



City of Sioux Falls  
SOUTH DAKOTA

# 2020 BUDGET







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# 2020 BUDGET

The 2020 Budget is \$545.4 million which includes funding the City's day-to-day operations, utility services, capital projects, internal service and trust funds. The General Fund proposed budget is \$177.7 million which provides funding for the primary operating services of the City, including fire and police, highways and streets, parks and recreation, community health, and the public libraries.

## What services does your money buy?

More than 193,800 residents, as well as many visitors and workers, rely upon City services every day.

The information below categorizes the 2020 budget.

**\$19,283,340** General Government

- Departments: Mayor, City Attorney, Human Resources, City Council, Finance, Facilities Management, Innovation & Technology, and Communications.

**\$72,394,734** Public Safety

- Departments: Fire and Police.
- Protecting the community and their property from crime, fire and other emergencies.

**\$97,830,976** Highways & Streets

- Departments: Engineering, Streets and Stormwater.
- Providing the community and visitors with safe and rideable streets.

**\$14,381,184** Public Health/Health Department

- Protecting the community from health hazards and disease transmission as well as providing access to health services.

**\$45,269,711** Culture & Recreation

- Departments: Library, Parks & Recreation, Entertainment Venues, and Museum.
- Providing library, recreational and entertainment opportunities for all ages through many diverse programs.

**\$19,739,975** Urban & Economic Development

- Departments: Planning and Development Services and Housing.
- Promoting orderly, efficient, and unified development of the City and collaboration with community partners to shape an economically vibrant city.

**\$12,905,762** Transit—providing the community with a dependable public transit system.

**\$150,647,652** Enterprise Funds—providing public parking, limited electricity, sanitary landfill, sanitary sewer, and water services.

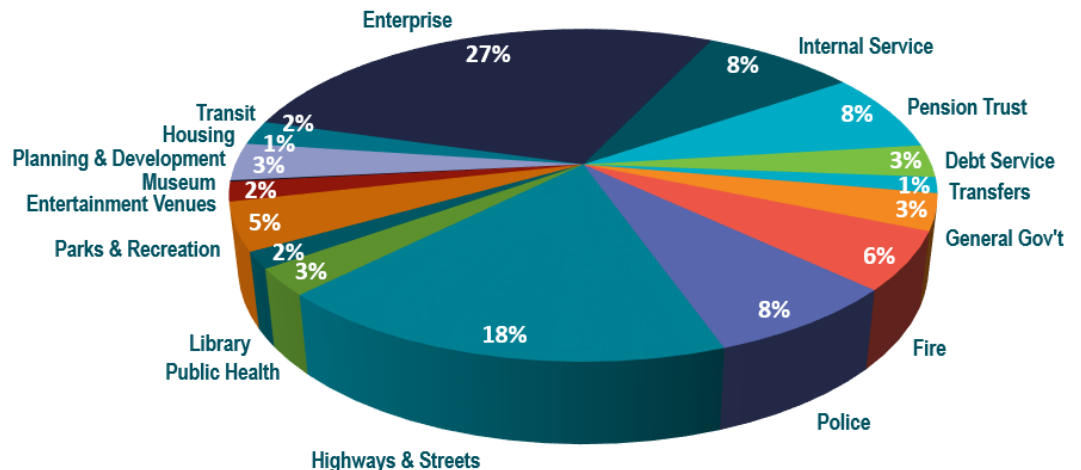
**\$45,621,527** Internal Service Funds—Fleet Management, Health/Life Benefit, Workers' Compensation, Technology Revolving, and Liability and Property Insurance.

**\$41,561,580** Pension Trust Funds—Firefighters' Pension, Employees' Retirement System, and 115 Healthcare Trust.

**\$17,301,564** Tax Supported Debt Services (non-enterprise; Sales Tax \$16.1M, TIF \$0.2M, Storm Drainage \$1.0M).

**\$8,415,227** Transfers (Transit, Housing, and Technology).

**\$545,353,232** Total 2020 Budget



## Where does the money come from?

When thinking about how the City is funded, most people think about taxes. Although taxes make up a large part of the budget, they are by no means the only source by which City services are funded.

### \$234,784,567 Taxes

- Property Tax, \$67.7M
- Sales/Use Tax, \$136.8M
- Entertainment Tax, \$8.7M
- Frontage Tax, \$4.8M
- Storm Drainage, \$10.8M
- Other, \$6.0M

### \$147,077,549 Charges for Goods & Services including utilities

### \$20,195,663 Contributions (includes Pension Trust)

### \$45,996,267 Investment/Interest Income on trust and pooled cash

### \$49,125,000 State Revolving Fund Loans (SRF)

### \$22,809,113 Government Shared

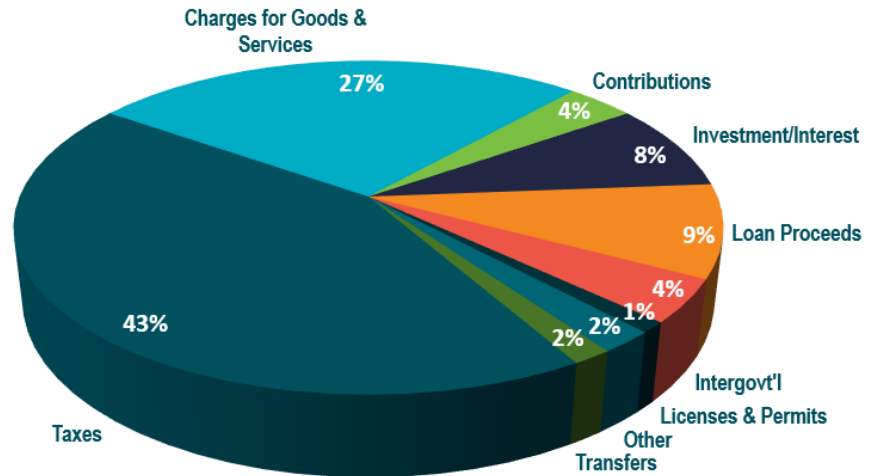
- Federal (\$15.2M), State and County shared (\$7.6M)

### \$5,745,211 Licenses & Permits

### \$11,662,859 Miscellaneous Revenue (fines, rentals, assessments)

### \$8,415,227 Transfers

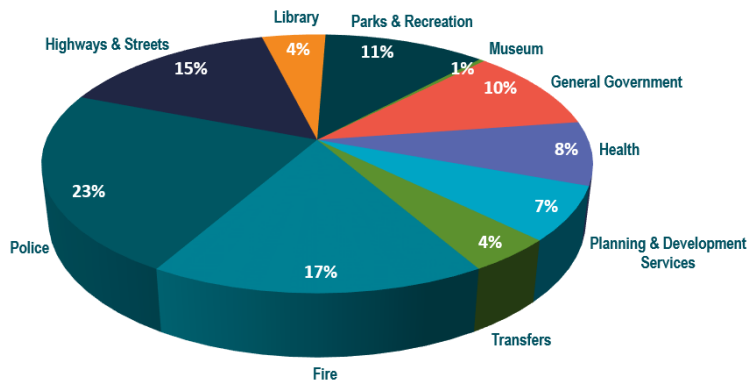
### \$545,811,456 Total 2020 Budget Revenues



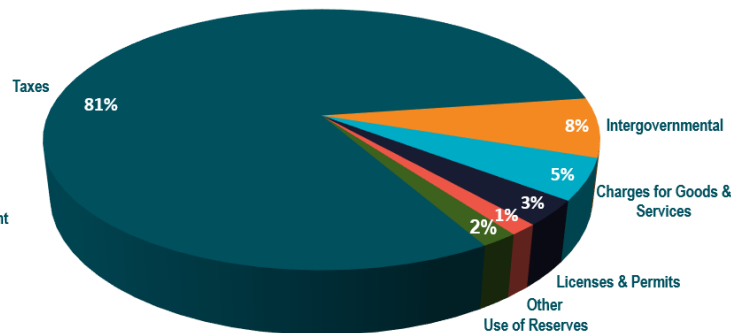
## General Fund Overview

The General Fund is the primary operating fund that provides most of the day-to-day services of the city.

### 2020 General Fund Expenditures



### 2020 General Fund Sources



### \$69,771,734 Public Safety

- Fire: \$29.5M
- Police: \$40.2M

### \$27,008,615 Highways & Streets

### \$28,761,718 Culture & Recreation

- Library: \$7.9M
- Parks & Rec: \$20.2M
- Museum: \$0.7M

### \$18,424,340 General Government

### \$14,120,284 Public Health

### \$11,955,460 Planning & Development Services

### \$7,665,227 Transfers (Transit, Housing, and Technology)

### \$177,707,378 Total 2020 General Fund Uses

### \$144,126,474 Taxes

- Sales/Use Tax (1<sup>st</sup> penny), \$68.4M
- Property Tax, \$67.6M
- Other, \$8.1M

### \$13,105,285 Government Shared

### \$9,088,406 Charges for Goods & Services

### \$5,616,111 Licenses & Permits

### \$2,497,465 Other (e.g. interest, fines & forfeitures)

### \$174,433,741 Total General Fund Revenue

### \$3,273,637 Use of Reserves

### \$177,707,378 Total 2020 General Fund Sources

## How to Use this Budget Book

### Adopting the Budget (Pages 1-3)

- The City adopts both a budget resolution and an appropriation ordinance each year. These are two separate City Council actions establishing the spending parameters for the ensuing fiscal year and are broken down by fund (e.g. General Fund), function (e.g. Public Safety), and department (e.g. Police Department).
- The appropriation ordinance differs from the budget resolution in that it establishes legal authorization for spending within the Governmental (tax-supported) Funds of the City. As demands for service and trust obligations determine the amount of resources for the enterprise (utilities), internal service, and fiduciary funds, these funds are excluded from the appropriation ordinance.

### Budget Breakdown Departmental Basis (Pages 5-134)

- This section presents the sources and expenditures of the budget on a departmental basis. Expenditures include both operating and capital funding to provide a complete picture. In addition to the budget numbers, “outcome based indicators” are added for each department. These indicators provide an outline of service levels or outcomes being provided with the current and proposed funding as well as future outcome targets. Staffing and statistics are also provided to give a more complete overview of each department. Staffing levels are based on management oversight and not necessarily by where the positions are budgeted.

### Budget Breakdown Fund Basis (Pages 135-149)

- This section presents the budget in the more traditional fund format. Although it is similar to the budget resolution format, details and additional breakdowns have been added to provide a more comprehensive picture.

### Capital Program (Pages 151-157)

- The five-year **Capital Program** is a blueprint that outlines and prioritizes the City’s anticipated capital funding over the next five years. This Program balances the need for new infrastructure, improvements, and equipment to accommodate growth with the need to maintain and improve existing infrastructure and facilities. Only the first year of the capital program is incorporated into the appropriated 2020 budget.
- Summary pages are included in this section for the entire Capital Program along with an analysis of the second penny sales/use tax. The details of each project are included in the separately issued 2020-2024 Capital Program book.

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# 2020 Budget - Appropriation Exhibit A

A. Appropriations for Governmental Funds	General Fund	Sales/Use Tax Fund	Entertainment Tax Fund	Housing Fund	Transit Fund	Storm Drainage Fund	Tax Increment Financing Fund	Library Memorial Fund	Cottam Memorial Fund	2020 Appropriations
<b>GENERAL GOVERNMENT</b>										
Mayor	\$ 850,271	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,271
City Council	1,674,690	-	-	-	-	-	-	-	-	1,674,690
Attorney	1,966,703	-	-	-	-	-	-	-	-	1,966,703
Human Resources	1,689,983	-	-	-	-	-	-	-	-	1,689,983
Finance	3,291,481	-	-	-	-	-	-	-	-	3,291,481
Facilities Management	1,851,361	550,000	-	-	-	-	-	-	-	2,401,361
Innovation and Technology	4,854,440	260,000	-	-	-	-	-	-	-	5,114,440
Communications	2,245,411	49,000	-	-	-	-	-	-	-	2,294,411
<b>Total General Government</b>	<b>18,424,340</b>	<b>859,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19,283,340</b>
<b>PUBLIC SAFETY</b>										
Fire Rescue	29,540,603	1,357,000	-	-	-	-	-	-	-	30,897,603
Police	40,231,131	1,264,000	-	-	-	-	-	-	2,000	41,497,131
<b>Total Public Safety</b>	<b>69,771,734</b>	<b>2,621,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>72,394,734</b>
<b>HIGHWAYS &amp; STREETS</b>										
Highways & Streets	27,008,615	48,314,697	-	-	-	22,507,664	-	-	-	97,830,976
<b>Total Highways &amp; Streets</b>	<b>27,008,615</b>	<b>48,314,697</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22,507,664</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>97,830,976</b>
<b>PUBLIC HEALTH</b>										
Health	14,120,284	260,900	-	-	-	-	-	-	-	14,381,184
<b>Total Public Health</b>	<b>14,120,284</b>	<b>260,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,381,184</b>
<b>CULTURE &amp; RECREATION</b>										
Parks and Recreation	20,159,065	5,281,500	-	-	-	-	-	-	-	25,440,565
Siouxland Libraries	7,917,162	885,500	-	-	-	-	-	5,000	-	8,807,662
Entertainment Venues	-	-	10,335,993	-	-	-	-	-	-	10,335,993
Siouxland Museums	685,491	-	-	-	-	-	-	-	-	685,491
<b>Total Culture &amp; Recreation</b>	<b>28,761,718</b>	<b>6,167,000</b>	<b>10,335,993</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>45,269,711</b>
<b>URBAN &amp; ECONOMIC DEVELOPMENT</b>										
Planning and Development Services	11,955,460	54,200	-	-	-	-	2,522,000	-	-	14,531,660
Housing	-	-	-	5,208,315	-	-	-	-	-	5,208,315
<b>Total Urban &amp; Economic Development</b>	<b>11,955,460</b>	<b>54,200</b>	<b>-</b>	<b>5,208,315</b>	<b>-</b>	<b>-</b>	<b>2,522,000</b>	<b>-</b>	<b>-</b>	<b>19,739,975</b>
<b>Transit</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,905,762</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,905,762</b>
<b>Debt</b>	<b>-</b>	<b>16,127,730</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>963,834</b>	<b>210,000</b>	<b>-</b>	<b>-</b>	<b>17,301,564</b>
<b>Transfers</b>	<b>7,665,227</b>	<b>750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,415,227</b>
<b>Total Appropriations</b>	<b>\$ 177,707,378</b>	<b>\$ 75,154,527</b>	<b>\$ 10,335,993</b>	<b>\$ 5,208,315</b>	<b>\$ 12,905,762</b>	<b>\$ 23,471,498</b>	<b>\$ 2,732,000</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>	<b>\$ 307,522,473</b>
<b>B. Means of Finance for Governmental Funds</b>										
Unobligated Cash Balance Applied	\$ 3,273,637	-	\$ 1,580,218	\$ 545,351	\$ 2,277,828	\$ 2,067,395	\$ -	\$ 4,700	\$ 1,950	\$ 9,751,079
Taxes	144,126,474	68,421,496	8,705,775	-	-	10,818,822	2,712,000	-	-	234,784,567
Licenses and Permits	5,616,111	100,000	-	-	-	100	-	-	-	5,716,211
Intergovernmental	13,105,285	3,925,526	-	1,730,368	4,047,934	-	-	-	-	22,809,113
Charges for Goods and Services	9,088,406	-	-	-	-	-	20,000	-	-	9,108,406
Fines and Forfeitures	639,000	-	-	-	-	-	-	-	-	639,000
Investment and Interest Earnings	550,000	-	50,000	43,623	-	40,000	-	300	50	683,973
Contributions	250,000	1,250,000	-	-	-	458,000	-	-	-	1,958,000
Miscellaneous Revenue	1,058,465	3,125,000	-	1,853,746	-	1,087,181	-	-	-	7,124,392
Other Financing Sources (Bonds, SRF's, Transfers)	-	-	-	1,035,227	6,580,000	9,000,000	-	-	-	16,615,227
<b>Total Means of Finance</b>	<b>\$ 177,707,378</b>	<b>\$ 76,822,022</b>	<b>\$ 10,335,993</b>	<b>\$ 5,208,315</b>	<b>\$ 12,905,762</b>	<b>\$ 23,471,498</b>	<b>\$ 2,732,000</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>	<b>\$ 309,189,968</b>

# City of Sioux Falls

## 2020 Budget



The Mayor's Budget Message, the 2020 Budget, and the 2020-2024 Capital Program are available for inspection by the public during regular hours of operation at:

- City of Sioux Falls Website ([www.siouxfalls.org/finance](http://www.siouxfalls.org/finance))
- Downtown Public Library-200 North Dakota Avenue
- Mayor's Office-City Hall, 224 West Ninth Street
- City Council Office/City Clerk's Office-235 West Tenth Street
- Finance Office-City Hall, 224 West Ninth Street

### Summary of Tax Revenue

Property Tax	\$ 67,721,905
Sales/Use Tax	
General Tax	68,421,496
Capital Improvement Tax	68,421,496
Entertainment Tax	8,705,775
Lodging Tax	1,020,773
BID Tax	2,110,150
Tax Increment Financing (T.I.F.)	2,732,000
Frontage Tax	
Street Maintenance Tax	4,815,000
21st Street Boulevard Tax	3,650
Storm Drainage Tax	10,818,822
Amusement Tax	13,500
<b>Total Tax Revenue</b>	<b>\$ 234,784,567</b>

### Revenue Summary by Type

Taxes	\$ 234,784,567
Licenses and Permits	5,745,211
Intergovernmental	22,809,113
Charges for Goods and Services	147,077,549
Fines and Forfeitures	1,223,250
Investment and Interest Earnings	45,996,267
Contributions	20,195,663
Miscellaneous	10,439,609
Transfers	8,415,227
Bond/Note Proceeds	49,125,000
<b>Total 2020 Budgeted Revenues</b>	<b>\$ 545,811,456</b>

### Revenue Summary by Fund Type

<b>Governmental Funds</b>	
General Fund	\$ 174,433,741
Special Revenue Funds	122,272,798
Tax Incremental Fund	2,732,000
Permanent Funds	350
<b>Total 2020 Governmental Funds</b>	<b>\$ 299,438,889</b>

### Proprietary Funds

<b>Enterprise Funds</b>	
Light and Power Fund	\$ 9,608,412
Public Parking Fund	3,314,036
Sanitary Landfill Fund	9,850,676
Water Fund	36,455,228
Water Reclamation Fund	77,595,678
<b>Total Enterprise Funds</b>	<b>\$ 136,824,030</b>

<b>Internal Service Funds</b>	
Fleet Maintenance Revolving Fund	\$ 13,956,402
Health Benefits Fund	26,068,733
Workers' Compensation Fund	1,553,000
Technology Revolving Fund	3,827,235
Property and Liability Fund	1,555,504
<b>Total Internal Service Funds</b>	<b>\$ 46,960,874</b>

### Fiduciary Funds

<b>Pension Trust Funds</b>	
Employee's Retirement Fund	\$ 45,938,774
Firefighters' Pension Fund	16,648,889
115 Healthcare Trust Fund	-
<b>Total Fiduciary Funds</b>	<b>\$ 62,587,663</b>

**Total 2020 Budgeted Revenue** **\$ 545,811,456**

### Expenditures Summary

#### Governmental Funds by Function

	General Fund	Capital Improvement Sales/Use Tax Fund	Other Funds	Total
<b>General Government</b>				
Mayor	\$ 850,271	\$ -	\$ -	\$ 850,271
City Council	1,674,690	-	-	1,674,690
Attorney	1,966,703	-	-	1,966,703
Human Resources	1,689,983	-	-	1,689,983
Finance	3,291,481	-	-	3,291,481
Facilities Management	1,851,361	550,000	-	2,401,361
Innovation and Technology	4,854,440	260,000	-	5,114,440
Communications	2,245,411	49,000	-	2,294,411
<b>Total General Government</b>	<b>18,424,340</b>	<b>859,000</b>	<b>-</b>	<b>19,283,340</b>
<b>Public Safety</b>				
Fire	29,540,603	1,357,000	-	30,897,603
Police	40,231,131	1,264,000	2,000	41,497,131
<b>Total Public Safety</b>	<b>69,771,734</b>	<b>2,621,000</b>	<b>2,000</b>	<b>72,394,734</b>
<b>Highways and Streets</b>				
Highways and Streets	27,008,615	48,314,697	22,507,664	97,830,976
<b>Total Highway and Streets</b>	<b>27,008,615</b>	<b>48,314,697</b>	<b>22,507,664</b>	<b>97,830,976</b>
<b>Public Health</b>				
Health Department	14,120,284	260,900	-	14,381,184
<b>Total Public Health</b>	<b>14,120,284</b>	<b>260,900</b>	<b>-</b>	<b>14,381,184</b>
<b>Culture and Recreation</b>				
Parks and Recreation	20,159,065	5,281,500	-	25,440,565
Siouxland Libraries	7,917,162	885,500	5,000	8,807,662
Entertainment Venues	-	-	10,335,993	10,335,993
Siouxland Heritage Museums	685,491	-	-	685,491
<b>Total Culture and Recreation</b>	<b>28,761,718</b>	<b>6,167,000</b>	<b>10,340,993</b>	<b>45,269,711</b>
<b>Urban and Economic Development</b>				
Planning and Development Services	11,955,460	54,200	2,522,000	14,531,660
Housing	-	-	5,208,315	5,208,315
<b>Total Urban and Economic Development</b>	<b>11,955,460</b>	<b>54,200</b>	<b>7,730,315</b>	<b>19,739,975</b>
<b>Transit</b>	<b>-</b>	<b>-</b>	<b>12,905,762</b>	<b>12,905,762</b>
<b>Debt Service</b>	<b>-</b>	<b>16,127,730</b>	<b>1,173,834</b>	<b>17,301,564</b>
<b>Transfers</b>	<b>7,665,227</b>	<b>750,000</b>	<b>-</b>	<b>8,415,227</b>
<b>Total 2020 Governmental Funds</b>	<b>\$ 177,707,378</b>	<b>\$ 75,154,527</b>	<b>\$ 54,660,568</b>	<b>\$ 307,522,473</b>
<b>Proprietary Funds</b>				
<b>Enterprise Funds</b>				
Light and Power Fund			\$ 9,789,730	
Public Parking Fund			3,309,039	
Sanitary Landfill Fund			17,132,314	
Water Fund			43,301,404	
Water Reclamation Fund			77,115,165	
<b>Total Enterprise Funds</b>			<b>\$ 150,647,652</b>	
<b>Internal Service Funds</b>				
Fleet Maintenance Revolving Fund			\$ 13,709,110	
Health Benefits Fund			24,090,889	
Workers' Compensation Fund			1,890,217	
Technology Revolving Fund			4,022,892	
Property and Liability Fund			1,908,419	
<b>Total Internal Service Funds</b>			<b>\$ 45,621,527</b>	
<b>Fiduciary Funds</b>				
<b>Pension Trust Funds</b>				
Employee's Retirement Fund			\$ 31,118,072	
Firefighters' Pension Fund			9,893,508	
115 Healthcare Trust Fund			550,000	
<b>Total Fiduciary Funds</b>			<b>\$ 41,561,580</b>	
<b>Total 2020 Budgeted Expenditures</b>				<b>\$ 545,353,232</b>



# 2020–2024 Capital Program

## Funding Source Totals for the 2020–2024 Capital Program (CIP and OCEP)

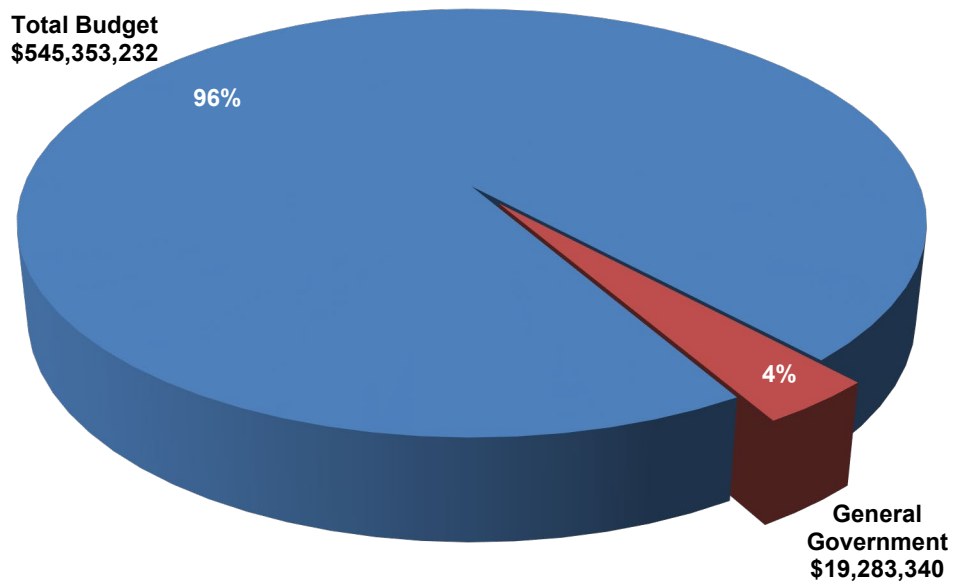
Funding Source	2020	2021	2022	2023	2024	Total
Sales/Use Tax	\$ 50,416,797	\$ 53,249,568	\$ 56,177,300	\$ 60,134,350	\$ 63,919,720	\$ 283,897,735
Platting Fees	3,300,000	3,360,000	3,420,000	3,480,000	3,540,000	17,100,000
User Fees	44,662,326	30,391,340	29,846,680	35,830,012	24,484,686	165,215,044
State Loans	50,483,000	66,010,000	91,283,000	11,375,000	-	219,151,000
Storm Drainage Fees	9,267,000	9,790,000	7,605,000	9,940,000	9,007,000	45,609,000
Entertainment Tax	4,620,350	3,056,500	4,287,500	6,713,500	1,740,000	20,417,850
Transit Funds	3,600,000	2,335,000	2,635,479	110,000	1,206,500	9,886,979
Other Financing	5,360,000	3,220,000	1,433,000	4,030,000	1,220,000	15,263,000
<b>Total Sources</b>	<b>\$ 171,709,473</b>	<b>\$ 171,412,408</b>	<b>\$ 196,687,959</b>	<b>\$ 131,612,862</b>	<b>\$ 105,117,906</b>	<b>\$ 776,540,608</b>

## Funding Use Totals by Function for the 2020–2024 Capital Program

Function	2020	2021	2022	2023	2024	Total
Facilities Management	\$ 550,000	\$ 658,600	\$ 1,486,000	\$ 582,000	\$ 600,500	\$ 3,877,100
Innovation and Technology	260,000	274,000	630,000	290,000	335,000	1,789,000
Communications	49,000	45,000	30,000	205,000	320,000	649,000
<b>General Government</b>	<b>859,000</b>	<b>977,600</b>	<b>2,146,000</b>	<b>1,077,000</b>	<b>1,255,500</b>	<b>6,315,100</b>
Fire	1,357,000	2,011,500	1,011,000	3,384,000	2,594,000	10,357,500
Police	1,264,000	2,204,100	1,388,159	1,144,500	791,000	6,791,759
<b>Public Safety</b>	<b>2,621,000</b>	<b>4,215,600</b>	<b>2,399,159</b>	<b>4,528,500</b>	<b>3,385,000</b>	<b>17,149,259</b>
Highways and Streets	48,314,697	46,311,468	49,341,467	51,672,449	54,491,720	250,131,801
Highways and Streets - Stormwater	18,725,000	13,590,000	11,388,000	9,940,000	9,007,000	62,650,000
<b>Highways &amp; Streets</b>	<b>67,039,697</b>	<b>59,901,468</b>	<b>60,729,467</b>	<b>61,612,449</b>	<b>63,498,720</b>	<b>312,781,801</b>
<b>Public Health</b>	<b>260,900</b>	<b>90,500</b>	<b>169,524</b>	<b>228,765</b>	<b>73,285</b>	<b>822,974</b>
Entertainment Venues/Events Complex	3,011,700	2,299,000	2,522,500	5,710,500	750,000	14,293,700
Entertainment Venues/Orpheum	285,000	35,000	500,000	-	-	820,000
Entertainment Venues/Washington Pavilion	1,251,650	722,500	1,265,000	994,000	990,000	5,223,150
Entertainment Venues/Sioux Falls Stadium	72,000	-	-	9,000	-	81,000
Parks and Recreation	5,281,500	5,725,900	5,190,500	8,177,936	7,690,115	32,065,951
Siouxland Libraries	885,500	1,658,500	913,650	1,069,700	874,100	5,401,450
<b>Culture &amp; Recreation</b>	<b>10,787,350</b>	<b>10,440,900</b>	<b>10,391,650</b>	<b>15,961,136</b>	<b>10,304,215</b>	<b>57,885,251</b>
Planning & Development Services	54,200	30,000	30,000	30,000	30,000	174,200
<b>Urban &amp; Economic Development</b>	<b>54,200</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>174,200</b>
<b>Transit</b>	<b>3,600,000</b>	<b>2,335,000</b>	<b>2,635,479</b>	<b>110,000</b>	<b>1,206,500</b>	<b>9,886,979</b>
Public Parking	20,000	62,500	134,000	119,100	119,000	454,600
Power and Light	1,335,000	960,000	783,700	3,795,000	1,234,500	8,108,200
Sanitary Landfill	8,809,000	6,148,000	902,000	4,387,000	873,000	21,119,000
Water	18,906,540	14,473,040	17,008,040	15,355,000	15,862,000	81,604,620
Water Reclamation	52,023,500	67,934,000	93,570,000	17,819,000	4,641,000	235,987,500
Revolving Fleet	4,786,000	3,020,000	4,947,600	6,177,640	2,434,900	21,366,140
Revolving Technology	607,286	823,800	841,340	412,272	200,286	2,884,984
<b>Enterprise/Internal Service</b>	<b>86,487,326</b>	<b>93,421,340</b>	<b>118,186,680</b>	<b>48,065,012</b>	<b>25,364,686</b>	<b>371,525,044</b>
<b>Total Uses</b>	<b>\$ 171,709,473</b>	<b>\$ 171,412,408</b>	<b>\$ 196,687,959</b>	<b>\$ 131,612,862</b>	<b>\$ 105,117,906</b>	<b>\$ 776,540,608</b>

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# General Government



<b>Mayor.....</b>	<b>9</b>
<b>City Council .....</b>	<b>10</b>
<b>Attorney .....</b>	<b>11</b>
<b>Human Resources.....</b>	<b>12</b>
<b>Finance.....</b>	<b>13</b>
<b>Facilities Management.....</b>	<b>14</b>
<b>Innovation &amp; Technology .....</b>	<b>15</b>
<b>Communications .....</b>	<b>16</b>

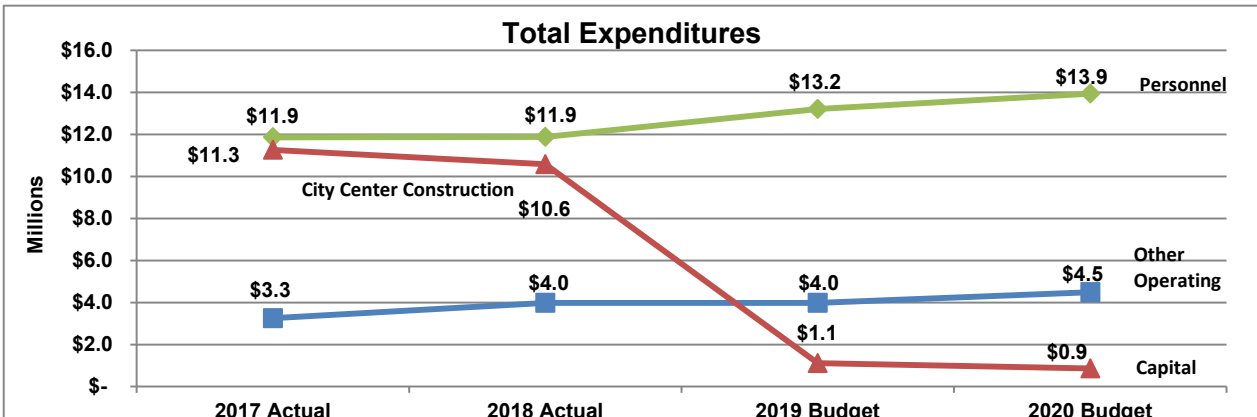
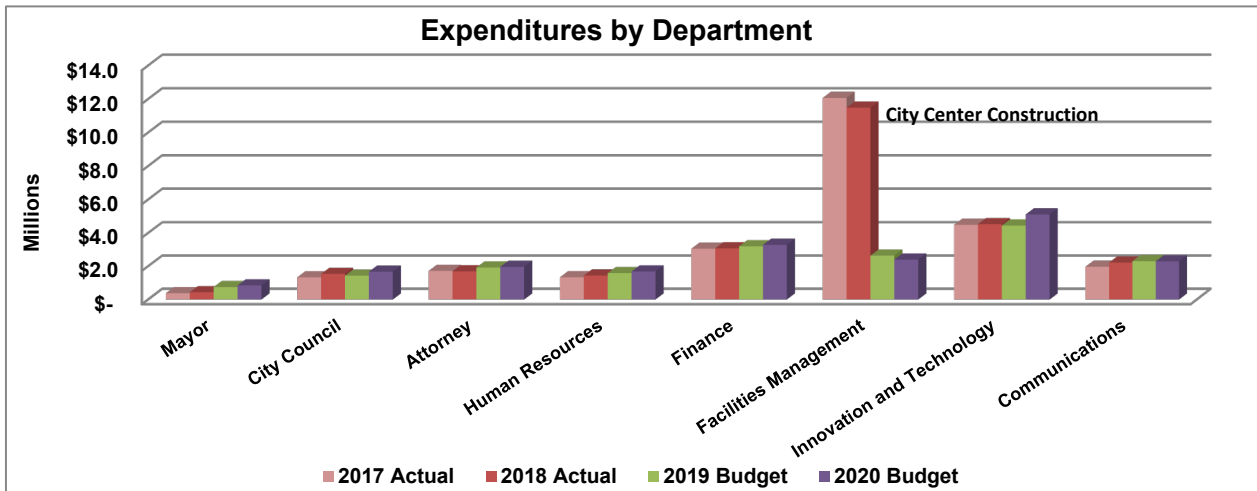


# General Government

General Administration encompasses several departments and divisions that primarily serve to support the City from an administrative standpoint including Human Resources, Finance, City Attorney's Office, Innovation and Technology, and Facilities Management.

## Function Overview

Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 13,291,552	\$ 14,043,506	\$ 15,477,369	\$ 16,612,848	\$ 1,135,479	7.3%
Departmental	1,991,920	2,486,660	1,716,292	1,811,492	95,200	5.5%
Capital Funds Contribution	11,260,821	10,586,960	1,108,200	859,000	(249,200)	-22.5%
<b>Total Sources</b>	<b>\$ 26,544,294</b>	<b>\$ 27,117,126</b>	<b>\$ 18,301,861</b>	<b>\$ 19,283,340</b>	<b>\$ 981,479</b>	<b>5.4%</b>
<b>Expenditures</b>						
<b>By Department</b>						
Mayor	\$ 380,368	\$ 438,090	\$ 749,927	\$ 850,271	\$ 100,344	13.4%
City Council	1,336,895	1,541,964	1,436,687	1,674,690	238,003	16.6%
Attorney	1,721,801	1,695,939	1,925,682	1,966,703	41,021	2.1%
Human Resources	1,341,094	1,445,483	1,590,626	1,689,983	99,357	6.2%
Finance	3,056,468	3,081,463	3,201,321	3,291,481	90,160	2.8%
Facilities Management	12,070,247	11,487,106	2,640,570	2,401,361	(239,209)	-9.1%
Innovation and Technology	4,493,648	4,530,614	4,449,503	5,114,440	664,937	14.9%
Communications	1,972,282	2,224,226	2,307,545	2,294,411	(13,134)	-0.6%
<b>Total Expenditures</b>	<b>\$ 26,372,804</b>	<b>\$ 26,444,885</b>	<b>\$ 18,301,861</b>	<b>\$ 19,283,340</b>	<b>\$ 981,479</b>	<b>5.4%</b>
<b>By Category</b>						
Personnel	\$ 11,859,328	\$ 11,879,481	\$ 13,208,178	\$ 13,936,597	\$ 728,418	5.5%
Other Operating	3,252,655	3,978,443	3,985,483	4,487,743	502,260	12.6%
Capital	11,260,821	10,586,960	1,108,200	859,000	(249,200)	-22.5%
<b>Total Expenditures</b>	<b>\$ 26,372,804</b>	<b>\$ 26,444,885</b>	<b>\$ 18,301,861</b>	<b>\$ 19,283,340</b>	<b>\$ 981,479</b>	<b>5.4%</b>



# General Government

## Staffing

	2017	2018	2019	Budget 2020
<b>Year-end Fulltime Positions</b>				
Mayor	3	5 <sup>AB</sup>	4 <sup>E</sup>	5 <sup>I</sup>
Attorney	15	15	15	17 <sup>J</sup>
Human Resources	13	14 <sup>A</sup>	14	14
City Council	16	16	16	16
Finance	32	28 <sup>A</sup>	28	28
Facilities Management	21	21	26 <sup>F</sup>	26
Innovation and Technology	32	34 <sup>AC</sup>	36 <sup>DE</sup>	38 <sup>G</sup>
Communications	15	15	15	16 <sup>H</sup>
Total Positions	147	148	154	160

A - moved three Project Manager positions from Finance to (1) Mayor, (1) Public Works, and (1) IT; moved one Business Analyst from Finance to HR

B - moved one position from Economic Development to Mayor

C - moved one position from Engineering for a GIS Specialist

D - added one new GIS Specialist

E - moved one position from Mayor's Office to IT for Innovation Coordinator

F - added five Custodians

G - added one Data Analyst and one GIS Specialist

H - added one Digital Content Specialist

I - added one Chief Culture Officer

J - added one Attorney and one Paralegal

	2017	2018	2019	Budget 2020
<b>Part-time FTE's</b>				
Mayor	-	-	0.2	0.2
Attorney	0.4	0.2	0.2	0.2
Human Resources	0.6	0.1	0.0	0.5
City Council	-	0.2	-	-
Finance	1.6	1.3	2.1	2.1
Facilities Management	2.1	1.8	0.7	1.3
Innovation and Technology	1.2	1.3	1.2	1.8
Communications	1.0	1.0	1.0	1.7
Total Positions	6.9	5.9	5.4	7.8

## General Government (continued)

### Statistics

	2015	2016	2017	2018
<b>Attorney</b>				
Magistrate Court Cases for City ordinance violations	826	1,130	999	905
a) number of cases resolved prior to trial			670	592
b) number of cases prepared for trial			329	313
Total retail liquor licenses/retail liquor licenses issued	105 / 0	105 / 0	107 / 2	107 / 2
<b>Human Resources</b>				
Payroll Statements Processed (active and retiree)	49,566	51,557	52,925	53,474
Applications	3,579	2,560	2,850	3,048
Hirings	178	154	136	133
Eligible Lists	103	84	112	100
<b>Finance</b>				
Accounts payable written checks	6,629	6,360	5,582	5,713
Accounts payable electronic checks (ACH)	6,898	7,016	5,843	5,946
<b>Communications</b>				
CityLink - Total number of finished minutes (video production)	4,222	3,467	3,273	3,769
CityLink - Total number of finished minutes (City meeting coverage)	12,725	9,896	9,496	10,125
Web - Total number of page views	4,392,989	5,118,923	4,397,279	4,255,360
<b>Facilities Management</b>				
Number of facility & preventative maintenance work requests	3,933	4,262	4,952	5,446
<b>Information Technology</b>				
Total number of help desk calls	18,828	17,432	13,972	14,605
<b>GIS</b>				
Digitize and maintain parcel polygons and associated features	56,959	57,877	58,619	59,485
Digitize and maintain street centerline and attributes (total miles)	928	946	959	977
Digitize and maintain basemap/general features within city limits	76.04 sq. miles	77.79 sq. miles	78.0 sq. miles	78.9 sq. miles
Collect GPS address points and associated building photos	66,689	67,404	68,827	69,389

## General Government (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Facilities Management</b>							
<b>Capital Improvements Program</b>							
Centralized Facilities Improvements	06012	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 2,750,000
LEC Chiller Replacement	06015	-	100,000	900,000	-	-	1,000,000
		<b>550,000</b>	<b>650,000</b>	<b>1,450,000</b>	<b>550,000</b>	<b>550,000</b>	<b>3,750,000</b>
<b>Other Capital Equipment Program</b>							
Extractor, Carpet		-	-	-	-	17,500	17,500
Uninterrupted Power Supply		-	-	25,000	-	-	25,000
Lift, Aerial		-	-	-	20,000	-	20,000
Scrubber, Auto Ride-On		-	8,600	-	12,000	-	20,600
Sweeper, Ramp		-	-	-	-	33,000	33,000
Vacuum, Ride-On		-	-	11,000	-	-	11,000
<b>Total Other Capital Equipment Program</b>		<b>-</b>	<b>8,600</b>	<b>36,000</b>	<b>32,000</b>	<b>50,500</b>	<b>127,100</b>
<b>Total Facilities Mgmt Capital Program</b>		<b>\$ 550,000</b>	<b>\$ 658,600</b>	<b>\$ 1,486,000</b>	<b>\$ 582,000</b>	<b>\$ 600,500</b>	<b>\$ 3,877,100</b>
<b>Technology</b>							
<b>Other Capital Equipment Program</b>							
Servers, Blade, Storage, Equipment		\$ 260,000	\$ 274,000	\$ 630,000	\$ 290,000	\$ 335,000	\$ 1,789,000
<b>Total Technology Capital Program</b>		<b>\$ 260,000</b>	<b>\$ 274,000</b>	<b>\$ 630,000</b>	<b>\$ 290,000</b>	<b>\$ 335,000</b>	<b>\$ 1,789,000</b>
<b>Communications</b>							
<b>Other Capital Equipment Program</b>							
Camera, Production Equipment		\$ -	\$ 45,000	\$ 30,000	\$ -	\$ -	\$ 75,000
Editing system		25,000	-	-	20,000	-	45,000
Paper Cutter, Industrial/Folder		9,000	-	-	-	-	9,000
Presentation Equipment		15,000	-	-	25,000	300,000	340,000
Printer, Latex		-	-	-	-	20,000	20,000
Studio/Set Upgrade (CityLink)		-	-	-	160,000	-	160,000
<b>Total Other Capital Equipment Program</b>		<b>49,000</b>	<b>45,000</b>	<b>30,000</b>	<b>205,000</b>	<b>320,000</b>	<b>649,000</b>
<b>Total Communications Capital Program</b>		<b>\$ 49,000</b>	<b>\$ 45,000</b>	<b>\$ 30,000</b>	<b>\$ 205,000</b>	<b>\$ 320,000</b>	<b>\$ 649,000</b>
<b>Total General Government Capital Program</b>		<b>\$ 859,000</b>	<b>\$ 977,600</b>	<b>\$ 2,146,000</b>	<b>\$ 1,077,000</b>	<b>\$ 1,255,500</b>	<b>\$ 6,315,100</b>



# Mayor

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	<u>\$ 380,368</u>	<u>\$ 438,090</u>	<u>\$ 749,927</u>	<u>\$ 850,271</u>	<u>\$ 100,344</u>	<u>13.4%</u>
<b>Expenditures</b>						
Fulltime	\$ 259,470	\$ 269,458	\$ 508,621	\$ 555,680	\$ 47,059	9.3%
Part-time	-	-	6,400	6,400	-	0.0%
Eligible Leave Payout	-	22,007	-	-	-	-
Deferred Compensation	7,411	8,346	20,346	22,230	1,884	9.3%
Wages	266,880	299,810	535,367	584,310	48,943	9.1%
OASI	20,328	20,643	37,031	40,966	3,935	10.6%
Pension	54,080	38,987	39,009	42,416	3,407	8.7%
Insurance	17,062	31,291	85,542	79,044	(6,498)	-7.6%
Worker's Compensation	219	-	-	105	105	-
Allowances	4,103	4,569	5,520	5,040	(480)	-8.7%
Fringe Benefits	75,464	74,846	130,071	126,605	(3,466)	-2.7%
Total Personnel	362,672	395,300	702,469	751,881	49,412	7.0%
Professional Services	1,203	1,593	1,203	51,203	50,000	4156.3%
Rentals	8,763	7,679	7,580	6,832	(748)	-9.9%
Supplies & Materials	5,376	29,341	20,244	21,924	1,680	8.3%
Training & Education	1,442	2,880	17,735	17,735	-	0.0%
Utilities	912	1,297	696	696	-	0.0%
Total Other Operating	17,696	42,790	47,458	98,390	50,932	107.3%
<b>Total Expenditures</b>	<u>\$ 380,368</u>	<u>\$ 438,090</u>	<u>\$ 749,927</u>	<u>\$ 850,271</u>	<u>\$ 100,344</u>	<u>13.4%</u>

# City Council

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 1,336,222	\$ 1,520,513	\$ 1,433,687	\$ 1,671,690	\$ 238,003	16.6%
Charges for Goods/Services	500	2,113	3,000	3,000	-	0.0%
Other	173	19,339	-	-	-	
<b>Total Sources</b>	<b>\$ 1,336,895</b>	<b>\$ 1,541,964</b>	<b>\$ 1,436,687</b>	<b>\$ 1,674,690</b>	<b>\$ 238,003</b>	<b>16.6%</b>
<b>Expenditures</b>						
Fulltime	\$ 561,284	\$ 524,290	\$ 606,409	\$ 641,745	\$ 35,336	5.8%
Overtime	255	1,887	-	2,585	2,585	
Part-time	147,358	162,973	154,272	160,712	6,440	4.2%
Eligible Leave Payout	47,382	8,175	-	-	-	
Deferred Compensation	19,161	19,764	23,241	24,586	1,345	5.8%
Wages	775,441	717,088	783,922	829,628	45,706	5.8%
OASI	55,705	54,138	59,358	62,837	3,479	5.9%
Pension	103,584	80,313	87,798	94,133	6,335	7.2%
Insurance	64,897	61,393	98,254	82,049	(16,205)	-16.5%
Worker's Compensation	5,903	989	747	747	-	0.0%
Allowances	22,131	22,052	22,088	22,088	-	0.0%
Fringe Benefits	196,515	164,748	208,887	199,017	(9,870)	-4.7%
Total Personnel	1,027,661	935,974	1,052,167	1,091,482	39,315	3.7%
Professional Services	154,071	344,068	187,076	388,262	201,186	107.5%
Rentals	31,321	33,053	32,544	20,416	(12,128)	-37.3%
Supplies & Materials	30,442	115,514	43,900	44,400	500	1.1%
Training & Education	87,293	106,815	115,960	125,090	9,130	7.9%
Utilities	6,108	6,541	5,040	5,040	-	0.0%
Total Other Operating	309,234	605,991	384,520	583,208	198,688	51.7%
<b>Total Expenditures</b>	<b>\$ 1,336,895</b>	<b>\$ 1,541,964</b>	<b>\$ 1,436,687</b>	<b>\$ 1,674,690</b>	<b>\$ 238,003</b>	<b>16.6%</b>

# Attorney

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ -	\$ -	\$ 310,590	\$ 351,611	\$ 41,021	13.2%
Taxes (Vending Machine Tax)	10,800	9,768	13,500	13,500	-	0.0%
Licenses and Permits	854,921	1,379,122	587,746	587,746	-	0.0%
Government Shared	1,026,746	978,740	1,013,246	1,013,246	-	0.0%
Charges for Goods & Services	600	550	600	600	-	0.0%
Other	224	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 1,893,291</b>	<b>\$ 2,368,179</b>	<b>\$ 1,925,682</b>	<b>\$ 1,966,703</b>	<b>\$ 41,021</b>	<b>2.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 986,366	\$ 943,959	\$ 1,110,373	\$ 1,119,424	\$ 9,051	0.8%
Part-time	10,128	5,451	6,000	6,000	-	0.0%
Overtime	963	-	-	-	-	-
Eligible Leave Payout	32,512	-	-	-	-	-
Deferred Compensation	32,335	28,676	33,858	33,926	68	0.2%
Wages	1,062,304	978,086	1,150,231	1,159,350	9,119	0.8%
OASI	72,503	69,837	82,752	83,049	297	0.4%
Pension	185,967	134,192	147,481	136,732	(10,749)	-7.3%
Insurance	120,931	137,425	179,558	176,214	(3,344)	-1.9%
Worker's Compensation	799	236	178	178	-	0.0%
Allowances	1,846	2,107	1,920	1,920	-	0.0%
Fringe Benefits	309,542	273,960	329,137	315,044	(14,093)	-4.3%
Total Personnel	1,444,350	1,321,883	1,562,120	1,557,443	(4,677)	-0.3%
Professional Services	47,343	137,673	119,925	122,925	3,000	2.5%
Multi-Cultural Center	137,678	137,678	137,678	137,678	-	0.0%
Rentals	26,068	24,126	23,274	61,775	38,501	165.4%
Repair & Maintenance	-	-	-	-	-	-
Supplies & Materials	10,075	15,399	13,067	13,987	920	7.0%
Training & Education	6,894	12,839	15,478	18,755	3,277	21.2%
Utilities	49,392	46,340	54,140	54,140	-	0.0%
Total Other Operating	277,451	374,056	363,562	409,260	45,698	12.6%
<b>Total Expenditures</b>	<b>\$ 1,721,801</b>	<b>\$ 1,695,939</b>	<b>\$ 1,925,682</b>	<b>\$ 1,966,703</b>	<b>\$ 41,021</b>	<b>2.1%</b>

