- Document systems and processes
- Regulatory framework
- Readiness survey
- Re-engineer systems (triage)
- Plan complete reengineering
- Publish Blueprint/SLAs

DESIGN PROTOTYPE

- Plan for "single" principles
- Simplify, harmonise, standards, data modelling
- Initiate Governance groups
- Define technology TOR
- Define business model
- ICT Procurement process
- Select vendor
- Plan pilot/prototype

IMPLEMENT

- Implement initial user
- Revise plans based on early experiences
- Progress legal/regulatory changes
- Follow through on reengineering

OPERATE

- Public/private sector dialogue
- Manage vendors
- Refine collaborative governance model
- Refine business and marketing models
- Strengthen SW institutions

ROLL OUT

- Adapt to all types of user
- Aim for 100% electronic system-devise variations
- Develop roll out/marketing campaigns
- Metrics/quantify benefits/remedial actions
- Regional/Global SW plans and actions

ACS- Different Commercial Modules





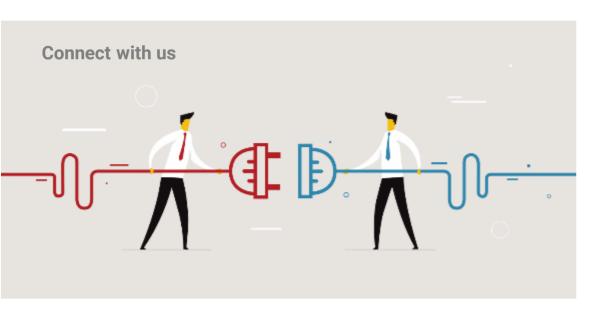
Airport operator acts as a facilitator

- a. Airport operator and Kale enters into agreement to develop, maintain and support ACS
- b. Airport operator enters into agreement
- c. Airport operator along with other stakeholders form steering group, which consists of representatives from all stakeholders
- d. ACS fee is charged to stakeholders as per agreed rate
- e. Revenue is shared with airport operator as per agreed percentage

Airport appoints Concessioner for ACS:

- a. Kale and Airport operator enter into agreement to develop, maintain, support ACS
- b. Airport appoints Kale as concessioner for ACS
- c. Kale makes all investment for ACS. There is no additional expenses to the airport operator
- d. ACS fee is charged to end users stakeholders like Freight Forwarder
- e. Kale and Airport operator share the revenue as per agreed percentage
- f. Thus, airport operators gets additional revenue without making any investment. Also it is recurring revenue

Thank You



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Mumbai | Delhi | Dubai | Mauritius

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