# Human Resources

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	<u>\$ 1,341,094</u>	<u>\$ 1,445,483</u>	<u>\$ 1,590,626</u>	<u>\$ 1,689,983</u>	<u>\$ 99,357</u>	<u>6.2%</u>
<b>Expenditures</b>						
Fulltime	\$ 612,910	\$ 638,976	\$ 681,116	\$ 715,262	\$ 34,146	5.0%
Part-time	17,372	2,053	20,384	15,400	(4,984)	-24.5%
Overtime	-	532	-	-	-	
Eligible Leave Payout	4,263	1,106	1,800	1,800	-	0.0%
Deferred Compensation	22,918	24,403	25,081	28,603	3,522	14.0%
Wages	657,462	667,070	728,381	761,065	32,684	4.5%
OASI	46,545	47,519	52,141	55,007	2,866	5.5%
Pension	112,079	115,839	121,187	130,238	9,051	7.5%
Insurance	75,412	78,266	91,496	95,103	3,607	3.9%
Worker's Compensation	1,170	-	-	561	561	
Allowances	2,479	2,479	2,472	2,472	-	0.0%
Fringe Benefits	191,140	196,584	215,155	228,374	13,219	6.1%
Total Personnel	895,147	911,173	995,677	1,044,446	48,769	4.9%
Professional Services	355,112	399,971	457,140	447,140	(10,000)	-2.2%
Rentals	40,551	39,738	40,743	26,869	(13,874)	-34.1%
Repair & Maintenance	-	-	-	-	-	
Supplies & Materials	30,885	79,500	87,600	156,052	68,452	78.1%
Training & Education	15,690	13,877	5,640	13,550	7,910	140.2%
Utilities	797	1,225	826	1,926	1,100	133.2%
Other Current	2,912	-	3,000	-	(3,000)	-100.0%
Total Other Operating	445,947	534,310	594,949	645,537	50,588	8.5%
<b>Total Expenditures</b>	<u>\$ 1,341,094</u>	<u>\$ 1,445,483</u>	<u>\$ 1,590,626</u>	<u>\$ 1,689,983</u>	<u>\$ 99,357</u>	<u>6.2%</u>

# Finance

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	<u>\$ 3,056,468</u>	<u>\$ 3,081,463</u>	<u>\$ 3,201,321</u>	<u>\$ 3,291,481</u>	<u>\$ 90,160</u>	<u>2.8%</u>
<b>Expenditures</b>						
Fulltime	\$ 1,903,316	\$ 1,911,956	\$ 2,040,228	\$ 2,080,051	\$ 39,823	2.0%
Overtime	1,618	12,802	-	5,000	5,000	
Part-time	47,867	42,316	65,520	74,256	8,736	13.3%
Eligible Leave Payout	13,100	73,811	74,000	74,000	-	0.0%
Deferred Compensation	52,786	51,899	56,692	56,290	(402)	-0.7%
Wages	<u>2,018,687</u>	<u>2,092,783</u>	<u>2,236,440</u>	<u>2,289,597</u>	<u>53,157</u>	<u>2.4%</u>
OASI	141,192	146,511	151,924	155,872	3,948	2.6%
Pension	414,887	312,725	283,584	270,998	(12,586)	-4.4%
Insurance	289,760	275,255	334,986	384,296	49,310	14.7%
Workers' Comp & Unemployment	5,615	5,762	405	545	140	34.6%
Allowances	6,776	6,685	6,240	8,640	2,400	38.5%
Fringe Benefits	<u>717,037</u>	<u>600,428</u>	<u>625,215</u>	<u>664,479</u>	<u>39,264</u>	<u>6.3%</u>
Total Personnel	<u>2,876,916</u>	<u>2,839,722</u>	<u>3,013,579</u>	<u>3,109,948</u>	<u>96,369</u>	<u>3.2%</u>
Professional Services	41,775	49,269	81,355	81,355	-	0.0%
Rentals	75,833	68,904	66,706	54,737	(11,969)	-17.9%
Repair & Maintenance	2,113	276	-	-	-	
Supplies & Materials	50,131	108,473	24,900	24,900	-	0.0%
Training & Education	8,452	12,333	13,941	17,301	3,360	24.1%
Utilities	1,248	2,486	840	3,240	2,400	285.7%
Total Other Operating	<u>179,552</u>	<u>241,741</u>	<u>187,742</u>	<u>181,533</u>	<u>(6,209)</u>	<u>-3.3%</u>
<b>Total Expenditures</b>	<u><b>\$ 3,056,468</b></u>	<u><b>\$ 3,081,463</b></u>	<u><b>\$ 3,201,321</b></u>	<u><b>\$ 3,291,481</b></u>	<u><b>\$ 90,160</b></u>	<u><b>2.8%</b></u>

# Facilities Management

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 1,773,706	\$ 1,782,463	\$ 1,847,370	\$ 1,851,361	\$ 3,991	0.2%
Capital Sales Tax Contribution	265,013	883,792	793,200	550,000	(243,200)	-30.7%
General Bond Construction	10,031,529	8,820,850	-	-	-	
<b>Total Sources</b>	<b>\$ 12,070,247</b>	<b>\$ 11,487,106</b>	<b>\$ 2,640,570</b>	<b>\$ 2,401,361</b>	<b>\$ (239,209)</b>	<b>-9.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 508,957	\$ 527,583	\$ 531,608	\$ 496,391	\$ (35,217)	-6.6%
Overtime	31,803	33,310	32,800	32,800	-	0.0%
Standby	17,765	18,126	20,800	20,904	104	0.5%
Part-time	54,522	44,271	17,472	6,984	(10,488)	-60.0%
Eligible Leave Payout	-	10,617	6,000	8,000	2,000	33.3%
Deferred Compensation	4,825	4,327	3,152	1,257	(1,895)	-60.1%
Wages	617,872	638,233	611,832	566,336	(45,496)	-7.4%
OASI	44,427	45,102	44,753	41,974	(2,779)	-6.2%
Pension	102,208	93,592	70,645	64,755	(5,890)	-8.3%
Insurance	111,103	127,737	184,930	148,405	(36,525)	-19.8%
Workers' Comp & Unemployment	35,690	47,047	33,839	37,946	4,107	12.1%
Allowances	481	516	1,444	1,444	-	0.0%
Fringe Benefits	249,483	268,892	290,858	252,550	(38,308)	-13.2%
Total Personnel	911,782	952,227	947,443	860,860	(86,583)	-9.1%
Professional Services	45,340	54,766	27,763	27,763	-	0.0%
Rentals	220,889	180,667	115,114	142,943	27,829	24.2%
Repair & Maintenance	202,302	258,300	323,687	374,687	51,000	15.8%
Supplies & Materials	174,855	87,604	93,780	97,818	4,038	4.3%
Training & Education	805	1,160	4,480	4,480	-	0.0%
Utilities	217,733	247,739	335,103	342,810	7,707	2.3%
Total Other Operating	861,924	830,236	899,927	990,501	90,574	10.1%
Capital - Buildings & Equipment	10,296,541	9,704,643	793,200	550,000	(243,200)	-30.7%
<b>Total Expenditures</b>	<b>\$ 12,070,247</b>	<b>\$ 11,487,106</b>	<b>\$ 2,640,570</b>	<b>\$ 2,401,361</b>	<b>\$ (239,209)</b>	<b>-9.1%</b>

# Innovation & Technology

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 3,636,253	\$ 3,949,080	\$ 4,356,503	\$ 4,851,440	\$ 494,937	11.4%
Capital Sales Tax Contribution	857,395	581,534	90,000	260,000	170,000	188.9%
Charges for Goods & Services	-	-	3,000	3,000	-	0.0%
<b>Total Sources</b>	<b>\$ 4,493,648</b>	<b>\$ 4,530,614</b>	<b>\$ 4,449,503</b>	<b>\$ 5,114,440</b>	<b>\$ 664,937</b>	<b>14.9%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,991,714	\$ 2,068,364	\$ 2,293,208	\$ 2,622,128	\$ 328,920	14.3%
Overtime	782	1,858	3,000	3,000	-	0.0%
Standby	11,648	10,969	11,000	11,000	-	0.0%
Part-time	56,440	55,776	69,840	60,448	(9,392)	-13.4%
Eligible Leave Payout	6,198	15,049	52,400	46,400	(6,000)	-11.5%
Deferred Compensation	41,344	45,622	53,943	58,466	4,523	8.4%
Wages	2,108,126	2,197,638	2,483,391	2,801,442	318,051	12.8%
OASI	152,256	158,596	169,848	192,797	22,949	13.5%
Pension	325,170	316,789	331,365	336,616	5,251	1.6%
Insurance	319,829	348,578	443,986	518,139	74,153	16.7%
Worker's Compensation	18,954	21,234	16,031	16,031	-	0.0%
Allowances	4,217	4,101	4,320	4,080	(240)	-5.6%
Fringe Benefits	668,170	690,702	795,702	874,866	79,164	9.9%
Total Personnel	2,928,552	3,046,936	3,448,941	3,869,105	420,164	12.2%
Professional Services	139,671	231,688	172,275	225,025	52,750	30.6%
Rentals	104,083	141,086	108,448	139,368	30,920	28.5%
Repair & Maintenance	53,495	12,246	81,000	72,500	(8,500)	-10.5%
Supplies & Materials	315,574	350,918	413,225	399,329	(13,897)	-3.4%
Training & Education	25,943	72,653	52,674	66,174	13,500	25.6%
Utilities	68,934	93,552	82,940	82,940	-	0.0%
Total Other Operating	707,702	902,143	910,562	985,335	74,773	8.2%
Capital Equipment	857,395	581,534	90,000	260,000	170,000	188.9%
<b>Total Expenditures</b>	<b>\$ 4,493,648</b>	<b>\$ 4,530,614</b>	<b>\$ 4,449,503</b>	<b>\$ 5,114,440</b>	<b>\$ 664,937</b>	<b>14.9%</b>

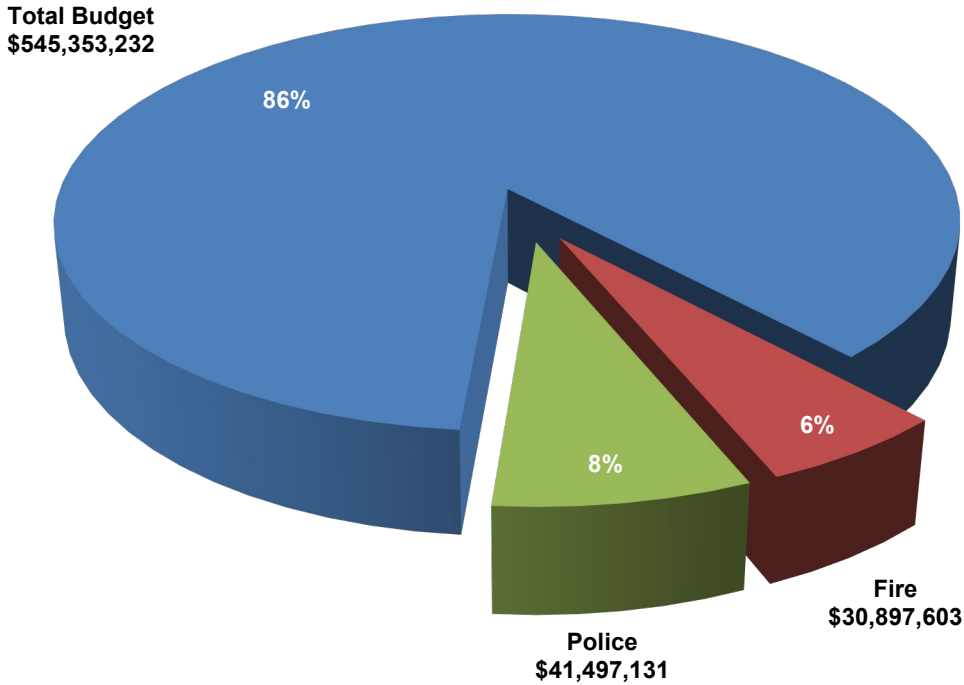
# Communications

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 1,767,440	\$ 1,826,414	\$ 1,987,345	\$ 2,055,011	\$ 67,666	3.4%
Capital Sales Tax Contribution	106,884	300,784	225,000	49,000	(176,000)	-78.2%
Cable Franchise Fee 1%	97,030	93,844	94,800	190,000	95,200	100.4%
Charges for Goods & Services	927	3,185	400	400	-	0.0%
<b>Total Sources</b>	<b>\$ 1,972,282</b>	<b>\$ 2,224,226</b>	<b>\$ 2,307,545</b>	<b>\$ 2,294,411</b>	<b>\$ (13,134)</b>	<b>-0.6%</b>
<b>Expenditures</b>						
Fulltime	\$ 912,735	\$ 918,088	\$ 948,166	\$ 1,038,196	\$ 90,030	9.5%
Overtime	1,989	1,301	16,280	5,000	(11,280)	-69.3%
Standby	391	1,085	800	800	-	0.0%
Part-time	37,037	35,378	45,573	69,496	23,923	52.5%
Eligible Leave Payout	440	55,774	7,200	20,200	13,000	180.6%
Deferred Compensation	29,789	27,815	28,761	24,865	(3,896)	-13.5%
Wages	982,381	1,039,441	1,046,780	1,158,557	111,777	10.7%
OASI	69,523	69,653	73,641	79,471	5,830	7.9%
Pension	160,370	158,278	148,237	154,004	5,767	3.9%
Insurance	195,637	203,510	212,375	254,890	42,515	20.0%
Worker's Compensation	1,408	2,424	1,830	1,830	-	0.0%
Allowances	2,929	2,962	2,920	2,680	(240)	-8.2%
Fringe Benefits	360,344	367,173	365,362	413,404	48,042	13.1%
Total Personnel	1,412,248	1,476,267	1,485,782	1,651,432	165,650	11.1%
Professional Services	308,223	316,954	430,039	465,035	34,996	8.1%
Rentals	51,692	46,670	53,064	35,599	(17,465)	-32.9%
Repair & Maintenance	23,552	8,267	46,700	19,700	(27,000)	-57.8%
Supplies & Materials	67,537	67,524	59,290	64,475	5,185	8.7%
Training & Education	211	6,301	5,790	7,290	1,500	25.9%
Utilities	1,935	1,459	1,880	1,880	-	0.0%
Total Other Operating	453,150	447,175	596,763	593,979	(2,784)	-0.5%
Capital Equipment	106,884	300,784	225,000	49,000	(176,000)	-78.2%
<b>Total Expenditures</b>	<b>\$ 1,972,282</b>	<b>\$ 2,224,226</b>	<b>\$ 2,307,545</b>	<b>\$ 2,294,411</b>	<b>\$ (13,134)</b>	<b>-0.6%</b>



# Public Safety



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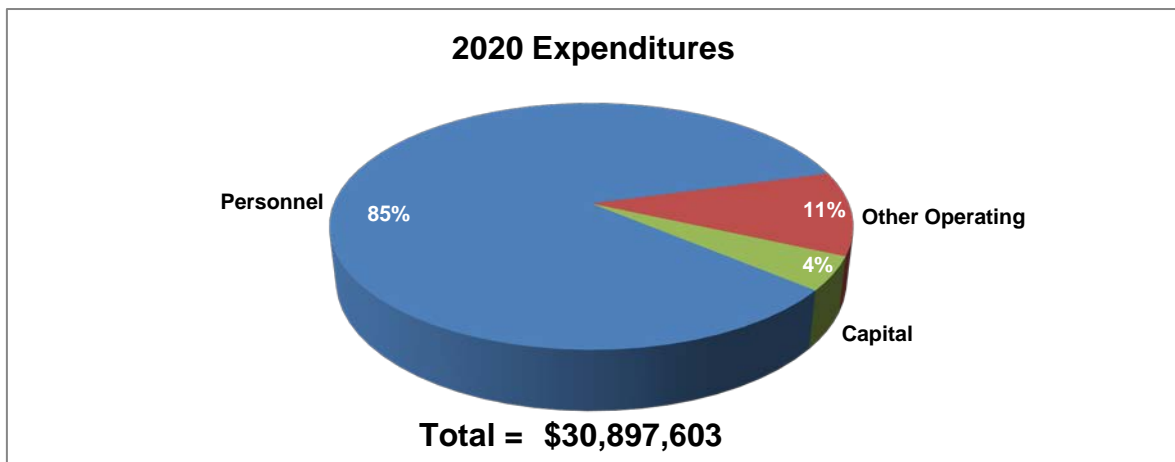
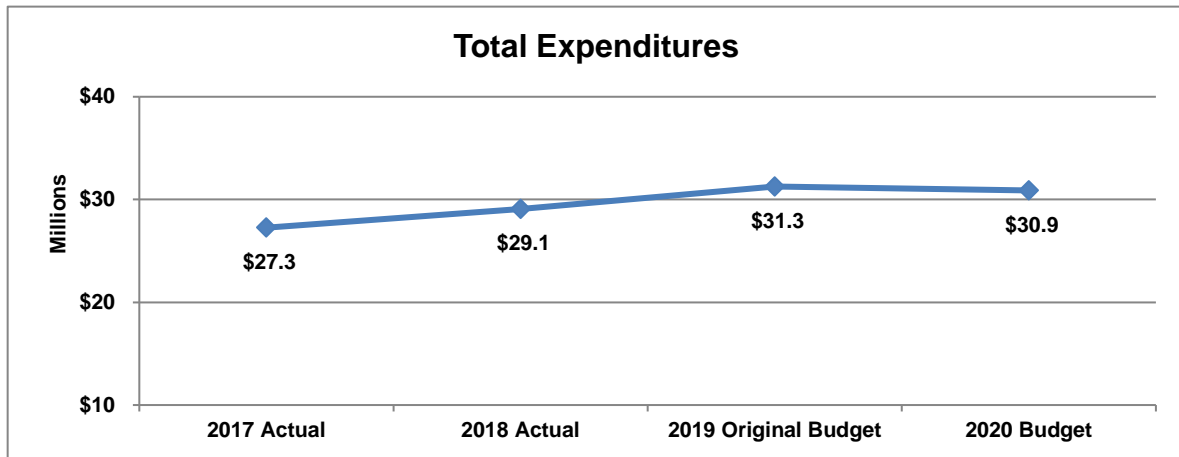


# Fire

Sioux Falls Fire Rescue (SFFR) is committed to protecting the people and property of our community from hazards and emergencies through education, risk reduction, and emergency response.

## Budget Overview

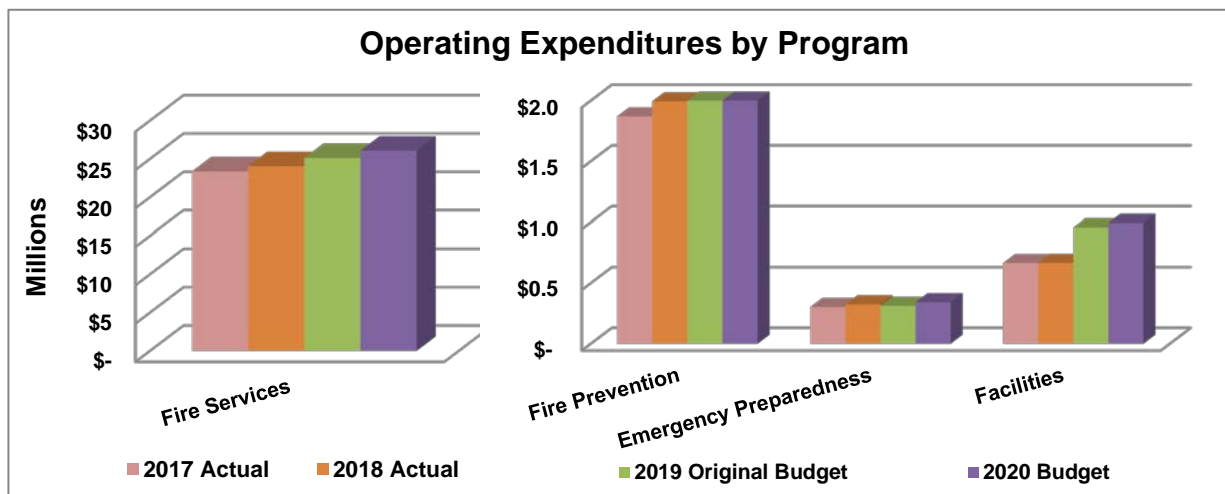
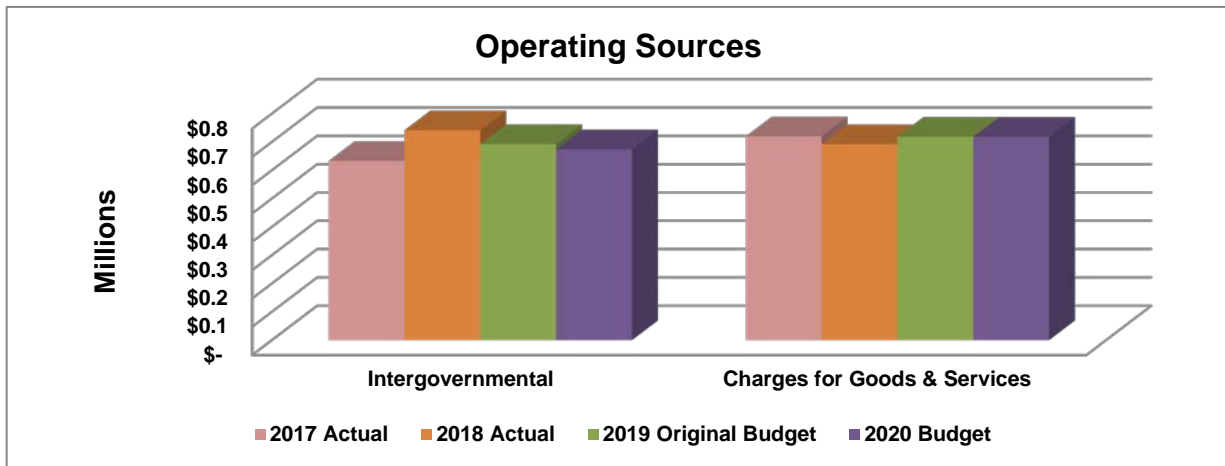
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 24,853,094	\$ 25,598,813	\$ 27,051,584	\$ 28,148,503	\$ 1,096,919	4.1%
Departmental	1,355,509	1,438,220	1,410,600	1,392,100	(18,500)	-1.3%
Total Operating	26,208,602	27,037,033	28,462,184	29,540,603	1,078,419	3.8%
Capital Funds Contributions	1,050,443	2,042,133	2,803,000	1,357,000	(1,446,000)	-51.6%
<b>Total Sources</b>	<b>\$ 27,259,045</b>	<b>\$ 29,079,166</b>	<b>\$ 31,265,184</b>	<b>\$ 30,897,603</b>	<b>\$ (367,581)</b>	<b>-1.2%</b>
<b>Expenditures</b>						
Personnel	\$ 23,707,032	\$ 24,270,080	\$ 25,250,173	\$ 26,147,677	\$ 897,504	3.6%
Other Operating	2,501,570	2,766,952	3,212,011	3,392,926	180,915	5.6%
Total Operating	26,208,602	27,037,033	28,462,184	29,540,603	1,078,419	3.8%
Capital	1,050,443	2,042,133	2,803,000	1,357,000	(1,446,000)	-51.6%
<b>Total Expenditures</b>	<b>\$ 27,259,045</b>	<b>\$ 29,079,166</b>	<b>\$ 31,265,184</b>	<b>\$ 30,897,603</b>	<b>\$ (367,581)</b>	<b>-1.2%</b>



# Fire (continued)

## Operating Budget by Source and Program

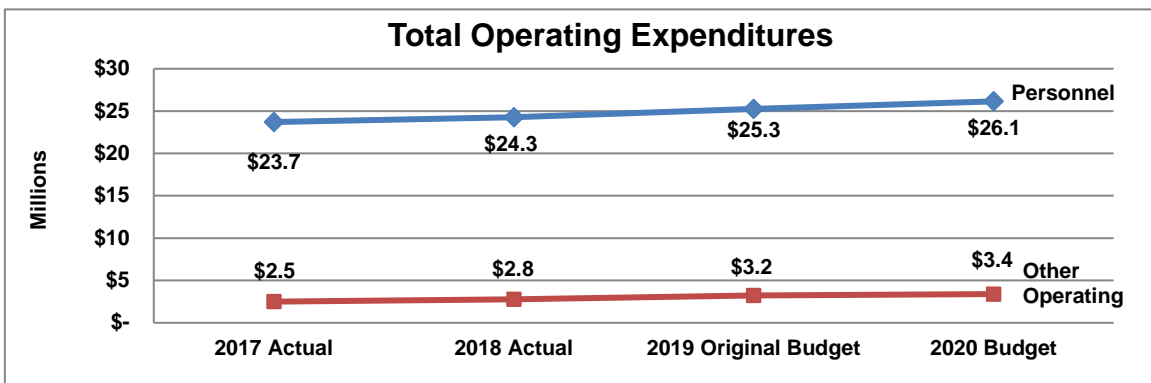
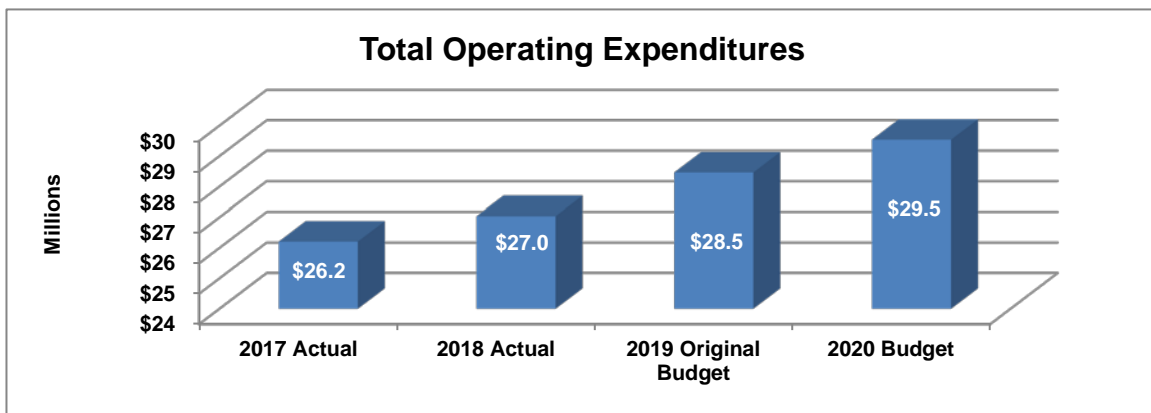
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 24,853,094	\$ 25,598,813	\$ 27,051,584	\$ 28,148,503	\$ 1,096,919	4.1%
Departmental						
Intergovernmental	632,860	741,240	692,500	674,000	(18,500)	-2.7%
Charges for Goods & Services	719,529	692,064	718,100	718,100	-	0.0%
Miscellaneous	3,120	4,916	-	-	-	
Total Departmental Sources	1,355,509	1,438,220	1,410,600	1,392,100	(18,500)	-1.3%
<b>Total Operating Sources</b>	<b>\$ 26,208,602</b>	<b>\$ 27,037,033</b>	<b>\$ 28,462,184</b>	<b>\$ 29,540,603</b>	<b>\$ 1,078,419</b>	<b>3.8%</b>
<b>Expenditures</b>						
<b>By Program</b>						
Fire Services	\$ 23,369,308	\$ 24,052,038	\$ 25,123,717	\$ 26,076,289	\$ 952,572	3.8%
Fire Prevention	1,869,953	1,993,887	2,067,740	2,127,933	60,193	2.9%
Emergency Preparedness	303,219	324,853	313,329	342,665	29,336	9.4%
Facilities	666,122	666,254	957,398	993,717	36,319	3.8%
<b>Total Operating Expenditures</b>	<b>\$ 26,208,602</b>	<b>\$ 27,037,033</b>	<b>\$ 28,462,184</b>	<b>\$ 29,540,603</b>	<b>\$ 1,078,419</b>	<b>3.8%</b>



# Fire (continued)

## Operating Budget by Category

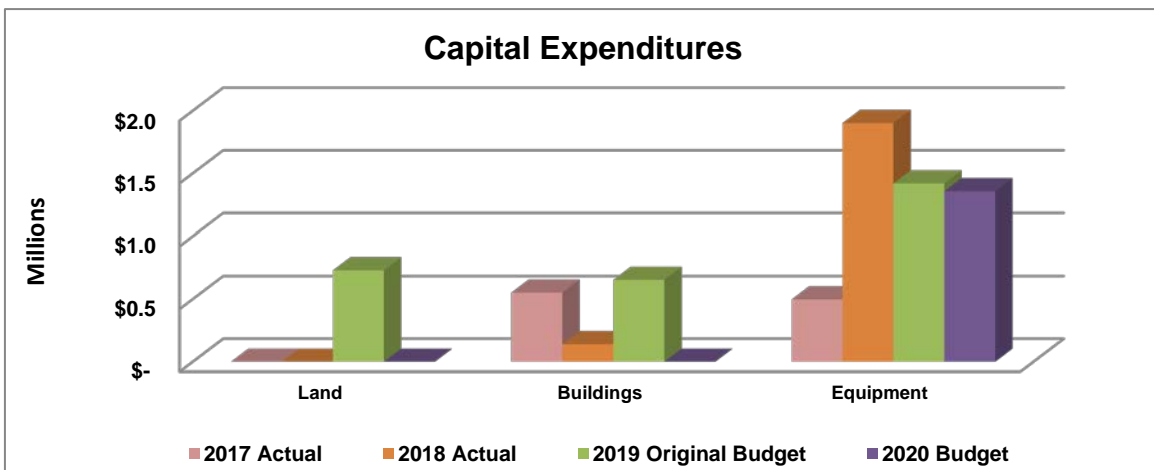
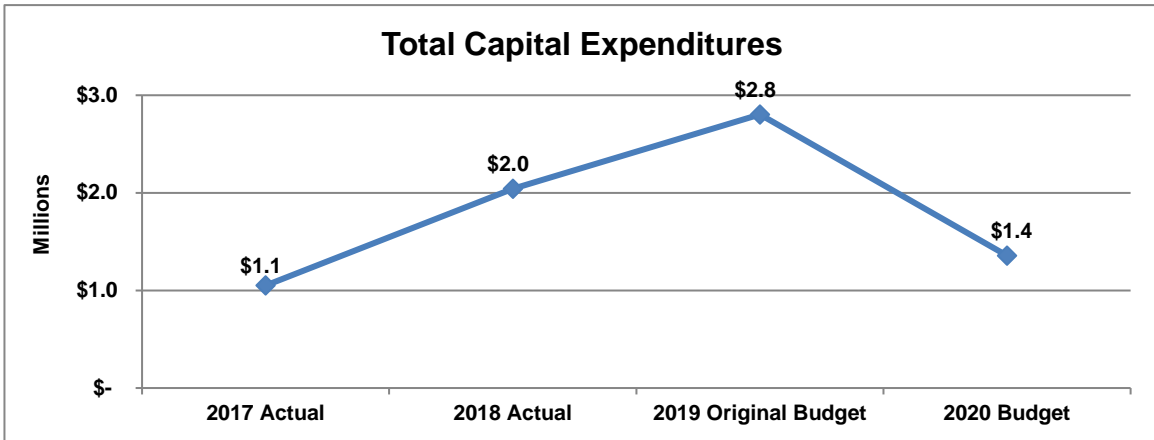
Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 13,425,379	\$ 13,770,317	\$ 14,695,334	\$ 15,311,402	\$ 616,068	4.2%
Overtime	1,411,619	1,569,142	1,476,000	1,550,000	74,000	5.0%
Standby	10,847	12,141	11,000	14,600	3,600	32.7%
Part-time	18,659	19,786	20,748	20,748	-	0.0%
Eligible Leave Payout	182,583	40,387	201,550	233,550	32,000	15.9%
Deferred Compensation	62,379	62,076	65,507	73,094	7,587	11.6%
Wages	15,111,465	15,473,850	16,470,139	17,203,394	733,255	4.5%
OASI	260,325	268,034	275,274	287,198	11,924	4.3%
Pension	4,851,180	4,632,435	4,315,122	4,344,534	29,412	0.7%
Insurance	2,615,661	2,883,452	3,275,997	3,384,910	108,913	3.3%
Worker's Comp & Unemployment	677,270	809,099	708,401	721,451	13,050	1.8%
Allowances	191,131	203,210	205,240	206,190	950	0.5%
Fringe Benefits	8,335,242	8,528,196	8,504,760	8,657,085	152,325	1.8%
Total Personnel	23,707,032	24,270,080	25,250,173	26,147,677	897,504	3.6%
Professional Services	383,379	441,148	403,918	424,443	20,525	5.1%
Rentals	314,806	318,788	372,468	387,808	15,340	4.1%
Repair & Maintenance	694,228	837,667	1,076,026	1,221,786	145,760	13.5%
Supplies & Materials	691,286	669,924	830,049	813,912	(16,137)	-1.9%
Training & Education	137,320	213,572	231,708	249,383	17,675	7.6%
Utilities	280,551	285,853	297,842	295,594	(2,248)	-0.8%
Total Other Operating	2,501,570	2,766,952	3,212,011	3,392,926	180,915	5.6%
<b>Total Operating Expenditures</b>	<b>\$ 26,208,602</b>	<b>\$ 27,037,033</b>	<b>\$ 28,462,184</b>	<b>\$ 29,540,603</b>	<b>\$ 1,078,419</b>	<b>3.8%</b>



# Fire (continued)

## Capital Budget

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Sales Tax Fund - Sales Tax	\$ 1,050,443	\$ 2,042,133	\$ 2,803,000	\$ 1,357,000	\$ (1,446,000)	-51.6%
Sales Tax Fund - Grant Funds	-	-	-	-	-	-
<b>Total Capital Sources</b>	<b>\$ 1,050,443</b>	<b>\$ 2,042,133</b>	<b>\$ 2,803,000</b>	<b>\$ 1,357,000</b>	<b>\$ (1,446,000)</b>	<b>-51.6%</b>
<b>Expenditures</b>						
Land	\$ -	\$ -	\$ 730,000	\$ -	\$ (730,000)	-100.0%
Buildings	552,369	140,619	654,000	-	(654,000)	-100.0%
Equipment	498,074	1,901,514	1,419,000	1,357,000	(62,000)	-4.4%
<b>Total Capital Expenditures</b>	<b>\$ 1,050,443</b>	<b>\$ 2,042,133</b>	<b>\$ 2,803,000</b>	<b>\$ 1,357,000</b>	<b>\$ (1,446,000)</b>	<b>-51.6%</b>



# Fire (continued)

## Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Capital Improvements Program</b>							
Land Acquisition	09008	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Design of Fire Station #13	09016	-	-	-	-	260,000	260,000
<b>Total Capital Improvements Program</b>		-	<b>250,000</b>	-	-	<b>260,000</b>	<b>510,000</b>
<b>Other Capital Equipment Program</b>							
	Qty		Qty	Qty	Qty	Qty	
Alerting Consoles	-	-	-	1	17,500	-	17,500
Alerting System, Fire Stations	-	-	-	-	-	1	425,000
Ambulance	-	1	235,000	-	-	-	235,000
Battalion Vehicle	1	27,500	-	-	-	-	27,500
Boat, Rescue	-	-	-	1	25,000	2	67,000
Camera, Search	-	-	-	-	1	32,000	32,000
Camera, Thermal Imaging	14	154,000	-	-	-	-	154,000
Compressor, Hi Pressure	-	-	-	-	-	50,000	50,000
CPR Devices	-	-	-	-	13	200,000	200,000
Defibrillator/Monitor	-	-	9	324,000	-	-	324,000
Emergency Management Vehicle	-	60,000	-	-	-	-	60,000
EMS Response Vehicle	1	230,000	-	-	-	1	245,000
Fire Truck	-	-	-	-	1	510,000	1,530,000
Fire Truck	-	-	-	1	530,000	-	530,000
Fire Truck, EVT	-	-	-	-	1	535,000	535,000
Fire Truck, Ladder	-	-	-	-	1	1,020,000	1,020,000
Fire Truck, Rescue	1	520,000	1	700,000	-	-	1,220,000
Hazmat Boom Trailer	1	15,000	-	-	-	-	15,000
Hazmat Detection System	-	-	-	-	-	205,000	205,000
Location Kit, USAR Delsar Victim	1	56,000	-	-	-	-	56,000
Outdoor Warning Sirens	2	52,000	2	52,000	2	52,000	260,000
Paging System	-	-	-	-	1	70,000	70,000
Phone System	-	-	-	-	-	14,000	14,000
Pickup	2	55,000	2	55,000	-	-	110,000
Radios, Apparatus & Stations	1	45,000	1	36,000	1	36,000	117,000
Radios, Mobile	1	33,000	-	-	-	-	33,000
Radios, Network	-	-	-	-	1	715,000	715,000
SCBA Cylinder w/ Stage Compressor	1	45,000	-	1	45,000	-	90,000
SCBA Flowtesting System	-	-	-	1	15,000	-	15,000
SCBA Test Machine	-	-	1	17,000	1	18,500	35,500
Sedan	1	27,500	1	27,500	-	1	80,000
SUV	-	-	55,000	-	-	-	55,000
Trailer, Traffic Attenuator	-	-	-	-	1	40,000	40,000
Trailer, USAR	-	-	-	-	1	60,000	60,000
Truck, EVT	-	1	70,000	1	70,000	-	140,000
USAR Dive Equipment	-	-	-	1	12,000	1	162,000
USAR Vehicle	-	-	-	-	-	240,000	240,000
Utility Vehicle	1	37,000	-	-	-	1	53,000
Wildland FF Package	-	-	1	190,000	1	190,000	380,000
<b>Total Other Capital Equipment Program</b>		<b>1,357,000</b>	<b>1,761,500</b>	<b>1,011,000</b>	<b>3,384,000</b>	<b>2,334,000</b>	<b>9,847,500</b>
<b>Total Capital Program</b>		<b>\$ 1,357,000</b>	<b>\$ 2,011,500</b>	<b>\$ 1,011,000</b>	<b>\$ 3,384,000</b>	<b>\$ 2,594,000</b>	<b>\$ 10,357,500</b>

# Fire (continued)

## Outcome Based Indicators

### Fire Services: Protect lives and property from fires and other emergencies.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Respond to 90% of emergency calls in 9:29 minutes. <i>Note: total response time includes dispatch, turnout and travel time.</i>	Not Available	9:29 min	9:22 min	9:29 min	9:29 min
2) Turnout to 90% of emergency calls in 1:40 minutes. <i>Note: turnout time is the time between when the alarm is received and travel begins.</i>	Not Available	1:40 min	1:57 min	1:40 min	1:40 min
3) Travel to 90% of emergency calls in 5:03 minutes.	Not Available	5:12 min	5:03 min	5:12 min	5:03 min
4) Keep fire loss below the statistical average of \$4.4 million.	\$4.0 million	\$4.4 million	\$8.2 million	\$4.4 million	\$4.4 million
5) Maintain percentage of property saved during a fire. <i>Value of property saved after fire exposure.</i>	98% \$256.1 million	98% N/A	96% \$218 million	98% N/A	98% N/A
6) Partner with community to increase the number of public access defibrillators.	782	850	825	825	825
7) Increase PulsePoint app followers with CPR notification enabled.	11,766	11,000	13,414	12,000	14,000
8) Maintain ISO Rating (on a scale of 1-10, 1 being the best).	1	1	1	1	1
9) Maintain accredited status.	Yes	Yes	Yes	Yes	Yes

### Fire Prevention: Prevent fire safety risks.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Inspect every commercial structure each year. <i>Number of building inspections completed.</i> <i>Number of building project plans reviewed.</i>	Yes 3,255 409	Yes 3,350 409	Yes 3,700 450	Yes 3,700 450	Yes 3,700 450
2) Distribute smoke alarms to residents in need. <i>*2018 includes an anticipated private partnership.</i>	756	1,200*	900	900	900

### Education: Provide fire and life safety education.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Conduct CPR education to public (certified and hands-only).	5,556	6,300	6,000	6,000	6,000
2) Perform fire education in all public school K-5 classrooms in Sioux Falls. <i>Number of public school K-5 fire safety training students.</i>	Yes 10,003	Yes 11,300	Yes 11,600	Yes 11,600	Yes 11,600

### Emergency Preparedness: Lessen the loss of life and reduce injuries and property damage during natural and man-made incidents.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Install & maintain outdoor warning sirens within every city square mile.	Yes	Yes	Yes	Yes	Yes
2) Conduct multi-agency disaster exercises.	8	8	8	8	8
3) Conduct multi-agency emergency management training courses.	10	12	10	10	10



## Fire (continued)

### Staffing

	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>Budget 2020</b>
Year-end Authorized Positions	208	208	208	208
	<b>2017</b>	<b>2018</b>	<b>Budget 2019</b>	<b>2020</b>
Part-time FTE's	0.7	0.7	0.7	0.7

### Statistics

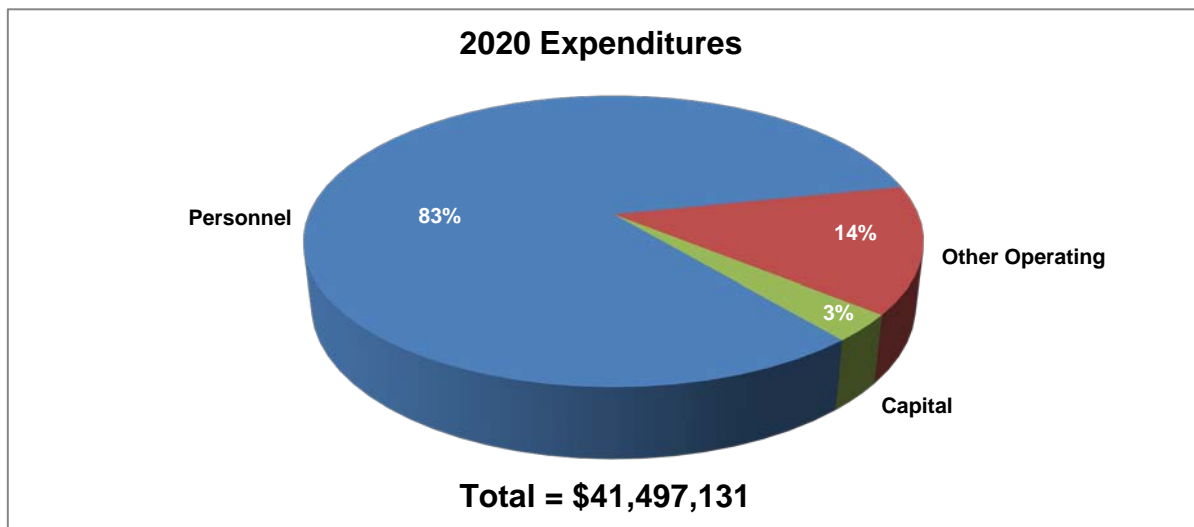
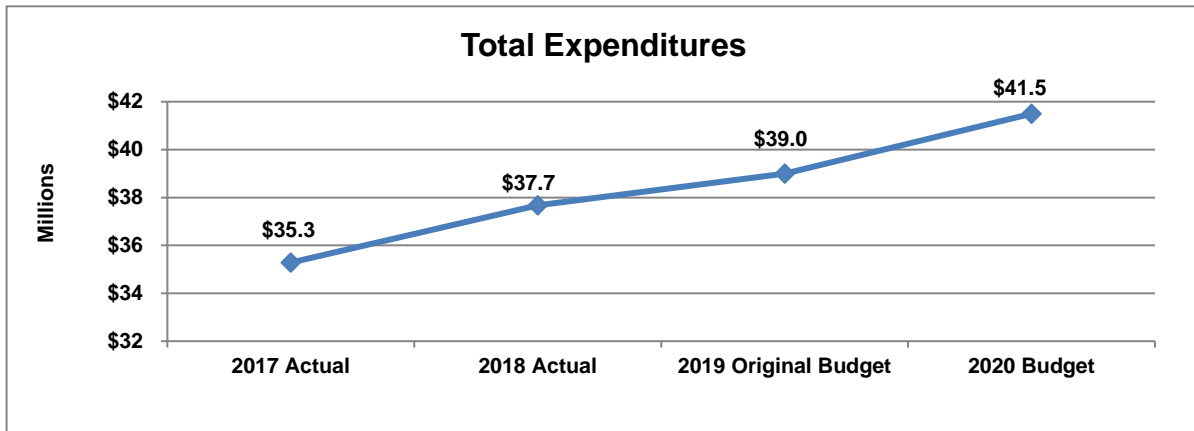
	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Number of fire stations	11	11	11	11
Total Fires Incidents	294	282	342	292
Residential Fires	112	99	118	116
Non-residential Fires	22	40	40	34
Non-structure Fires (cars, storage, crops, grass, etc)	160	143	184	142
Value of property saved after fire exposure (\$ in millions)	\$116.5 M	\$136.7 M	\$256.1 M	\$218.3 M
Total Nonfire Incidents	12,072	12,650	12,488	12,571
Medical	6,793	6,821	6,746	6,482
False Alarms	1,587	1,680	1,479	1,528
Mutual Aid	31	44	79	93
Hazardous Materials	760	749	383	205
Other Hazardous Responses	243	305	526	673
Other Responses	2,658	3,051	3,275	3,590
Total Incidents	12,366	12,932	12,830	12,863
Total fire related casualties	0	0	1	2
Total civilian injuries related to fire incidents	13	7	12	18

# Police

Partnering with the community to serve, protect, and promote quality of life. Utilizing a workforce of 311 staff, we provide public safety services 24 hours a day, seven days a week..

## Budget Overview

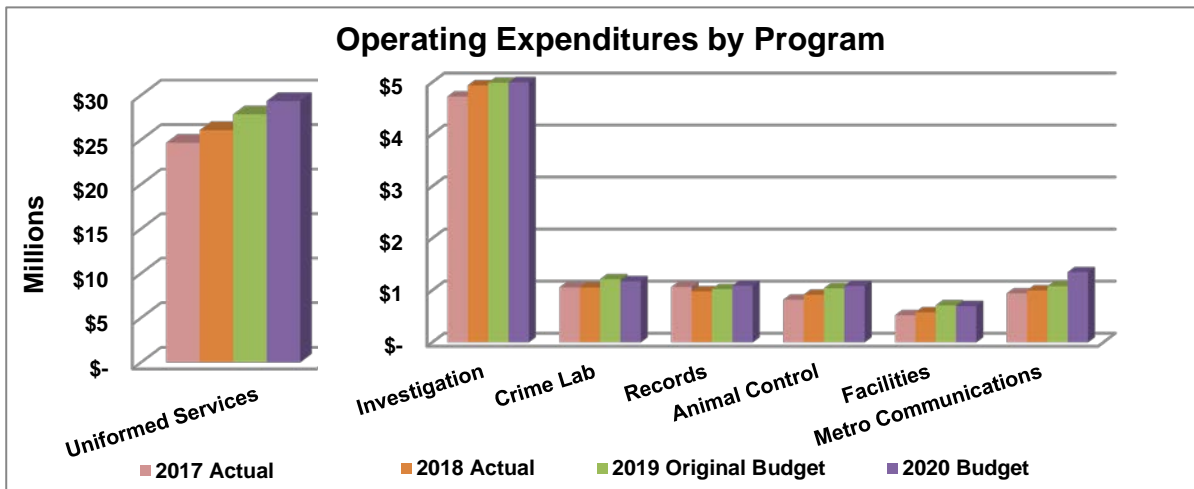
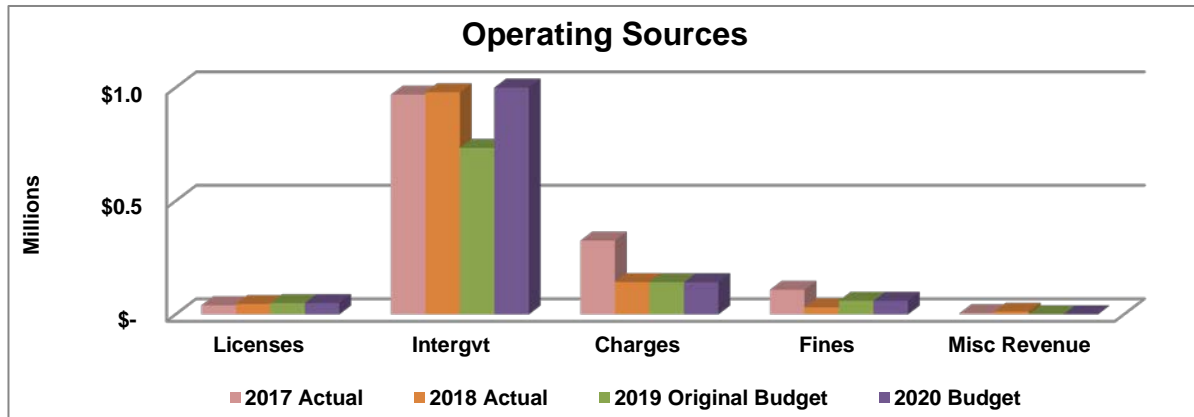
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 32,336,620	\$ 34,327,846	\$ 36,929,800	\$ 38,936,581	\$ 2,006,781	5.4%
Cottam Memorial Contribution	-	400	400	2,000	1,600	400.0%
Departmental	1,448,366	1,211,177	985,550	1,294,550	309,000	31.4%
Total Operating	33,784,986	35,539,423	37,915,750	40,233,131	2,317,381	6.1%
Capital Funds Contributions	1,497,457	2,139,441	1,075,000	1,264,000	189,000	17.6%
<b>Total Sources</b>	<b>\$ 35,282,443</b>	<b>\$ 37,678,864</b>	<b>\$ 38,990,750</b>	<b>\$ 41,497,131</b>	<b>\$ 2,506,381</b>	<b>6.4%</b>
<b>Expenditures</b>						
Personnel	\$ 29,189,960	\$ 30,787,944	\$ 32,603,712	\$ 34,392,560	\$ 1,788,848	5.5%
Other Operating	4,595,027	4,751,479	5,312,038	5,840,571	528,533	9.9%
Total Operating	33,784,986	35,539,423	37,915,750	40,233,131	2,317,381	6.1%
Capital	1,497,457	2,139,441	1,075,000	1,264,000	189,000	17.6%
<b>Total Expenditures</b>	<b>\$ 35,282,443</b>	<b>\$ 37,678,864</b>	<b>\$ 38,990,750</b>	<b>\$ 41,497,131</b>	<b>\$ 2,506,381</b>	<b>6.4%</b>



# Police (continued)

## Operating Budget by Source & Program

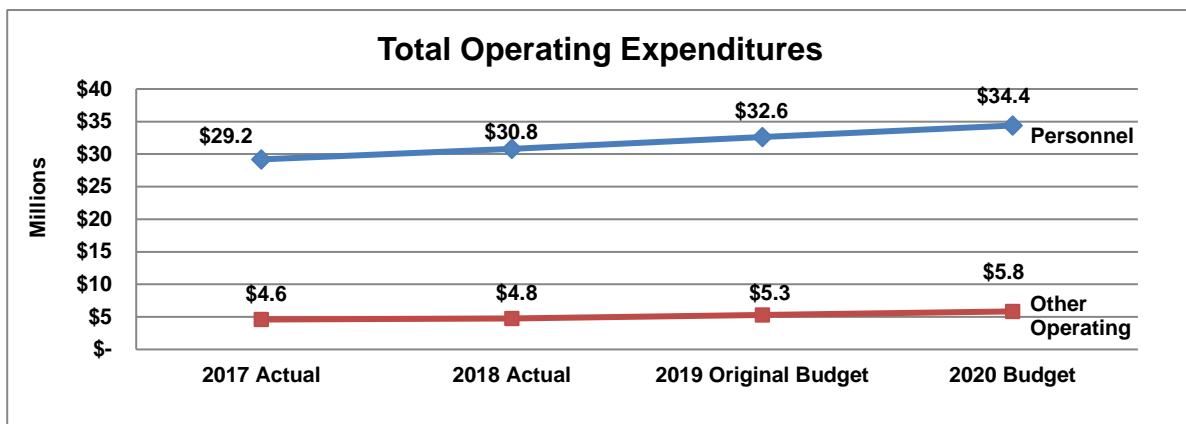
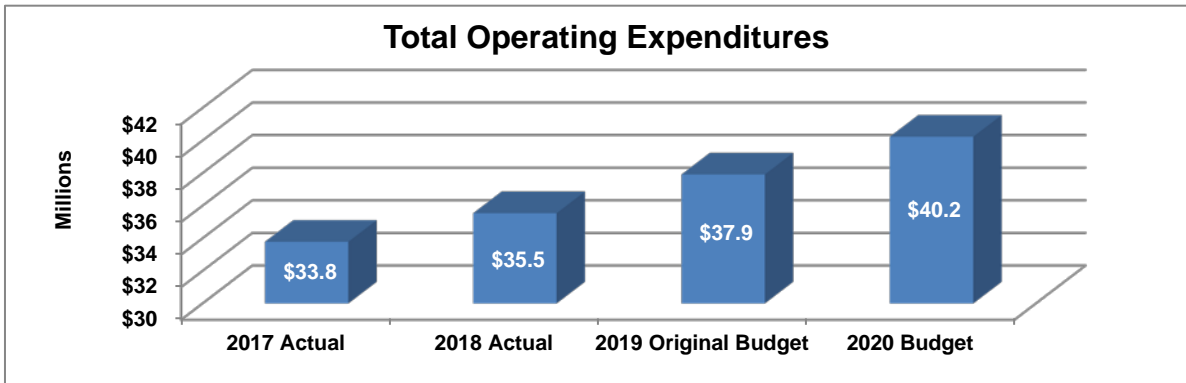
Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 32,336,620	\$ 34,327,846	\$ 36,929,800	\$ 38,936,581	\$ 2,006,781	5.4%
Cottam Memorial Contribution	-	400	400	2,000	1,600	400.0%
<b>Departmental</b>						
Licenses & Permits	40,265	46,023	50,000	50,000	-	0.0%
Intergovernmental (Grants)	968,760	979,449	734,000	1,043,000	309,000	42.1%
Charges for Goods & Services	325,383	142,312	141,500	141,500	-	0.0%
Contributions & Fines	108,627	31,267	60,000	60,000	-	0.0%
Miscellaneous Revenue	5,331	12,126	50	50	-	0.0%
Total Departmental Sources	1,448,366	1,211,177	985,550	1,294,550	309,000	31.4%
<b>Total Operating Sources</b>	<b>\$ 33,784,986</b>	<b>\$ 35,539,423</b>	<b>\$ 37,915,750</b>	<b>\$ 40,233,131</b>	<b>\$ 2,317,381</b>	<b>6.1%</b>
<b>Expenditures</b>						
<b>By Program</b>						
Uniformed Services	\$ 24,653,659	\$ 26,070,440	\$ 27,854,756	\$ 29,350,915	\$ 1,496,159	5.4%
Investigation	4,725,885	4,940,795	4,991,039	5,486,584	495,545	9.9%
Crime Lab	1,056,120	1,054,629	1,214,647	1,174,845	(39,802)	-3.3%
Records	1,065,428	979,140	1,023,902	1,088,647	64,745	6.3%
Animal Control	819,199	916,339	1,040,925	1,086,061	45,136	4.3%
Facilities	522,228	579,062	711,543	697,406	(14,137)	-2.0%
Metro Communications	942,469	999,017	1,078,938	1,348,673	269,735	25.0%
<b>Total Operating Expenditures</b>	<b>\$ 33,784,986</b>	<b>\$ 35,539,423</b>	<b>\$ 37,915,750</b>	<b>\$ 40,233,131</b>	<b>\$ 2,317,381</b>	<b>6.1%</b>



# Police (continued)

## Operating Budget by Category

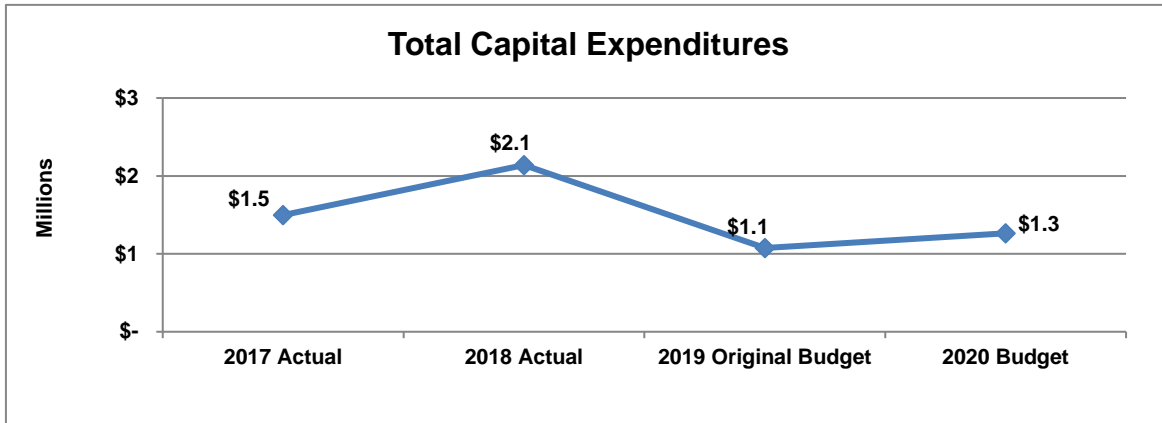
Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 18,676,505	\$ 19,643,738	\$ 21,177,927	\$ 22,187,904	\$ 1,009,977	4.8%
Part-time	210,947	103,044	135,092	163,690	28,598	21.2%
Overtime	946,475	1,112,326	951,500	1,201,500	250,000	26.3%
Standby	32,884	32,662	39,000	39,000	-	0.0%
Eligible Leave Payout	126,568	233,371	312,000	297,000	(15,000)	-4.8%
Deferred Compensation	71,235	71,009	73,377	76,161	2,784	3.8%
Wages	20,064,614	21,196,150	22,688,896	23,965,255	1,276,359	5.6%
OASI	399,111	408,435	450,294	468,991	18,697	4.2%
Pension	4,778,050	4,803,040	4,556,840	4,803,478	246,638	5.4%
Insurance	3,200,730	3,595,830	4,250,971	4,505,998	255,027	6.0%
Worker's Compensation	535,851	542,072	409,255	409,255	-	0.0%
Allowances	211,603	242,417	247,456	239,584	(7,872)	-3.2%
Fringe Benefits	8,726,234	9,183,359	9,464,522	9,958,314	493,792	5.2%
Total Personnel	29,189,960	30,787,944	32,603,712	34,392,560	1,788,848	5.5%
Professional Services	1,019,002	1,042,561	946,759	845,147	(101,612)	-10.7%
Metro Communications	942,469	999,017	1,078,938	1,348,673	269,735	25.0%
Rentals	456,108	564,539	633,585	655,097	21,512	3.4%
Repair & Maintenance	483,535	577,697	765,975	857,350	91,375	11.9%
Supplies & Materials	1,264,996	1,080,733	1,373,880	1,559,358	185,478	13.5%
Training & Education	118,610	161,972	196,871	240,871	44,000	22.3%
Utilities	310,307	324,960	316,030	334,075	18,045	5.7%
Total Other Operating	4,595,027	4,751,479	5,312,038	5,840,571	528,533	9.9%
<b>Total Operating Expenditures</b>	<b>\$ 33,784,986</b>	<b>\$ 35,539,423</b>	<b>\$ 37,915,750</b>	<b>\$ 40,233,131</b>	<b>\$ 2,317,381</b>	<b>6.1%</b>



# Police (continued)

## Capital Budget

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Sales Tax Contribution	\$ 1,497,457	\$ 2,139,441	\$ 1,075,000	\$ 1,224,000	\$ 149,000	13.9%
Grants	-	-	-	40,000	40,000	
<b>Total Capital Sources</b>	<b>\$ 1,497,457</b>	<b>\$ 2,139,441</b>	<b>\$ 1,075,000</b>	<b>\$ 1,264,000</b>	<b>\$ 189,000</b>	<b>17.6%</b>
<b>Expenditures</b>						
Buildings	\$ 522,914	\$ -	\$ -	\$ -	\$ -	
Equipment	974,543	2,139,441	1,075,000	1,264,000	189,000	17.6%
<b>Total Capital Expenditures</b>	<b>\$ 1,497,457</b>	<b>\$ 2,139,441</b>	<b>\$ 1,075,000</b>	<b>\$ 1,264,000</b>	<b>\$ 189,000</b>	<b>17.6%</b>



## Police (continued)

### Capital Program Detail

Description	2020		2021		2022		2023		2024		Total Cost
<b>Other Capital Equipment Program</b>	<b>Qty</b>		<b>Qty</b>		<b>Qty</b>		<b>Qty</b>		<b>Qty</b>		
Bomb Disposal Suit	2	\$ 67,500		\$ -		\$ -		\$ -		\$ -	\$ 67,500
Chromatograph, Gas	-		1	75,000		-		-		-	75,000
CNU Vehicle	-		1	150,000		-		-		-	150,000
Digital Imaging System	-		-	-		94,159		-		-	94,159
Digital Recording System	-		1	70,000		-		-		-	70,000
Digital Video Storage	-		1	50,000		-		-		-	50,000
Drone	1	40,000		-		-		-		-	40,000
Emergency Response Team Vehicle	-		1	300,000		-		-		-	300,000
Forklift	-		1	27,000		-		-		-	27,000
Freezer	-		-	25,000		-		-		-	25,000
K-9 Dog	-		1	15,000	1	15,000	1	15,000		-	45,000
Motorcycle	2	36,000	2	36,000	2	36,000		-		-	108,000
Patrol Crossover, SCU	-		2	88,000		-		-		-	88,000
Patrol Crossover, K9	1	47,500		-		-	2	98,000		-	145,500
Patrol Crossover	14	602,000	14	572,000	14	720,000	14	736,000	14	752,000	3,382,000
Pickup	-		1	26,800		-		-		-	26,800
Pickup, 3/4 ton	1	55,000	2	91,000	1	112,000		-		-	258,000
Radios, (Mobile, Car)		176,000		176,000		200,000		200,000		-	752,000
Sedan	4	140,000	2	216,000	2	111,000	1	76,000	1	39,000	582,000
Server, DVR	-		-	-		-		10,000		-	10,000
Speed Trailer	-		2	18,000		-		-		-	18,000
Switch	-		-	-		-		9,500		-	9,500
Ticketing System, Electric	-		1	175,000		-		-		-	175,000
Utility Vehicle	-		-	9,700		-		-		-	9,700
Van	-		1	25,800		-		-		-	25,800
Video Technologies	2	100,000	1	50,000	2	100,000		-		-	250,000
Wrestling Mat	-		1	7,800		-		-		-	7,800
<b>Total Capital Improvements Program</b>		<b>1,264,000</b>		<b>2,204,100</b>		<b>1,388,159</b>		<b>1,144,500</b>		<b>791,000</b>	<b>6,791,759</b>
<b>Total Capital Program</b>		<b>\$ 1,264,000</b>		<b>\$ 2,204,100</b>		<b>\$ 1,388,159</b>		<b>\$ 1,144,500</b>		<b>\$ 791,000</b>	<b>\$ 6,791,759</b>

# Police (continued)

## Outcome Based Indicators

### Implement and enhance community policing efforts in order to reduce crime and ensure the feeling of safety within the community.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Effectively deploy patrol officers in order to maintain or reduce average response times on priority calls. <b>Note:</b> Response time includes initial call to dispatch and dispatch to police arrival.	9 min. 23 sec.	9 min. 15 sec.	8 min. 22 sec.	9 min. 15 sec.	9 min. 15 sec.
2) Maintain or decrease Part I crimes per 1,000 population. <b>Note:</b> Part I crimes include murder, rape, robbery, aggravated assault, burglary, larceny, motor vehicle theft, and arson.	37.3 crimes	38.0 crimes	38.8 crimes	38.0 crimes	39.0 crimes

### Maintain and improve traffic and pedestrian safety.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Maintain or increase the number of traffic specific enforcement measures per month. <b>Note:</b> These measures include monthly saturation patrols, patrolling traffic complaint areas and intersections with high accident rates.	130 avg/mth	135 avg/mth	135 avg/mth	135 avg/mth	135 avg/mth
2) Maintain or reduce the ratio of injury producing traffic accidents per 1,000	8.3	8.8	6.3	8.5	8.5

### Effectively use case investigative techniques to clear reported crimes.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Increase or maintain clearance rates on Part I violent crimes. <b>Note:</b> Part I violent crimes are murder, rape, robbery and aggravated assault.	73% cleared	72% cleared	72% cleared	72% cleared	72% cleared
2) Increase or maintain clearance rates on Part I property crimes. <b>Note:</b> Part I property crimes include burglary, larceny/theft, motor vehicle theft, and arson.	31% cleared	41% cleared	37% cleared	35% cleared	35% cleared

**Note:** Cleared crimes refer to those in which at least one person is arrested, charged with the offense, and turned over to the court for prosecution. Exceptional clearances occur when some element beyond law enforcement control precludes the placing of formal charges against the offender, such as an uncooperative victim.

## Police (continued)

### Staffing

	2017	2018	2019	Budget 2020
<b>Year-end Fulltime Positions</b>	296	300	306	311
2017 - Added 4 Police Officers and 3 COPS Grant Positions				
2018 - Added 4 Police Officers				
2019 - Added 5 Police Officers and 1 Sergeant				
2020 - Added 4 Police Officers and 1 Mental Health Community Resource Officer				

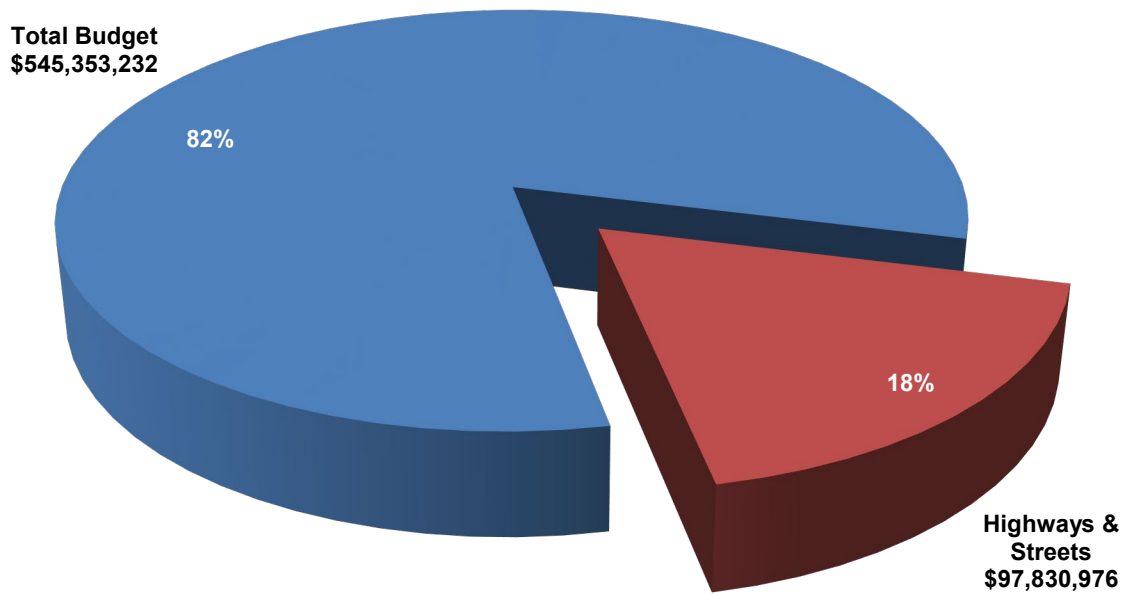
	2017	2018	2019	Budget 2020
<b>Part-time FTE's</b>	5.3	2.6	3.1	4.0

### Statistics

	2015	2016	2017	2018
City Population	173,300	178,500	183,200	187,200
Number of Sworn Officers	244	252	259	263
Number of Civilian Employees	35	37	37	37
Aggravated Assaults	267	276	256	330
Arsons	28	48	47	41
Auto Thefts	472	697	544	638
Burglaries	973	896	667	682
Drunk Driving Arrests	1,128	1,152	1,220	1,009
Homicides	3	7	10	8
Larcenies	4,885	4,822	4,545	5,049
Rapes	138	160	122	128
Robberies	110	132	103	119
Traffic Citations Issued	27,386	29,491	32,283	24,607



# Highways & Streets



Highways and Streets ..... 31

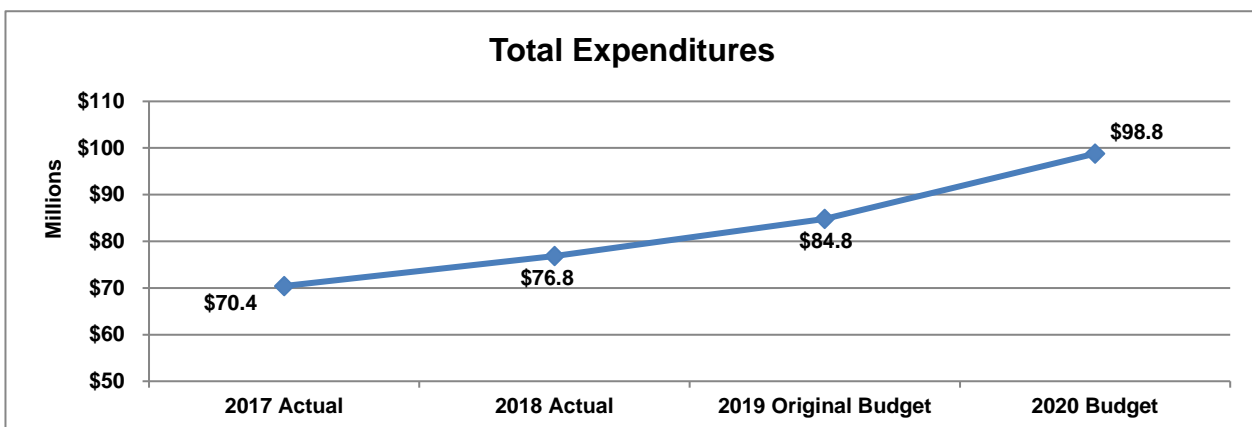
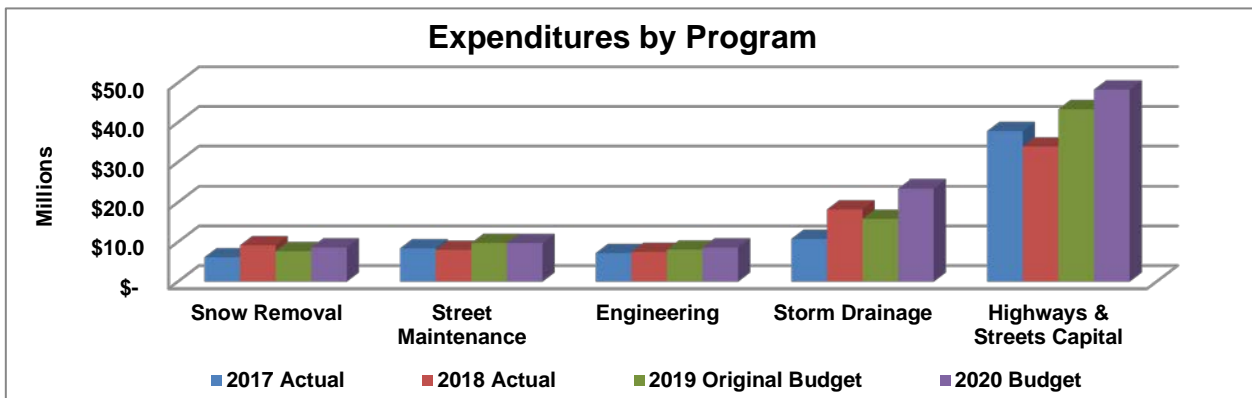


# Highways & Streets

Excellence in public service starts with investing in our teams, technology, and equipment. We are committed to planning, constructing, and maintaining the public infrastructure while managing and protecting our environmental resources. We will meet our responsibilities through the wise use of public funds.

## Function Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 13,058,503	\$ 15,812,075	\$ 16,668,253	\$ 17,713,585	\$ 1,045,332	6.3%
Departmental (General Fund)	8,717,947	8,865,322	8,892,986	9,295,030	402,044	4.5%
Storm Drainage Fund	10,798,873	18,227,631	15,856,643	23,471,498	7,614,855	48.0%
Capital Funds Contributions	37,841,945	33,941,323	43,385,417	48,314,697	4,929,280	11.4%
<b>Total Sources</b>	<b>\$ 70,417,269</b>	<b>\$ 76,846,350</b>	<b>\$ 84,803,299</b>	<b>\$ 98,794,810</b>	<b>\$ 13,991,511</b>	<b>16.5%</b>
<b>Expenditures</b>						
<b>By Program</b>						
Snow Removal	\$ 6,152,459	\$ 9,179,351	\$ 7,695,152	\$ 8,625,170	\$ 930,018	12.1%
Street Maintenance	8,420,073	8,009,311	9,763,688	9,750,215	(13,473)	-0.1%
Engineering	7,203,919	7,488,736	8,102,399	8,633,230	530,831	6.6%
<b>Total General Fund</b>	<b>21,776,451</b>	<b>24,677,397</b>	<b>25,561,239</b>	<b>27,008,615</b>	<b>1,447,376</b>	<b>5.7%</b>
Storm Drainage Fund	10,798,873	18,227,631	15,856,643	23,471,498	7,614,855	48.0%
Highways & Streets Capital	37,841,945	33,941,323	43,385,417	48,314,697	4,929,280	11.4%
<b>Total Expenditures</b>	<b>\$ 70,417,269</b>	<b>\$ 76,846,350</b>	<b>\$ 84,803,299</b>	<b>\$ 98,794,810</b>	<b>\$ 13,991,511</b>	<b>16.5%</b>
<b>By Category</b>						
Personnel	\$ 12,467,989	\$ 12,593,944	\$ 13,773,321	\$ 14,480,703	\$ 707,382	5.1%
Other Operating	12,473,572	15,275,364	15,312,774	16,310,576	997,802	6.5%
Capital - Highways & Streets	37,841,945	33,941,323	43,385,417	48,314,697	4,929,280	11.4%
Capital - Storm Drainage	7,331,976	14,733,933	12,030,000	18,725,000	6,695,000	55.7%
Debt (Storm Drainage)	301,787	301,787	301,787	963,834	662,047	219.4%
<b>Total Expenditures</b>	<b>\$ 70,417,269</b>	<b>\$ 76,846,350</b>	<b>\$ 84,803,299</b>	<b>\$ 98,794,810</b>	<b>\$ 13,991,511</b>	<b>16.5%</b>



# Highways & Streets (continued)

## Outcome Based Indicators

### Efficiently plan, maintain, and construct public infrastructure.

	2017 Result	2018 Target	2018 Results	2019 Target	2020 Target
1) Planned vs. actual spending of Highways & Streets capital funded by Sales Tax	88%	90%	88%	90%	90%
2) Perform bridge condition surveys	25	22	17	25	20
3) Perform pavement condition surveys (percent of pavement surveyed)	0%	0%	0%	100%	0%

### Operate a safe and efficient traffic control system.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Conduct traffic counts to determine impacts of future construction projects	522	475	773	500	500
2) Conduct turning movement counts to improve traffic signal timings	101	140	147	140	145
3) Conduct traffic studies and signal enhancement	148	180	120	180	180

### Provide safe and rideable streets for the traveling public.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Increase average street Overall Condition Index (OCI) rating <b>Note:</b> 1-100 scale 100 being a new street	No Survey	70.0	No Survey	69.0	No Survey
2) Number of Street Sweeping events	3	3	3	3	3
3) Street investments cost per front foot	\$10.72	\$11.00	\$9.95	\$12.00	\$13.00
4) Completed pothole repair requests within 24 hours	80%	80%	80%	80%	80%

### Improve efficiency of snow removal.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Snow and ice control expenditures per					
a. Lane Mile	\$2,317	\$2,700	\$2,372	\$2,700	\$2,700
b. Front Foot	\$1.44	\$1.80	\$1.51	\$1.80	\$1.80
c. Per capita	\$44	\$45	\$41	\$45	\$45
2) Time it takes to plow the streets after a snow alert has been issued	30 hours	48 hours	48 hours	48 hours	48 hours

### Educate the public about the storm sewer system and promote environmental awareness.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Public outreach by partnering with local volunteers to install storm sewer curb markers and corresponding educational door hangers	500	500	550	500	500

## Highways & Streets (continued)

### Staffing

Year-end Fulltime Positions	2017	2018	2019	Budget
				2020
Highways & Streets	117	117	117	119
Fleet	27	27	27	27
Storm Drainage	8	8	8	9
Total Positions	152	152	152	155

2020 - Added 1 Civil Engineer, 1 Engineering Technician, and 1 Sewer Collection Technician

Part-time FTE's	2017	2018	Budget	
			2019	2020
Highway & Streets	23.7	30.5	30.7	29.9
Fleet	3.0	3.8	4.7	9.4
Storm Drainage	2.9	0.9	2.8	2.8

### Statistics

	2015	2016	2017	2018
Front Foot	4,884,281	4,914,160	4,985,528	4,970,602
Lane miles	2,952	3,060	3,109	3,157
Pothole calls	1,219	1,666	2,037	2,858
Crack sealing (blocks)	353	358	398	106
Surface treatment (blocks)	426	400	420	397
Mill and overlay (blocks)	242	193	255	186
Silt removal (tons)	19,800	264	1,874	1,400
Formal construction contracts managed	98	112	80	80
Inlets cleaned	2,908	3,104	4,463	3,205
Inlets/storm lines/Jetted/cleaned (feet)	404,720	482,531	562,325	479,091
Storm sewer lines televised (feet)	109,603	134,638	158,099	111,755
Grates cleaned after storm	2,529	1,803	1,517	1,748
Snow Alerts	6	3	5	7
Snow Fall (inches)	54.1	49.0	36.6	70.8

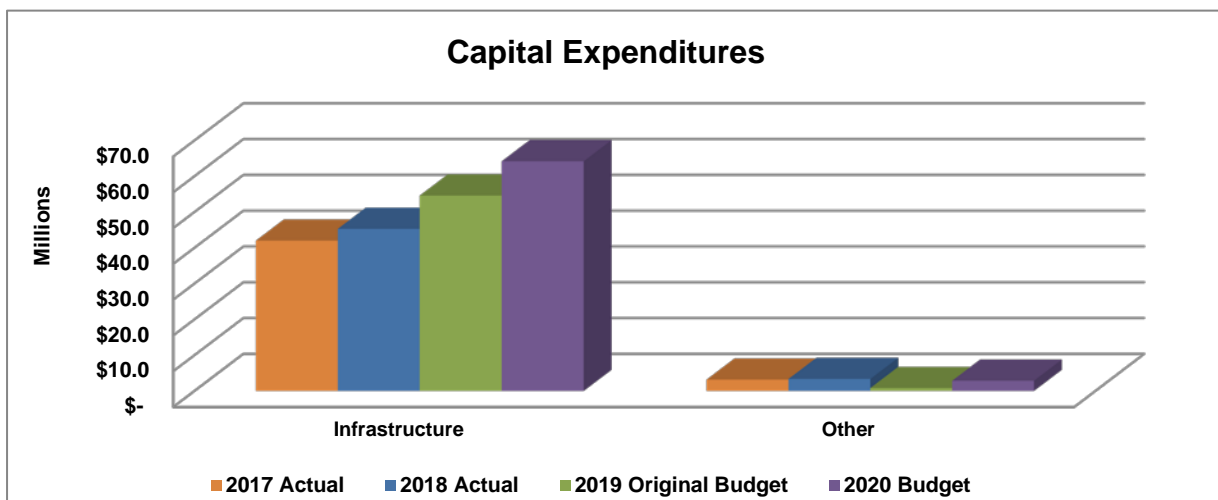
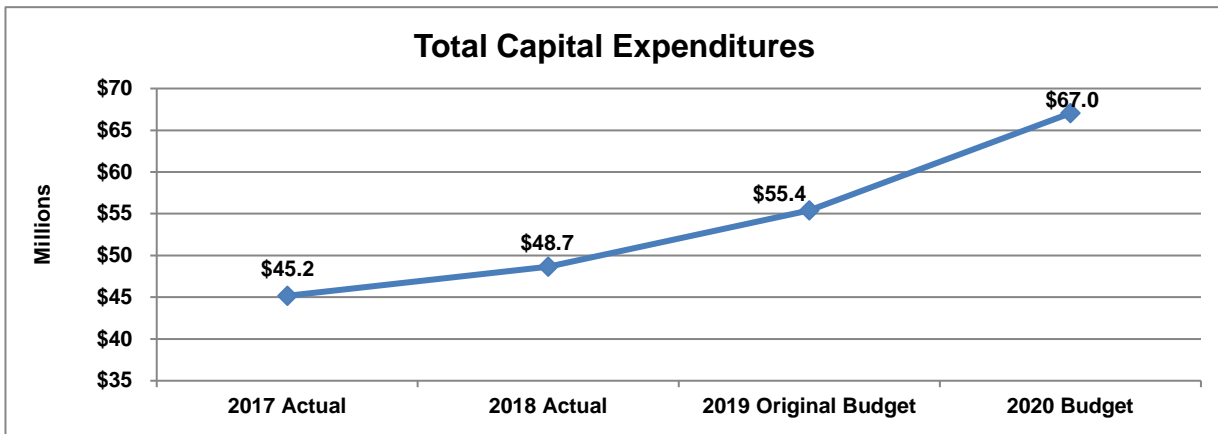
# Highways & Streets (continued)

## Capital Budget

Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Budget	Budget	\$	%
Sales Tax Fund - Sales Tax	\$ 34,402,260	\$ 30,346,503	\$ 36,259,417	\$ 41,639,697	\$ 5,380,280	14.8%
Sales Tax Fund - Platting Fees	330,931	38,821	1,551,000	2,500,000	949,000	61.2%
Sales Tax Fund - Federal Funds & Grants	1,430,991	2,643,824	5,050,000	3,525,000	(1,525,000)	-30.2%
Sales Tax Fund - Outside Contributions	69,640	12,350	525,000	650,000	125,000	23.8%
Storm Drainage Fund Contribution	7,331,976	14,733,933	12,030,000	18,725,000	6,695,000	55.7%
Flood Control Fund Contributions	1,608,123	899,825	-	-	-	-
<b>Total Capital Sources</b>	<b>\$ 45,173,921</b>	<b>\$ 48,675,256</b>	<b>\$ 55,415,417</b>	<b>\$ 67,039,697</b>	<b>\$ 11,624,280</b>	<b>21.0%</b>

Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Budget	Budget	\$	%
Land	\$ 3,046,368	\$ 3,222,955	\$ 700,000	\$ 2,800,000	\$ 2,100,000	300.0%
Buildings	1,838	61,300	-	-	-	-
Infrastructure	42,000,907	45,303,192	54,595,417	64,178,697	9,583,280	17.6%
Equipment	124,808	87,809	120,000	61,000	(59,000)	-49.2%
<b>Total Capital Expenditures</b>	<b>\$ 45,173,921</b>	<b>\$ 48,675,256</b>	<b>\$ 55,415,417</b>	<b>\$ 67,039,697</b>	<b>\$ 11,624,280</b>	<b>21.0%</b>



# Highways and Streets (continued)

## Capital Program Detail

Description	Project Number	Project					Total Cost
		2020	2021	2022	2023	2024	
<b>Highways &amp; Streets</b>							
<b>Capital Improvements Program</b>							
<b>Sales Tax</b>							
Asphalt Street Rehabilitation Program	11079	\$ 5,674,025	\$ 5,628,967	\$ 5,900,635	\$ 6,119,129	\$ 6,395,000	\$ 29,717,756
Core Neighborhood Reconstruction Prog	11073	2,000,000	2,295,000	2,259,310	2,445,000	2,548,000	11,547,310
Surface Treatment Program	11074	1,550,000	1,600,000	1,650,000	1,700,000	1,770,000	8,270,000
Concrete Pavement Restoration	11001	3,365,000	3,515,000	3,770,000	3,915,000	4,070,000	18,635,000
Arterial Intersection Improvements	11012	1,018,000	250,000	800,000	1,000,000	1,115,000	4,183,000
Bridge and Retaining Wall Rehabilitation	11014	425,000	450,000	450,000	475,000	575,000	2,375,000
Major Street Reconstruction Program	11003	11,932,663	11,781,008	9,575,375	10,200,000	12,000,000	55,489,046
Arterial Street Improvements	11006	6,271,009	7,084,493	9,089,147	9,220,820	9,129,720	40,795,189
Downtown Area-Street & Utility Improve	11007	1,000,000	1,000,000	1,300,000	1,500,000	1,725,000	6,525,000
Right of Way Acquisition and Restoration	11009	750,000	750,000	750,000	900,000	1,000,000	4,150,000
Bridge Reconstruction Program	11086	150,000	350,000	6,000,000	400,000	1,000,000	7,900,000
ADA Improvements	11018	800,000	825,000	900,000	1,200,000	1,650,000	5,375,000
Railroad Crossing Improvement	11011	60,000	65,000	65,000	80,000	80,000	350,000
School District/Park Site Coordination	11002	3,150,000	1,175,000	175,000	175,000	215,000	4,890,000
SDDOT Project Coordination	11013	130,000	140,000	140,000	140,000	195,000	745,000
Traffic Signal Improvements	11010	220,000	234,000	234,000	234,000	280,000	1,202,000
Communications Network Upgrade	11008	225,000	225,000	225,000	225,000	250,000	1,150,000
Arrowhead Parkway Improvements	11064	150,000	750,000	-	-	3,150,000	4,050,000
85th St & I-29 Improvements	11017	200,000	100,000	-	-	-	300,000
Veterans Parkway Construction	11067	-	50,000	100,000	100,000	100,000	350,000
Street Lights in Newly Developed Areas	11027	470,000	470,000	470,000	470,000	470,000	2,350,000
LED Street Light Upgrade Program	11030	500,000	540,000	540,000	540,000	650,000	2,770,000
49th St. Extension	11029	500,000	-	100,000	1,000,000	1,000,000	2,600,000
Pedestrian and Bicycle Improvements	11075	250,000	250,000	250,000	300,000	325,000	1,375,000
60th St N Improvements	11028	150,000	-	-	-	-	150,000
41st Street Improvements	11076	-	250,000	-	-	-	250,000
Salt Storage Facility	11088	-	-	110,000	1,687,500	-	1,797,500
Benson Road and I229 Area Improvements	11098	25,000	-	-	50,000	-	75,000
Cliff Avenue and I229 Area Improvements	11100	-	-	-	100,000	100,000	200,000
Minnesota Avenue and I229 Area Improvements	11099	25,000	-	-	100,000	100,000	225,000
Drainage Improvement in Existing Areas	11023	200,000	200,000	200,000	250,000	275,000	1,125,000
Light and Power Facility Enhancements	20005	-	160,000	-	2,800,000	-	2,960,000
City Wide Water Main Replacement	22003	400,000	400,000	400,000	400,000	435,000	2,035,000
<b>Total Sales Tax</b>		<b>41,590,697</b>	<b>40,538,468</b>	<b>45,453,467</b>	<b>47,726,449</b>	<b>50,602,720</b>	<b>225,911,801</b>
<b>Other Financing</b>							
Bridge and Retaining Wall Rehabilitation	11014	500,000	500,000	500,000	500,000	500,000	2,500,000
Arterial Street Improvements	11006	3,000,000	-	-	-	-	3,000,000
School District/Park Site Coordination	11002	150,000	150,000	150,000	150,000	150,000	750,000
Arrowhead Parkway Improvements	11064	-	2,000,000	-	-	-	2,000,000
LED Street Light Upgrade Program	11030	25,000	25,000	25,000	25,000	25,000	125,000
Pedestrian and Bicycle Improvements	11075	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total State Funds</b>		<b>4,175,000</b>	<b>3,175,000</b>	<b>1,175,000</b>	<b>1,175,000</b>	<b>1,175,000</b>	<b>10,875,000</b>
<b>Platting Fees</b>							
Arterial Street Improvements	11006	2,500,000	2,540,000	2,580,000	2,620,000	2,660,000	12,900,000
<b>Total Platting Fees</b>		<b>2,500,000</b>	<b>2,540,000</b>	<b>2,580,000</b>	<b>2,620,000</b>	<b>2,660,000</b>	<b>12,900,000</b>
<b>Total Capital Improvements Program</b>		<b>48,265,697</b>	<b>46,253,468</b>	<b>49,208,467</b>	<b>51,521,449</b>	<b>54,437,720</b>	<b>249,686,801</b>
<b>Other Capital Equipment Program</b>							
	Qty	Qty	Qty	Qty	Qty	Qty	
Air Compressor	-	-	1	15,000	1	15,000	30,000
Asphalt Hauler	-	-	-	-	1	36,000	36,000
Electronic Display Signs	-	-	-	-	1	100,000	100,000
Generator Set	-	-	1	75,000	-	-	75,000
GPS Data Collector	1	30,000	-	-	-	1	30,000
Retroreflector	-	1	15,000	-	-	-	15,000
Robotic Total Station	-	1	32,000	-	-	-	32,000
Saw, Concrete	-	-	1	25,000	-	-	25,000
Saw, Mahole	-	-	1	18,000	-	-	18,000
Trailer	-	1	11,000	-	-	1	24,000
Utility Trailer	1	19,000	-	-	-	-	19,000
<b>Total Other Capital Equipment Program</b>		<b>49,000</b>	<b>58,000</b>	<b>133,000</b>	<b>151,000</b>	<b>54,000</b>	<b>445,000</b>
<b>Total Highways &amp; Streets Capital Program</b>		<b>\$ 48,314,697</b>	<b>\$ 46,311,468</b>	<b>\$ 49,341,467</b>	<b>\$ 51,672,449</b>	<b>\$ 54,491,720</b>	<b>\$ 250,131,801</b>

# Highways and Streets (continued)

## Capital Program Detail (continued)

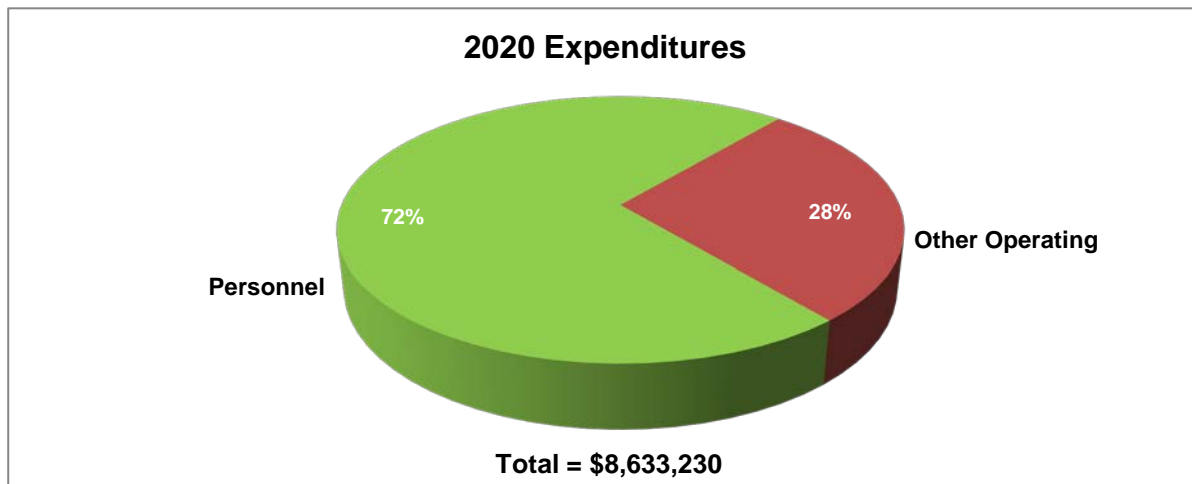
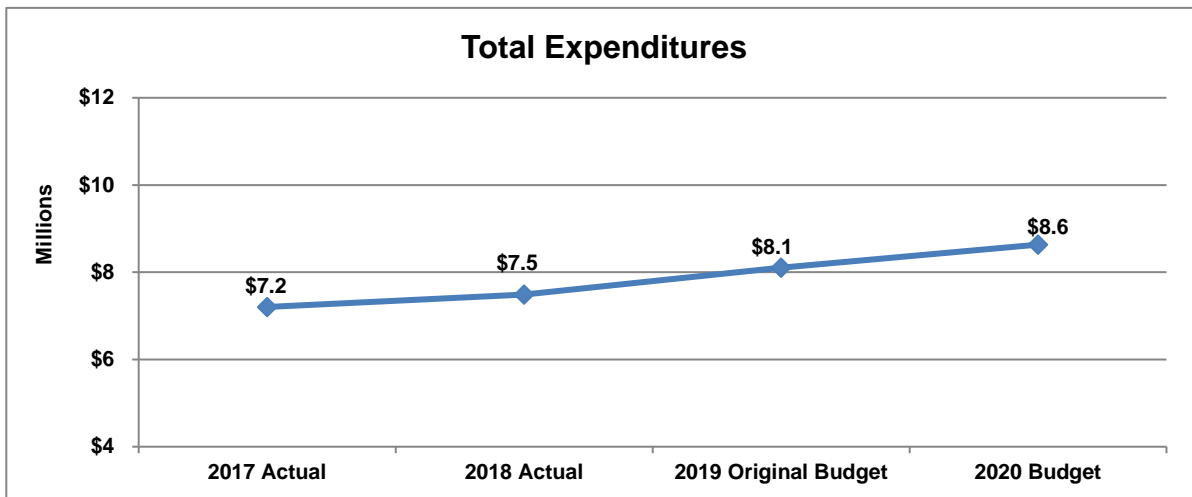
Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Storm Drainage</b>							
<b>Capital Improvements Program</b>							
<b>Storm Drainage Fees</b>							
Drainage Improvements in Developing Areas	11020	\$ 3,000,000	\$ 2,730,000	\$ 2,140,000	\$ 4,390,000	\$ 2,140,000	\$ 14,400,000
Sump Pump Collection Systems	11021	425,000	450,000	475,000	500,000	500,000	2,350,000
Unforeseen Drainage Improvements	11022	300,000	300,000	310,000	330,000	340,000	1,580,000
Drainage Conveyance Improvements	11023	2,140,000	2,300,000	170,000	2,030,000	2,330,000	8,970,000
Regional Stormwater Analysis & Improve	11087	2,570,000	2,310,000	2,850,000	1,500,000	2,040,000	11,270,000
Flood Control System Improvements	11078	250,000	250,000	260,000	270,000	280,000	1,310,000
Covell Area Basin Drainage Improvements	11026	230,000	230,000	540,000	260,000	530,000	1,790,000
Indian Mound Retaining Wall Rehabilitation	11065	-	-	170,000	-	-	170,000
Arterial Street Improvements	11006	290,000	1,170,000	610,000	600,000	620,000	3,290,000
Pipe Lining Program	23002	50,000	50,000	50,000	60,000	60,000	270,000
Total Storm Drainage Fees		<u>9,255,000</u>	<u>9,790,000</u>	<u>7,575,000</u>	<u>9,940,000</u>	<u>8,840,000</u>	<u>45,400,000</u>
<b>Storm Drainage/State Loans</b>							
Non Point Source Improvements	11046	458,000	3,800,000	183,000	-	-	4,441,000
Drainage Improvements in Developing Areas	11023	9,000,000	-	3,600,000	-	-	12,600,000
Total State Loans		<u>9,458,000</u>	<u>3,800,000</u>	<u>3,783,000</u>	<u>-</u>	<u>-</u>	<u>17,041,000</u>
<b>Total Capital Improvements Program</b>		<b><u>18,713,000</u></b>	<b><u>13,590,000</u></b>	<b><u>11,358,000</u></b>	<b><u>9,940,000</u></b>	<b><u>8,840,000</u></b>	<b><u>62,441,000</u></b>
<b>Other Capital Equipment Program</b>							
Mower	Qty 1	12,000	-	-	-	-	12,000
Wood Chipper		-	-	1 30,000	-	-	30,000
Truck, Dump		-	-	-	-	1 167,000	167,000
<b>Total Other Capital Equipment Program</b>		<b><u>12,000</u></b>	<b><u>-</u></b>	<b><u>30,000</u></b>	<b><u>-</u></b>	<b><u>167,000</u></b>	<b><u>209,000</u></b>
<b>Total Storm Drainage Capital Program</b>		<b><u>\$ 18,725,000</u></b>	<b><u>\$ 13,590,000</u></b>	<b><u>\$ 11,388,000</u></b>	<b><u>\$ 9,940,000</u></b>	<b><u>\$ 9,007,000</u></b>	<b><u>\$ 62,650,000</u></b>
<b>Total Highways &amp; Streets Capital Program</b>		<b><u>\$ 67,039,697</u></b>	<b><u>\$ 59,901,468</u></b>	<b><u>\$ 60,729,467</u></b>	<b><u>\$ 61,612,449</u></b>	<b><u>\$ 63,498,720</u></b>	<b><u>\$ 312,781,801</u></b>



# Engineering Program

## Budget Overview

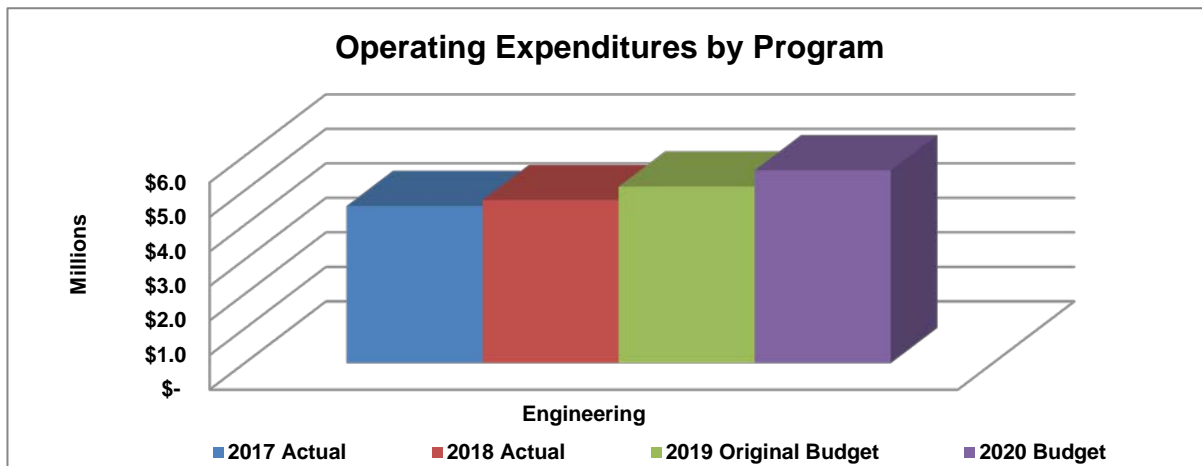
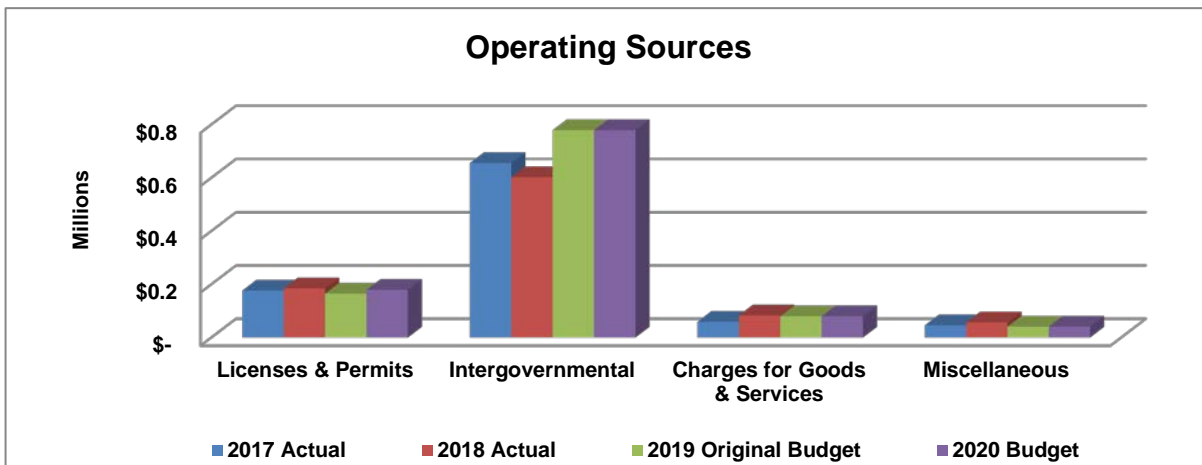
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 6,266,766	\$ 6,561,195	\$ 7,037,369	\$ 7,554,200	\$ 516,831	7.3%
Departmental	937,152	927,541	1,065,030	1,079,030	14,000	1.3%
<b>Total Sources</b>	<b>\$ 7,203,919</b>	<b>\$ 7,488,736</b>	<b>\$ 8,102,399</b>	<b>\$ 8,633,230</b>	<b>\$ 530,831</b>	<b>6.6%</b>
<b>Expenditures</b>						
Personnel	\$ 5,469,611	\$ 5,392,321	\$ 5,969,992	\$ 6,241,840	\$ 271,848	4.6%
Other Operating	1,734,307	2,096,414	2,132,407	2,391,390	258,983	12.1%
Total Operating	7,203,919	7,488,736	8,102,399	8,633,230	530,831	6.6%
<b>Total Expenditures</b>	<b>\$ 7,203,919</b>	<b>\$ 7,488,736</b>	<b>\$ 8,102,399</b>	<b>\$ 8,633,230</b>	<b>\$ 530,831</b>	<b>6.6%</b>



# Engineering Program (continued)

## Operating Budget by Source and Program

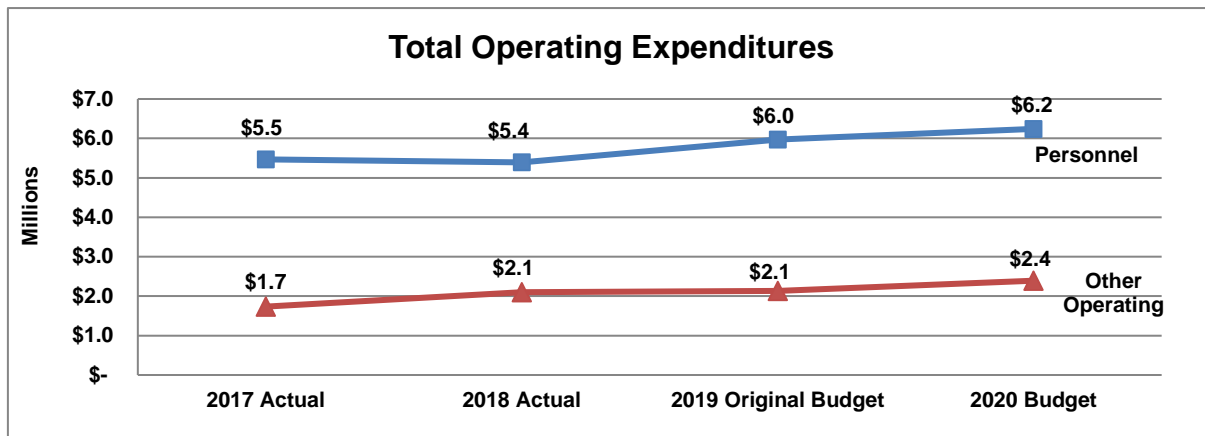
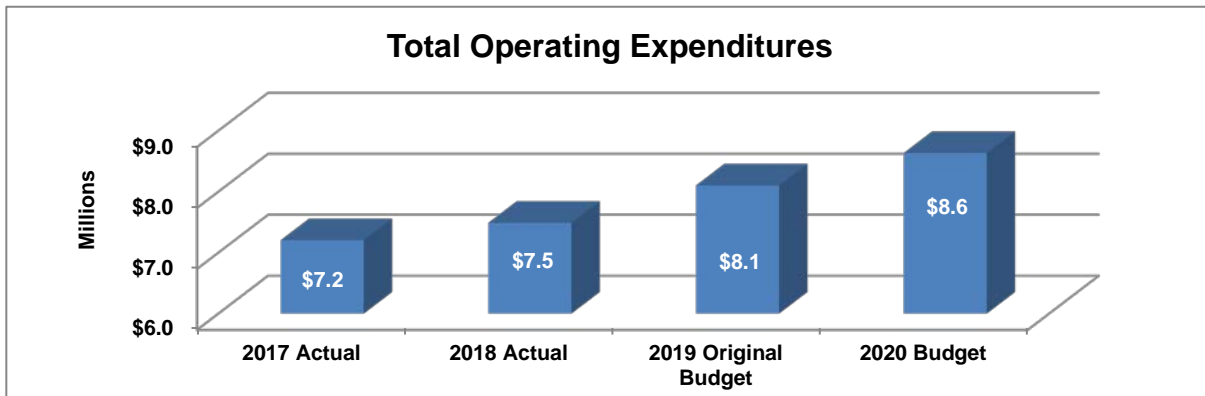
Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 6,266,766	\$ 6,561,195	\$ 7,037,369	\$ 7,554,200	\$ 516,831	7.3%
Departmental						
Licenses & Permits	176,370	184,895	165,030	179,030	14,000	8.5%
Intergovernmental	655,600	602,567	779,000	779,000	-	0.0%
Charges for Goods & Services	59,316	83,221	80,000	80,000	-	0.0%
Miscellaneous	45,866	56,857	41,000	41,000	-	0.0%
Total Departmental Sources	937,152	927,541	1,065,030	1,079,030	14,000	1.3%
<b>Total Operating Sources</b>	<b>\$ 7,203,919</b>	<b>\$ 7,488,736</b>	<b>\$ 8,102,399</b>	<b>\$ 8,633,230</b>	<b>\$ 530,831</b>	<b>6.6%</b>
<b>Expenditures</b>						
<b>By Program</b>						
Engineering	\$ 4,548,675	\$ 4,722,843	\$ 5,111,074	\$ 5,582,107	\$ 471,033	9.2%
Traffic	2,655,243	2,765,893	2,991,326	3,051,123	59,797	2.0%
<b>Total Operating Expenditures</b>	<b>\$ 7,203,919</b>	<b>\$ 7,488,736</b>	<b>\$ 8,102,399</b>	<b>\$ 8,633,230</b>	<b>\$ 530,831</b>	<b>6.6%</b>



# Engineering Program (continued)

## Operating Budget by Category

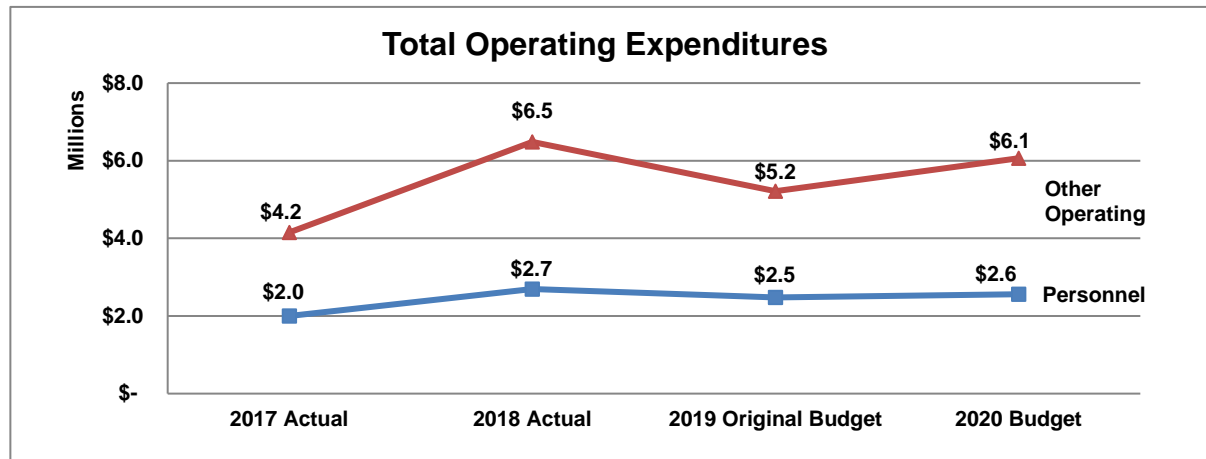
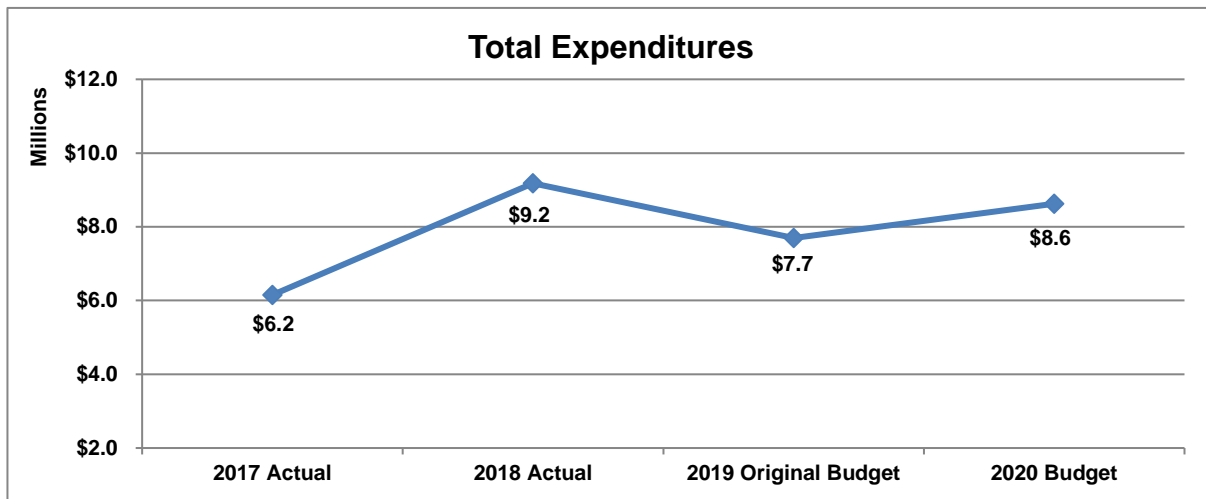
Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 3,535,844	\$ 3,652,419	\$ 3,897,023	\$ 4,082,593	\$ 185,570	4.8%
Overtime	18,257	16,510	21,232	21,232	-	0.0%
Standby	11,361	11,520	11,440	11,440	-	0.0%
Part-time	124,049	100,109	145,612	103,256	(42,356)	-29.1%
Eligible Leave Payout	96,764	9,336	164,441	255,441	91,000	55.3%
Deferred Compensation	64,754	65,973	69,261	74,252	4,991	7.2%
Wages	3,851,029	3,855,867	4,309,009	4,548,214	239,205	5.6%
OASI	274,786	276,708	294,196	309,218	15,022	5.1%
Pension	636,242	571,216	588,500	614,030	25,530	4.3%
Insurance	562,377	621,643	726,701	717,976	(8,725)	-1.2%
Worker's Compensation	139,519	61,270	46,258	46,258	-	0.0%
Allowances	5,657	5,617	5,328	6,144	816	15.3%
Fringe Benefits	1,343,796	1,259,747	1,366,787	1,384,408	17,621	1.3%
Total Personnel	5,469,611	5,392,321	5,969,992	6,241,840	271,848	4.6%
Professional Services	476,868	312,793	377,245	548,245	171,000	45.3%
Rentals	278,433	277,998	295,602	338,001	42,399	14.3%
Repair & Maintenance	579,144	1,069,318	1,010,690	1,038,990	28,300	2.8%
Supplies & Materials	248,815	251,568	251,214	270,844	19,630	7.8%
Training & Education	22,822	53,812	60,085	60,085	-	0.0%
Utilities	128,225	130,925	137,570	135,225	(2,345)	-1.7%
Total Other Operating	1,734,307	2,096,414	2,132,407	2,391,390	258,983	12.1%
<b>Total Operating Expenditures</b>	<b>\$ 7,203,919</b>	<b>\$ 7,488,736</b>	<b>\$ 8,102,399</b>	<b>\$ 8,633,230</b>	<b>\$ 530,831</b>	<b>6.6%</b>



# Snow Removal Program

## Budget Overview

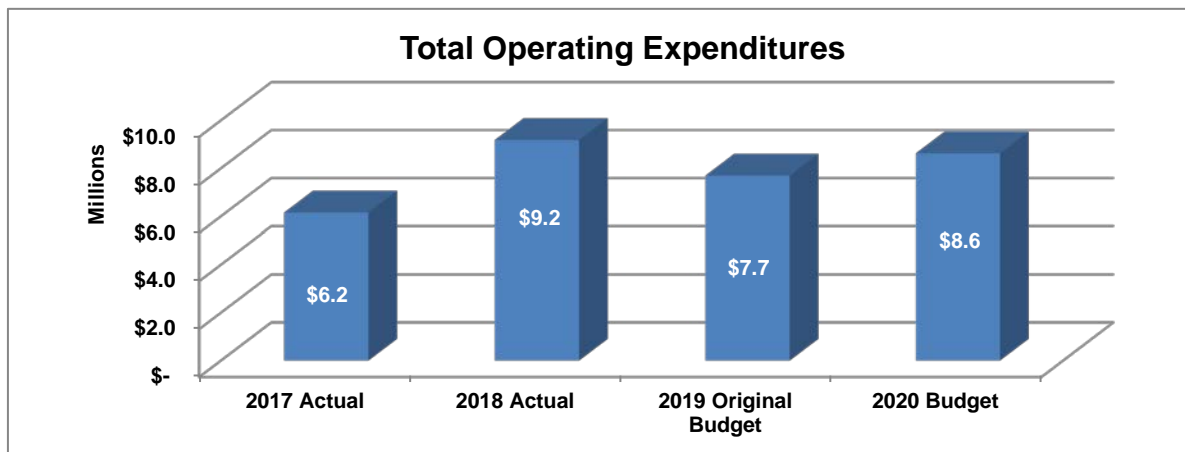
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 6,152,459	\$ 9,179,351	\$ 7,695,152	\$ 8,625,170	\$ 930,018	12.1%
<b>Total Sources</b>	<b>\$ 6,152,459</b>	<b>\$ 9,179,351</b>	<b>\$ 7,695,152</b>	<b>\$ 8,625,170</b>	<b>\$ 930,018</b>	<b>12.1%</b>
<b>Expenditures</b>						
Personnel	\$ 1,999,909	\$ 2,694,541	\$ 2,482,012	\$ 2,559,330	\$ 77,318	3.1%
Other Operating	4,152,549	6,484,810	5,213,140	6,065,840	852,700	16.4%
Total Operating	6,152,459	9,179,351	7,695,152	8,625,170	930,018	12.1%
<b>Total Expenditures</b>	<b>\$ 6,152,459</b>	<b>\$ 9,179,351</b>	<b>\$ 7,695,152</b>	<b>\$ 8,625,170</b>	<b>\$ 930,018</b>	<b>12.1%</b>



# Snow Removal Program (continued)

## Operating Budget by Category

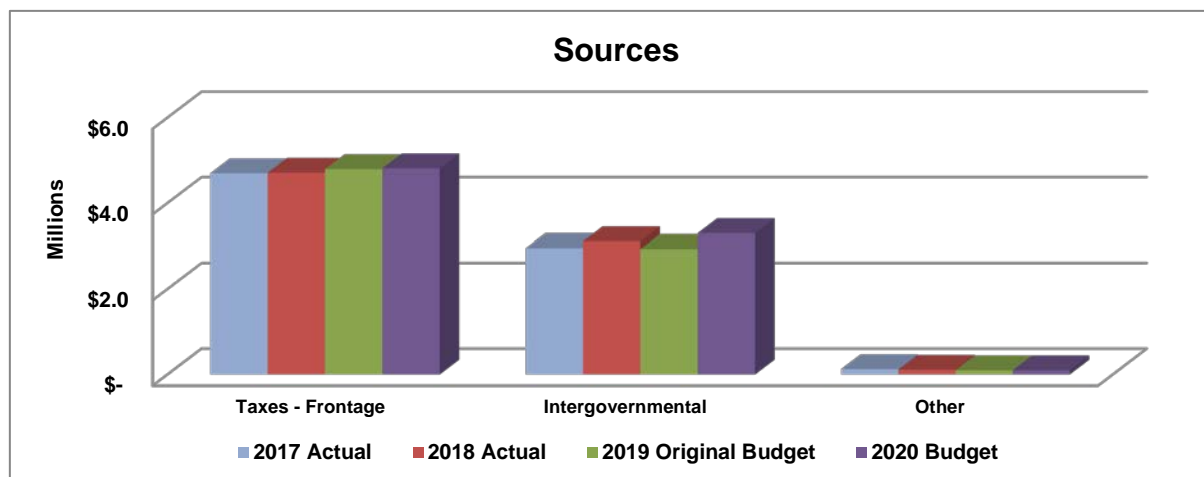
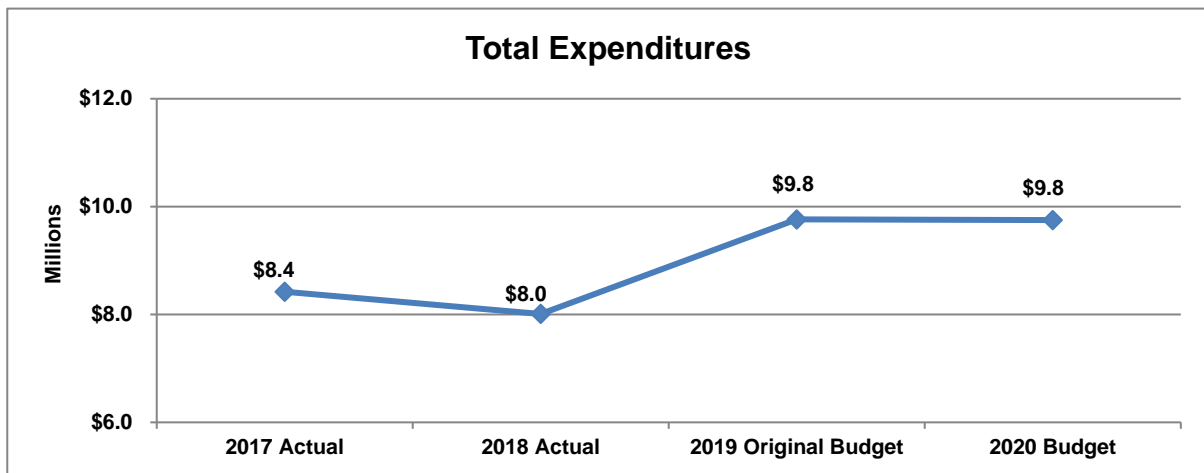
Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>General Fund Contribution</b>	<b>\$ 6,152,459</b>	<b>\$ 9,179,351</b>	<b>\$ 7,695,152</b>	<b>\$ 8,625,170</b>	<b>\$ 930,018</b>	<b>12.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 794,116	\$ 998,162	\$ 1,175,131	\$ 1,215,613	\$ 40,482	3.4%
Wages Other Departments	117,935	222,739	165,000	165,000	-	0.0%
Overtime	233,713	422,152	200,000	200,000	-	0.0%
Standby	20,426	18,532	16,000	16,000	-	0.0%
Part-time	181,315	182,651	259,840	263,900	4,060	1.6%
Eligible Leave Payout	4,582	28,768	37,081	24,073	(13,008)	-35.1%
Deferred Compensation	6,879	8,906	8,555	6,380	(2,175)	-25.4%
Wages	1,358,965	1,881,910	1,861,607	1,890,966	29,360	1.6%
OASI	98,191	148,307	112,751	116,894	4,143	3.7%
Pension	212,137	294,555	187,172	193,792	6,620	3.5%
Insurance	205,236	314,707	278,912	316,107	37,195	13.3%
Worker's Compensation	125,379	55,061	41,570	41,570	-	0.0%
Fringe Benefits	542,752	664,323	507,654	551,469	43,815	8.6%
Total Personnel	1,999,909	2,694,541	2,482,012	2,559,330	77,318	3.1%
Professional Services	770,989	988,351	1,028,705	993,505	(35,200)	-3.4%
Rentals	1,556,364	1,700,102	1,250,047	1,492,249	242,202	19.4%
Repair and Maintenance	653,052	1,164,191	1,000,762	1,118,209	117,447	11.7%
Supplies & Materials	1,170,665	2,630,649	1,932,027	2,458,027	526,000	27.2%
Training & Education	160	165	100	2,500	2,400	2400.0%
Utilities	1,320	1,350	1,500	1,350	(150)	-10.0%
Total Other Operating	4,152,549	6,484,810	5,213,140	6,065,840	852,700	16.4%
<b>Total Operating Expenditures</b>	<b>\$ 6,152,459</b>	<b>\$ 9,179,351</b>	<b>\$ 7,695,152</b>	<b>\$ 8,625,170</b>	<b>\$ 930,018</b>	<b>12.1%</b>



# Street Maintenance Program

## Budget Overview

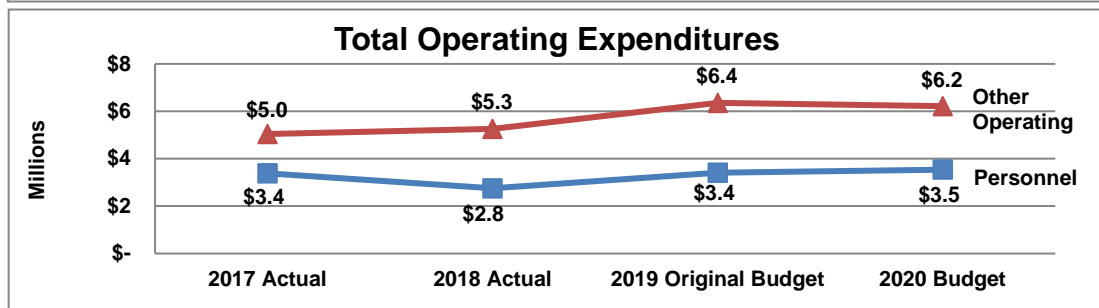
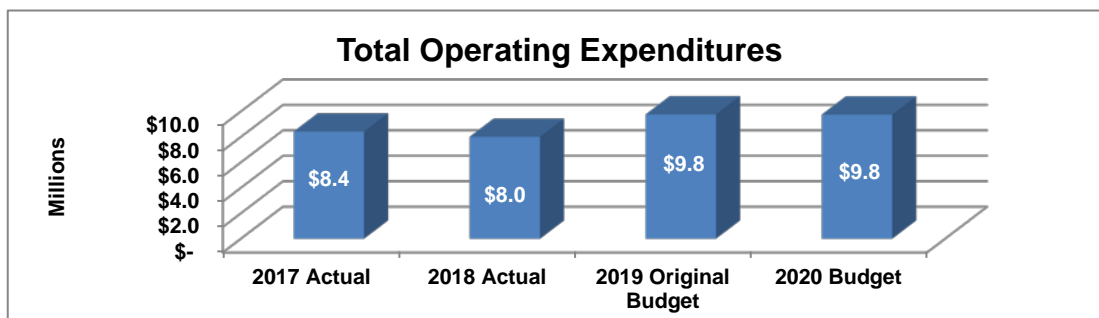
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 639,278	\$ 71,529	\$ 1,935,732	\$ 1,534,215	\$ (401,517)	-20.7%
Departmental	7,780,795	7,937,782	7,827,956	8,216,000	388,044	5.0%
Total Operating	8,420,073	8,009,311	9,763,688	9,750,215	(13,473)	-0.1%
<b>Total Sources</b>	<b>\$ 8,420,073</b>	<b>\$ 8,009,311</b>	<b>\$ 9,763,688</b>	<b>\$ 9,750,215</b>	<b>\$ (13,473)</b>	<b>-0.1%</b>
<b>Expenditures</b>						
Personnel	\$ 3,377,693	\$ 2,753,444	\$ 3,406,969	\$ 3,538,140	\$ 131,171	3.9%
Other Operating	5,042,381	5,255,867	6,356,718	6,212,075	(144,643)	-2.3%
Total Operating	8,420,073	8,009,311	9,763,688	9,750,215	(13,473)	-0.1%
<b>Total Expenditures</b>	<b>\$ 8,420,073</b>	<b>\$ 8,009,311</b>	<b>\$ 9,763,688</b>	<b>\$ 9,750,215</b>	<b>\$ (13,473)</b>	<b>-0.1%</b>



# Street Maintenance Program (continued)

## Operating Budget by Category

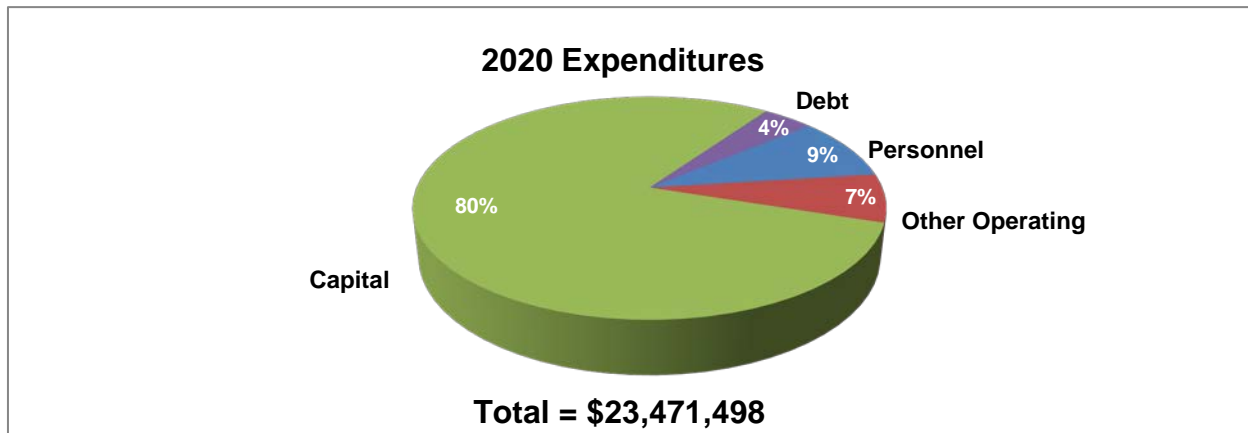
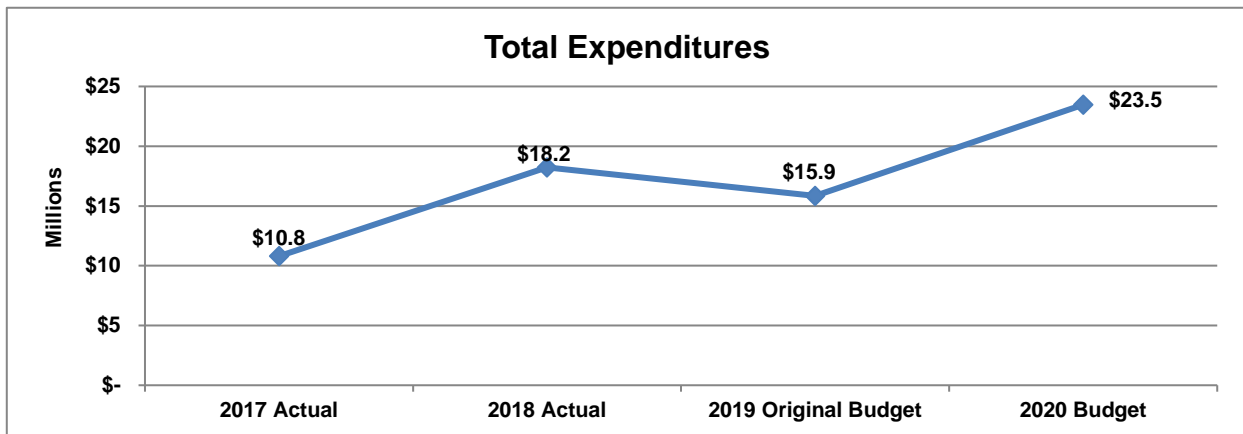
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 639,278	\$ 71,529	\$ 1,935,732	\$ 1,534,215	\$ (401,517)	-20.7%
Departmental						
Taxes - Frontage	4,699,854	4,712,934	4,795,000	4,815,000	20,000	0.4%
Intergovernmental	2,952,935	3,111,294	2,932,956	3,301,000	368,044	12.5%
Charges for Goods & Services	114,464	99,613	100,000	100,000	-	0.0%
Miscellaneous	13,542	13,941	-	-	-	-
Total Departmental Sources	7,780,795	7,937,782	7,827,956	8,216,000	388,044	5.0%
<b>Total Operating Sources</b>	<b>\$ 8,420,073</b>	<b>\$ 8,009,311</b>	<b>\$ 9,763,688</b>	<b>\$ 9,750,215</b>	<b>\$ (13,473)</b>	<b>-0.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,801,388	\$ 1,528,386	\$ 1,689,545	\$ 1,749,067	\$ 59,522	3.5%
Wages Other Departments	5,306	2,337	-	-	-	-
Overtime	54,576	109,161	183,000	183,000	-	0.0%
Standby	13,190	13,606	11,400	11,400	-	0.0%
Part-time	287,183	187,912	572,160	602,940	30,780	5.4%
Eligible Leave Payout	114,546	22,911	51,207	33,244	(17,963)	-35.1%
Deferred Compensation	11,457	7,386	12,037	9,070	(2,967)	-24.6%
Wages	2,287,645	1,871,699	2,519,349	2,588,720	69,371	2.8%
OASI	162,454	142,494	160,531	161,111	580	0.4%
Pension	372,868	277,211	265,435	275,174	9,739	3.7%
Insurance	364,047	371,294	399,042	450,523	51,481	12.9%
Workers' Comp & Unemployment	190,679	90,745	62,613	62,613	-	0.0%
Fringe Benefits	927,594	739,250	727,090	788,309	61,220	8.4%
Total Personnel	3,377,693	2,753,444	3,406,969	3,538,140	131,171	3.9%
Professional Services	32,880	51,197	216,205	36,205	(180,000)	-83.3%
Rentals	1,341,157	1,058,370	1,655,940	1,645,590	(10,350)	-0.6%
Repair & Maintenance	1,680,199	2,131,202	2,196,500	2,267,763	71,263	3.2%
Supplies & Materials	313,809	313,901	431,859	425,559	(6,300)	-1.5%
Training & Education	2,255	6,050	1,316	2,700	1,384	105.2%
Utilities	1,672,081	1,695,148	1,854,899	1,834,259	(20,641)	-1.1%
Total Other Operating	5,042,381	5,255,867	6,356,718	6,212,075	(144,643)	-2.3%
<b>Total Operating Expenditures</b>	<b>\$ 8,420,073</b>	<b>\$ 8,009,311</b>	<b>\$ 9,763,688</b>	<b>\$ 9,750,215</b>	<b>\$ (13,473)</b>	<b>-0.1%</b>



# Storm Drainage

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Storm Drainage Funds Contribution	\$ 1,217,598	\$ 878,850	\$ 2,577,682	\$ 2,067,395	\$ (510,287)	-19.8%
Departmental	9,581,275	17,348,780	13,278,961	21,404,103	8,125,142	61.2%
Sales/Use Tax Capital Fund Contribution	-	-	-	-	-	
<b>Total Sources</b>	<b>\$ 10,798,873</b>	<b>\$ 18,227,631</b>	<b>\$ 15,856,643</b>	<b>\$ 23,471,498</b>	<b>\$ 7,614,855</b>	<b>48.0%</b>
<b>Expenditures</b>						
Personnel	\$ 1,620,776	\$ 1,753,637	\$ 1,914,347	\$ 2,141,393	\$ 227,046	11.9%
Other Operating	1,544,335	1,438,273	1,610,509	1,641,271	30,762	1.9%
Total Operating	3,165,111	3,191,910	3,524,856	3,782,664	257,808	7.3%
Capital	7,331,976	14,733,933	12,030,000	18,725,000	6,695,000	55.7%
Debt	301,787	301,787	301,787	963,834	662,047	219.4%
<b>Total Expenditures</b>	<b>\$ 10,798,873</b>	<b>\$ 18,227,631</b>	<b>\$ 15,856,643</b>	<b>\$ 23,471,498</b>	<b>\$ 7,614,855</b>	<b>48.0%</b>





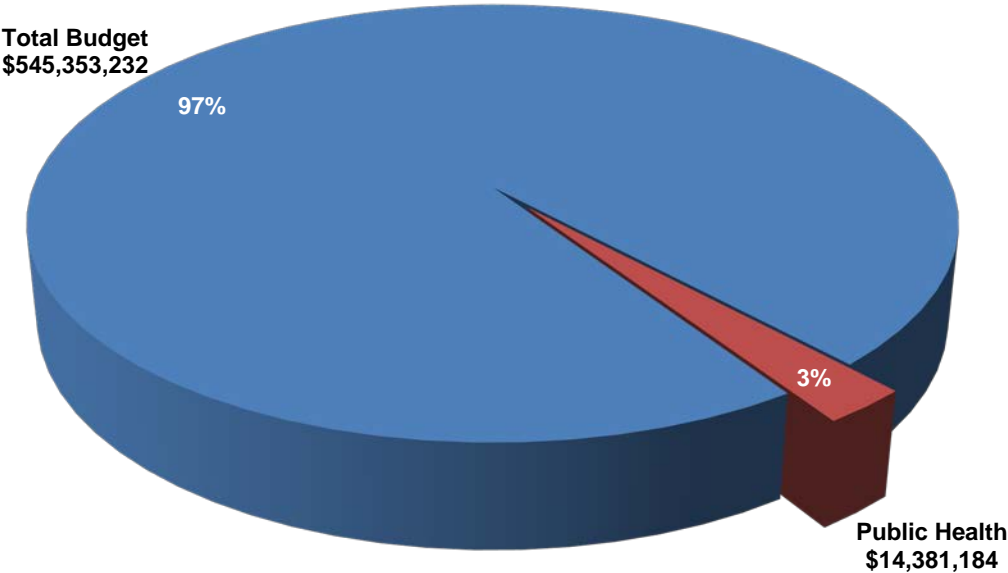
## Storm Drainage (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Storm Drainage Fund Contribution	\$ 1,217,598	\$ 878,850	\$ 2,577,682	\$ 2,067,395	\$ (510,287)	-19.8%
Departmental						
Taxes	8,149,147	9,191,286	10,151,680	10,818,822	667,142	6.6%
Special Assessments	1,364,243	1,091,061	1,087,181	1,087,181	-	0.0%
Miscellaneous	67,886	120,280	2,040,100	498,100	(1,542,000)	-75.6%
Other (SRF Notes, Transfer-In)	-	6,946,154	-	9,000,000	9,000,000	
Total Departmental Sources	9,581,275	17,348,780	13,278,961	21,404,103	8,125,142	61.2%
<b>Total Sources</b>	<b>\$ 10,798,873</b>	<b>\$ 18,227,631</b>	<b>\$ 15,856,643</b>	<b>\$ 23,471,498</b>	<b>\$ 7,614,855</b>	<b>48.0%</b>
<b>Expenditures</b>						
Fulltime	\$ 921,340	\$ 965,624	\$ 1,082,119	\$ 1,201,727	\$ 119,608	11.1%
Wages Other Departments	190,085	279,598	285,194	295,000	9,806	3.4%
Overtime	11,131	23,973	5,981	5,981	-	0.0%
Standby	6,581	5,657	1,520	1,520	-	0.0%
Part-time	28,627	26,529	44,000	44,000	-	0.0%
Eligible Leave Payout	10,007	11,658	450	450	-	0.0%
Deferred Compensation	22,736	23,718	24,983	25,874	891	3.6%
Wages	1,190,508	1,336,757	1,444,247	1,574,552	130,305	9.0%
OASI	86,188	79,091	85,793	93,954	8,162	9.5%
Pension	187,389	166,779	184,233	187,360	3,127	1.7%
Insurance	155,851	170,322	199,387	284,840	85,453	42.9%
Allowances	840	688	687	687	-	0.0%
Fringe Benefits	344,080	337,790	384,307	472,887	88,580	23.0%
Total Personnel	1,620,776	1,753,637	1,914,347	2,141,393	227,046	11.9%
Professional Services	311,461	247,998	155,877	157,383	1,506	1.0%
Rentals	155,229	158,516	250,640	244,200	(6,441)	-2.6%
Repair & Maintenance	992,341	953,345	1,109,575	1,139,575	30,000	2.7%
Supplies & Materials	78,270	63,664	71,289	73,105	1,816	2.5%
Training & Education	2,592	8,075	16,110	16,110	-	0.0%
Utilities	4,441	6,676	7,019	10,899	-	0.0%
Total Other Operating	1,544,335	1,438,273	1,610,509	1,641,271	30,762	1.9%
Land	1,231,853	2,232,038	200,000	-	(200,000)	-100.0%
Equipment	124,808	87,809	70,000	12,000	(58,000)	-82.9%
Infrastructure	5,975,315	12,414,087	11,760,000	18,713,000	6,953,000	59.1%
Total Capital	7,331,976	14,733,933	12,030,000	18,725,000	6,695,000	55.7%
Debt	301,787	301,787	301,787	963,834	662,047	219.4%
<b>Total Expenditures</b>	<b>\$ 10,798,873</b>	<b>\$ 18,227,631</b>	<b>\$ 15,856,643</b>	<b>\$ 23,471,498</b>	<b>\$ 7,614,855</b>	<b>48.0%</b>

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# Public Health





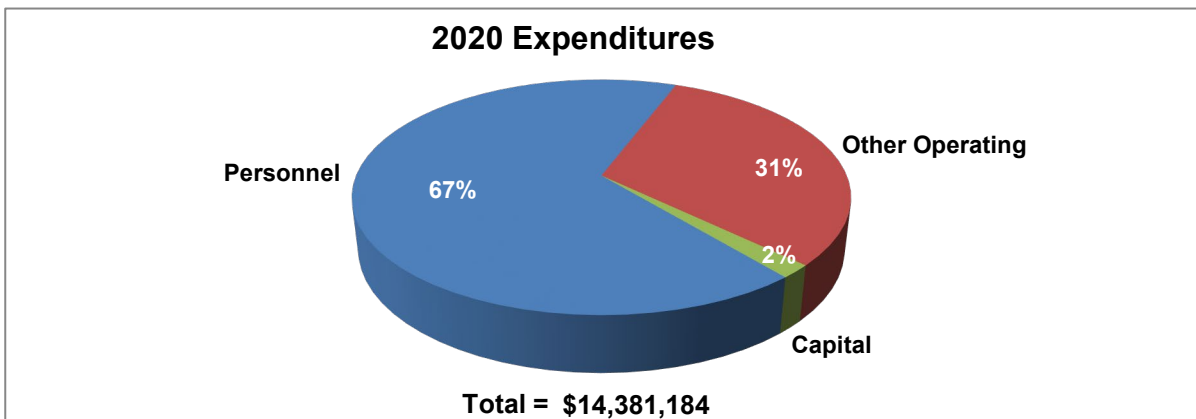
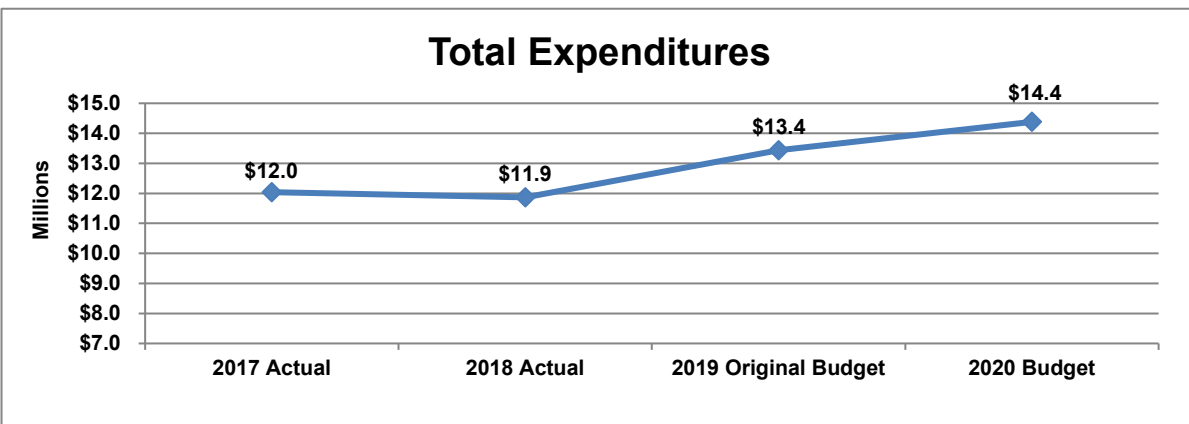
# Public Health

**OUR MISSION-** To improve the quality of life for the residents of Sioux Falls by preventing or controlling disease, mitigating adverse health conditions and threats, and by providing an open door to primary health services.

**OUR VISION-** To understand and influence the health and well-being of the residents of Sioux Falls.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 3,219,027	\$ 2,907,587	\$ 2,966,986	\$ 3,785,679	\$ 818,694	27.6%
<b>Operating Revenues</b>						
Charges (Net)	4,201,391	4,034,687	5,300,482	5,477,526	177,044	3.3%
Intergovernmental	3,708,998	3,892,044	3,937,929	3,832,469	(105,460)	-2.7%
Licenses & Permits	298,435	316,961	304,110	314,610	10,500	3.5%
Fines, Contributions, Interest	131,557	119,634	119,000	128,000	9,000	7.6%
Miscellaneous	431,809	506,371	470,931	582,000	111,069	23.6%
Total Departmental	8,772,190	8,869,697	10,132,452	10,334,605	202,153	2.0%
Capital Funds Contributions	48,194	89,570	340,300	260,900	(79,400)	-23.3%
<b>Total Sources</b>	<b>\$ 12,039,412</b>	<b>\$ 11,866,853</b>	<b>\$ 13,439,738</b>	<b>\$ 14,381,184</b>	<b>\$ 941,447</b>	<b>7.0%</b>
<b>Expenditures</b>						
Personnel	\$ 8,269,753	\$ 8,108,214	\$ 9,075,335	\$ 9,623,526	\$ 548,191	6.0%
Other Operating	3,721,464	3,669,069	4,024,103	4,496,757	472,655	11.7%
Total Operating	11,991,217	11,777,284	13,099,438	14,120,284	1,020,847	7.8%
Capital	48,194	89,570	340,300	260,900	(79,400)	-23.3%
<b>Total Expenditures</b>	<b>\$ 12,039,412</b>	<b>\$ 11,866,853</b>	<b>\$ 13,439,738</b>	<b>\$ 14,381,184</b>	<b>\$ 941,447</b>	<b>7.0%</b>



## Public Health (continued)

### Operating Budget by Source and Program

#### Falls Community Health Clinic

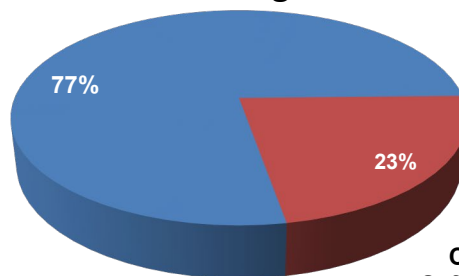
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 1,763,963	\$ 1,460,682	\$ 1,284,849	\$ 1,577,235	\$ 292,386	22.8%
<b>Revenues</b>						
Intergovernmental - Grants	3,248,713	3,418,793	3,489,329	3,478,469	(10,860)	-0.3%
Charges (Net)	3,916,115	3,760,004	4,959,982	5,185,875	225,893	4.6%
Miscellaneous	447,223	528,446	478,931	602,000	123,069	25.7%
Total Revenues	7,612,051	7,707,243	8,928,242	9,266,344	338,102	3.8%
<b>Total Sources</b>	<b>\$ 9,376,013</b>	<b>\$ 9,167,925</b>	<b>\$ 10,213,091</b>	<b>\$ 10,843,579</b>	<b>\$ 630,488</b>	<b>6.2%</b>
<b>Expenses</b>						
Medical	7,011,958	7,109,755	7,793,869	8,265,793	471,924	6.1%
Dental	2,364,055	2,058,170	2,419,222	2,577,786	158,564	6.6%
<b>Total Expenses</b>	<b>\$ 9,376,013</b>	<b>\$ 9,167,925</b>	<b>\$ 10,213,091</b>	<b>\$ 10,843,579</b>	<b>\$ 630,488</b>	<b>6.2%</b>

#### Community Health, Safety and Enforcement

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 1,455,065	\$ 1,446,904	\$ 1,682,137	\$ 2,208,443	\$ 526,306	31.3%
<b>Revenues</b>						
Licenses and Permits	298,435	316,961	304,110	314,610	10,500	3.5%
Intergovernmental - Grants	460,286	473,252	448,600	354,000	(94,600)	-21.1%
Charges	285,276	274,683	340,500	291,651	(48,849)	-14.3%
Miscellaneous (Fines, Contributions)	116,142	97,558	111,000	108,000	(3,000)	-2.7%
Total Revenues	1,160,139	1,162,454	1,204,210	1,068,261	(135,949)	-11.3%
<b>Total Sources</b>	<b>\$ 2,615,204</b>	<b>\$ 2,609,358</b>	<b>\$ 2,886,347</b>	<b>\$ 3,276,704</b>	<b>\$ 390,357</b>	<b>13.5%</b>
<b>Expenses</b>						
Vector Control	564,612	573,050	659,199	680,814	21,615	3.3%
Code Enforcement	462,554	443,724	496,188	528,841	32,653	6.6%
Food Program	426,096	428,872	456,217	480,421	24,204	5.3%
Community Health and Wellness	306,309	289,264	341,142	329,568	(11,574)	-3.4%
Emergency Medical Services	272,495	269,493	280,776	298,997	18,221	6.5%
Environmental Lab	200,590	213,168	208,516	235,831	27,315	13.1%
Public Health Preparedness	133,426	131,807	182,729	191,130	8,401	4.6%
In-home Family Daycare	149,774	158,638	158,016	163,879	5,863	3.7%
Business Licenses	99,349	101,342	103,564	109,723	6,159	5.9%
Community Triage Center	-	-	-	257,500	257,500	
<b>Total Expenses</b>	<b>\$ 2,615,204</b>	<b>\$ 2,609,358</b>	<b>\$ 2,886,347</b>	<b>\$ 3,276,704</b>	<b>\$ 390,357</b>	<b>13.5%</b>

#### 2020 Public Health Program Breakdown

Falls  
Community  
Health Clinic



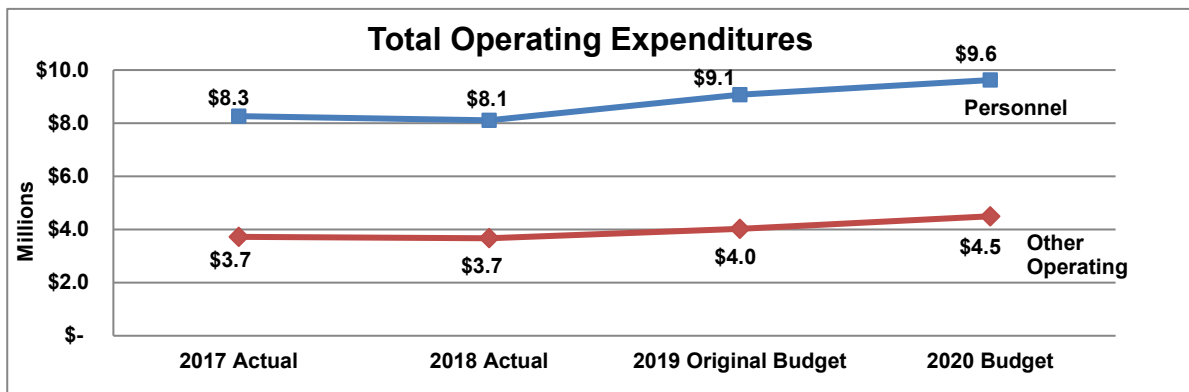
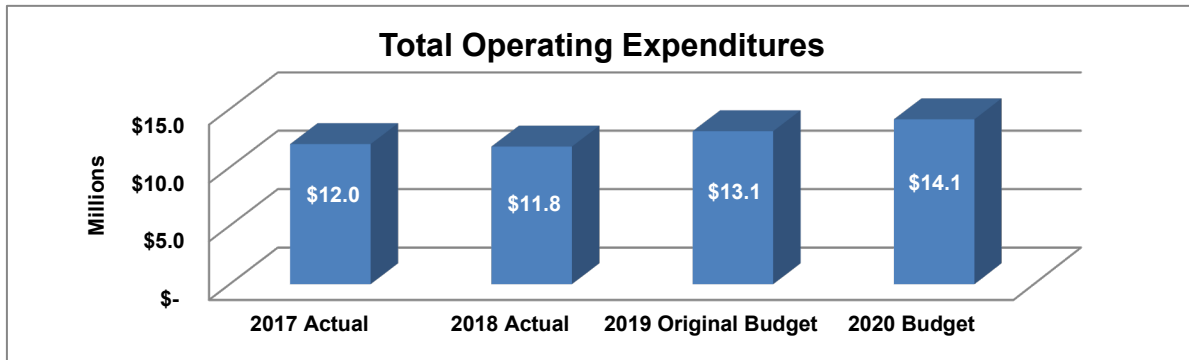
Community Health,  
Safety and Enforcement

Total = \$14,120,284

# Public Health (continued)

## Operating Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Expenditures</b>						
Fulltime	\$ 5,040,849	\$ 5,009,560	\$ 5,689,784	\$ 6,021,945	\$ 332,161	5.8%
Overtime	33,063	45,507	36,000	36,000	-	0.0%
Part-time	774,722	792,097	792,682	761,042	(31,640)	-4.0%
Eligible Leave Payout	43,028	30,645	53,831	128,226	74,395	138.2%
Deferred Compensation	79,717	83,611	96,457	112,601	16,144	16.7%
Wages	5,971,380	5,961,420	6,668,754	7,059,814	391,060	5.9%
OASI	415,146	414,116	469,455	498,546	29,091	6.2%
Pension	819,210	727,460	755,267	804,311	49,044	6.5%
Insurance	904,798	961,269	1,146,187	1,226,183	79,996	7.0%
Worker's Compensation	151,980	36,388	27,472	27,472	-	0.0%
Allowances	7,240	7,561	8,200	7,200	(1,000)	-12.2%
Fringe Benefits	1,883,228	1,732,678	1,937,126	2,065,166	128,040	6.6%
Total Personnel	8,269,753	8,108,214	9,075,335	9,623,526	548,191	6.0%
Professional Services	2,058,542	2,015,899	2,187,849	2,577,292	389,443	17.8%
Rentals	259,896	264,628	271,730	242,104	(29,626)	-10.9%
Repair & Maintenance	106,409	115,517	137,350	145,970	8,620	6.3%
Supplies & Materials	1,089,390	1,045,913	1,215,502	1,285,212	69,710	5.7%
Training & Education	93,258	102,907	95,395	117,830	22,436	23.5%
Utilities	113,969	124,205	116,277	128,349	12,072	10.4%
Total Other Operating	3,721,464	3,669,069	4,024,103	4,496,757	472,655	11.7%
<b>Total Operating Expenditures</b>	<b>\$ 11,991,217</b>	<b>\$ 11,777,284</b>	<b>\$ 13,099,438</b>	<b>\$ 14,120,284</b>	<b>\$ 1,020,847</b>	<b>7.8%</b>



## Public Health (continued)

### Capital Budget

	<u>2017</u> <u>Actual</u>	<u>2018</u> <u>Actual</u>	<u>2019</u> <u>Original Budget</u>	<u>2020</u> <u>Budget</u>	<u>Difference</u>	
					<u>\$</u>	<u>%</u>
<b>Sources</b>						
Sales Tax Contribution	\$ 48,194	\$ 89,570	\$ 340,300	\$ 260,900	\$ (79,400)	-23.3%
<b>Total Capital Sources</b>	<u>\$ 48,194</u>	<u>\$ 89,570</u>	<u>\$ 340,300</u>	<u>\$ 260,900</u>	<u>\$ (79,400)</u>	<u>-23.3%</u>
<b>Expenditures</b>						
Equipment	\$ 48,194	\$ 89,570	\$ 340,300	\$ 260,900	\$ (79,400)	-23.3%
<b>Total Capital Expenditures</b>	<u>\$ 48,194</u>	<u>\$ 89,570</u>	<u>\$ 340,300</u>	<u>\$ 260,900</u>	<u>\$ (79,400)</u>	<u>-23.3%</u>



## Public Health (continued)

### Capital Program Detail

Description	2020	2021	2022	2023	2024	Total Cost
<b>Other Capital Equipment Program</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	
Analyzer, Chemistry	1 \$ 175,000	\$ -	\$ -	\$ -	1 \$ 13,500	\$ 188,500
Analyzer, Hematology	-	-	-	1 11,000	-	11,000
Autoclave	-	1 15,000	-	-	-	15,000
Colposcopy	-	1 20,000	-	-	-	20,000
Dental Chair	-	-	-	1 15,000	-	15,000
Dental Tool Assistant	-	-	-	2 42,000	-	42,000
Laser, Dental	-	-	-	-	1 7,785	7,785
Lift Chair, ADA	-	-	-	1 12,900	-	12,900
Pickup, Vector	-	-	3 88,500	-	-	88,500
Radio Tower, Hawthorne	-	-	1 14,024	-	-	14,024
Sedan	1 23,000	1 24,000	-	2 63,234	-	110,234
SUV	-	-	-	1 26,000	-	26,000
Utility Vehicle	1 15,000	1 15,000	-	-	-	30,000
Vacuum System - Dental	-	-	-	1 8,250	-	8,250
Video Conferencing System	-	-	1 10,000	-	-	10,000
Water Purification System	1 20,000	-	-	-	-	20,000
Wireless Network - Terry Redlin	-	-	-	1 20,381	-	20,381
X-Ray System	-	-	-	1 30,000	-	30,000
X-Ray System, Digital Pano	-	-	-	-	1 52,000	52,000
X-Ray Imaging System, Dental	1 20,000	-	-	-	-	20,000
X-Ray, Dental Portable	-	1 16,500	-	-	-	16,500
X-Ray Machine/Tube	-	-	1 57,000	-	-	57,000
X-Ray, Digital	1 7,900	-	-	-	-	7,900
<b>Total Other Capital Equipment Program</b>	<b>260,900</b>	<b>90,500</b>	<b>169,524</b>	<b>228,765</b>	<b>73,285</b>	<b>822,974</b>
<b>Total Capital Program</b>	<b>\$ 260,900</b>	<b>\$ 90,500</b>	<b>\$ 169,524</b>	<b>\$ 228,765</b>	<b>\$ 73,285</b>	<b>\$ 822,974</b>

# Public Health (continued)

## Outcome Based Indicators

### Provide access to services that promote health and prevent disease.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Percentage of diabetic patients whose HbA1c levels are less than or equal to 9 percent.	61%	65%	60%	65%	65%
2) Percentage of adult patients with diagnosed hypertension whose most recent blood pressure was less than 140/90.	65%	66%	63%	66%	66%
3) Percentage of women age 21-64 who received one or more pap tests during the measurement year or during the two years prior to the measurement year.	51%	51%	47%	51%	51%
4) Percentage of adults who are overweight or underweight with follow up plan.	66%	64%	66%	64%	64%
5) Survival of bystander witnessed arrests of cardiac etiology who were found in a shockable rhythm.	70%	35%	53%	35%	35%

### Protect the community from health hazards and disease transmission.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Respond to citizen public health code concerns/complaints within 48 hours.	93%	95%	92%	95%	95%
2) Results available from drinking water samples within 24 hours and pool/spa results available within 28 hours.	98%	97%	97%	97%	97%
3) Resolution of code enforcement cases through voluntary compliance.	94%	92%	89%	93%	93%
4) Reduction of potential food borne illness by decreasing the percentage of facilities having critical violations at the time of inspection.	30%	25%	31%	25%	27%
5) Decrease the percentage of adults in the Sioux Falls MSA that currently smoke.	19%	19%	16%	18%	15%

## Staffing

### Year-end Fulltime Positions

- 2018 added 2 Mental Health Counselors (budget neutral)
- 2019 added 2 Patient Support Technicians (budget neutral)
- 2020 added 1 Nurse Case Manager (budget neutral)

	2017	2018	2019	Budget 2020
Year-end Fulltime Positions	78	80	82	83

### Part-time FTE's

	2017	2018	Budget 2019	2020
Part-time FTE's	19	18.6	17.8	16.8

## Statistics

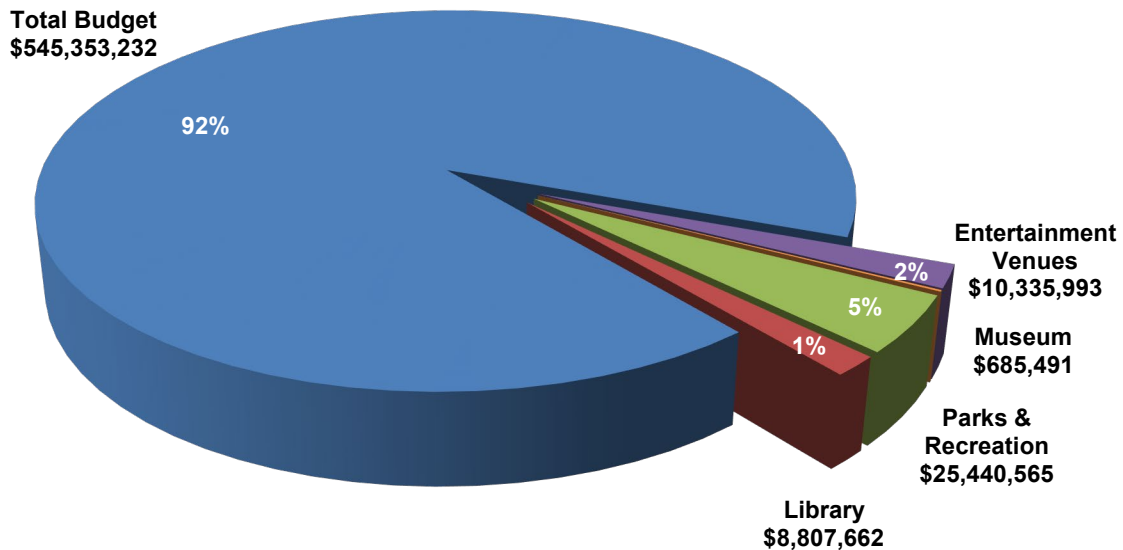
### Falls Community Health

	2015	2016	2017	2018
Visits: Total	40,031	42,355	44,538	41,558
Visits: Medical	25,992	27,096	27,681	26,320
Visits: Dental	10,125	10,573	11,526	10,078

### Public Health

	2015	2016	2017	2018
Facility Inspections	3,496	3,416	3,326	3,539
Nuisance Inspections	4,071	5,406	5,059	5,008
Home Daycares	306	291	262	254
Nuisance Cases	1,540	1,808	1,673	1,450
Nuisance Property Cleanups	17	26	13	19
Vector/Mosquito Control Treatment Sites	13,270	12,270	12,790	16,357
NICE/KEEP Clean Up Area- total square miles	3.23	4.38	1.39	1.39

# Culture & Recreation



<b>Library</b> .....	<b>53</b>
<b>Parks &amp; Recreation</b> .....	<b>59</b>
<b>Entertainment Venues</b>	
(Events Complex, Orpheum Theatre, Washington Pavilion).....	<b>67</b>
<b>Siouxland Museum</b> .....	<b>73</b>

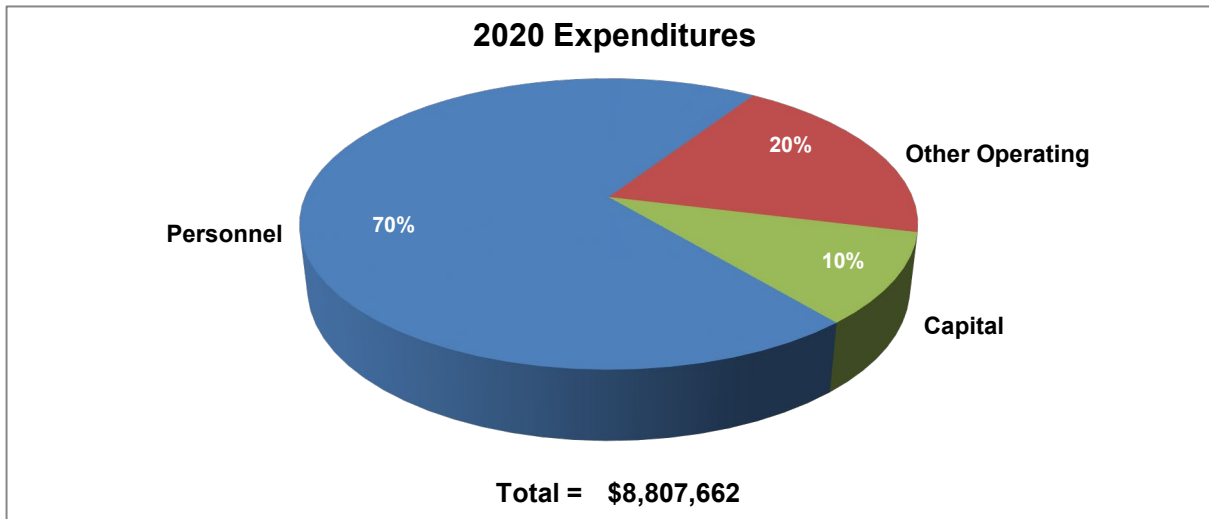
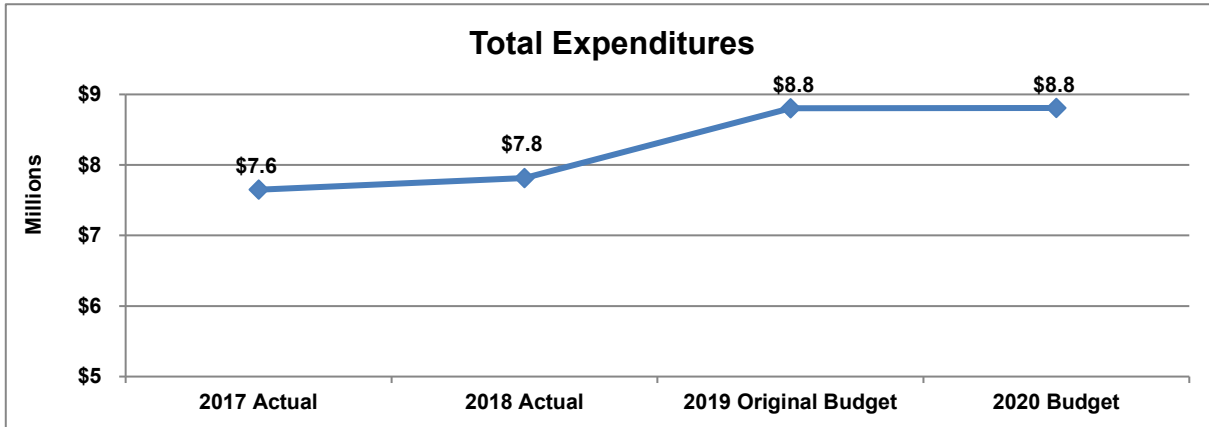


# Library

Siouxland Libraries connects people to a world of ideas and information to enrich their lives. Library service is provided at thirteen branches and a bookmobile in Sioux Falls and Minnehaha County. The library provides current and timely information and materials in a variety of formats, meeting room and study room space, and programming for all ages. Specific emphasis is placed on encouraging the joy of reading and learning.

## Budget Overview

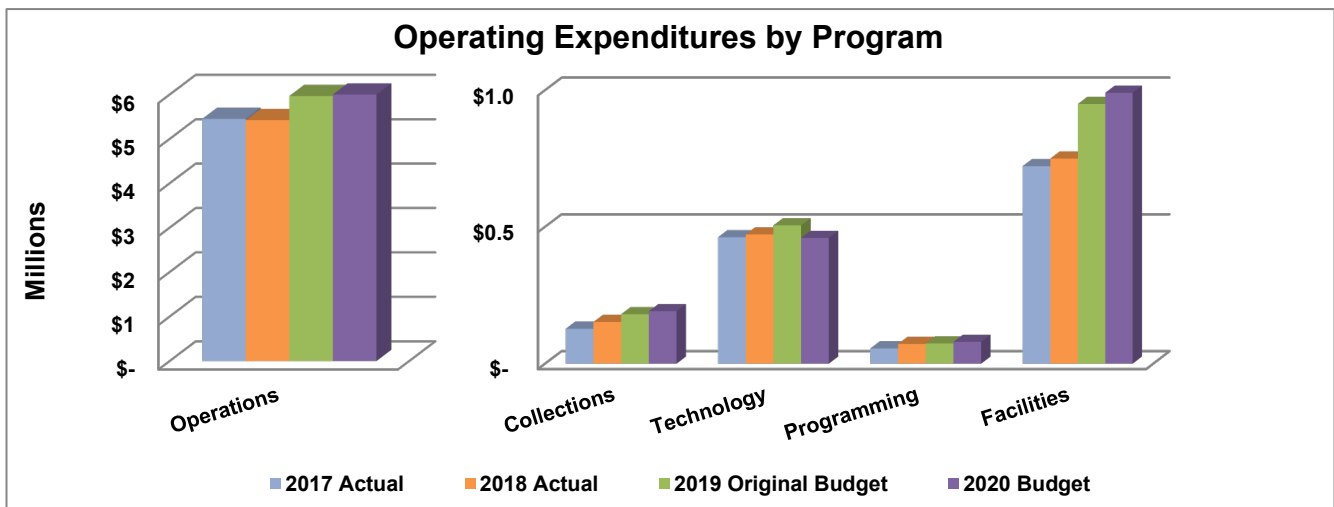
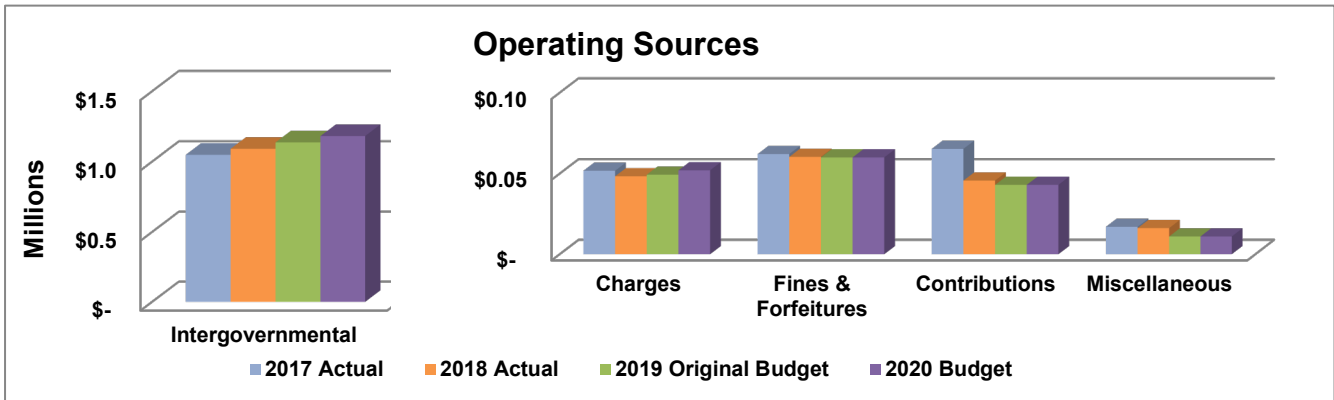
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 5,573,895	\$ 5,607,771	\$ 6,369,738	\$ 6,569,162	\$ 199,423	3.1%
Library Memorial Contribution	-	-	5,000	5,000	-	0.0%
Departmental	1,244,414	1,261,924	1,300,315	1,348,000	47,685	3.7%
Total Operating	6,818,309	6,869,695	7,675,053	7,922,162	247,108	3.2%
Capital Funds Contribution	830,721	945,901	1,129,500	885,500	(244,000)	-21.6%
<b>Total Sources</b>	<b>\$ 7,649,030</b>	<b>\$ 7,815,597</b>	<b>\$ 8,804,553</b>	<b>\$ 8,807,662</b>	<b>\$ 3,108</b>	<b>0.0%</b>
<b>Expenditures</b>						
Personnel	\$ 5,357,620	\$ 5,318,875	\$ 5,928,417	\$ 6,199,174	\$ 270,757	4.6%
Other Operating	1,460,689	1,550,821	1,746,636	1,722,988	(23,648)	-1.4%
Total Operating	6,818,309	6,869,696	7,675,053	7,922,162	247,109	3.2%
Capital	830,721	945,901	1,129,500	885,500	(244,000)	-21.6%
<b>Total Expenditures</b>	<b>\$ 7,649,030</b>	<b>\$ 7,815,597</b>	<b>\$ 8,804,553</b>	<b>\$ 8,807,662</b>	<b>\$ 3,109</b>	<b>0.0%</b>



# Library (continued)

## Operating Budget by Source and Program

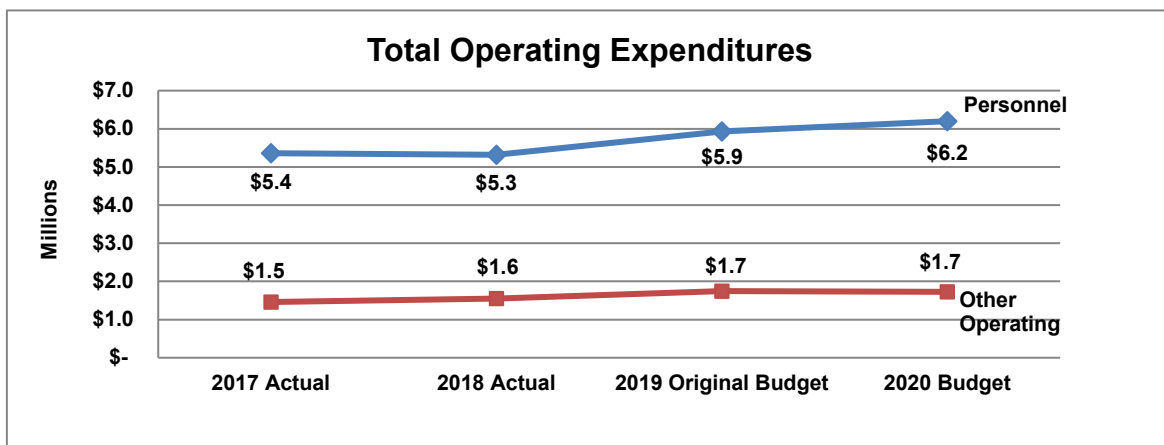
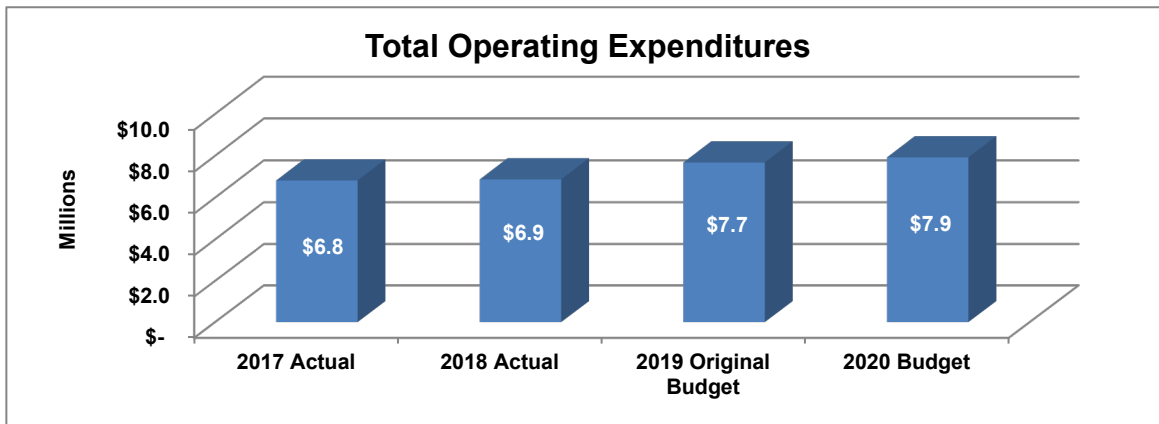
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 5,573,895	\$ 5,607,771	\$ 6,369,738	\$ 6,569,162	\$ 199,423	3.1%
Library Memorial Fund Contribution	-	-	5,000	5,000	-	0.0%
Departmental						
Intergovernmental	1,048,320	1,091,460	1,137,000	1,182,000	45,000	4.0%
Charges	51,753	48,306	49,315	52,000	2,685	5.4%
Fines & Forfeitures	62,061	60,316	60,000	60,000	-	0.0%
Contributions	65,283	45,664	43,000	43,000	-	0.0%
Miscellaneous	16,996	16,177	11,000	11,000	-	0.0%
Total Departmental Sources	1,244,414	1,261,924	1,300,315	1,348,000	47,685	3.7%
<b>Total Sources</b>	<b>\$ 6,818,309</b>	<b>\$ 6,869,695</b>	<b>\$ 7,675,053</b>	<b>\$ 7,922,162</b>	<b>\$ 247,108</b>	<b>3.2%</b>
<b>Expenditures</b>						
<b>By Program</b>						
Collections	\$ 127,483	\$ 152,236	\$ 180,550	\$ 191,500	\$ 10,950	6.1%
Operations	5,451,599	5,423,752	5,965,976	6,201,580	235,604	3.9%
Technology	461,771	471,995	505,247	459,175	(46,072)	-9.1%
Programming	55,599	72,032	73,770	79,625	5,855	7.9%
Facilities	721,856	749,681	949,511	990,282	40,771	4.3%
<b>Total Operating Expenditures</b>	<b>\$ 6,818,309</b>	<b>\$ 6,869,695</b>	<b>\$ 7,675,053</b>	<b>\$ 7,922,162</b>	<b>\$ 247,108</b>	<b>3.2%</b>



# Library (continued)

## Operating Budget by Category

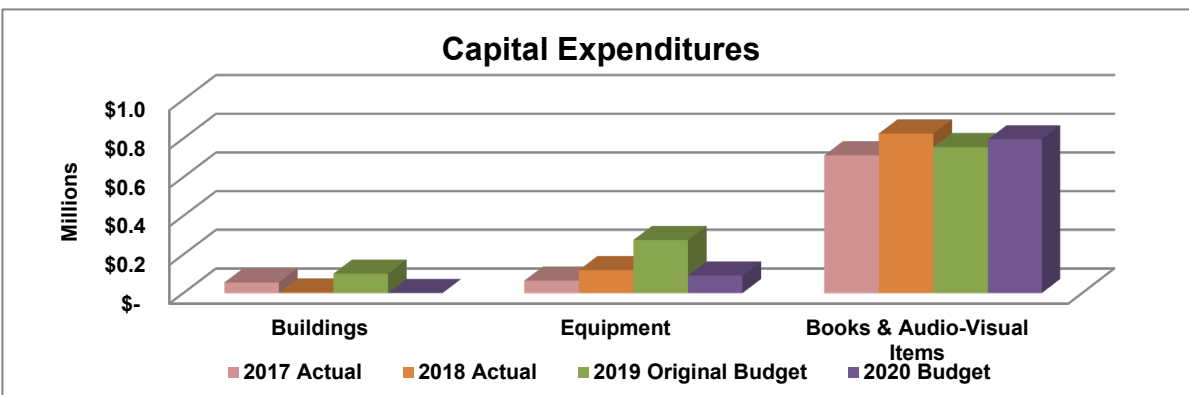
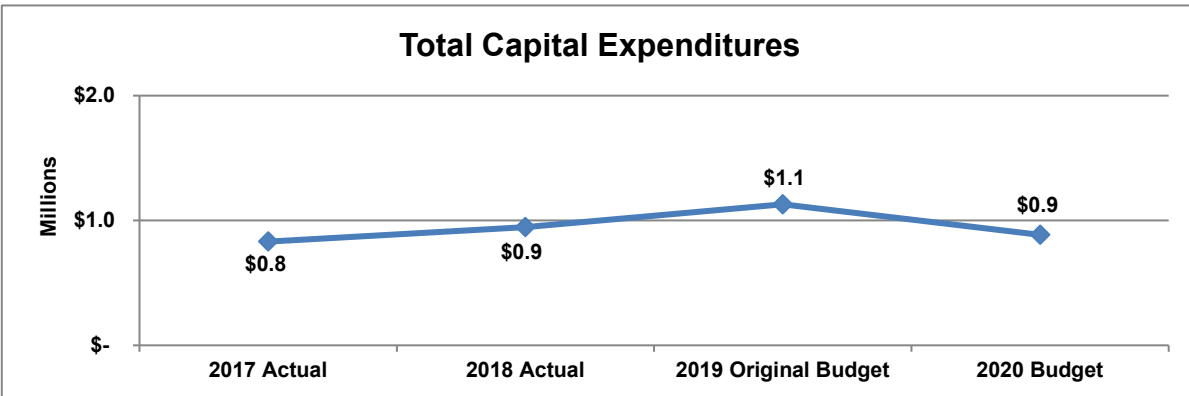
Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 3,437,609	\$ 3,522,095	\$ 3,898,654	\$ 4,131,522	\$ 232,868	6.0%
Overtime	2,072	3,642	3,110	3,110	-	0.0%
Standby	-	11	-	-	-	-
Part-time	204,442	214,910	220,000	231,800	11,800	5.4%
Eligible Leave Payout	26,566	28,511	40,000	40,000	-	0.0%
Deferred Compensation	35,156	32,580	37,313	45,763	8,450	22.6%
Wages	3,705,845	3,801,749	4,199,077	4,452,195	253,118	6.0%
OASI	262,922	270,313	297,850	316,647	18,797	6.3%
Pension	593,839	477,285	506,442	537,656	31,214	6.2%
Insurance	723,708	744,904	908,518	872,666	(35,852)	-3.9%
Workers' Comp & Unemployment	71,306	24,625	16,530	19,530	3,000	18.1%
Allowances	-	-	-	480	480	-
Fringe Benefits	1,388,853	1,246,813	1,431,490	1,430,332	(1,158)	-0.1%
Total Personnel	5,357,620	5,318,875	5,928,417	6,199,174	270,757	4.6%
Professional Services	301,640	350,630	351,046	376,401	25,355	7.2%
Rentals	232,545	233,830	251,838	194,797	(57,041)	-22.6%
Repair & Maintenance	386,821	388,930	488,813	488,909	96	0.0%
Supplies & Materials	283,431	305,779	369,570	380,620	11,050	3.0%
Training & Education	5,524	18,560	13,240	15,500	2,260	17.1%
Utilities	249,451	251,900	270,629	265,261	(5,368)	-2.0%
Other Current	1,277	1,191	1,500	1,500	-	0.0%
Total Other Operating	1,460,689	1,550,821	1,746,636	1,722,988	(23,648)	-1.4%
<b>Total Operating Expenditures</b>	<b>\$ 6,818,309</b>	<b>\$ 6,869,696</b>	<b>\$ 7,675,053</b>	<b>\$ 7,922,162</b>	<b>\$ 247,109</b>	<b>3.2%</b>



# Library (continued)

## Capital Budget

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Sales Tax Contribution	\$ 750,357	\$ 910,901	\$ 989,500	\$ 840,500	\$ (149,000)	-15.1%
Sales Tax Fund - County Contribution	35,000	35,000	70,000	45,000	(25,000)	-35.7%
Sales Tax Fund - Outside Contribution	45,364	-	70,000	-	(70,000)	-100.0%
<b>Total Capital Sources</b>	<b>\$ 830,721</b>	<b>\$ 945,901</b>	<b>\$ 1,129,500</b>	<b>\$ 885,500</b>	<b>\$ (244,000)</b>	<b>-21.6%</b>
<b>Expenditures</b>						
Buildings	\$ 54,060	\$ 2,282	\$ 100,000	\$ -	\$ (100,000)	-100.0%
Equipment	63,934	118,498	274,500	90,500	(184,000)	-67.0%
Books & Audio-Visual Items	712,727	825,121	755,000	795,000	40,000	5.3%
<b>Total Capital Expenditures</b>	<b>\$ 830,721</b>	<b>\$ 945,901</b>	<b>\$ 1,129,500</b>	<b>\$ 885,500</b>	<b>\$ (244,000)</b>	<b>-21.6%</b>





## Library (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Other Capital Equipment Program</b>	<b>Qty</b>		<b>Qty</b>	<b>Qty</b>	<b>Qty</b>		
Library Print & AV Materials		\$ 750,000	\$ 770,000	\$ 785,000	\$ 800,000	\$ 820,000	\$ 3,925,000
Library Materials - County		45,000	45,000	45,000	45,000	45,000	225,000
Automated Material Handlers	5	-	665,000	-	-	-	665,000
AV System		-	-	-	23,000	-	23,000
Cameras, Security		-	-	10,250	-	-	10,250
Document Station		-	-	-	-	9,100	9,100
Scanner, Microfilm		-	-	16,400	-	-	16,400
Security Gates		-	-	-	5	72,000	72,000
Security System		-	-	-	1	21,500	21,500
Self Check Outs	1	10,500	17	178,500	-	-	189,000
Shelving		30,000	-	-	100,000	-	130,000
Signs		-	-	2	40,000	-	40,000
Smart Board Training Room		-	-	17,000	-	-	17,000
Van, Courier	1	50,000	-	-	-	-	50,000
Video Surveillance System		-	-	-	1	8,200	8,200
<b>Total Other Capital Equipment Program</b>		<b>885,500</b>	<b>1,658,500</b>	<b>913,650</b>	<b>1,069,700</b>	<b>874,100</b>	<b>5,401,450</b>
<b>Total Capital Program</b>		<b>\$ 885,500</b>	<b>\$ 1,658,500</b>	<b>\$ 913,650</b>	<b>\$ 1,069,700</b>	<b>\$ 874,100</b>	<b>\$ 5,401,450</b>

# Library (continued)

## Outcome Based Indicators

### Expand access to library service and materials to enhance customer satisfaction.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Replace bookmobile with larger capacity vehicle	NA	NA	NA	7/1/19 - bid	7/1/2020
2) Increase number of Website/Library App visits	281,407	300,000	316,379	325,000	350,000
3) Maintain per capita service and materials capacity standard of at least 0.65 (sq. ft.)	0.67	0.67	0.65	0.67	0.65

### Provide a quality library experience with current and relevant materials.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Increase per capita materials expenditure	\$3.88	\$3.90	\$4.02	\$4.00	\$4.10
2) Increase per capita circulation	10.9	11.0	10.0	11.0	11.0

### Enhance the customer experience with fast and efficient service.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Conduct customer satisfaction survey	N/A	9/1/2018	Yes	9/1/2019	11/1/2020
2) Improve internet connectivity at branches: Prairie West and Oak View	N/A	Prairie West	Delayed - rain	Prairie West Oak View	N/A

### Provide quality programs to encourage and promote reading and library use.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Programs and training opportunities for adults	306	300	396	300	400
a) Program attendance for adults	4,426	2,500	5,513	4,000	5,000
2) Programs presented for teens	177	250	219	200	200
a) Program attendance for teens	1,815	3,000	3,404	3,200	3,200
3) Programs presented for children	841	1,000	705	800	800
a) Program attendance for children	17,437	20,000	13,075	16,500	16,500
4) Programs presented for children (Early Literacy)	1,624	1,600	1,584	1,600	1,600
a) Program attendance for children (Early Literacy)	32,274	31,000	33,205	32,000	33,000
5) One-to-one Programs (tutoring, etc.)	3,478	3,200	4,507	3,500	4,000
6) Expand Early Literacy partnerships with local groups					3 additional

## Staffing

	2017	2018	2019	Budget 2020
<b>Year-end Fulltime Positions</b>	63	63	63	63
				<b>Budget</b>
<b>Part-time FTE's</b>	9.1	9.4	9.5	9.5

## Statistics

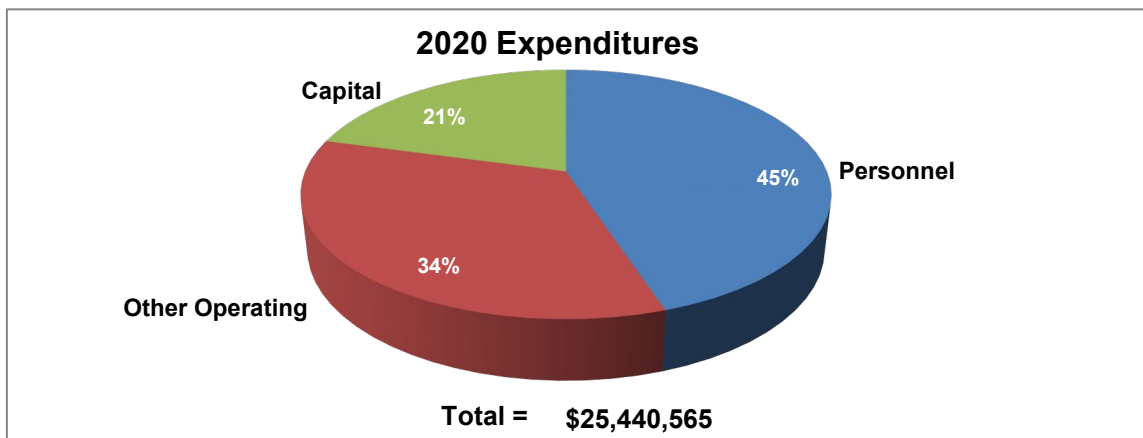
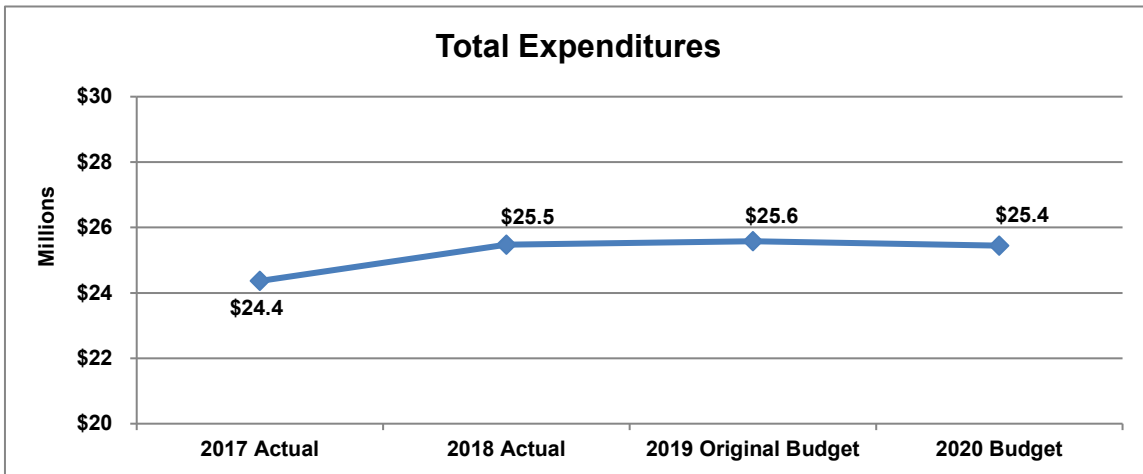
	2015	2016	2017	2018
Estimated Population Served	208,343	212,937	217,970	222,023
Registered Borrowers	94,997	94,515	93,356	97,122
Library Cards Issued	10,793	9,712	9,489	8,297
Library Holdings (Collection)	321,115	301,638	305,781	312,623
Number of Items Borrowed	2,140,127	2,345,779	2,366,356	2,225,400
Items Borrowed Per Capita	10.3	11.0	10.9	10.0
Collection Turnover Rate	6.7	7.8	7.7	7.1
Computer Uses	210,602	187,101	172,636	162,420
Visits	1,222,767	1,127,966	1,100,962	1,035,554
Program Attendance	55,647	54,112	55,952	51,985
Meeting Room Use	8,214	7,905	11,344	12,750
Library Space Per Capita (sq. ft.)	0.70	0.69	0.67	0.65

# Parks & Recreation

The City of Sioux Falls Parks and Recreation Department provides and maintains land and facilities for recreational and leisure activities for all persons of the community to enjoy. Facilities and services include parks, trails and open spaces, urban forestry services, youth and adult recreation programs, municipal band and a variety of other leisure services provided in partnership with both public and private entities.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 15,829,392	\$ 15,082,944	\$ 17,249,144	\$ 17,792,390	\$ 543,245	3.1%
Departmental	2,139,802	2,114,806	2,289,941	2,366,675	76,734	3.4%
Total Operating	17,969,194	17,197,750	19,539,085	20,159,065	619,979	3.2%
Capital Funds Contributions	6,395,590	8,276,300	6,039,800	5,281,500	(758,300)	-12.6%
<b>Total Sources</b>	<b>\$ 24,364,785</b>	<b>\$ 25,474,050</b>	<b>\$ 25,578,885</b>	<b>\$ 25,440,565</b>	<b>\$ (138,321)</b>	<b>-0.5%</b>
<b>Expenditures</b>						
Personnel	\$ 10,270,863	\$ 10,064,995	\$ 11,159,297	\$ 11,427,181	\$ 267,884	2.4%
Other Operating	7,698,331	7,132,755	8,379,788	8,731,884	352,096	4.2%
Total Operating	17,969,194	17,197,750	19,539,085	20,159,065	619,980	3.2%
Capital	6,395,590	8,276,300	6,039,800	5,281,500	(758,300)	-12.6%
<b>Total Expenditures</b>	<b>\$ 24,364,785</b>	<b>\$ 25,474,050</b>	<b>\$ 25,578,885</b>	<b>\$ 25,440,565</b>	<b>\$ (138,321)</b>	<b>-0.5%</b>

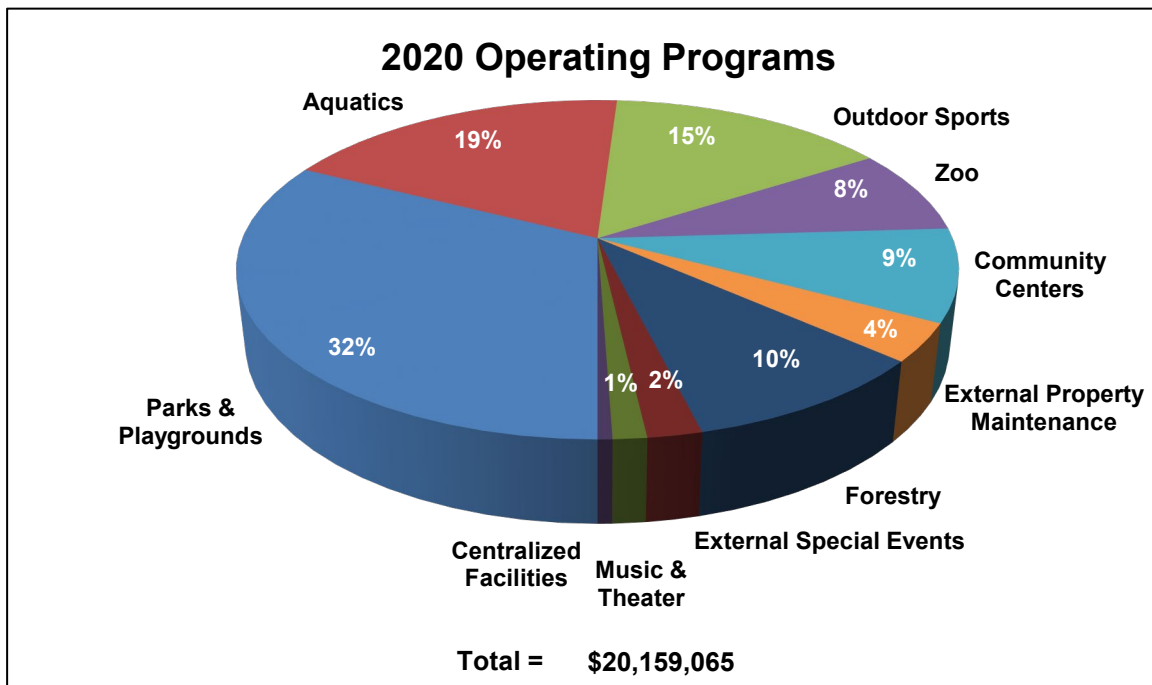


## Parks & Recreation (continued)

### Operating Budget by Source and Program

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 15,829,392	\$ 15,082,944	\$ 17,249,144	\$ 17,792,390	\$ 543,245	3.1%
Departmental						
Taxes (frontage)	3,385	3,268	3,650	3,650	-	0.0%
Charges	2,027,865	2,024,980	2,179,666	2,164,900	(14,766)	-0.7%
Licenses & Permits	17,483	20,375	20,300	21,000	700	3.4%
Intergovernmental	10,000	-	3,330	3,330	-	0.0%
Rental Charges	17,463	18,662	7,995	20,295	12,300	153.8%
Contributions	57,684	32,538	73,000	148,000	75,000	102.7%
Miscellaneous	5,923	14,983	2,000	5,500	3,500	175.0%
Total Departmental Sources	2,139,802	2,114,806	2,289,941	2,366,675	76,734	3.4%
<b>Total Operating Sources</b>	<b>\$ 17,969,194</b>	<b>\$ 17,197,750</b>	<b>\$ 19,539,085</b>	<b>\$ 20,159,065</b>	<b>\$ 619,979</b>	<b>3.2%</b>
<b>Expenditures</b>						
<b>By Program</b>						
Parks & Playgrounds	\$ 5,743,935	\$ 5,868,512	\$ 5,828,968	\$ 6,545,002	\$ 716,035	12.3%
Aquatics	3,230,323	3,502,369	3,750,000	3,743,835	(6,165)	-0.2%
Outdoor Sports	3,531,123	2,459,698	3,102,312	3,009,284	(93,028)	-3.0%
Great Plains Zoo*	1,808,281	1,571,297	1,625,387	1,628,807	3,420	0.2%
Community Centers	1,636,593	1,584,847	1,849,169	1,779,625	(69,544)	-3.8%
External Property Maintenance	819,963	848,445	859,354	729,459	(129,895)	-15.1%
Forestry	568,465	672,897	1,713,889	1,940,319	226,430	13.2%
External Special Events	323,887	331,972	343,214	414,392	71,178	20.7%
Music & Theater	280,124	236,158	259,200	257,529	(1,671)	-0.6%
Centralized Facilities (Park Campus)	26,500	121,555	207,593	110,813	(96,780)	-46.6%
<b>Total Operating Expenditures</b>	<b>\$ 17,969,194</b>	<b>\$ 17,197,750</b>	<b>\$ 19,539,085</b>	<b>\$ 20,159,065</b>	<b>\$ 619,979</b>	<b>3.2%</b>

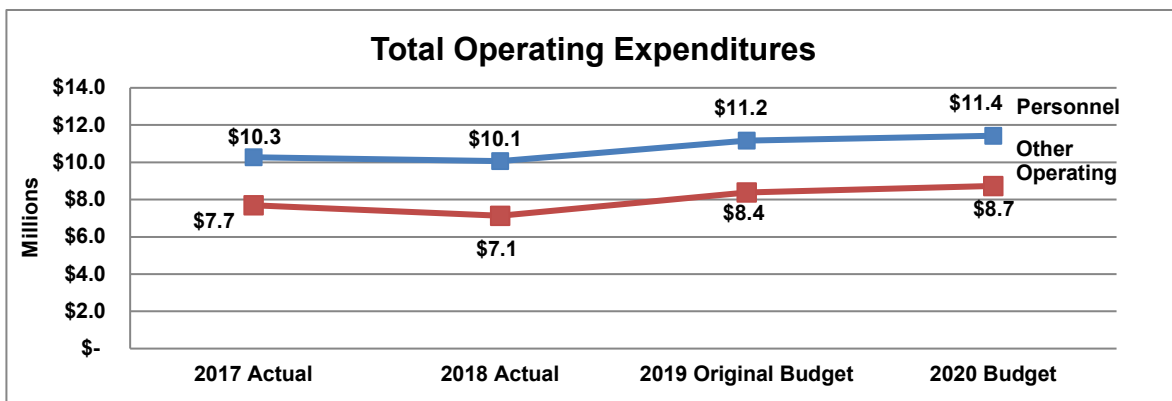
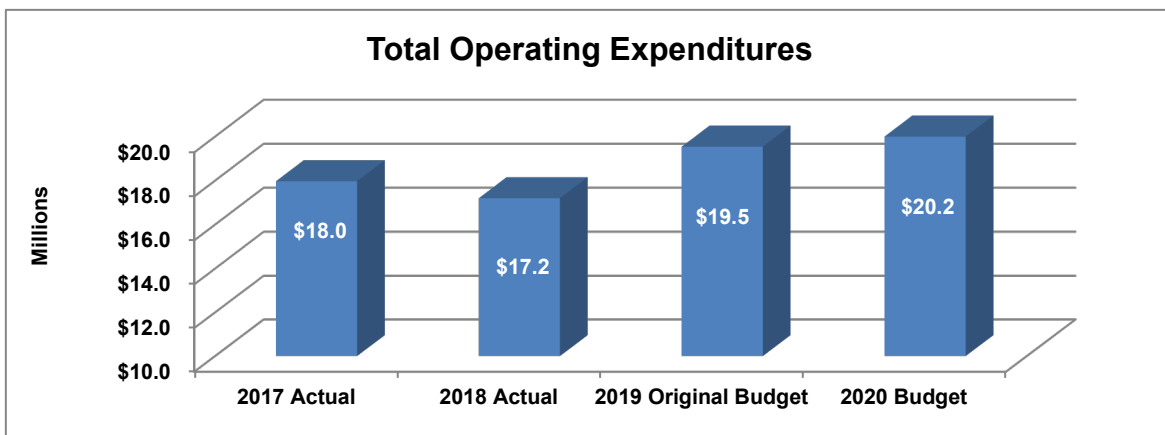
\*Zoo Operating Support includes \$1,489,091 for management: Parks' General Fund Budget \$1,257,361 and Entertainment Tax Fund \$231,730.



# Parks & Recreation (continued)

## Operating Budget by Category

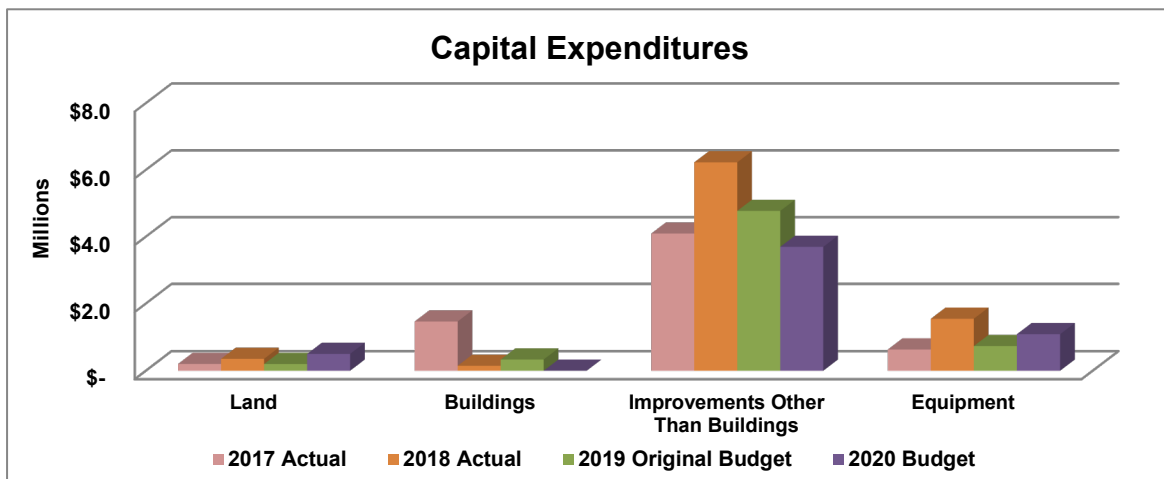
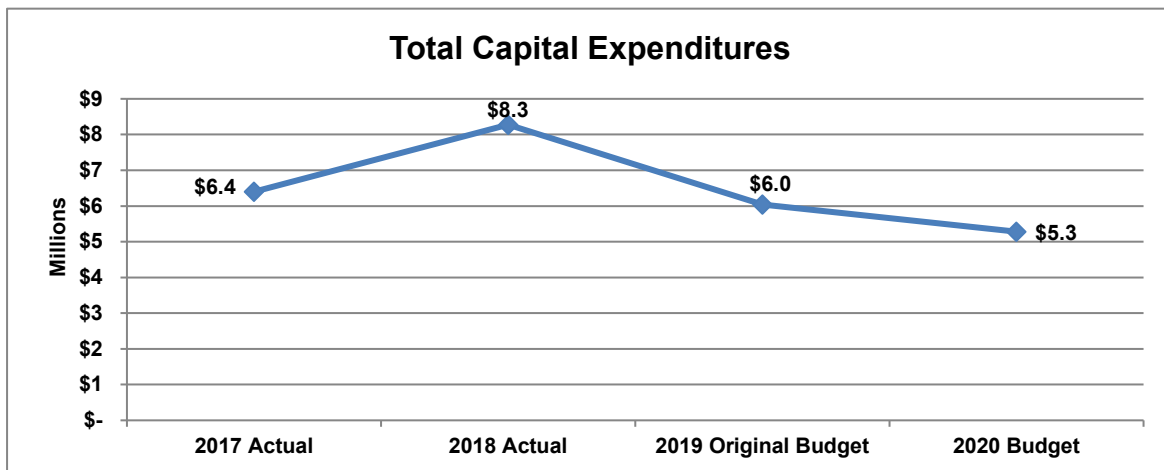
Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Fulltime	\$ 3,971,676	\$ 4,017,395	\$ 4,422,386	\$ 4,643,599	\$ 221,213	5.0%
Overtime	67,199	113,375	38,627	38,627	-	0.0%
Standby	25,785	25,479	26,143	26,143	-	0.0%
Part-time	3,488,991	3,496,889	3,986,863	3,986,863	-	0.0%
Eligible Leave Payout	88,415	36,009	42,000	42,000	-	0.0%
Deferred Compensation	48,118	48,315	53,138	57,507	4,369	8.2%
Wages	7,690,184	7,737,462	8,569,157	8,794,739	225,582	2.6%
OASI	555,595	560,284	630,292	647,027	16,735	2.7%
Pension	766,026	679,668	687,788	720,981	33,193	4.8%
Insurance	902,913	928,637	1,123,789	1,116,164	(7,625)	-0.7%
Workers' Comp & Unemployment	355,544	157,599	146,824	146,824	-	0.0%
Allowances	601	1,344	1,447	1,447	-	0.0%
Fringe Benefits	2,025,084	1,767,249	1,959,848	1,985,415	25,567	1.3%
Total Personnel	10,270,863	10,064,995	11,159,297	11,427,181	267,884	2.4%
Professional Services	2,186,731	2,079,947	2,896,836	2,906,197	9,361	0.3%
Rentals	270,768	262,311	342,621	282,390	(60,231)	-17.6%
Repair & Maintenance	2,066,396	2,377,581	2,319,682	2,629,221	309,539	13.3%
Supplies & Materials	797,365	838,917	919,895	1,009,970	90,075	9.8%
Training & Education	17,392	29,080	11,925	30,005	18,080	151.6%
Utilities	1,595,950	1,489,604	1,788,829	1,774,101	(14,728)	-0.8%
Other Current	763,731	55,315	100,000	100,000	-	0.0%
Total Other Operating	7,698,331	7,132,755	8,379,788	8,731,884	352,096	4.2%
<b>Total Operating Expenditures</b>	<b>\$ 17,969,194</b>	<b>\$ 17,197,750</b>	<b>\$ 19,539,085</b>	<b>\$ 20,159,065</b>	<b>\$ 619,980</b>	<b>3.2%</b>



# Parks & Recreation (continued)

## Capital Budget

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Sales Tax Contribution	\$ 4,389,513	\$ 6,512,810	\$ 5,349,800	\$ 4,181,500	\$ (1,168,300)	-21.8%
Sales Tax Fund - Other Financing	2,006,077	1,763,490	690,000	1,100,000	410,000	59.4%
<b>Total Capital Sources</b>	<b>\$ 6,395,590</b>	<b>\$ 8,276,300</b>	<b>\$ 6,039,800</b>	<b>\$ 5,281,500</b>	<b>\$ (758,300)</b>	<b>-12.6%</b>
<b>Expenditures</b>						
Land	\$ 203,131	\$ 355,048	\$ 200,000	\$ 500,000	\$ 300,000	150.0%
Buildings	1,466,659	147,430	334,000	-	(334,000)	-100.0%
Improvements Other Than Buildings	4,093,412	6,226,140	4,771,500	3,694,000	(1,077,500)	-22.6%
Equipment	632,388	1,547,681	734,300	1,087,500	353,200	48.1%
<b>Total Capital Expenditures</b>	<b>\$ 6,395,590</b>	<b>\$ 8,276,300</b>	<b>\$ 6,039,800</b>	<b>\$ 5,281,500</b>	<b>\$ (758,300)</b>	<b>-12.6%</b>



## Parks & Recreation (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Capital Improvements Program</b>							
<b>Sales/Use Tax</b>							
Falls Park Development	14001	\$ -	\$ -	\$ 111,000	\$ 580,000	\$ -	\$ 691,000
Space Needs Master Plan Improvements	14071	-	1,748,000	300,000	24,000	150,000	2,222,000
Systematic Reconst of Existing Bike Trail	14003	75,000	417,000	36,000	276,000	585,000	1,389,000
Bike Trail Development	14002	-	100,000	-	1,020,000	-	1,120,000
Development of Play Structures	14022	-	-	605,000	451,000	513,000	1,569,000
Internal Trail Reconstruction	14067	344,000	72,000	300,000	50,000	380,000	1,146,000
Park Roads and Parking Lot Rehab	14007	50,000	364,000	280,000	94,000	615,000	1,403,000
Playcourt Cyclic Improvements	14021	-	52,000	290,000	67,000	500,000	909,000
Southeast SF Park/School Site	14018	30,000	300,000	-	-	-	330,000
Park Land Acquisition	14008	500,000	1,000,000	500,000	800,000	800,000	3,600,000
Great Bear Master Plan Improvements	14025	877,000	-	-	-	-	877,000
Zoo Master Plan Improvements	14026	-	-	-	-	354,000	354,000
Terrace Park Development	14031	270,000	126,000	700,000	126,000	700,000	1,922,000
Tuthill Park Development	14030	-	119,000	661,000	-	-	780,000
Sertoma Park Improvements	14059	200,000	-	-	-	-	200,000
Sherman Park Improvements	14060	130,000	-	-	-	-	130,000
Family Park Improvements	14039	300,000	-	-	-	-	300,000
Harmodon Park Improvement	14013	50,000	36,000	200,000	40,000	240,000	566,000
Water Meter Pit Modifications	14037	-	137,500	-	-	-	137,500
Lighting Upgrades	14065	-	168,000	-	-	-	168,000
McKenna Park Improvements	14040	-	-	51,000	282,000	-	333,000
Prairie Green Golf Course	14073	268,000	-	-	-	-	268,000
Dunham Park Master Plan Improvements	14066	-	-	-	-	200,000	200,000
<b>Total Sales/Use Tax</b>		<b>3,094,000</b>	<b>4,639,500</b>	<b>4,034,000</b>	<b>3,810,000</b>	<b>5,037,000</b>	<b>20,614,500</b>
<b>Other Financing</b>							
Development of Play Structures	14022	-	-	-	110,000	-	110,000
Great Bear Master Plan Improvements	14025	800,000	-	-	-	-	800,000
Family Park Improvements	14039	250,000	-	-	-	-	250,000
Harmodon Park Improvements	14013	50,000	-	213,000	2,700,000	-	2,963,000
<b>Total Other Financing</b>		<b>1,100,000</b>	<b>-</b>	<b>213,000</b>	<b>2,810,000</b>	<b>-</b>	<b>4,123,000</b>
<b>Total Capital Improvements Program</b>		<b>4,194,000</b>	<b>4,639,500</b>	<b>4,247,000</b>	<b>6,620,000</b>	<b>5,037,000</b>	<b>24,737,500</b>
<b>Other Capital Equipment Program</b>							
Aerial Lift 70"		Qty	Qty	Qty	Qty		
Aerator, Deep Line		-	-	-	1	180,000	180,000
Air Compressor		-	-	-	-	2 70,000	70,000
AV Kiosk		-	-	-	1	18,000	18,000
Bleacher Covers		-	-	-	1	23,400	23,400
Chairs, Education Center		-	-	-	3	193,691	193,691
Dasher Boards		-	-	-	-	10,000	10,000
Drag, Ball Field		-	-	-	-	-	475,000
Drop Dresser		-	-	1	-	-	24,000
Flume Ride		-	14,000	-	-	-	14,000
Goal Post		-	-	-	1	54,900	54,900
Groomer, Ballfield		-	-	-	-	18 45,000	45,000
Isolation Cages		-	-	-	1	26,000	26,000
Learning Log		-	-	3	15,000	-	15,000
Lighting System, Riverdale		-	-	-	-	1 27,000	27,000
Line Painter		-	-	-	1	30,000	30,000
Loader	1	60,000	-	-	-	1 28,000	28,000
Loader, Front End		-	-	-	1	70,000	70,000
Mister Fan		-	-	1	9,000	-	9,000
Mower, 11'	3	204,000	350,000	3	239,000	-	793,000
Mower, 72"	5	161,500	60,000	8	248,000	4 111,000	642,500
Mower, 10'		-	-	-	1	65,000	65,000
Oven		-	-	-	1	20,345	20,345
Overseeder		-	16,500	-	-	-	16,500
Paging System		-	-	-	1	8,000	8,000
Pickup	5	187,500	160,000	2	70,000	4 167,500	680,000
Sedan	2	64,000	-	-	-	3 114,000	178,000

## Parks & Recreation (continued)

### Capital Program Detail (continued)

Description	2020		2021		2022		2023		2024		Total Cost
	Qty		Qty		Qty		Qty		Qty		
Showmobile	-		-		-		-		140,000		140,000
Slide, Water	-		25,000		-		-		-		25,000
Snowblower	-		-		-		-	1	45,000		45,000
Snowcat, Groomer	-		-		250,000		-		-		250,000
Snowmaker, Portable	-		-		-	2	70,000	2	78,000		148,000
Sprayer	2	32,000	16,000		-		-		-		48,000
Stump Cutter	-		-		-		-		65,000		65,000
Stump Grinder, Self Propelled	-		-		-	1	20,000		-		20,000
SUV	-		-		-	1	47,000		-		47,000
Sweeper, Turf	-		-		-		-		40,000		40,000
Tank, Holding	-		-		-		-		37,115		37,115
Toolcat	-		-		-		-		90,000		90,000
Tow, Bleacher	-		-		-		-		55,000		55,000
Tractor	-		-		-	2	155,000	2	325,000		480,000
Trailer, Tandem	-		-		-		-	1	14,000		14,000
Truck	1	43,500	67,000		-	3	153,000	4	156,000		419,500
Truck, 1 Ton	1	106,000	43,500		-		-		-		149,500
Truck, 2 Ton	-		-		-		-	1	145,000		145,000
Truck, Flatbed	-		-		-		-	2	320,000		320,000
Utility Vehicle, Heavy Duty	3	104,000	84,000		20,000		-		-		208,000
Utility Vehicle, Mid Duty	4	48,000	60,000		43,500	5	83,000	8	95,000		329,500
Van	-		31,200		-		-		-		31,200
Video Display System	-		-		-	1	21,000		-		21,000
Washing Machine	-		-		-	1	8,100		-		8,100
Wood Chipper	-		-		-		-	2	65,000		65,000
Zamboni Tow	-		-		-	1	20,000		-		20,000
Zoo Animal Restraints	-		-		-	1	21,000		-		21,000
Zoo Blood Analysis System	1	20,000	-		-		-		-		20,000
Zoo Blood Chemistry Analyzer	1	12,000	-		-		-		-		12,000
Zoo Endoscope Diagnostic Systems	-		42,000		-		-		-		42,000
Zoo Generator	-		-		-		-	1	9,000		9,000
Zoo Indoor Play Structure	-		-		-		-	1	22,000		22,000
Zoo Lift, Scissor	-		-		-		-	1	18,000		18,000
Zoo Phone System	-		-		25,000		-		-		25,000
Zoo Pickup	-		34,000		-		-		-		34,000
Zoo Utility Vehicle, Mid Duty	3	45,000	-		-		-		-		45,000
Zoo, Van, Mini	-		25,200		-		-		-		25,200
Zoo X-Ray, Portable	-		58,000		-		-		-		58,000
<b>Total Other Capital Equipment Program</b>		<b>1,087,500</b>	<b>1,086,400</b>		<b>943,500</b>		<b>1,557,936</b>		<b>2,653,115</b>		<b>7,328,451</b>
<b>Total Capital Program</b>		<b>\$5,281,500</b>	<b>\$5,725,900</b>		<b>\$5,190,500</b>		<b>\$8,177,936</b>		<b>\$7,690,115</b>		<b>\$ 32,065,951</b>



## Parks & Recreation (continued)

### Outcome Based Indicators

#### Provide recreational opportunities for all ages.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Number of youth programs <sup>1</sup>	107	150	138	150	150
2) Number of adult programs	94	75	75	75	75
3) Number of senior programs	20	20	17	20	20
4) Number of family programs <sup>2</sup>	107	45 <sup>2</sup>	73	50	50

<sup>1</sup> Includes toddler, preschool, early grade school, & tween/teen

<sup>2</sup> Prior to 2017 the number of adaptive programs was being measured

#### Provide a safe, functional and aesthetically pleasing park system for citizens and guests.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Complete a comprehensive site evaluation for 50% of park areas	N/A*	N/A*	N/A*	N/A*	Yes
2) Annually update the department operations grounds maintenance manual	Yes	Yes	Yes	Yes	Yes
3) Developed park acres as percentage of city limits area	5%	5%	5%	5%	5%
4) Total park acres as a percentage city limits area	7%	7%	7%	8%	8%
5) Mow all general park areas once a week	No	No	No	No	No
6) Remove graffiti within 24 hours of notification	Yes	Yes	Yes	Yes	Yes
7) Inspect every park every day from Memorial Day - Labor Day for litter	Yes	Yes	Yes	Yes	Yes

\* Each park site is evaluated once every 5 years through a 2-year process. The next evaluation is scheduled for 2020.

#### Maintain and improve the health, safety and beauty of the urban forest.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Maintain 97% percent compliance after receiving Project TRIM notification	96%	97%	97%	97%	97%

#### Enhance customer service and user satisfaction.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Percent of pool days reaching capacity	1%	5%	5%	5%	5%
2) Maintain accreditation by National Recreation & Parks Association	Yes	Yes	Yes	Yes	Yes
3) Percentage of residents rating recreational opportunities as good or excellent	75%	73%	73%	75%	75%
4) Percentage of residents rating the quality of City parks as good or excellent	92%	93%	88%	93%	90%

## Parks & Recreation (continued)

### Staffing

	2017	2018	2019	Budget
				2020
<b>Year-end Fulltime Positions</b>	74	75	77	78
2018 - Moved 1 from Economic Development for EAB				
2019 - Added 1 Caretaker and 1 Service worker for EAB				
2020 - Added 1 Service Worker for Bike Trails				
				Budget
	2017	2018	2019	2020
<b>Part-time FTE's</b>	133.0	132.0	147.3	147.3

### Statistics

	2015	2016	2017	2018
City Limits Area (Square Miles)	76	78	78	79
Undeveloped Park Acres	193	193	205	364
Non-Park Land Acres Maintained	1,960	1,986	1,986	1,986
Developed Park Acres (not including Golf Courses)	2,470	2,470	2,470	2,470
Developed Parks	80	80	80	80
Playground Structures	68	72	72	72
Restrooms	48	48	48	48
Shelters	61	65	65	65
Paved Trail Miles	28	29	29	29
Family Aquatic Centers (outdoor/indoor)	3 / 0	3 / 1 <sup>A</sup>	3 / 1 <sup>A</sup>	3 / 1 <sup>A</sup>
Traditional Swimming Pools	2	2	2	2
Wading Pool	1	1	1	1
Spray Park	1	1	1	1
Athletic Fields (including baseball, softball, soccer, football, rugby)	180	180	180	180
Basketball Courts (outdoor/indoor)	23 / 18	24 / 18	24 / 18	24 / 18
Ice Skating Rinks	6	6	6	6
Hockey Rinks (outdoor/indoor)	2 / 0	2 / 0	2 / 0	2 / 0
Tennis Courts	41	40	40	40
Recreation Programs Offered for Youth	130	131	107	138
Recreation Programs Offered for Adults	65	84	94	75
Recreation Programs Offered for Seniors	21	14	20	17
City Sponsored Athletic Participants	7,363	8,251	6,450	5,320
Non-City Sponsored Athletic Participants	24,700	26,030	23,659	23,565
Aquatics Season Passes Sold at Full Price	6,260	6,451	5,372	5,141
Free Swimming Passes Issued	2,423	2,419	2,194	2,265
Reduced Swimming Passes Issued	666	175 <sup>B</sup>	536	495
Value of Free/Reduced Swimming Passes Issued	\$186,933	\$206,123	\$192,810	\$244,390
Days Pools Reached Capacity	12	2	1	4
Annual Community Center Attendance	225,161	233,972	215,637	204,220
Shelter Reservation Attendees	125,824	136,475	43,492	55,036
Golf Rounds Played	91,412 <sup>C</sup>	85,719 <sup>C</sup>	92,081	75,850
Properties Inspected for Tree Ordinance Violations	11,533	9,503	10,855	12,556
Properties Brought into Compliance for Tree Ordinance Violations	4,915	2,987	3,354	3,020
Total Department Participation/Attendance	2,868,368	2,962,238	2,602,648	2,768,655

A - Midco Aquatic Center opened in October 2016.

B - A more accurate way of counting passes was implemented with new software.

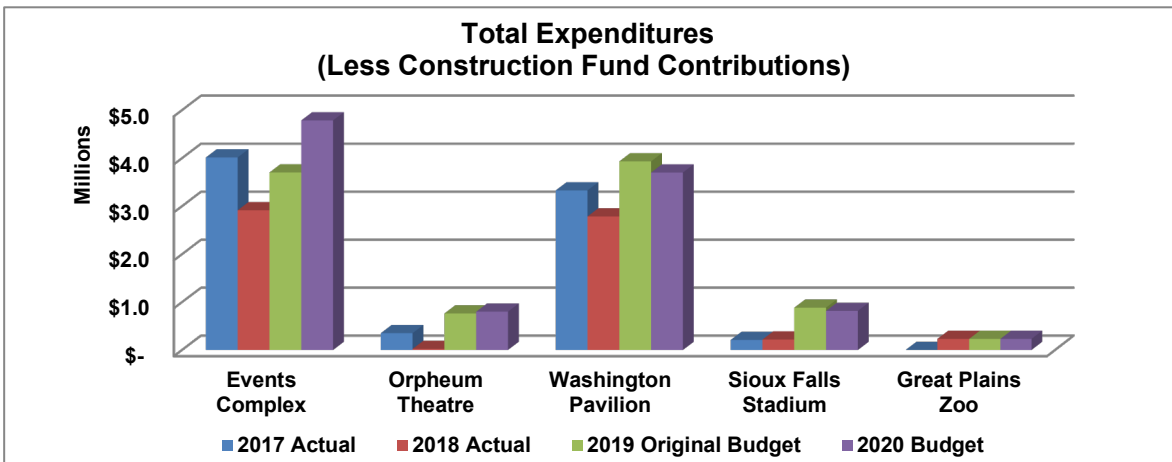
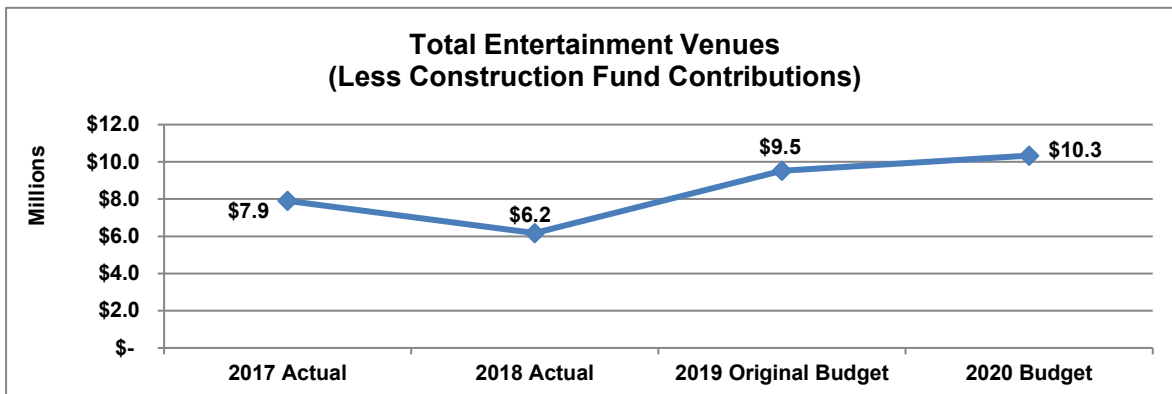
C - Nine holes closed at Elmwood Golf Course due to renovations from 2013-2016.

## Entertainment Venues

Provide entertainment options including family shows, community theatre, arts & science exhibits, big-name concerts, sporting events, conventions, trade shows, banquets and meetings. Management companies provide the overall management and promotion of the following facilities: Washington Pavilion, Orpheum Theatre, Sioux Falls Stadium, and the Events Complex (Denny Sanford PREMIER Center, Sioux Falls Convention Center and the Sioux Falls Arena).

### Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Entertainment Tax	\$ 7,463,516	\$ 8,048,978	\$ 7,841,170	\$ 8,705,775	\$ 864,605	11.0%
Other Revenue	675,919	1,133,856	70,000	50,000	(20,000)	-28.6%
Entertainment Fund Contribution	-	-	1,602,850	1,580,218	(22,632)	-1.4%
Construction Fund Contribution	1,738,182	479,362	-	-	-	
<b>Total Sources</b>	<b>\$ 9,877,617</b>	<b>\$ 9,662,195</b>	<b>\$ 9,514,020</b>	<b>\$ 10,335,993</b>	<b>\$ 821,973</b>	<b>8.6%</b>
<b>Expenditures</b>						
<b>Entertainment Venues</b>						
Events Complex	\$ 5,752,747	\$ 3,393,669	\$ 3,701,255	\$ 4,785,855	\$ 1,084,600	29.3%
Orpheum Theatre	351,289	22,362	763,681	801,039	37,358	4.9%
Washington Pavilion	3,328,302	2,785,528	3,932,773	3,700,923	(231,850)	-5.9%
Sioux Falls Stadium	210,078	218,343	884,581	816,446	(68,135)	-7.7%
Great Plains Zoo	-	231,730	231,730	231,730	-	0.0%
<b>Total Entertainment Venues</b>	<b>\$ 9,642,417</b>	<b>\$ 6,651,633</b>	<b>\$ 9,514,020</b>	<b>\$ 10,335,993</b>	<b>\$ 821,973</b>	<b>8.6%</b>



## Entertainment Venues (continued)

### Operating Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Events Complex</b>						
Property Insurance	\$ 109,155	\$ 144,573	\$ 109,155	\$ 109,155	\$ -	0.0%
Operating Contract	-	-	-	-	-	-
Professional Services	81,241	6,500	-	150,000	150,000	
Rentals	58	30	-	-	-	
Repair & Maintenance	206,560	403,073	1,075,000	1,340,000	265,000	24.7%
Supplies & Materials	10,588	33,600	40,000	175,000	135,000	337.5%
Total Other Operating	407,601	587,776	1,224,155	1,774,155	550,000	44.9%
Capital Buildings	4,927,446	2,484,262	1,390,000	2,520,000	1,130,000	81.3%
Capital Equipment	417,700	321,631	1,087,100	491,700	(595,400)	-54.8%
Total Capital	5,345,146	2,805,893	2,477,100	3,011,700	534,600	21.6%
<b>Total Events Complex</b>	<b>\$ 5,752,747</b>	<b>\$ 3,393,669</b>	<b>\$ 3,701,255</b>	<b>\$ 4,785,855</b>	<b>\$ 1,084,600</b>	<b>29.3%</b>
<b>Orpheum Theatre</b>						
Property Insurance	\$ 6,039	\$ 7,999	\$ 6,039	\$ 6,039	\$ -	0.0%
Operating Contract	-	-	606,642	345,000	(261,642)	-43.1%
Rentals	-	-	-	100,000	100,000	
Repair & Maintenance	36,333	1,164	45,000	50,000	5,000	11.1%
Supplies & Materials	-	-	5,000	15,000	10,000	200.0%
Total Operating	42,372	9,163	662,681	516,039	(146,642)	-22.1%
Capital Buildings	308,917	13,200	66,000	210,000	144,000	218.2%
Capital Equipment	-	-	35,000	75,000	40,000	114.3%
Total Capital	308,917	13,200	101,000	285,000	184,000	182.2%
<b>Total Orpheum Theatre</b>	<b>\$ 351,289</b>	<b>\$ 22,362</b>	<b>\$ 763,681</b>	<b>\$ 801,039</b>	<b>\$ 37,358</b>	<b>4.9%</b>
<b>Washington Pavilion</b>						
Property Insurance	\$ 71,103	\$ 94,174	\$ 71,103	\$ 71,103	\$ -	0.0%
Operating Contract	1,670,760	1,670,760	1,724,000	1,750,000	26,000	1.5%
Professional Services	16,437	1,180	-	-	-	
Rentals	32,020	70,605	300,000	300,000	-	0.0%
Repair & Maintenance	246,338	99,937	440,000	226,000	(214,000)	-48.6%
Supplies & Materials	136,600	105,693	30,000	100,000	70,000	233.3%
Other	-	-	2,170	2,170	-	0.0%
Total Operating	2,173,257	2,042,349	2,567,273	2,449,273	(118,000)	-4.6%
Capital Buildings	625,527	274,725	986,500	584,250	(402,250)	-40.8%
Capital Imprv Other Than Buildings	17,270	-	-	-	-	
Capital Equipment	512,248	468,454	379,000	667,400	288,400	76.1%
Total Capital	1,155,045	743,179	1,365,500	1,251,650	(113,850)	-8.3%
<b>Total Washington Pavilion</b>	<b>\$ 3,328,302</b>	<b>\$ 2,785,528</b>	<b>\$ 3,932,773</b>	<b>\$ 3,700,923</b>	<b>\$ (231,850)</b>	<b>-5.9%</b>
<b>Sioux Falls Stadium</b>						
Property Insurance	\$ 6,970	\$ 9,232	\$ 6,970	\$ 6,970	\$ -	0.0%
Operating Contract	-	-	265,611	302,476	36,865	13.9%
Rentals	-	647	1,000	-	(1,000)	-100.0%
Repair & Maintenance	173,981	208,174	601,000	415,000	(186,000)	-30.9%
Supplies & Materials	376	-	10,000	20,000	10,000	100.0%
Utilities	14,751	290	-	-	-	
Total Operating	196,078	218,343	884,581	744,446	(140,135)	-15.8%
Capital Buildings	14,000	-	-	-	-	
Capital Equipment	-	-	-	72,000	72,000	
Total Capital	14,000	-	-	72,000	72,000	
<b>Total Sioux Falls Stadium</b>	<b>\$ 210,078</b>	<b>\$ 218,343</b>	<b>\$ 884,581</b>	<b>\$ 816,446</b>	<b>\$ (68,135)</b>	<b>-7.7%</b>

**Entertainment Venues (continued)**

**Operating Budget by Category**

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Great Plains Zoo*</b>						
Operating Contract	\$ -	\$ 231,730	\$ 231,730	\$ 231,730	\$ -	0.0%
Total Operating	-	231,730	231,730	231,730	-	0.0%
<b>Total Great Plains Zoo</b>	<b>\$ -</b>	<b>\$ 231,730</b>	<b>\$ 231,730</b>	<b>\$ 231,730</b>	<b>\$ -</b>	<b>0.0%</b>

\*Zoo Operating Support includes \$1,489,091 for management: Parks' General Fund Budget \$1,257,361 and Entertainment Tax Fund \$231,730.

## Entertainment Venues (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Events Complex</b>							
<b>Capital Improvements Program</b>							
Arena Building Improvements	13001	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Convention Center Building Improve	13005	1,435,000	1,175,000	785,000	350,000	350,000	4,095,000
Event Center Improvements	13014	885,000	25,000	950,000	-	-	1,860,000
<b>Other Capital Equipment Program</b>							
	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	
Arena Ice Machine	3	30,000	-	-	-	-	30,000
Arena Pickup	2	41,200	-	-	-	-	41,200
Arena Scrubber, Floor	-	-	18,000	-	-	-	18,000
Arena Spotlights	2	30,000	-	-	-	-	30,000
Arena Truck	-	-	-	-	47,500	-	47,500
Convention Center Chairs, Banquet	-	-	275,000	-	-	-	275,000
Convention Center Charboiler	10,500	-	-	-	-	-	10,500
Convention Center Convection Oven	-	-	2	30,000	-	-	30,000
Convention Center Dance Floor, Portable	-	-	-	60,000	-	-	60,000
Convention Center Dishwasher Machine	130,000	-	-	-	-	-	130,000
Convention Center Fryer	-	-	15,000	-	-	-	15,000
Convention Center Griddle	-	-	-	10,500	-	-	10,500
Convention Center Ice Machine	-	-	-	16,000	-	-	16,000
Convention Center Mixer, 40 quart	-	-	-	-	13,000	-	13,000
Convention Center Refrigerator/Freezer	-	-	-	15,000	-	-	15,000
Convention Center Scrubber, Riding	-	-	18,000	-	-	-	18,000
Convention Center Skillet, Tilting	-	-	-	18,000	-	-	18,000
Convention Center Sound System	-	-	-	128,000	-	-	128,000
Convention Center Steamer Oven	-	-	55,000	-	-	-	55,000
Convention Center Tables, Banquet	-	-	-	190,000	-	-	190,000
Convention Center Trash Cans	60,000	-	-	-	-	-	60,000
Convention Center Vertical Lift	-	-	-	20,000	-	-	20,000
Event Center AV Equipment	-	-	-	-	100,000	-	100,000
Event Center Beer Keg Storage	20,000	-	-	-	-	-	20,000
Event Center Chair Replacements	-	-	-	300,000	-	-	300,000
Event Center Concession Equipment	-	-	-	-	-	100,000	100,000
Event Center Crowd Control Barriers	35,000	-	-	-	-	-	35,000
Event Center Ext Video Board Refurbishment	-	-	-	-	500,000	-	500,000
Event Center Fire Suppression System	-	-	-	-	-	100,000	100,000
Event Center Front End Video Equipment	50,000	500,000	-	-	-	-	550,000
Event Center Ice Machine	25,000	-	-	-	-	-	25,000
Event Center Marquee Refurbishment	-	-	-	-	500,000	-	500,000
Event Center Pipe and Drape	-	-	50,000	-	-	-	50,000
Event Center Scrubber, Floor	-	-	18,000	-	-	-	18,000
Event Center Security System	-	-	-	-	200,000	-	200,000
Event Center Servers, Switches, Blades	-	-	-	-	-	200,000	200,000
Event Center Trash Cans	60,000	-	-	-	-	-	60,000
Event Center Video Board System	-	-	-	-	4,000,000	-	4,000,000
Event Center Zamboni	-	-	150,000	-	-	-	150,000
<b>Total Events Complex</b>		<b>3,011,700</b>	<b>2,299,000</b>	<b>2,522,500</b>	<b>5,710,500</b>	<b>750,000</b>	<b>14,293,700</b>
<b>Sioux Falls Stadium</b>							
<b>Other Capital Equipment Program (OCEP)</b>							
	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	
Coolers, Reach-In	3	36,000	-	-	-	-	36,000
Fryers	3	36,000	-	-	-	-	36,000
Washing Machine	-	-	-	-	9,000	-	9,000
<b>Total Sioux Falls Stadium</b>		<b>72,000</b>	<b>-</b>	<b>-</b>	<b>9,000</b>	<b>-</b>	<b>81,000</b>
<b>Orpheum</b>							
<b>Capital Improvements Program</b>							
Orpheum Building Improvements	13002	210,000	35,000	350,000	-	-	595,000
<b>Other Capital Equipment Program (OCEP)</b>							
	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	
Orpheum Security System	-	75,000	-	-	-	-	75,000
Orpheum Sound System	-	-	-	150,000	-	-	150,000
<b>Total Orpheum</b>		<b>285,000</b>	<b>35,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>820,000</b>

## Entertainment Venues (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Washington Pavilion</b>							
Washington Pavilion Building Improvements	13003	584,250	377,500	550,000	100,000	-	1,611,750
<b>Other Capital Equipment Program (OCEP)</b>							
	Qty	Qty	Qty	Qty	Qty	Qty	
Chairs, Banquet	-	-	-	-	60,000	-	60,000
Communication Equipment	-	20,000	-	-	-	-	20,000
Cooler, Walk-in	40,000	-	-	-	-	-	40,000
Floor Scrubber	9,400	-	15,000	-	-	-	24,400
HVAC System - Art Storage	-	-	-	-	-	205,000	205,000
KSDC Exhibits	400,000	-	-	-	500,000	500,000	1,400,000
Laminator/Printer	-	-	-	-	14,000	-	14,000
Lighting System - Phase IV (MWS Hall)	-	50,000	-	-	-	-	50,000
Network Equipment	100,000	-	-	-	100,000	-	200,000
Pickup	25,000	-	-	-	-	-	25,000
Projection System	70,000	-	-	-	-	-	70,000
Sound System - Belbas	-	-	-	-	140,000	-	140,000
Sound System - Great Hall	-	-	700,000	-	-	-	700,000
Stage Extensions	-	-	-	-	30,000	-	30,000
Stage Lights, LED	-	-	-	-	30,000	-	30,000
Stage Riggings -Steel Kits	-	-	-	-	20,000	-	20,000
Theatrical System & Lighting Controls	-	275,000	-	-	-	-	275,000
Ticketing System	-	-	-	-	-	285,000	285,000
Van	23,000	-	-	-	-	-	23,000
<b>Total Washington Pavilion</b>		<b>1,251,650</b>	<b>722,500</b>	<b>1,265,000</b>	<b>994,000</b>	<b>990,000</b>	<b>5,223,150</b>
<b>Total Entertainment Venues Capital Program</b>		<b>\$4,620,350</b>	<b>\$3,056,500</b>	<b>\$4,287,500</b>	<b>\$6,713,500</b>	<b>\$1,740,000</b>	<b>\$ 20,417,850</b>

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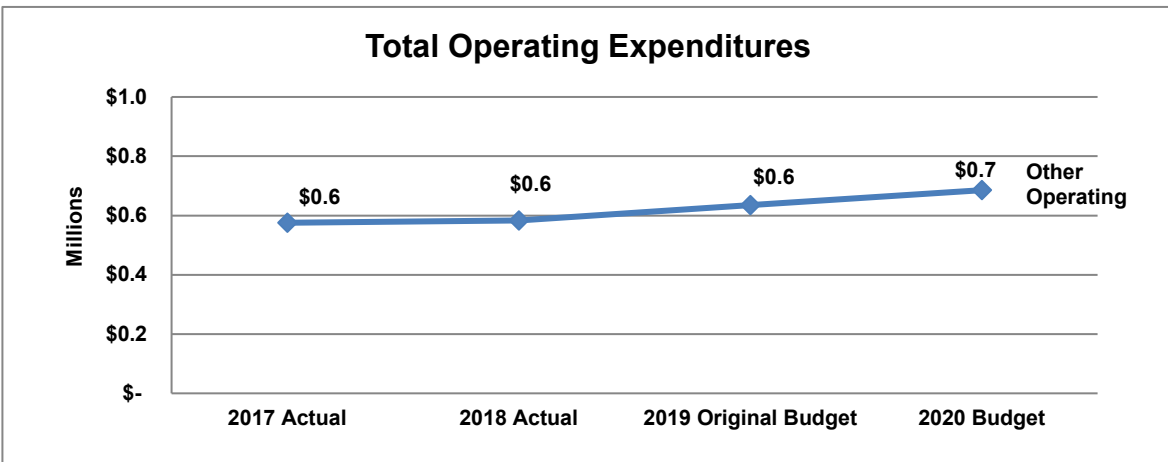


# Siouxland Museum

The Old Courthouse Museum and the Pettigrew Home and Museum are operated under joint City and Minnehaha County agreement. These two facilities are the best ways to experience history in the region. Interactive exhibits, special programs and speakers, and hands-on activities allow our visitors the opportunity to open their mind to the past and bring history into their lives. Whether student, teacher, or parent, all ages can enjoy what the museums have to offer.

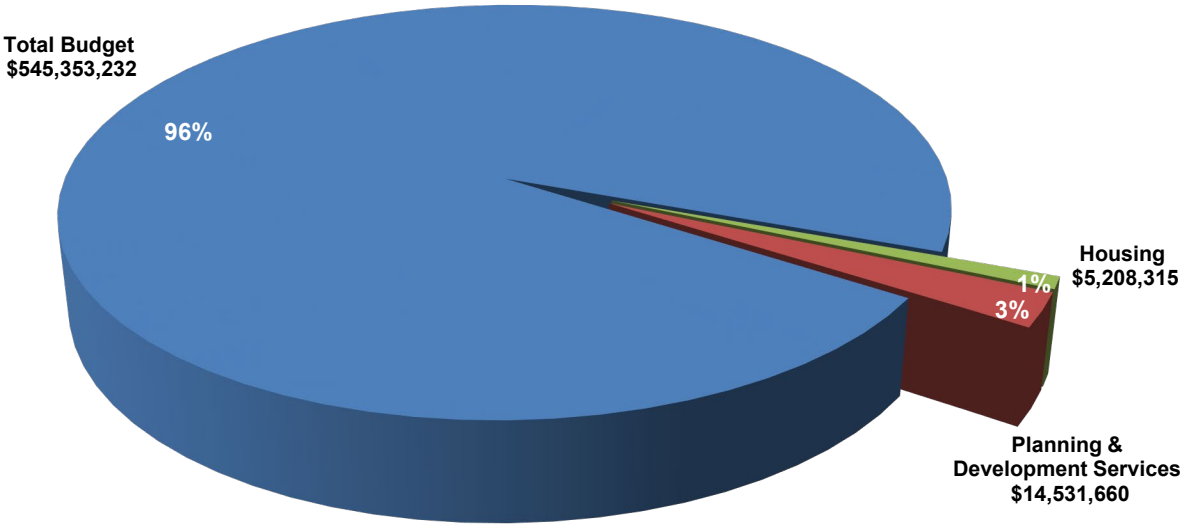
## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 575,582	\$ 582,848	\$ 635,672	\$ 685,491	\$ 49,819	7.8%
Capital Fund Contribution	-	1,135,809	-	-	-	
<b>Total Sources</b>	<b>\$ 575,582</b>	<b>\$ 1,718,657</b>	<b>\$ 635,672</b>	<b>\$ 685,491</b>	<b>\$ 49,819</b>	<b>7.8%</b>
<b>Expenditures</b>						
Professional Services	\$ 575,582	\$ 582,848	\$ 635,419	\$ 685,225	\$ 49,806	7.8%
Utilities	-	-	253	266	13	5.1%
Total Other Operating	575,582	582,848	635,672	685,491	49,819	7.8%
Capital	-	1,135,809	-	-	-	
<b>Total Expenditures</b>	<b>\$ 575,582</b>	<b>\$ 1,718,657</b>	<b>\$ 635,672</b>	<b>\$ 685,491</b>	<b>\$ 49,819</b>	<b>7.8%</b>



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# Urban & Economic Development



Planning & Development Services .....	75
Housing .....	81

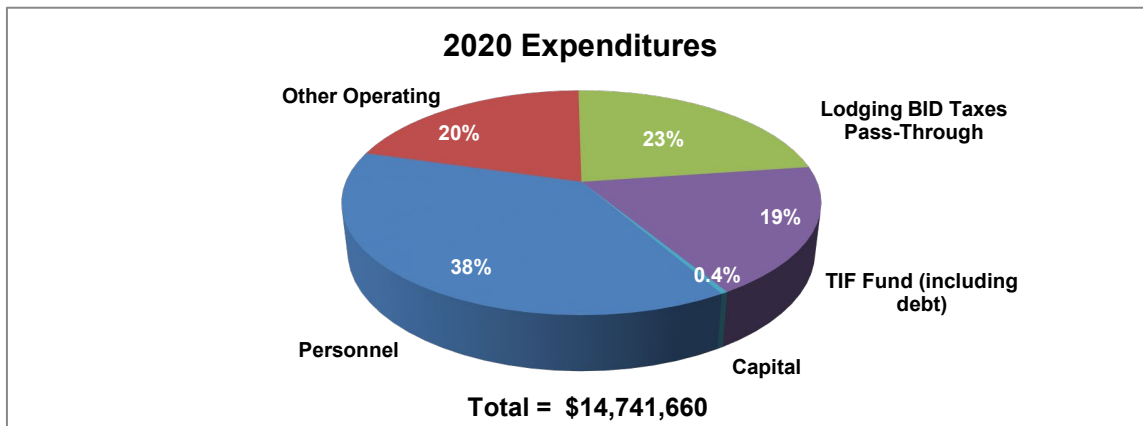
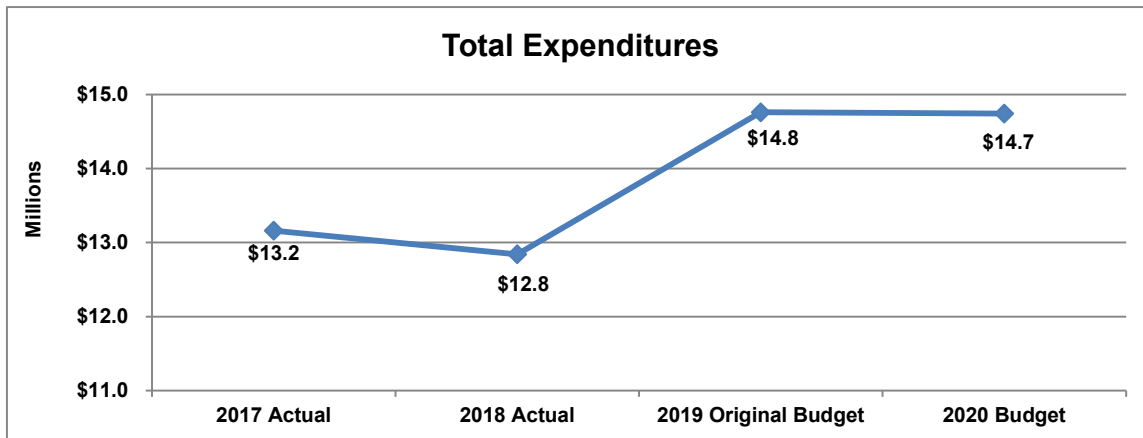


# Planning & Development Services

The City of Sioux Falls Planning and Development Services Department facilitates the orderly, efficient, and unified development of Sioux Falls in an aesthetically attractive manner for the benefit of all residents while maintaining services and quality of life and ensuring occupancy of safe buildings. The Department, in collaboration with community partners, contributes toward shaping an economically vibrant City through the promotion of suitable living environments and harmonious interaction among land uses, preservation of neighborhoods, and attainment of development which is compatible and sustainable with the environment.

## Budget Overview

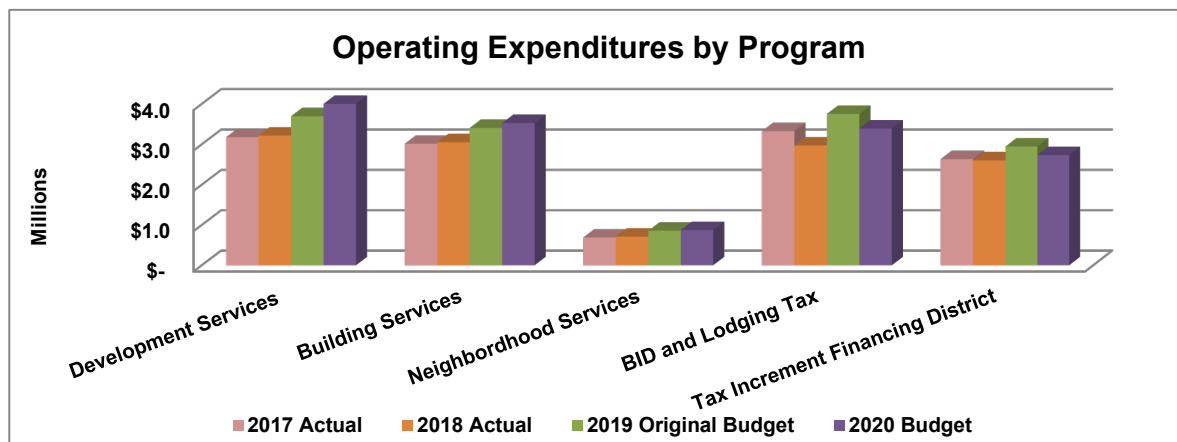
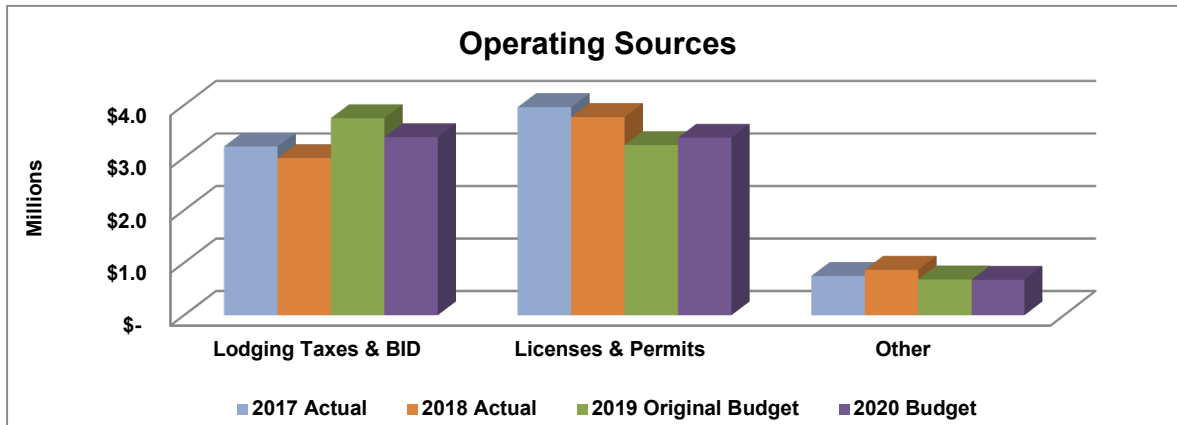
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
General Fund Contribution	\$ 2,284,438	\$ 2,317,779	\$ 4,032,908	\$ 4,512,522	\$ 479,614	11.9%
Departmental Revenues	4,708,537	4,637,742	3,922,380	4,052,345	129,965	3.3%
Main Street BID & Hilton BID	255,749	250,137	257,000	259,670	2,670	1.0%
Lodging & Occupational Tax (CVB)	2,955,485	2,739,950	3,494,442	3,130,923	(363,519)	-10.4%
Total Operating	10,204,209	9,945,608	11,706,730	11,955,460	248,730	2.1%
TIF Fund Contribution	2,631,501	2,602,352	2,944,500	2,732,000	(212,500)	-7.2%
Capital Funds Contributions	325,458	292,615	110,000	54,200	(55,800)	-50.7%
<b>Total Sources</b>	<b>\$ 13,161,168</b>	<b>\$ 12,840,575</b>	<b>\$ 14,761,230</b>	<b>\$ 14,741,660</b>	<b>\$ (19,570)</b>	<b>-0.1%</b>
<b>Expenditures</b>						
Personnel	\$ 5,097,695	\$ 5,051,768	\$ 5,200,820	\$ 5,571,972	\$ 371,152	7.1%
Other Operating	1,901,505	1,934,096	2,754,468	2,992,895	238,427	8.7%
Lodging & Bid Taxes Pass-Through	3,205,009	2,959,744	3,751,442	3,390,593	(360,849)	-9.6%
Total Operating	10,204,209	9,945,608	11,706,730	11,955,460	248,730	2.1%
TIF Fund (including debt)	2,631,501	2,602,352	2,944,500	2,732,000	(212,500)	-7.2%
Capital	325,458	292,615	110,000	54,200	(55,800)	-50.7%
<b>Total Expenditures</b>	<b>\$ 13,161,168</b>	<b>\$ 12,840,575</b>	<b>\$ 14,761,230</b>	<b>\$ 14,741,660</b>	<b>\$ (19,570)</b>	<b>-0.1%</b>



# Planning & Development Services (continued)

## Operating Budget by Source and Program

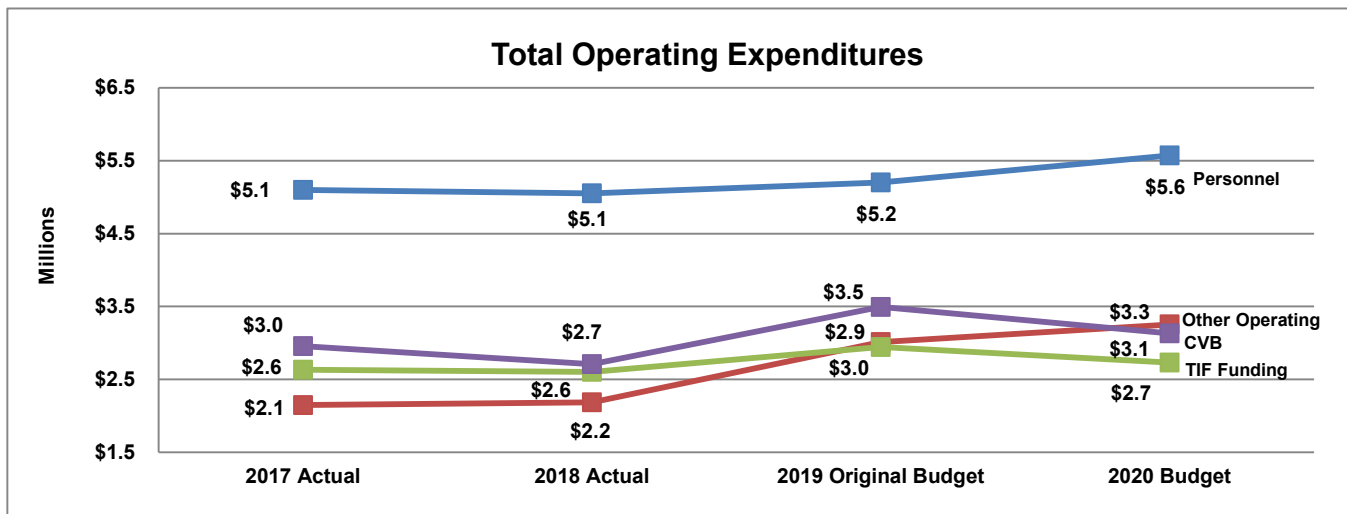
Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
General Fund Contribution	\$ 2,284,438	\$ 2,317,779	\$ 4,032,908	\$ 4,512,522	\$ 479,614	11.9%
TIF Fund Contribution	2,631,501	2,602,352	2,944,500	2,732,000	(212,500)	-7.2%
Departmental						
Lodging & Occupational Tax (CVB)	2,955,485	2,739,950	3,494,442	3,130,923	(363,519)	-10.4%
Main Street BID & Hilton BID	255,749	250,137	257,000	259,670	2,670	1.0%
Licenses & Permits	3,961,604	3,772,294	3,240,725	3,378,725	138,000	4.3%
Intergovernmental	199,079	291,343	210,275	202,240	(8,035)	-3.8%
Charges for Goods & Services	406,747	371,148	351,380	351,380	-	0.0%
Fines & Forfeitures	107,339	192,642	120,000	120,000	-	0.0%
Miscellaneous Revenue	33,768	10,314	-	-	-	-
Total Departmental Sources	7,919,771	7,627,828	7,673,822	7,442,938	(230,884)	-3.0%
<b>Total Operating Sources</b>	<b>\$ 12,835,710</b>	<b>\$ 12,547,960</b>	<b>\$ 14,651,230</b>	<b>\$ 14,687,460</b>	<b>\$ 36,230</b>	<b>0.2%</b>
<b>Expenditures</b>						
<b>By Program</b>						
Development Services	\$ 3,175,855	\$ 3,215,692	\$ 3,694,466	\$ 4,165,781	\$ 471,315	12.8%
Building Services	3,012,816	3,050,244	3,404,432	3,526,751	122,320	3.6%
Neighborhood Services	689,900	710,309	856,391	872,335	15,944	1.9%
BID and Lodging Tax	3,325,639	2,969,363	3,751,442	3,390,593	(360,849)	-9.6%
Tax Increment Financing District	2,631,501	2,602,352	2,944,500	2,732,000	(212,500)	-7.2%
<b>Total Operating Expenditures</b>	<b>\$ 12,835,710</b>	<b>\$ 12,547,960</b>	<b>\$ 14,651,230</b>	<b>\$ 14,687,460</b>	<b>\$ 36,230</b>	<b>0.2%</b>



# Planning & Development Services (continued)

## Operating Budget by Category

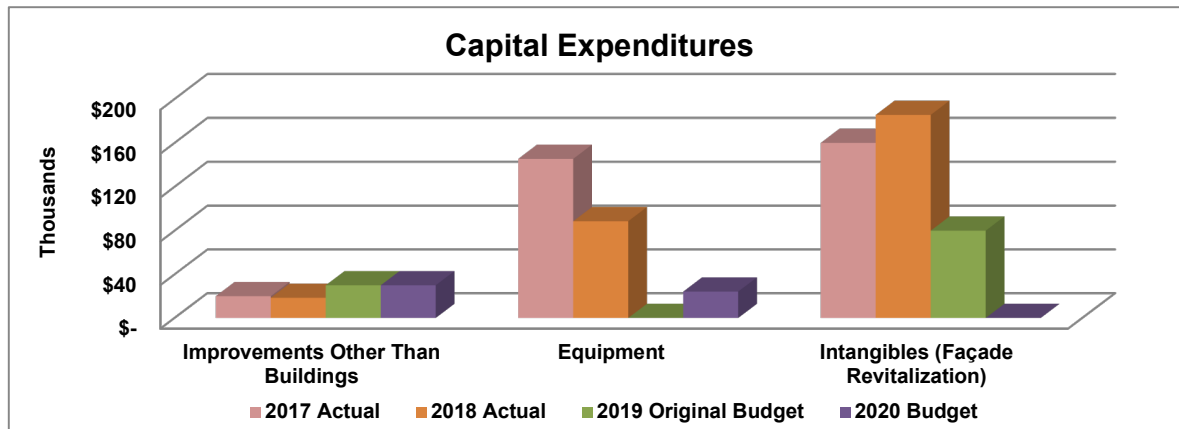
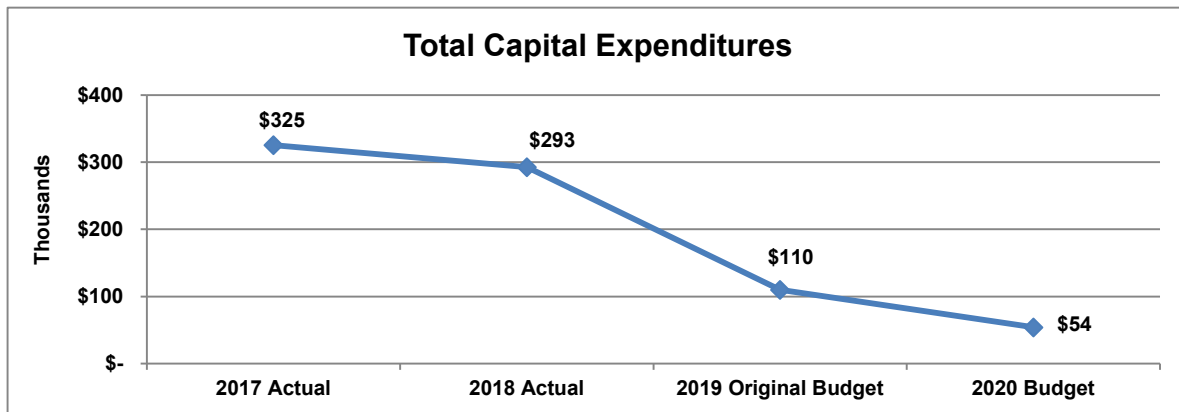
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Expenditures</b>						
Fulltime	\$ 3,448,214	\$ 3,495,868	\$ 3,556,387	\$ 3,765,555	\$ 209,168	5.9%
Overtime	12,666	10,369	15,000	15,000	-	0.0%
Part-time	16,392	37,147	25,440	40,640	15,200	59.7%
Eligible Leave Payout	104,423	54,304	78,151	132,000	53,849	68.9%
Deferred Compensation	60,455	60,426	54,967	65,432	10,465	19.0%
Wages	3,642,149	3,658,114	3,729,945	4,018,627	288,682	7.7%
OASI	257,482	258,400	261,754	278,918	17,164	6.6%
Pension	599,708	513,102	500,867	499,282	(1,585)	-0.3%
Insurance	537,590	609,375	699,086	765,497	66,411	9.5%
Workers' Comp & Unemployment	56,712	8,899	5,808	5,808	-	0.0%
Allowances	4,054	3,879	3,360	3,840	480	14.3%
Fringe Benefits	1,198,064	1,135,254	1,209,121	1,274,427	65,306	5.4%
Total Personnel	5,097,695	5,051,768	5,200,820	5,571,972	371,152	7.1%
Professional Services	327,130	356,776	457,483	496,445	38,962	8.5%
Rentals	373,098	407,611	407,700	439,402	31,702	7.8%
Repair & Maintenance	55,863	62,457	77,000	87,000	10,000	13.0%
Supplies & Materials	87,339	99,563	154,476	156,053	1,577	1.0%
Training & Education	37,837	28,818	57,962	58,698	736	1.3%
Utilities	62,828	56,984	59,847	60,297	450	0.8%
Other Current	-	-	-	5,000	5,000	
Convention & Visitors Bureau	2,958,117	2,708,714	3,494,442	3,130,923	(363,519)	-10.4%
Downtown Sioux Falls	343,583	334,081	337,000	337,000	-	0.0%
Forward Sioux Falls	400,000	400,000	400,000	400,000	-	0.0%
Hilton Hotel Occupancy Fee Program	77,811	79,030	85,000	87,670	2,670	3.1%
Neighborhood Programs	19,907	-	50,000	50,000	-	0.0%
SF Development Foundation	213,000	209,806	275,000	275,000	-	0.0%
Southeast Tech	-	-	-	150,000	150,000	
USD Discovery District	150,000	150,000	650,000	650,000	-	0.0%
Total Other Operating	5,106,514	4,893,840	6,505,910	6,383,488	(122,422)	-1.9%
TIF Funding (including debt)	2,631,501	2,602,352	2,944,500	2,732,000	(212,500)	-7.2%
<b>Total Operating Expenditures</b>	<b>\$ 12,835,710</b>	<b>\$ 12,547,960</b>	<b>\$ 14,651,230</b>	<b>\$ 14,687,460</b>	<b>\$ 36,230</b>	<b>0.2%</b>



# Planning & Development Services (continued)

## Capital Budget

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Sales Tax Contribution	\$ 325,458	\$ 292,615	\$ 110,000	\$ 54,200	\$ (55,800)	-50.7%
<b>Total Capital Sources</b>	<b>\$ 325,458</b>	<b>\$ 292,615</b>	<b>\$ 110,000</b>	<b>\$ 54,200</b>	<b>\$ (55,800)</b>	<b>-50.7%</b>
<b>Expenditures</b>						
Improvements Other Than Buildings	\$ 20,000	\$ 18,500	\$ 30,000	\$ 30,000	\$ -	0.0%
Equipment	145,458	88,605	-	24,200	24,200	
Intangibles (Façade Revitalization)	160,000	185,510	80,000	-	\$ (80,000)	-100.0%
<b>Total Capital Expenditures</b>	<b>\$ 325,458</b>	<b>\$ 292,615</b>	<b>\$ 110,000</b>	<b>\$ 54,200</b>	<b>\$ (55,800)</b>	<b>-50.7%</b>





**Planning & Development Services (continued)**

**Capital Program Detail**

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Capital Improvements Program</b>							
Sculpture Walk	16001	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
<b>Total Capital Improvements Program</b>		<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>150,000</b>
<b>Other Capital Equipment Program</b>							
Pickup	Qty 1	24,200	-	-	-	-	24,200
<b>Total Other Capital Equipment Program</b>		<b>24,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>24,200</b>
<b>Total Capital Program</b>		<b>\$ 54,200</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 174,200</b>

# Planning & Development Services (continued)

## Outcome Based Indicators

### Current and responsive planning for a well developed city.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Average days of submitted development plan application to Planning Commission Hearing	32 days	40 days	40 days	38 days	32 days
2) Completion of requested plans and reports	6 items	4 items	4 items	4 items	4 items

### Enhance the customer capabilities with responsive and efficient service.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Average days of non-residential request of inspection to actual inspection	2 days	2 days	2 days	2 days	2 days
2) Average days of residential application submittal to building permit	2 days	2 days	2 days	2 days	2 days

## Staffing

	2017	2018	2019	Budget 2020
<b>Year-end Fulltime Positions</b>	52	50	50	51

2018 Transferred Economic Development positions to Mayor (1) and Parks (1)  
2020 Added 1 Permit Technician

	2017	2018	Budget 2019	2020
<b>Part-time FTE's</b>	0.6	1.3	0.9	1.5

## Statistics

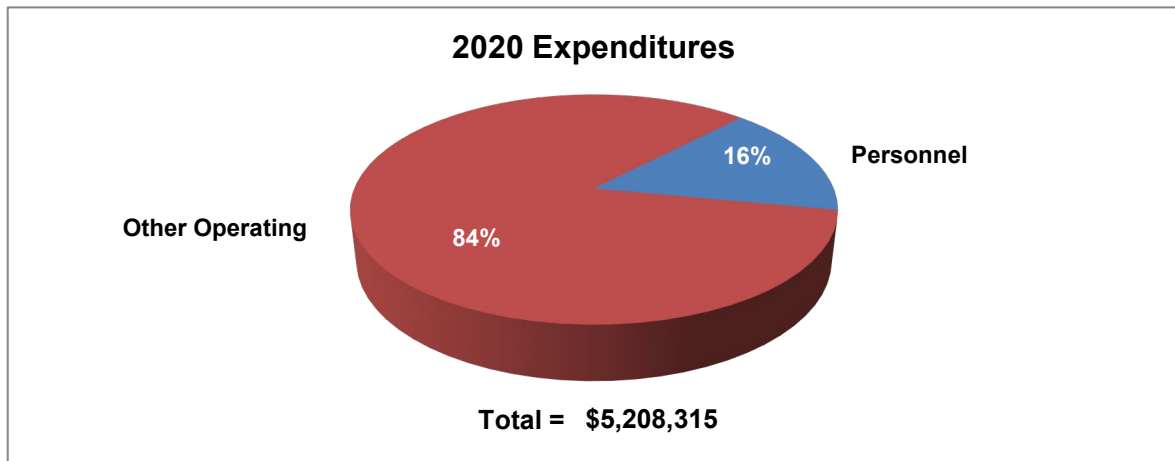
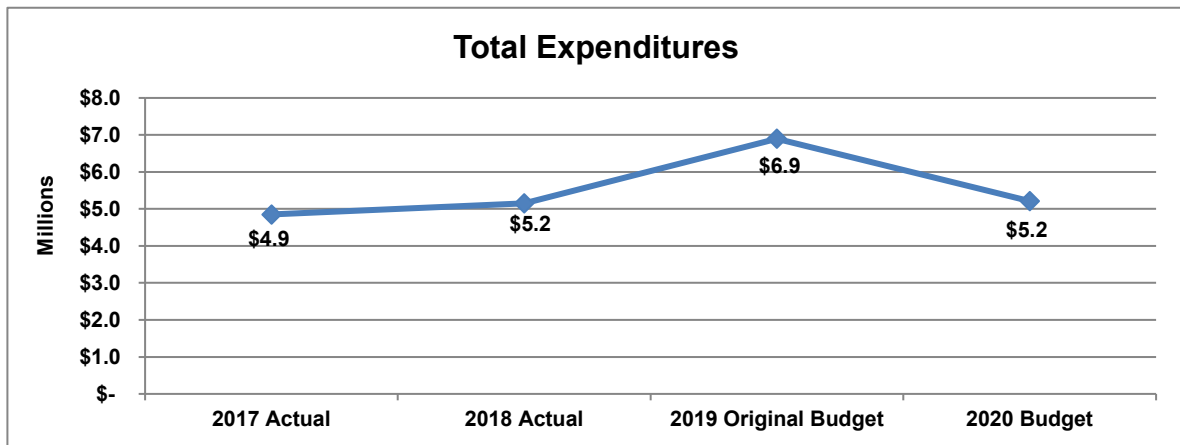
	2015	2016	2017	2018
City Population	169,800	173,300	178,500	187,200
MSA Population	250,250	256,200	261,412	267,500
City Square Miles	76.10	77.80	78.21	78.94
Annexations	8	10	10	6
Rezoning (acres)	1,019	1,062	816	1,088
Preliminary Plans (PP)	7	13	14	8
Plats (acres)	1,392	1,341	1,392	1,201
Building Permits	12,091	7,389	6,752	6,873
Planning Applications	138	150	142	129

# Housing

Taking care of today for a better tomorrow by strengthening and stabilizing neighborhoods to improve the quality of life in Sioux Falls by providing affordable housing programs and supportive community services to persons of low to moderate income.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Housing Fund Contribution	\$ 95,042	\$ 1,676,003	\$ 26,696	\$ 545,351	\$ 518,655	1942.8%
General Fund Contribution	948,740	886,740	933,576	1,035,227	101,651	10.9%
Departmental	3,807,329	2,587,718	5,934,879	3,627,737	(2,307,142)	-38.9%
<b>Total Sources</b>	<b>\$ 4,851,111</b>	<b>\$ 5,150,461</b>	<b>\$ 6,895,151</b>	<b>\$ 5,208,315</b>	<b>\$ (1,686,836)</b>	<b>-24.5%</b>
<b>Expenditures</b>						
Personnel	\$ 727,875	\$ 702,389	\$ 770,002	\$ 821,361	\$ 51,359	6.7%
Other Operating	4,123,236	4,448,072	6,125,149	4,386,954	(1,738,195)	-28.4%
<b>Total Expenditures</b>	<b>\$ 4,851,111</b>	<b>\$ 5,150,461</b>	<b>\$ 6,895,151</b>	<b>\$ 5,208,315</b>	<b>\$ (1,686,836)</b>	<b>-24.5%</b>



# Housing (continued)

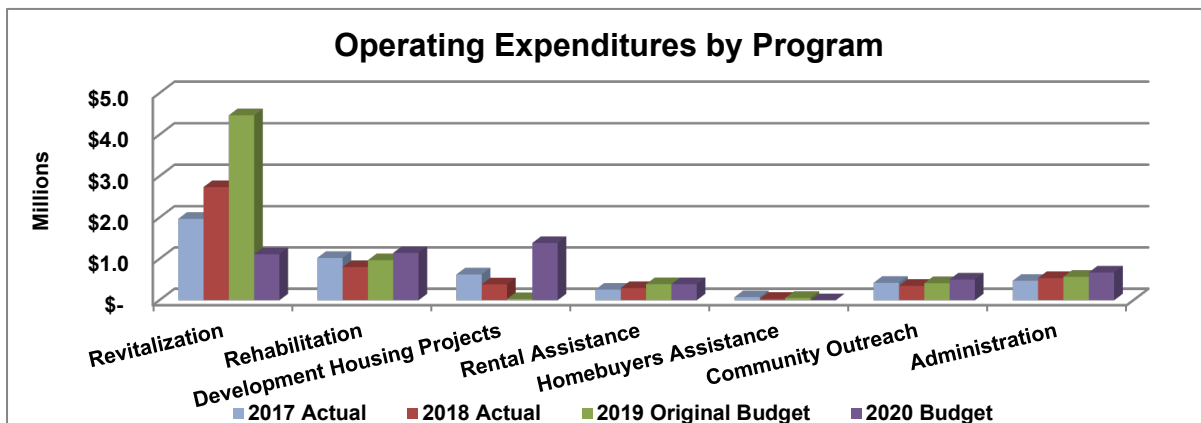
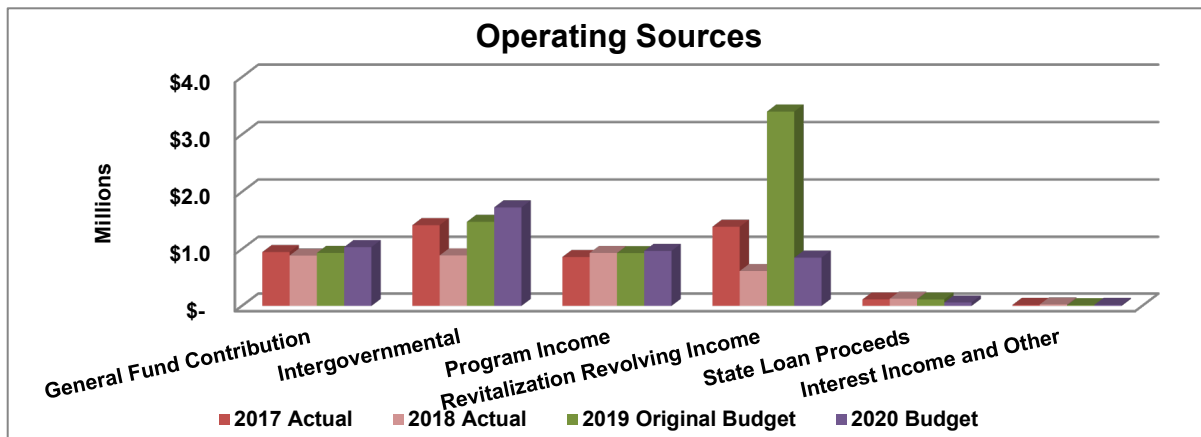
## Operating Budget by Source & Program

Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Housing Fund Contribution	\$ 95,042	\$ 1,676,003	\$ 26,696	\$ 545,351	\$ 518,655	1942.8%
General Fund Contribution	948,740	886,740	933,576	1,035,227	101,651	10.9%
Departmental						
Intergovernmental	1,420,908	889,262	1,479,000	1,730,368	251,368	17.0%
Program Income	861,331	932,690	930,123	968,591	38,468	4.1%
Revitalization Revolving Income	1,393,200	614,167	3,400,000	850,000	(2,550,000)	-75.0%
State Loan Proceeds	114,386	126,208	113,756	60,778	(52,978)	-46.6%
Interest Income and Other	17,504	25,391	12,000	18,000	6,000	50.0%
Total Departmental Sources	3,807,329	2,587,718	5,934,879	3,627,737	(2,307,142)	-38.9%
<b>Total Sources</b>	<b>\$ 4,851,111</b>	<b>\$ 5,150,461</b>	<b>\$ 6,895,151</b>	<b>\$ 5,208,315</b>	<b>\$ (1,686,836)</b>	<b>-24.5%</b>

### Expenditures

#### By Program

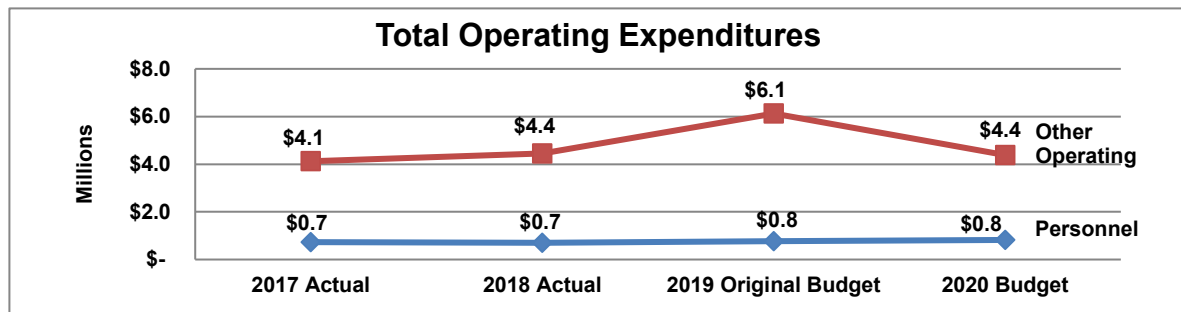
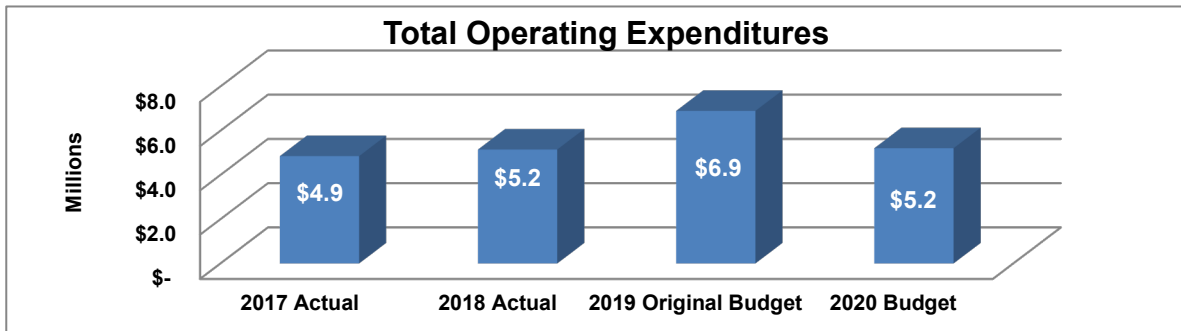
Revitalization	\$ 1,970,643	\$ 2,739,772	\$ 4,468,986	\$ 1,112,963	\$ (3,356,023)	-75.1%
Rehabilitation	1,026,214	805,134	969,285	1,145,855	176,570	18.2%
Development Housing Projects	625,000	385,000	30,000	1,386,126	1,356,126	4520.4%
Rental Assistance	257,802	296,272	390,000	390,000	-	0.0%
Homebuyers Assistance	76,410	36,535	55,439	-	(55,439)	-100.0%
Community Outreach	422,810	350,512	413,020	502,020	89,000	21.5%
Administration	472,232	537,236	568,421	671,351	102,930	18.1%
<b>Total Operating Expenditures</b>	<b>\$ 4,851,111</b>	<b>\$ 5,150,461</b>	<b>\$ 6,895,151</b>	<b>\$ 5,208,315</b>	<b>\$ (1,686,836)</b>	<b>-24.5%</b>



## Housing (continued)

### Operating Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Expenditures</b>						
Fulltime	\$ 492,883	\$ 478,148	\$ 503,688	\$ 546,510	\$ 42,822	8.5%
Overtime	-	94	1,504	1,504	-	0.0%
Eligible Leave Payout	455	5,322	24,503	11,500	(13,003)	-53.1%
Deferred Compensation	4,900	4,152	4,220	3,928	(292)	-6.9%
Wages	498,238	487,716	533,915	563,442	29,527	5.5%
OASI	34,740	33,944	35,615	38,702	3,087	8.7%
Pension	82,146	67,570	70,514	76,205	5,691	8.1%
Insurance	96,176	104,972	121,838	134,317	12,479	10.2%
Workers' Compensation	15,935	7,640	7,640	8,215	575	7.5%
Allowances	640	547	480	480	-	0.0%
Fringe Benefits	194,897	180,729	200,472	219,217	18,745	9.4%
Total Personnel Service	727,875	702,389	770,002	821,361	51,359	6.7%
Professional Services	3,936,742	4,325,246	6,085,142	4,329,231	(1,755,911)	-28.9%
Rentals	14,798	13,646	15,452	7,468	(7,984)	-51.7%
Repair and Maintenance	58	809	1,000	1,400	400	40.0%
Supplies & Materials	12,679	7,531	10,055	31,555	21,500	213.8%
Training & Education	5,815	11,830	13,000	16,800	3,800	29.2%
Utilities	494	446	500	500	-	0.0%
Miscellaneous Uncollectibles	152,651	88,564	-	-	-	0.0%
Total Other Operating	4,123,236	4,448,072	6,125,149	4,386,954	(1,738,195)	-28.4%
<b>Total Operating Expenditures</b>	<b>\$ 4,851,111</b>	<b>\$ 5,150,461</b>	<b>\$ 6,895,151</b>	<b>\$ 5,208,315</b>	<b>\$ (1,686,836)</b>	<b>-24.5%</b>



## Housing (continued)

### Outcome Based Indicators

#### Increase the supply of affordable housing for low-income households.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Housing units completed and leased to low-income households (Large Public/Private Partnership projects with a developer).	40	48	48	99	129
1a) Low Income Housing Tax Credit applications supported (Large Public/Private Partnership projects with a developer).	1	1	1	2	3
2) Housing units created, developed or redeveloped that were sold or leased to low-income households (Neighborhood Revitalization).	16	15	5	20	5

#### Elimination of blighted and deteriorated properties which contribute to neighborhood decline.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Vacant, blighted properties acquired for redevelopment (Neighborhood Revitalization).	9	9	3	20	5

#### Stabilize the supply of decent, safe, and affordable housing through the preservation of the City's existing housing stock.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Single-family, owner-occupied homes rehabilitated (Single-Family Housing Rehabilitation).	65	65	55	65	65
2) Rental housing units rehabilitated (Rental Rehab).	12	25	26	15	40
4) Mobile home units repaired (Emergency Mobile Home Repair).	9	8	14	8	14

#### Decrease the number of families and households who are homeless or in danger of becoming homeless.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Households who receive intense case management to stabilize their living situation and move toward self-sufficiency (Bright Futures).	71	80	77	80	80
3) Households who receive financial assistance with rent (Tenant-Based Rental Assistance).	58	60	50	60	60
4) Homeless families with children who receive affordable housing in conjunction with intense case management to stabilize their living situation and move toward self-sufficiency (Rapid Rehousing).	52	65	55	65	65

#### Increase physical accessibility of affordable housing units.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Rental housing units modified for accessibility (Independent Living Choices Rental Modification).	1	3	5	6	3
2) Owner-occupied, single-family housing units modified for accessibility (Repair Affair & ILC Owner Modification).	7	4	9	8	8

#### Educate citizens on financial literacy, fair housing and increase awareness and participation

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Fair housing outreach and education events supported.	20	12	43	12	12

## Housing (continued)

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### Staffing

	Budget			
	2017	2018	2019	2020
<b>Year-end Fulltime Positions</b>	6	6	6	6
2017 - Grant accounting position moved to Finance				
<b>Part-time FTE's</b>	-	-	-	-

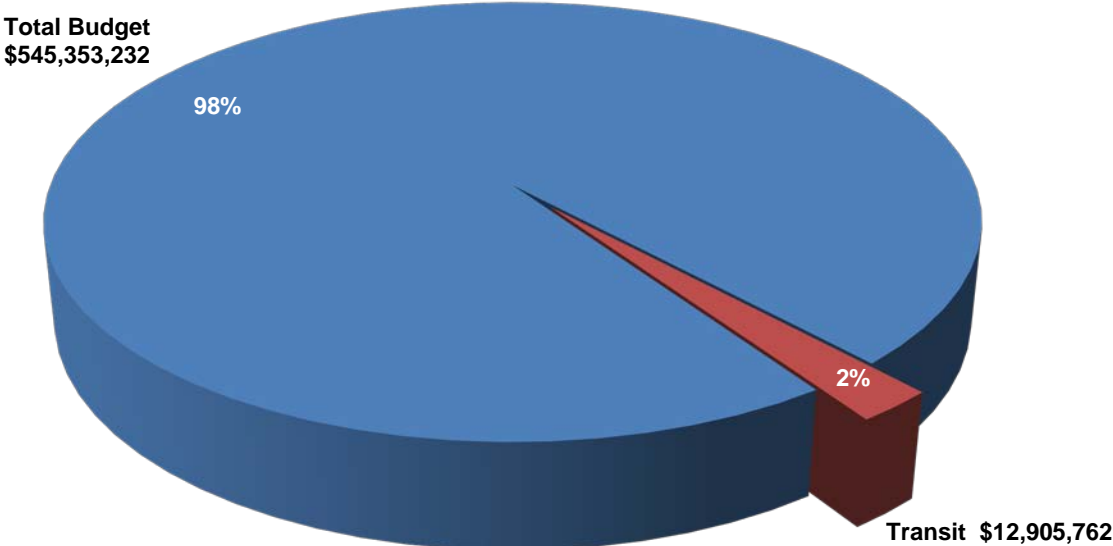
### Statistics

	2015	2016	2017	2018
Neighborhood Revitalization (Units created and sold/leased)	11	11	16	5
Single-Family Housing Rehab (Housing units)	50	57	65	55
Habitat for Humanity - House construction (Homes sold)	0	2	4	1
Rental Rehab (Housing units)	34	9	12	26
Emergency Mobile Home Repair (Housing units)	12	9	9	14
Bright Futures (Households)	57	82	71	77
Tenant-Based Rental Assistance (Households)	48	55	58	50
Rapid Rehousing (Families)	65	61	52	55
Home Modification (Rental units made accessible)	6	5	1	5
Repair Affair (Owner units made accessible)	6	5	7	9

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# Transit



Transit ..... 87

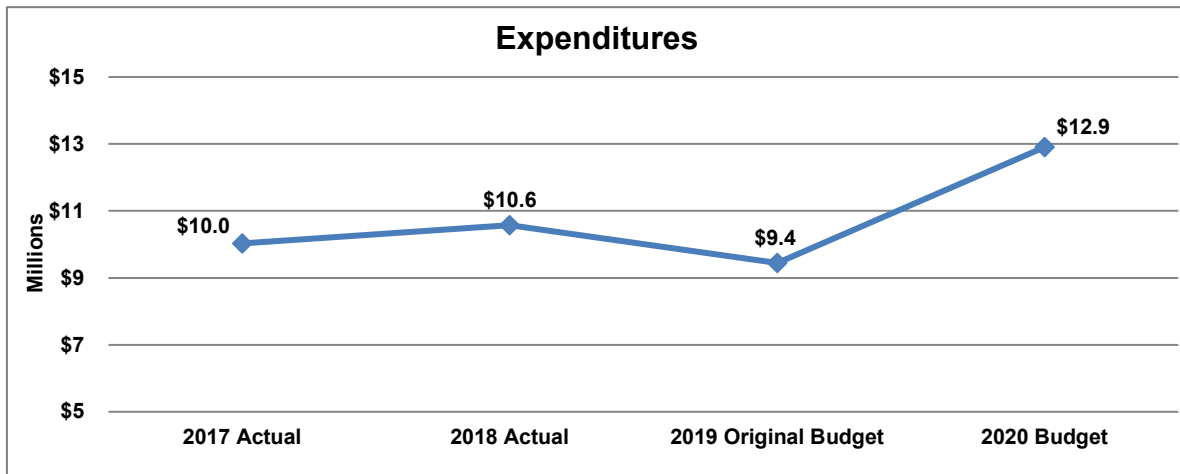
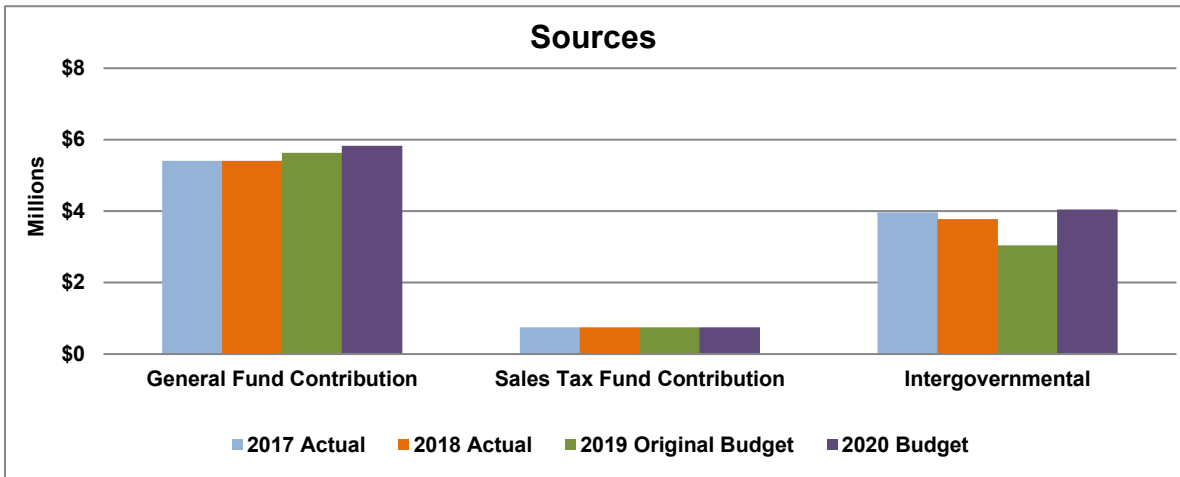


# Transit

To provide quality transportation service, oriented toward customer service, safety, reliability, personal mobility, and freedom in a cost-efficient and effective manner, therefore allowing all citizens an opportunity to have a positive social and economic impact on the community.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Transit Fund Contribution	\$ -	\$ 615,491	\$ 22,010	\$ 2,277,828	\$ 2,255,818	10249.1%
General Fund Contribution	5,411,867	5,411,867	5,628,342	5,830,000	201,658	3.6%
Sales Tax Fund Contribution	750,000	750,000	750,000	750,000	-	0.0%
Miscellaneous	14,702	20,115	-	-	-	-
Intergovernmental	3,967,358	3,781,062	3,044,049	4,047,934	1,003,885	33.0%
<b>Total Sources</b>	<b>\$ 10,143,927</b>	<b>\$ 10,578,536</b>	<b>\$ 9,444,401</b>	<b>\$ 12,905,762</b>	<b>\$ 3,461,361</b>	<b>36.6%</b>
<b>Expenditures</b>						
Operating Agreement	\$ 7,552,493	\$ 7,527,065	\$ 7,863,744	\$ 8,016,717	\$ 152,973	1.9%
Other Operating	214,883	376,170	819,164	1,289,045	469,881	57.4%
Capital	2,265,706	2,675,302	761,493	3,600,000	2,838,507	372.8%
<b>Total Expenditures</b>	<b>\$ 10,033,082</b>	<b>\$ 10,578,536</b>	<b>\$ 9,444,401</b>	<b>\$ 12,905,762</b>	<b>\$ 3,461,361</b>	<b>36.6%</b>



## Transit (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost	
<b>Capital Improvements Program</b>								
Transit Office Remodel	29012	\$ 330,000	\$ 1,570,000	\$ -	\$ -	\$ -	\$ 1,900,000	
<b>Total Capital Improvements Program</b>		<b>330,000</b>	<b>1,570,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,900,000</b>	
<b>Other Capital Equipment Program</b>								
	Qty		Qty	Qty	Qty	Qty		
Bus, Fixed Route	6	\$ 2,880,000	6	\$ 600,000	5	\$ 2,560,000	\$ -	\$ 6,040,000
Bus, Paratransit		-	-	-	-	7	\$ 1,070,000	1,070,000
Farebox, Electronic	1	315,000	-	-	-	-	-	315,000
Forklift		-	-	1	25,000	-	-	25,000
Phone System		-	-	1	20,479	-	-	20,479
Pickup		45,000	-	-	-	-	-	45,000
Printer/Encoding Machine		-	-	-	1	20,000	-	20,000
Security System		-	-	-	-	1	46,500	46,500
Shelters, Bus	3	30,000	3	30,000	3	30,000	6	90,000
Van		-	3	135,000	-	-	-	135,000
<b>Total Other Capital Equipment Program</b>		<b>3,270,000</b>	<b>765,000</b>	<b>2,635,479</b>	<b>110,000</b>	<b>1,206,500</b>	<b>7,986,979</b>	
<b>Total Capital Program</b>		<b>\$ 3,600,000</b>	<b>\$ 2,335,000</b>	<b>\$ 2,635,479</b>	<b>\$ 110,000</b>	<b>\$ 1,206,500</b>	<b>\$ 9,886,979</b>	

## Transit (continued)

### Outcome Based Indicators

Provide a safe, reliable, and efficient public transit service.

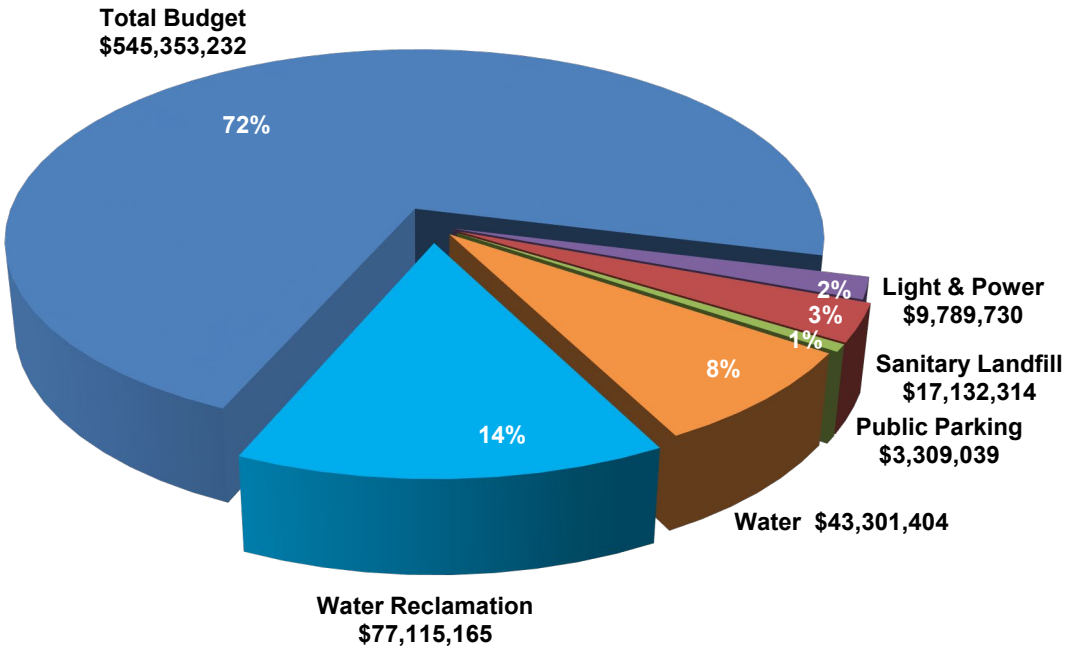
	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Percent change in reportable accidents	100%	-2%	-17%	-17%	0%
<b>Note:</b> A reportable accident is when the driver is at-fault	6 accidents	5 accidents	5 accidents	5 accidents	5 accidents
2) Percentage of on-time performance	98%	98%	98%	98%	98%
3) Percentage of preventative maintenance on-time	99%	100%	100%	100%	100%

### Statistics

	2015	2016	2017	2018
Total fixed route passengers	885,143	802,572	796,663	782,129
Total paratransit passengers	121,398	113,377	101,046	91,407
Number of regular routes	12	12	12	12
Miles driven - fixed route	766,028	763,809	695,618	747,922
Miles driven - paratransit	594,844	559,209	448,614	497,412
Total fixed route buses	29	29	25	25
Total paratransit buses	24	26	26	26
Transit staffing - full time	98	98	97	97
Transit staffing - part time	2	0	1	1

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# Enterprise Funds



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<b>Public Parking .....</b>	<b>95</b>
<b>Landfill .....</b>	<b>99</b>
<b>Water .....</b>	<b>103</b>
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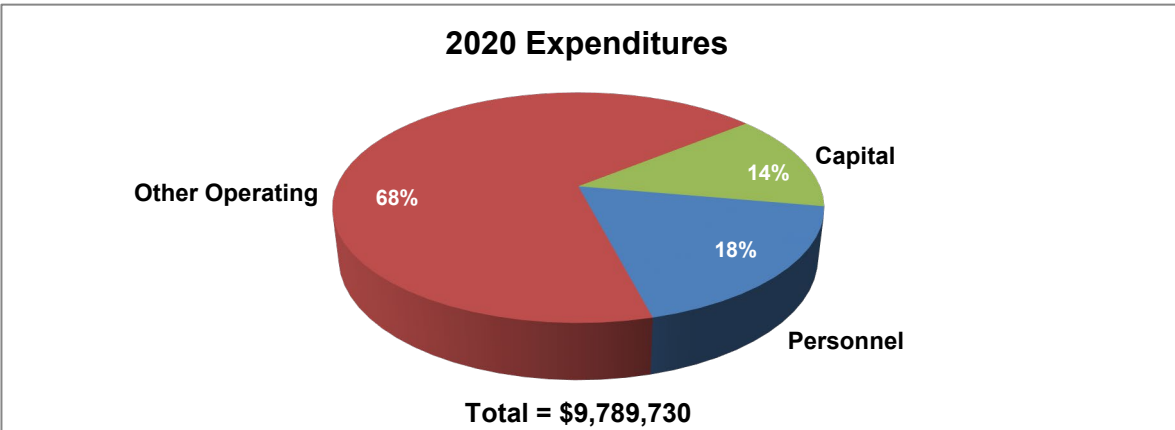
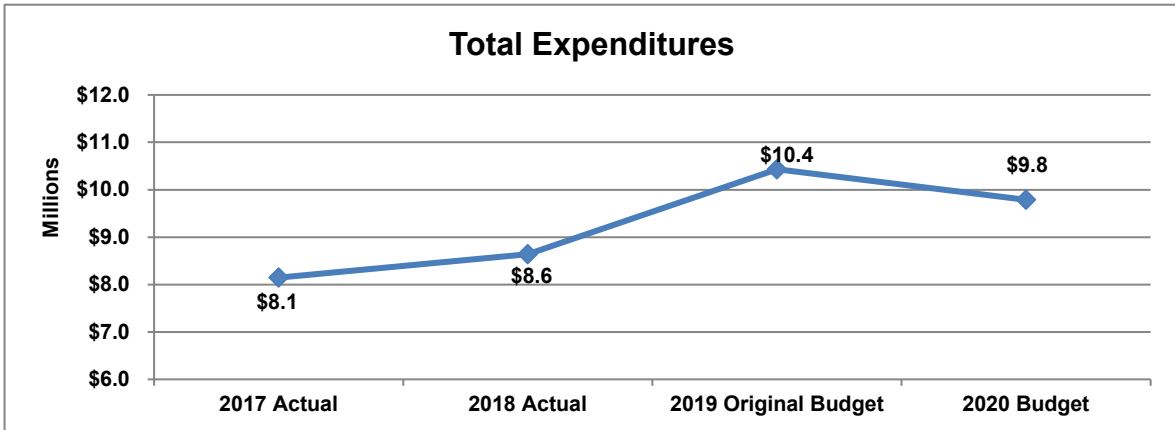


# Light & Power

The Light and Power Division provides reliable public power throughout defined service territories in the City of Sioux Falls to 2,700 customers including governmental entities, private residences, and businesses. In addition, the Light and Power Division maintains over 19,000 street lights within the city limits of Sioux Falls.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Light and Power Fund Contribution	\$ -	\$ -	\$ 1,120,275	\$ 181,318	\$ (938,957)	-83.8%
Charges for Services	8,463,382	9,509,325	9,272,695	9,570,595	297,900	3.2%
Other	71,361	100,418	38,457	37,817	(640)	-1.7%
Total Departmental Sources	8,534,743	9,609,743	9,311,152	9,608,412	297,260	3.2%
<b>Total Sources</b>	<b>\$ 8,534,743</b>	<b>\$ 9,609,743</b>	<b>\$ 10,431,427</b>	<b>\$ 9,789,730</b>	<b>\$ (641,697)</b>	<b>-6.2%</b>
<b>Expenditures</b>						
Personnel	\$ 1,497,514	\$ 1,553,034	\$ 1,603,234	\$ 1,777,328	\$ 174,094	10.9%
Other Operating	6,402,301	6,455,934	7,499,193	6,677,402	(821,791)	-11.0%
Total Operating	7,899,815	8,008,968	9,102,427	8,454,730	(647,697)	-7.1%
Capital	246,022	633,170	1,329,000	1,335,000	6,000	0.5%
<b>Total Expenditures</b>	<b>\$ 8,145,837</b>	<b>\$ 8,642,138</b>	<b>\$ 10,431,427</b>	<b>\$ 9,789,730</b>	<b>\$ (641,697)</b>	<b>-6.2%</b>



## Light & Power (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Light and Power Fund Contribution	\$ -	\$ -	\$ 1,120,275	\$ 181,318	\$ (938,957)	-83.8%
Departmental Sources						
Charges for Services	8,463,382	9,509,325	9,272,695	9,570,595	297,900	3.2%
Other	71,361	100,418	38,457	37,817	(640)	-1.7%
<b>Total Sources</b>	<b>\$ 8,534,743</b>	<b>\$ 9,609,743</b>	<b>\$ 10,431,427</b>	<b>\$ 9,789,730</b>	<b>\$ (641,697)</b>	<b>-6.2%</b>
<b>Expenditures</b>						
Fulltime	\$ 941,791	\$ 970,767	\$ 1,018,876	\$ 1,092,239	\$ 73,363	7.2%
Overtime	27,675	41,175	30,000	35,000	5,000	16.7%
Standby	11,440	11,557	11,440	11,440	-	0.0%
Part-time	58,756	70,019	69,840	73,440	3,600	5.2%
Eligible Leave Payout	2,145	2,926	21,640	63,795	42,155	194.8%
Deferred Compensation	10,833	11,078	11,316	13,270	1,954	17.3%
Wages	1,052,640	1,107,521	1,163,112	1,289,184	126,072	10.8%
OASI	75,571	79,211	73,142	78,295	5,153	7.0%
Pension	175,604	165,636	159,796	171,056	11,260	7.0%
Insurance	173,450	187,806	197,476	227,928	30,452	15.4%
Workers' Compensation/Unemployment	20,248	12,859	9,708	9,708	-	0.0%
Fringe Benefits	369,303	366,301	366,980	409,849	41,712	11.4%
<b>Total Personnel</b>	<b>1,497,514</b>	<b>1,553,034</b>	<b>1,603,234</b>	<b>1,777,328</b>	<b>174,094</b>	<b>10.9%</b>
Professional Services	117,775	110,593	117,054	118,770	1,716	1.5%
Rentals	267,636	242,664	234,809	171,846	(62,963)	-26.8%
Repair & Maintenance	783,939	676,611	503,050	645,550	142,500	28.3%
Supplies & Materials	5,167,980	5,349,588	6,607,987	5,703,768	(904,219)	-13.7%
Training & Education	14,072	14,650	15,340	17,340	2,000	13.0%
Utilities (cost of energy)	20,358	19,514	20,953	20,128	(825)	-3.9%
Other Current	-	-	-	-	-	-
Uncollectible Receivables	30,540	42,315	-	-	-	-
<b>Total Other Operating</b>	<b>6,402,301</b>	<b>6,455,934</b>	<b>7,499,193</b>	<b>6,677,402</b>	<b>(821,791)</b>	<b>-11.0%</b>
Equipment	113,711	170,551	29,000	30,000	1,000	3.4%
Land	800	-	-	-	-	-
Building	16,655	-	-	-	-	-
Infrastructure	114,856	462,619	1,300,000	1,305,000	5,000	0.4%
<b>Total Capital</b>	<b>246,022</b>	<b>633,170</b>	<b>1,329,000</b>	<b>1,335,000</b>	<b>6,000</b>	<b>0.5%</b>
<b>Total Expenditures</b>	<b>\$ 8,145,837</b>	<b>\$ 8,642,138</b>	<b>\$ 10,431,427</b>	<b>\$ 9,789,730</b>	<b>\$ (641,697)</b>	<b>-6.2%</b>

## Light & Power (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Sources</b>							
User Fees		\$ 1,335,000	\$ 960,000	\$ 783,700	\$ 3,795,000	\$ 1,234,500	\$ 8,108,200
<b>Total Sources</b>		<b>\$ 1,335,000</b>	<b>\$ 960,000</b>	<b>\$ 783,700</b>	<b>\$ 3,795,000</b>	<b>\$ 1,234,500</b>	<b>\$ 8,108,200</b>
<b>Capital Improvements Program</b>							
Unforeseen Electrical System Replacement	20001	\$ 110,000	\$ 110,000	\$ 110,000	\$ 180,000	\$ 180,000	\$ 690,000
Circuit Improvements	20002	1,095,000	530,000	550,000	550,000	930,000	3,655,000
Light & Power Facility Enhancements	20005	-	160,000	-	2,950,000	-	3,110,000
Wood Pole Improvements	20006	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total Capital Improvements Program</b>		<b>1,305,000</b>	<b>900,000</b>	<b>760,000</b>	<b>3,780,000</b>	<b>1,210,000</b>	<b>7,955,000</b>
<b>Other Capital Equipment Program</b>							
	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>		
Electrical Meter AMR	1	10,000	-	-	-	-	10,000
Extractor, Vacuum	-	1	60,000	-	-	-	60,000
Glider, Pulling Machine	-	-	-	-	-	1	16,000
Trailer, Cargo	-	-	-	1	8,700	-	8,700
Trailer (2)	-	-	-	1	15,000	1	30,000
Trailer Cable	1	20,000	-	-	-	-	20,000
Video Camera System	-	-	-	-	-	1	8,500
<b>Total Other Capital Equipment Program</b>		<b>30,000</b>	<b>60,000</b>	<b>23,700</b>	<b>15,000</b>	<b>24,500</b>	<b>153,200</b>
<b>Total Capital Program</b>		<b>\$ 1,335,000</b>	<b>\$ 960,000</b>	<b>\$ 783,700</b>	<b>\$ 3,795,000</b>	<b>\$ 1,234,500</b>	<b>\$ 8,108,200</b>

## Light & Power (continued)

### Outcome Based Indicators

#### Provide a safe and reliable electric distribution system for municipal power customers.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Perform tree trimming around overhead primary power lines	45%	90%	90%	45%	55%
2) Execute the current CIP projects to improve the reliability of the distribution system	100%	100%	75%	100%	100%

#### Provide efficient and cost effective lighting of all public streets for safe vehicle & pedestrian traffic.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Design and install street lighting along all public streets in new residential developments.	90%	90%	90%	100%	100%
2) Service or repair of existing street lights	15%	15%	15%	15%	15%
3) Replace street light poles in need of replacement	80	55	55	60	60

### Staffing

	2017	2018	2019	Budget 2020
Year-end Fulltime Positions	12	12	12	12
Part-time FTE's	1.6	1.6	1.9	2.1

### Statistics

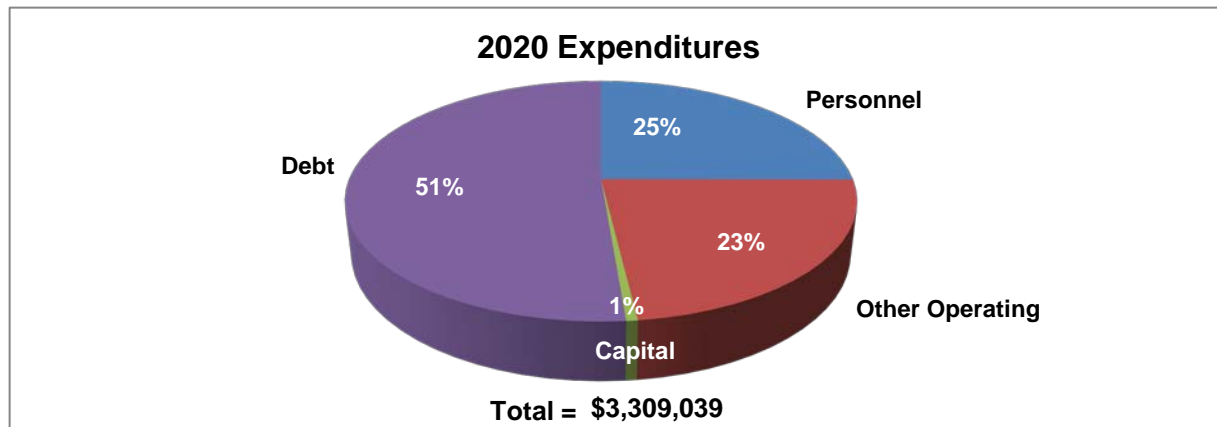
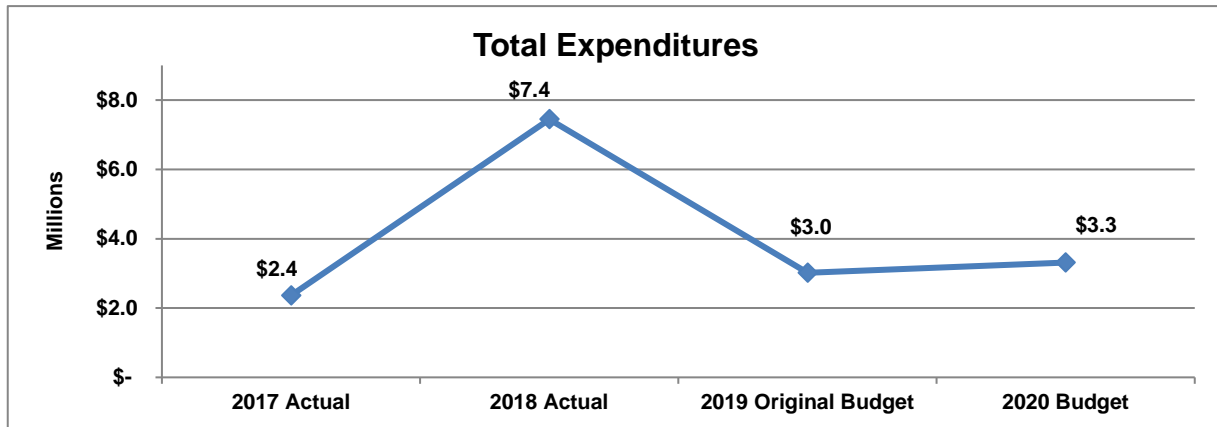
	2015	2016	2017	2018
Number of conductor miles of overhead primary	87	89	95	95
Number of wood poles	3,393	3,977	3,396	4,061
Private accounts	2,242	2,308	2,316	2,319
Governmental accounts	429	420	403	396
Kilowatt hours sold	85,075,089	83,566,165	84,529,684	84,859,014
Number of street lights	19,121	19,447	20,121	19,652
Number of street lights repaired	2,432	2,462	2,354	2,302

# Public Parking

Public Parking provides sufficient, convenient, safe, and attractive parking which serves the general public and downtown development needs.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Public Parking Fund Contribution	\$ -	\$ 1,008,942	\$ -	\$ -	\$ -	
Public Parking Bond Funds	-	3,076,765	-	-	-	
Departmental Sources						
Charges for Goods & Services	2,303,570	2,433,067	2,517,645	2,700,536	182,891	7.3%
Fines & Forfeitures	491,005	610,210	536,500	580,000	43,500	8.1%
Miscellaneous	202,196	314,682	363,500	33,500	(330,000)	-90.8%
<b>Total Sources</b>	<b>\$ 2,996,772</b>	<b>\$ 7,443,666</b>	<b>\$ 3,417,645</b>	<b>\$ 3,314,036</b>	<b>\$ (103,609)</b>	<b>-3.0%</b>
<b>Expenditures</b>						
Personnel	\$ 844,677	\$ 759,655	\$ 730,560	\$ 829,973	\$ 99,413	13.6%
Other Operating	794,139	1,128,320	978,116	761,379	(216,737)	-22.2%
Total Operating	1,638,816	1,887,975	1,708,676	1,591,352	(117,324)	-6.9%
Capital	724,850	5,158,038	266,000	20,000	(246,000)	-92.5%
Debt	-	397,653	1,043,380	1,697,687	654,307	62.7%
<b>Total Expenditures</b>	<b>\$ 2,363,666</b>	<b>\$ 7,443,666</b>	<b>\$ 3,018,056</b>	<b>\$ 3,309,039</b>	<b>\$ 290,983</b>	<b>9.6%</b>



## Public Parking (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Public Parking Fund Contribution	\$ -	\$ 1,008,942	\$ -	\$ -	-	
Public Parking Bond Funds	-	3,076,765	-	-	-	
Departmental Sources						
Charges for Goods & Services	2,303,570	2,433,067	2,517,645	2,700,536	182,891	7.3%
Fines & Forfeitures	491,005	610,210	536,500	580,000	43,500	8.1%
Miscellaneous	202,196	314,682	363,500	33,500	(330,000)	-90.8%
<b>Total Sources</b>	<b>\$ 2,996,772</b>	<b>\$ 7,443,666</b>	<b>\$ 3,417,645</b>	<b>\$ 3,314,036</b>	<b>\$ (103,609)</b>	<b>-3.0%</b>
<b>Expenditures</b>						
Fulltime	\$ 548,161	\$ 517,618	\$ 497,730	\$ 561,176	\$ 63,446	12.7%
Overtime	749	1,954	3,000	3,000	-	0.0%
Standby	2	189	600	600	-	0.0%
Part-time	2,160	-	7,000	7,000	-	0.0%
Eligible Leave Payout	5,278	8,333	-	-	-	
Deferred Compensation	4,888	4,023	3,549	3,676	127	3.6%
Wages	561,238	532,117	511,879	575,452	63,573	12.4%
OASI	40,237	38,237	37,228	41,422	4,194	11.3%
Pension	117,444	77,996	73,919	81,229	7,310	9.9%
Insurance	113,755	103,665	101,699	126,035	24,336	23.9%
Workers' Compensation/Unemployment	11,169	7,093	5,355	5,355	-	0.0%
Allowances	835	547	480	480	-	0.0%
Fringe Benefits	243,203	189,301	181,453	213,099	31,646	17.4%
Total Personnel	844,677	759,655	730,560	829,973	99,413	13.6%
Professional Services	230,307	438,089	320,934	263,934	(57,000)	-17.8%
Rentals	16,304	17,897	16,780	19,432	2,652	15.8%
Repair & Maintenance	337,241	427,951	395,225	245,225	(150,000)	-38.0%
Supplies & Materials	94,459	145,083	105,626	103,626	(2,000)	-1.9%
Training & Education	609	1,378	6,500	3,500	(3,000)	-46.2%
Utilities	102,068	88,422	118,051	110,662	(7,389)	-6.3%
Other Current	12,786	8,136	15,000	15,000	-	0.0%
Uncollectible Receivables	364	1,364	-	-	-	
Total Other Operating	794,139	1,128,320	978,116	761,379	(216,737)	-22.2%
Buildings	-	-	-	-	-	
Improvements Other Than Buildings	669,314	5,136,307	60,000	20,000	(40,000)	-66.7%
Equipment	55,536	21,731	206,000	-	(206,000)	-100.0%
Total Capital	724,850	5,158,038	266,000	20,000	(246,000)	-92.5%
Debt	-	397,653	1,043,380	1,697,687	654,307	62.7%
<b>Total Expenditures</b>	<b>\$ 2,363,666</b>	<b>\$ 7,443,666</b>	<b>\$ 3,018,056</b>	<b>\$ 3,309,039</b>	<b>\$ 290,983</b>	<b>9.6%</b>

## Public Parking (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Sources</b>							
User Fees		\$ 20,000	\$ 62,500	\$ 134,000	\$ 119,100	\$ 119,000	\$ 454,600
<b>Total Sources</b>		<b>\$ 20,000</b>	<b>\$ 62,500</b>	<b>\$ 134,000</b>	<b>\$ 119,100</b>	<b>\$ 119,000</b>	<b>\$ 454,600</b>
<b>Capital Improvements Program</b>							
<b>User Fees</b>							
Parking Lot and Ramp Improvements	19001	\$ 20,000	\$ 62,500	\$ 65,000	\$ 70,000	\$ 75,000	\$ 292,500
Total User Fees		20,000	62,500	65,000	70,000	75,000	292,500
<b>Total Capital Improvements Program</b>		<b>20,000</b>	<b>62,500</b>	<b>65,000</b>	<b>70,000</b>	<b>75,000</b>	<b>292,500</b>
<b>Other Capital Equipment Program</b>							
		Qty	Qty	Qty	Qty	Qty	
Pickup-Plow/Custom Bed		-	- 1	55,000	-	-	55,000
Pickup		-	-	-	2 49,100	-	49,100
Scooter, Mobility		-	- 1	14,000	-	-	14,000
Sign		-	-	-	-	2 44,000	44,000
<b>Total Other Capital Equipment Program</b>		-	-	<b>69,000</b>	<b>49,100</b>	<b>44,000</b>	<b>162,100</b>
<b>Total Capital Program</b>		<b>\$ 20,000</b>	<b>\$ 62,500</b>	<b>\$ 134,000</b>	<b>\$ 119,100</b>	<b>\$ 119,000</b>	<b>\$ 454,600</b>

## Public Parking (continued)

### Outcome Based Indicators

Provide sufficient and convenient parking for both monthly leased parking customers and hourly customers.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Percentage of the total available off-street parking that is leased as of Dec 31 of each year	98%	100%+	96%	100%	83%

### Staffing

	2017	2018	2019	Budget 2020
Year-end Fulltime Positions	11	11	11	11

	2017	2018	Budget 2019	Budget 2020
Part-time FTE's	0.1	0.0	0.2	0.2

### Statistics

	2015	2016	2017	2018
Parking violations issued by the Parking Patrol	29,871	29,988	30,433	34,190
Total number of off street public spaces	2,401	2,377	2,377	2,377
Courtesy notices given	5,135	5,092	4,731	5,767

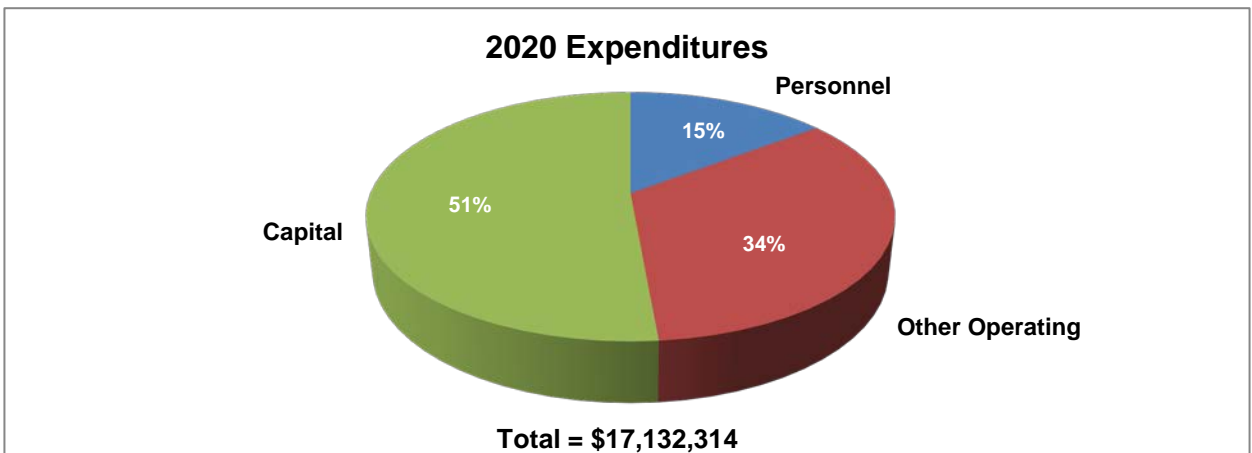
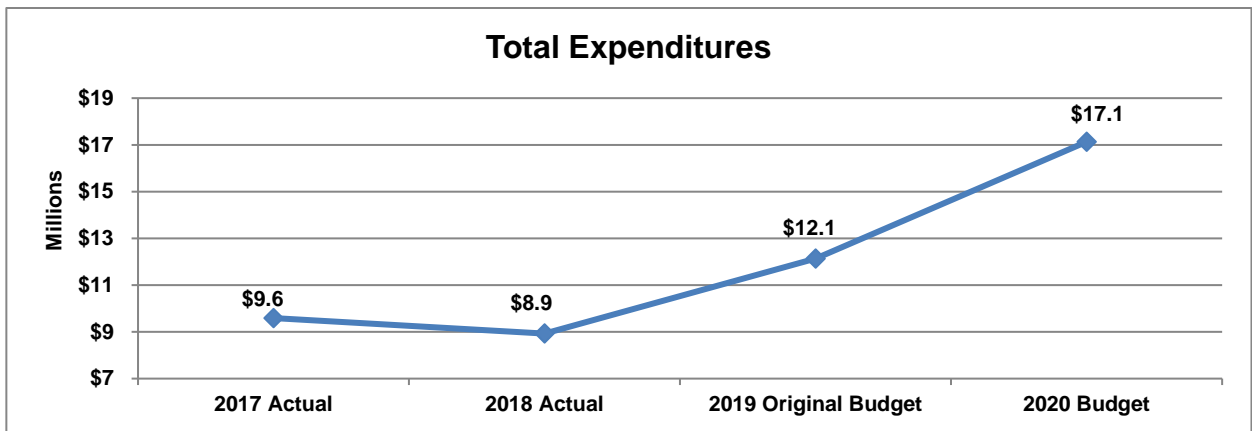


# Landfill

The mission of the Sioux Falls Regional Sanitary Landfill is to provide environmentally and fiscally sound solid waste management and disposal services to our customers. The Sioux Falls Regional Sanitary Landfill is committed to maintaining and operating a solid waste management facility in accordance with established local, state, and federal laws, rules, and regulations. It provides disposal service to a five county region including Sioux Falls.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Landfill Fund Contribution	\$ -	\$ -	\$ 2,443,474	\$ 7,281,638	\$ 4,838,164	198.0%
Departmental Sources						
Intergovernmental	181,301	75,559	-	-	-	
Charges for Services	11,083,664	11,141,658	9,457,848	9,609,676	151,828	1.6%
Other	397,646	670,982	241,000	241,000	-	0.0%
<b>Total Sources</b>	<b>\$ 11,662,612</b>	<b>\$ 11,888,199</b>	<b>\$ 12,142,322</b>	<b>\$ 17,132,314</b>	<b>\$ 4,989,992</b>	<b>41.1%</b>
<b>Expenditures</b>						
Personnel	\$ 2,278,668	\$ 2,303,193	\$ 2,425,203	\$ 2,507,901	\$ 82,698	3.4%
Other Operating	5,335,025	5,480,865	5,668,119	5,815,413	147,294	2.6%
Total Operating	7,613,693	7,784,058	8,093,322	8,323,314	229,992	2.8%
Capital	1,971,184	1,142,275	4,049,000	8,809,000	4,760,000	117.6%
<b>Total Expenditures</b>	<b>\$ 9,584,876</b>	<b>\$ 8,926,333</b>	<b>\$ 12,142,322</b>	<b>\$ 17,132,314</b>	<b>\$ 4,989,992</b>	<b>41.1%</b>



## Landfill (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Landfill Fund Contribution	\$ -	\$ -	\$ 2,443,474	\$ 7,281,638	\$ 4,838,164	198.0%
Departmental Sources						
Intergovernmental	181,301	75,559	-	-	-	
Licenses & Permits	33,750	30,225	29,000	29,000	-	0.0%
Charges for Goods and Services	11,083,664	11,141,658	9,457,848	9,609,676	151,828	1.6%
Investment Income	178,891	434,186	80,000	80,000	-	0.0%
Misc. (Assessments, Rentals, Other)	184,906	206,491	132,000	132,000	-	0.0%
Other Financing	100	80	-	-	-	
Total Departmental Sources	11,662,612	11,888,199	9,698,848	9,850,676	151,828	1.6%
<b>Total Sources</b>	<b>\$ 11,662,612</b>	<b>\$ 11,888,199</b>	<b>\$ 12,142,322</b>	<b>\$ 17,132,314</b>	<b>\$ 4,989,992</b>	<b>41.1%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,267,291	\$ 1,317,385	\$ 1,436,017	\$ 1,495,363	\$ 59,346	4.1%
Wages Other Departments	10,384	12,345	10,000	10,000	-	100.0%
Overtime	101,909	100,585	78,500	78,500	-	0.0%
Part-time	176,518	179,738	159,272	159,272	-	0.0%
Eligible Leave Payout	7,922	1,488	29,056	29,056	-	0.0%
Deferred Compensation	11,730	11,945	12,657	14,797	2,140	16.9%
Wages	1,575,755	1,623,486	1,725,502	1,786,988	61,486	3.6%
OASI	112,283	115,902	102,371	106,665	4,294	4.2%
Pension	241,553	229,758	219,553	210,958	(8,595)	-3.9%
Insurance	292,287	297,792	350,362	367,359	16,997	4.9%
Allowances	604	573	476	910	434	91.2%
Workers' Compensation/Unemployment	56,187	35,682	26,939	35,021	8,082	30.0%
Fringe Benefits	590,630	563,805	597,330	614,248	16,918	2.8%
Total Personnel	2,278,668	2,303,193	2,425,203	2,507,901	82,698	3.4%
Professional Services	1,756,402	1,718,211	1,747,155	1,783,465	36,310	2.1%
Rentals	1,723,820	1,706,794	1,695,514	1,651,905	(43,609)	-2.6%
Repair & Maintenance	984,540	986,006	909,345	1,049,345	140,000	15.4%
Supplies & Materials	521,615	718,545	690,363	713,111	22,748	3.3%
Training & Education	21,550	30,557	34,970	34,970	-	0.0%
Utilities	321,288	318,030	340,686	332,531	(8,155)	-2.4%
Other Current	2,183	1,559	250,086	250,086	-	0.0%
Uncollectible Receivables	3,626	1,163	-	-	-	
Total Other Operating	5,335,025	5,480,865	5,668,119	5,815,413	147,294	2.6%
Land	802,508	-	172,000	175,000	3,000	1.7%
Buildings	624,529	163,351	-	-	-	
Improvements Other Than Buildings	372,882	926,917	1,496,000	6,553,000	5,057,000	338.0%
Infrastructure	-	-	2,226,000	438,000	(1,788,000)	100.0%
Equipment	171,265	52,007	155,000	1,643,000	1,488,000	960.0%
Total Capital	1,971,184	1,142,275	4,049,000	8,809,000	4,760,000	117.6%
<b>Total Expenditures</b>	<b>\$ 9,584,876</b>	<b>\$ 8,926,333</b>	<b>\$ 12,142,322</b>	<b>\$ 17,132,314</b>	<b>\$ 4,989,992</b>	<b>41.1%</b>

## Landfill (continued)

### Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Sources</b>							
User Fees		\$ 7,909,000	\$ 6,148,000	\$ 902,000	\$ 4,387,000	\$ 873,000	\$ 20,219,000
State Funds		900,000	-	-	-	-	900,000
<b>Total Sources</b>		<b>\$ 8,809,000</b>	<b>\$ 6,148,000</b>	<b>\$ 902,000</b>	<b>\$ 4,387,000</b>	<b>\$ 873,000</b>	<b>\$ 21,119,000</b>
<b>Capital Improvements Program</b>							
<b>User Fees</b>							
Leachate Recirculation	21001	\$ 438,000	\$ 814,000	\$ 457,000	\$ 836,000	\$ 654,500	\$ 3,199,500
Land Acquisition	21002	175,000	179,000	184,000	188,000	192,500	918,500
Perimeter Control Fencing	21003	23,000	50,000	25,000	26,000	26,000	150,000
Building and Site Improvements	21004	3,150,000	1,600,000	-	-	-	4,750,000
Wetland and Drainage Way Improvements	21007	364,000	-	-	-	-	364,000
Sedimentation Pond Construction	21005	106,000	200,000	-	-	-	306,000
Sanitary Landfill Expansion	21011	2,910,000	3,240,000	-	-	-	6,150,000
Landfill Closure	21012	-	-	186,000	3,301,000	-	3,487,000
<b>Total Capital Improvements Program</b>		<b>7,166,000</b>	<b>6,083,000</b>	<b>852,000</b>	<b>4,351,000</b>	<b>873,000</b>	<b>19,325,000</b>
<b>Other Capital Equipment Program (OCEP)</b>							
	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>		
Camera, Security	-	1	15,000	-	-	-	15,000
Compressor, Air	-	-	-	-	1	18,000	18,000
Dozer	1	600,000	-	-	-	-	600,000
Sign, Message	1	18,000	-	-	1	18,000	36,000
Trailer, Semi	1	75,000	-	-	-	-	75,000
Trash Pump (4)	1	50,000	1	50,000	1	50,000	150,000
Waste Grinder	1	900,000	-	-	-	-	900,000
<b>Total Other Capital Equipment Program</b>		<b>1,643,000</b>	<b>65,000</b>	<b>50,000</b>	<b>36,000</b>	<b>-</b>	<b>1,794,000</b>
<b>Total Capital Program</b>		<b>\$ 8,809,000</b>	<b>\$ 6,148,000</b>	<b>\$ 902,000</b>	<b>\$ 4,387,000</b>	<b>\$ 873,000</b>	<b>\$ 21,119,000</b>

# Landfill (continued)

## Outcome Based Indicators

### Continue to provide for disposal of Municipal Solid Waste (MSW) and allow for expansion to continue to accept MSW for 5 county region.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Provide landfill disposal services for MSW (tons)	181,795	175,000	184,996	180,000	192,395
2) Maintain and/or increase life expectancy of MSW landfill	2077	2079	2079	2077	2077

### Continue to provide for disposal of Construction and Demolition (C&D) waste and allow for future expansion to accept C&D waste.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Provide landfill disposal services for C&D (tons)	59,972	66,000	60,807	60,000	62,631
2) Maintain and/or increase life expectancy of C&D landfill area	2058	2058	2058	2060	2058

### Continue to handle Household Hazardous Waste (HHW) in beneficial manner.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Provide HHW handling (pounds)	679,663	770,000	686,794	700,000	700,000
2) Electronics recycling - diversion from landfill (pounds)	1,361,655	1,660,000	1,175,972	1,500,000	1,250,000

### Continue work on increasing recycling percentages.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Regional Diversion Rate	74%	83%	81%	75%	75%
2) Garbage Hauler Recycling Goal	24%	24%	23%	23%	23%
3) MSW Generated (Pounds per Person per Day)	3.71	3.20	3.60	3.60	3.60
4) Provide for Diversion of Recyclables to MRF (Tons)	42,391	49,000	44,814	45,000	49,000
5) Hauler Diversion of Recyclable Materials from MSW (Tons)	40,846	32,000	46,644	41,000	50,000

### Continue to provide environmentally sound management.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Expansion of Leachate and LFG System (Total DPW's)	143	152	151	151	157
2) Collection of Landfill Gas and Leachate from West Landfill Area (Dual Phase Wells)	15	17	25	17	27

### Utilize commodities and by-products of landfill.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) LFG utilization - sales of LFG (net revenue projections)	\$ 1,736,960	\$ 1,850,000	\$ 1,508,275	\$ 950,000	\$ 1,241,000
2) Biomass Processing Sales	\$ -	\$ 15,000	\$ 10,872	\$ -	\$ 15,000

## Staffing

	2017	2018	2019	Budget 2020
<b>Year-end Fulltime Positions</b>	28	28	29	29
2019 Added 1 Landfill Environmental Technician				

	2017	2018	2019	Budget 2020
<b>Part-time FTE's</b>	6.4	6.3	5.9	5.9

## Statistics

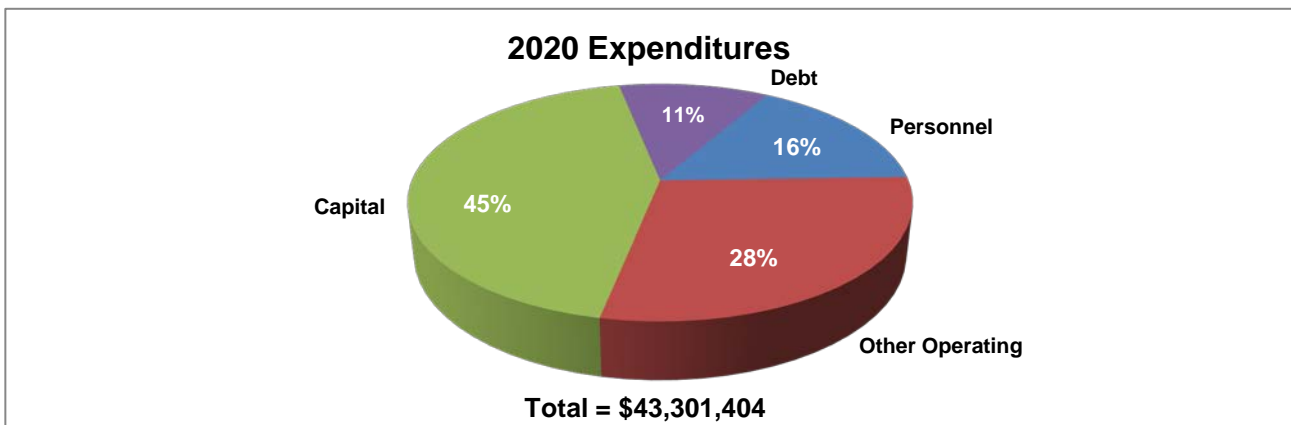
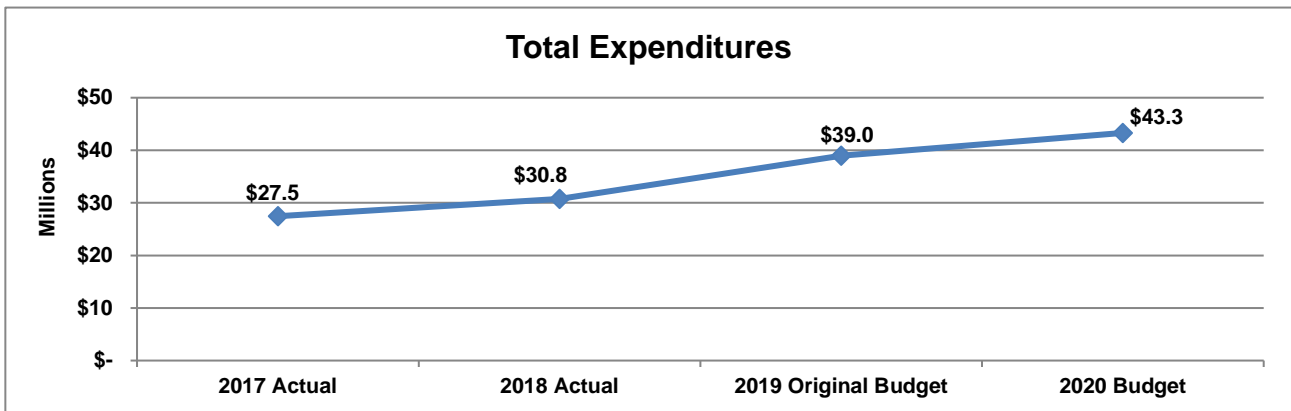
	2015	2016	2017	2018
Municipal Solid Waste (tons)	161,116	174,109	181,795	184,996
Construction & Demolition (tons)	66,003	66,138	59,992	60,807
Electronics (lbs)	1,488,888	1,544,648	1,361,655	1,175,972
Household Hazardous Waste Incoming (lbs)	747,257	696,623	679,663	686,794
LFG Sales (\$)	1,995,573	1,809,139	1,736,960	1,508,275

# Water

The Water Purification Division is responsible to efficiently and cost effectively manage the drinking water resources for the City of Sioux Falls.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Water Fund Contribution	\$ -	\$ -	\$ 121,889	\$ 6,846,176	\$ 6,724,287	5516.7%
Departmental Sources						
Charges for Services	35,829,501	34,640,845	37,819,204	35,218,228	(2,600,976)	-6.9%
Misc. (Assessments, Rentals, Other)	1,831,845	1,497,600	1,016,311	1,237,000	220,689	21.7%
<b>Total Sources</b>	<b>\$ 37,661,346</b>	<b>\$ 36,138,445</b>	<b>\$ 38,957,404</b>	<b>\$ 43,301,404</b>	<b>\$ 4,344,000</b>	11.2%
<b>Expenditures</b>						
Personnel	\$ 6,013,647	\$ 5,911,053	\$ 6,457,897	\$ 7,004,415	\$ 546,518	8.5%
Other Operating	10,671,545	11,359,487	12,050,444	12,421,376	370,932	3.1%
Total Operating	16,685,192	17,270,540	18,508,341	19,425,791	917,450	5.0%
Capital	7,629,468	11,863,998	13,753,380	18,906,540	5,153,160	37.5%
Debt	3,143,036	1,618,930	6,695,683	4,969,073	(1,726,610)	-25.8%
<b>Total Expenditures</b>	<b>\$ 27,457,696</b>	<b>\$ 30,753,468</b>	<b>\$ 38,957,404</b>	<b>\$ 43,301,404</b>	<b>\$ 4,344,000</b>	11.2%



## Water (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Water Fund Contribution	\$ -	\$ -	\$ 121,889	\$ 6,846,176	\$ 6,724,287	5516.7%
Departmental Sources						
Charges for Services	35,829,501	34,640,845	37,819,204	35,218,228	(2,600,976)	-6.9%
Misc. (Assessments, Rentals, Other)	1,831,845	1,497,600	1,016,311	1,237,000	220,689	21.7%
Total Departmental Sources	37,661,346	36,138,445	38,835,515	36,455,228	(2,380,287)	-6.1%
<b>Total Sources</b>	<b>\$ 37,661,346</b>	<b>\$ 36,138,445</b>	<b>\$ 38,957,404</b>	<b>\$ 43,301,404</b>	<b>\$ 4,344,000</b>	11.2%
<b>Expenditures</b>						
Fulltime	\$ 3,729,426	\$ 3,664,342	\$ 4,010,706	\$ 4,397,799	\$ 387,093	9.7%
Wages Other Departments	31,472	50,695	40,000	40,000	-	0.0%
Overtime	119,527	185,784	137,489	140,687	3,198	2.3%
Standby	37,553	36,477	37,210	39,210	2,000	5.4%
Part-time	160,378	183,887	209,040	205,544	(3,496)	-1.7%
Eligible Leave Payout	110,938	22,340	138,522	186,875	48,353	34.9%
Deferred Compensation	36,064	37,655	39,210	43,603	4,393	11.2%
Wages	4,225,358	4,181,180	4,612,177	5,053,718	441,541	9.6%
OASI	301,430	294,414	285,238	314,761	29,523	10.4%
Pension	692,941	598,896	594,269	640,044	45,775	7.7%
Insurance	716,946	787,155	928,526	958,253	29,727	3.2%
Workers' Compensation/Unemployment	76,151	48,360	36,511	36,511	-	0.0%
Allowances	821	1,048	1,176	1,128	(48)	-4.1%
Fringe Benefits	1,486,859	1,435,459	1,560,482	1,635,936	75,454	4.8%
Total Personnel	6,013,647	5,911,053	6,457,897	7,004,415	546,518	8.5%
Professional Services	1,224,380	1,159,375	1,212,294	1,142,811	(69,483)	-5.7%
Rentals	513,367	524,240	578,963	432,596	(146,367)	-25.3%
Repair & Maintenance	1,938,535	2,182,012	2,025,780	2,854,625	828,845	40.9%
Supplies & Materials	5,999,325	6,460,186	7,158,003	6,951,234	(206,769)	-2.9%
Training & Education	32,075	52,372	76,314	81,964	5,650	7.4%
Utilities	963,250	918,975	999,090	958,145	(40,945)	-4.1%
Other Current	-	-	-	-	-	-
Uncollectible Receivables	613	62,327	-	-	-	-
Total Other Operating	10,671,545	11,359,487	12,050,444	12,421,376	370,932	3.1%
Land	775,353	-	1,000,000	840,000	(160,000)	-16.0%
Buildings	84,861	1,550,809	1,200,000	-	(1,200,000)	-100.0%
Equipment	747,973	2,064,521	1,188,380	1,961,540	773,160	65.1%
Infrastructure	5,988,452	8,247,655	10,245,000	15,985,000	5,740,000	56.0%
Intangibles (Water Rights)	32,829	1,013	120,000	120,000	-	0.0%
Total Capital	7,629,468	11,863,998	13,753,380	18,906,540	5,153,160	37.5%
Debt	3,143,036	1,618,930	6,695,683	4,969,073	(1,726,610)	-25.8%
<b>Total Expenditures</b>	<b>\$ 27,457,696</b>	<b>\$ 30,753,468</b>	<b>\$ 38,957,404</b>	<b>\$ 43,301,404</b>	<b>\$ 4,344,000</b>	11.2%

# Water (continued)

## Capital Program Detail

Description	Project Number	Project					Total Cost
		2020	2021	2022	2023	2024	
<b>Sources</b>							
User Fees		\$18,106,540	\$13,653,040	\$ 16,168,040	\$14,495,000	\$ 14,982,000	\$77,404,620
Water Distribution Platting Fees		800,000	820,000	840,000	860,000	880,000	4,200,000
<b>Total Sources</b>		<b>\$18,906,540</b>	<b>\$14,473,040</b>	<b>\$ 17,008,040</b>	<b>\$15,355,000</b>	<b>\$ 15,862,000</b>	<b>\$81,604,620</b>
<b>Capital Improvements Program</b>							
<b>User Fees</b>							
Land Acquisition	22001	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 1,600,000
Other Mains - Unforeseen Wtr Projects	22002	900,000	1,000,000	1,000,000	1,000,000	1,000,000	4,900,000
Citywide Water Main Replacement	22003	1,850,000	1,900,000	1,950,000	1,950,000	1,950,000	9,600,000
Water Purification Building Improvements	22005	1,125,000	1,525,000	1,125,000	1,125,000	3,500,000	8,400,000
Water Pipe Lining and Rehabilitation	22037	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,250,000
Water Valve Rehabilitation	22052	480,000	480,000	480,000	480,000	480,000	2,400,000
Transmission System Improvements	22011	1,160,000	1,160,000	1,300,000	200,000	1,500,000	5,320,000
Source Water Improvements	22007	2,500,000	250,000	3,200,000	3,200,000	250,000	9,400,000
Pump Station 240 Capacity Improvement	22051	-	390,000	-	-	-	390,000
Core Neighborhood Reconstruction Prog	23045	300,000	300,000	300,000	300,000	300,000	1,500,000
Concrete Pavement Restoration	11073	40,000	40,000	40,000	40,000	40,000	200,000
Arterial Intersection Improvements	11001	25,000	-	25,000	100,000	25,000	175,000
Major Street Reconstruction Program	11012	3,200,000	1,750,000	1,750,000	1,750,000	1,750,000	10,200,000
Arterial Street Improvements	11003	2,000,000	850,000	850,000	850,000	850,000	5,400,000
Downtown Area-Street & Utility Improve	11006	125,000	125,000	125,000	125,000	125,000	625,000
Bridge Reconstruction Program	11007	-	-	250,000	-	-	250,000
Railroad Crossing Improvements	11009	10,000	10,000	10,000	10,000	10,000	50,000
School District/Park Site Coordination	11086	50,000	50,000	50,000	50,000	50,000	250,000
SDDOT Project Coordination	11011	50,000	50,000	50,000	50,000	50,000	250,000
Arrowhead Parkway Improvements	11002	85,000	1,000,000	-	-	-	1,085,000
85th St & I-29 Improvements	11013	50,000	100,000	-	-	-	150,000
49th Street Extension	11064	100,000	-	100,000	-	-	200,000
41st Street and I29 Improvements	11016	50,000	-	700,000	-	-	750,000
Benson Road and I229 Area Improvements	11017	10,000	-	-	250,000	-	260,000
Cliff Avenue and I229 Area Improvements	11089	-	10,000	-	-	-	10,000
Minnesota Ave & I229 Area Improvements	11029	25,000	-	-	-	-	25,000
Drainage Improvements in Existing Areas	11076	640,000	200,000	200,000	200,000	200,000	1,440,000
Total User Fees		16,145,000	12,560,000	14,875,000	13,050,000	13,450,000	70,080,000
<b>Platting Fees</b>							
Arterial Street Improvements	11006	800,000	820,000	840,000	860,000	880,000	4,200,000
Total Platting Fees		800,000	820,000	840,000	860,000	880,000	4,200,000
<b>Total Capital Improvements Program</b>		<b>16,945,000</b>	<b>13,380,000</b>	<b>15,715,000</b>	<b>13,910,000</b>	<b>14,330,000</b>	<b>74,280,000</b>

## Water (continued)

### Capital Program Detail (continued)

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Other Capital Equipment Program</b>							
	Qty	Qty	Qty	Qty	Qty	Qty	
AMR Equipment		450,000	450,000	500,000	550,000	600,000	2,550,000
Actuators, Valve Control		8,500	-	-	-	-	8,500
Analyzer, Carbon		-	-	-	50,000	-	50,000
Blaster, Liquid		-	-	-	115,000	-	115,000
Chromatograph		75,000	-	-	-	-	75,000
DCU Equipment		10,000	10,000	10,000	10,000	10,000	50,000
Digital Flowmeters		20,000	20,000	20,000	20,000	20,000	100,000
Flowmeter, PLC		65,000	-	-	-	-	65,000
Furnace Atomic Absorption Unit		-	-	95,000	-	-	95,000
HVAC Unit, Rooftop		10,000	10,000	10,000	10,000	-	40,000
Iron Worker		15,000	-	-	-	-	15,000
Lime Slaker	2	350,000	-	-	-	-	350,000
Message Board		7,500	-	-	-	-	7,500
Meter, Turbidity		-	-	-	-	45,000	45,000
Mower, Riding		-	-	-	-	11,500	11,500
Particle Counters		-	-	-	15	35,000	35,000
Power Washer, Gas		8,500	-	-	-	-	8,500
Pump - High Service	2	56,000	-	-	-	165,000	221,000
Pump, Diesel Trailer Mounted		-	-	30,000	-	-	30,000
Radios, MDS		35,000	-	-	-	-	35,000
SCADA Equipment		180,040	98,040	98,040	-	-	376,120
Scrubber, Floor		-	-	-	-	15,500	15,500
Shelters, Well	3	54,000	-	-	-	-	54,000
Skidloader		85,000	-	-	-	-	85,000
Sludge Pump		-	-	-	60,000	-	60,000
Station, River Bridge Crane		15,000	-	-	-	-	15,000
Trailer		10,000	-	-	-	-	10,000
Trailer, Air Compressor		-	20,000	-	-	-	20,000
Utility Vehicle	2	37,000	-	-	-	-	37,000
Valve Operator		-	15,000	-	-	-	15,000
Water Meter		440,000	440,000	500,000	600,000	600,000	2,580,000
Well, VFD		30,000	30,000	30,000	30,000	30,000	150,000
<b>Total Other Capital Equipment Program</b>		<b>1,961,540</b>	<b>1,093,040</b>	<b>1,293,040</b>	<b>1,445,000</b>	<b>1,532,000</b>	<b>7,324,620</b>
<b>Total Capital Program</b>		<b>\$ 18,906,540</b>	<b>\$ 14,473,040</b>	<b>\$ 17,008,040</b>	<b>\$ 15,355,000</b>	<b>\$ 15,862,000</b>	<b>\$ 81,604,620</b>



# Water (continued)

## Outcome Based Indicators

### Provide drinking water of high quality and in such quantities to meet the needs and demands of our customers.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Water treated in gallons meeting USEPA regulations	3.6 Billion	4.3 Billion	3.5 Billion	4.1 Billion	4.1 Billion
2) Days per year drinking water delivered to customers at adequate volumes	365	365	365	365	365
3) Number of production wells cleaned to restore pumping capacity	6	13	12	10	10
4) Water purchased from Lewis & Clark (gallons)	4.1 Billion	4.0 Billion	3.9 Billion	4.1 Billion	4.1 Billion

### Comply with all Safe Drinking Water Act regulations through treatment methods, sampling, analysis, and reporting protocol.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Number of Safe Drinking Water Act Violations both Federal and State	0	0	0	0	0
2) Number of required bacteriological samples analyzed	1,443	1,440	1,440	1,440	1,440
3) General discharge permit compliance 100% of the time	100%	100%	100%	100%	100%
4) All Distribution Team members State Certified	90%	100%	100%	100%	100%

### Review and evaluate water rates annually to ensure sufficient revenue to ensure a sound utility fund.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Annual rate review	1	1	1	1	1
2) Rate adjustment	2.0%	2.0%	2.0%	2.0%	2.0%
3) Maintain adequate reserves for rate stabilization and capital projects	20%/15%	20%/25%	20%/25%	20%/15%	20%/15%

### Support the City of Sioux Falls Sustainability effort through education and support initiatives promoting water conservation.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Number of rebate applications for water conservation program	362	1,250	524	500	500
2) Water saved (estimated in gallons) with conservation program per year	4,403,820	6,000,000	3,060,102	5,000,000	5,000,000

### Provide customers with accurate and timely utility bills.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Percentage of bills estimated	0.25%	<.5%	0.31%	< .5%	< .5%
2) Read to bill time	5.60 days	<6 days	5.68 Days	<6 days	<6 days
3) percentage of bills paid on-line	14.67%	>14%	17%	>17%	18%

### Minimize water and revenue loss.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Perform routine meter testing for accuracy and planning change out (routine meter tests/year)	58	200	1,209	3,500	3,500
2) All water main breaks and damaged hydrants repaired within 4 hours of the last locate.	85%	100%	90%	100%	100%
3) All damaged hydrants repaired or replaced within 72 hours of notification	80%	100%	85%	100%	100%
4) Lineal feet of water main surveyed for water leaks	0	250,000	0	100,000	100,000

## Water (continued)

### Staffing

	2017	2018	2019	Budget 2020
Year-end Fulltime Positions	63	63	63	63
	2017	2018	2019	Budget 2020
Part-time FTE's	5.5	5.2	6.3	6.2

### Statistics

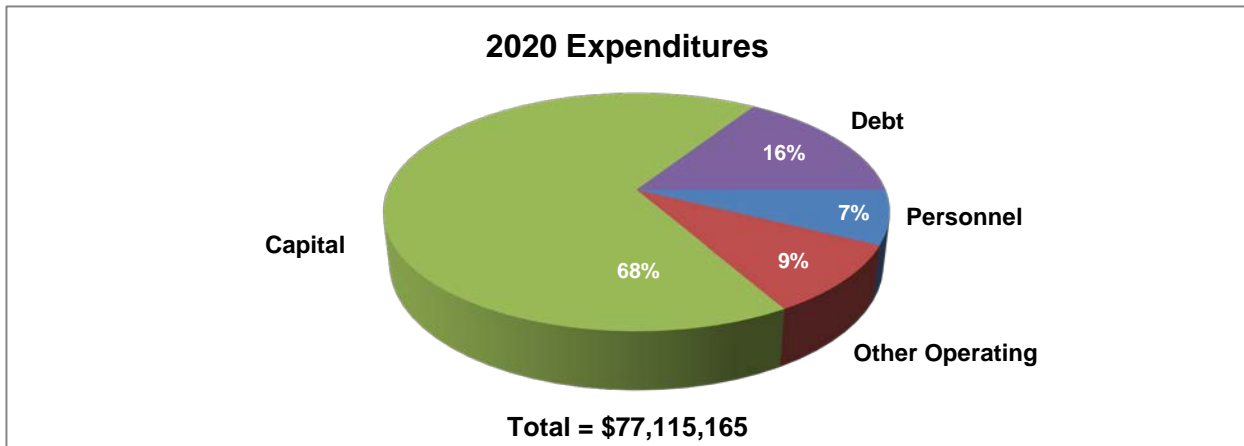
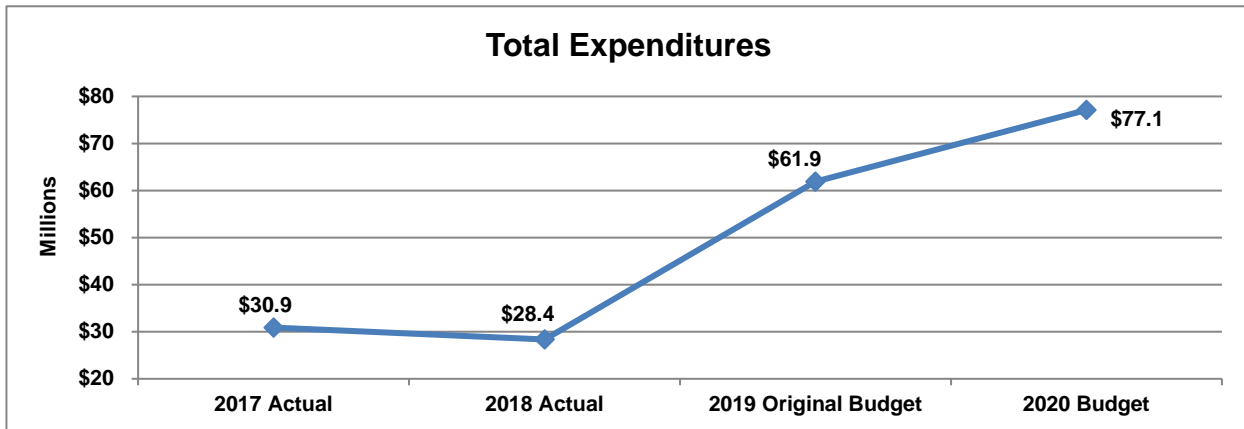
	2015	2016	2017	2018
Population Served	165,384	175,234	178,846	188,220
Number of metered accounts	52,195	53,145	54,095	56,500
Gallons of water treated	5.5 Billion	8.0 Billion	4.1 Billion	4.1 Billion
Number of wells maintained	55	55	55	66
Number of water storage facilities maintained	10	10	10	10
Treated water storage capacity in million gallons	27	27	27	27
Number of applications for water conservation program	2,000	1,500	1,250	524
Estimated water saved in gallons with conservation program	30,000,000	12,000,000	9,000,000	3,060,102
Feet of Distribution pipe replaced	20,000	20,000	20,000	20,000
Valves Exercised	2,900	4,000	2,500	2,500

# Water Reclamation

The Mission of the Sioux Falls Water Reclamation Department is to protect Public Health and the Environment by collecting and treating wastewater in a safe, reliable, ethical, cost-effective, and customer-friendly manner in accordance with state and federal regulations

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Water Reclamation Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	
Departmental Sources						
Charges for Services	29,211,411	31,085,229	32,670,581	35,522,734	2,852,153	8.7%
Bond/SRF Proceeds	-	-	28,400,000	40,125,000	11,725,000	41.3%
Other	2,104,406	2,394,223	1,907,318	1,947,944	40,626	2.1%
<b>Total Sources</b>	<b>\$ 31,315,817</b>	<b>\$ 33,479,452</b>	<b>\$ 62,977,899</b>	<b>\$ 77,595,678</b>	<b>\$ 14,617,779</b>	23.2%
<b>Expenditures</b>						
Personnel	\$ 5,024,928	\$ 4,989,059	\$ 5,175,692	\$ 5,651,710	\$ 476,018	9.2%
Other Operating	4,657,786	5,518,496	6,998,006	7,226,574	228,568	3.3%
Total Operating	9,682,713	10,507,555	12,173,698	12,878,283	704,585	5.8%
Capital	19,656,914	16,183,380	36,977,000	52,023,500	15,046,500	40.7%
Debt	1,265,966	1,502,409	12,711,918	12,213,382	(498,536)	-3.9%
Transfers	311,764	162,915	-	-	-	
<b>Total Expenditures</b>	<b>\$ 30,917,357</b>	<b>\$ 28,356,259</b>	<b>\$ 61,862,616</b>	<b>\$ 77,115,165</b>	<b>\$ 15,252,549</b>	24.7%



# Water Reclamation (continued)

## Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Water Reclamation Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	
Departmental Sources						
Charges for Services	29,211,411	31,085,229	32,670,581	35,522,734	2,852,153	8.7%
Investment/Interest Earnings	200,786	504,961	255,194	255,194	-	0.0%
Misc. (Assessments, Rentals, Other)	1,903,620	1,889,262	1,652,124	1,692,750	40,626	2.5%
Bond/SRF Proceeds	-	-	28,400,000	40,125,000	11,725,000	41.3%
Total Departmental	31,315,817	33,479,452	62,977,899	77,595,678	14,617,779	23.2%
<b>Total Sources</b>	<b>\$ 31,315,817</b>	<b>\$ 33,479,452</b>	<b>\$ 62,977,899</b>	<b>\$ 77,595,678</b>	<b>\$ 14,617,779</b>	23.2%
<b>Expenditures</b>						
Fulltime	\$ 3,174,456	\$ 3,075,773	\$ 3,378,391	\$ 3,687,958	\$ 309,567	9.2%
Other Departments	39,422	53,059	-	-	-	
Overtime	114,762	199,463	127,434	134,034	6,600	5.2%
Standby	28,034	30,190	31,505	37,305	-	0.0%
Part-time	91,741	100,951	91,240	100,740	9,500	10.4%
Eligible Leave Payout	16,209	66,529	54,969	25,345	(29,624)	-53.9%
Deferred Compensation	37,067	37,518	40,481	42,736	2,255	5.6%
Wages	3,501,692	3,563,483	3,724,020	4,028,118	304,098	8.2%
OASI	248,657	253,447	243,852	265,618	21,766	8.9%
Pension	587,837	542,582	522,345	529,532	7,187	1.4%
Insurance	621,753	587,701	652,168	795,400	143,232	22.0%
Allowances	4,035	3,137	4,082	3,818	(264)	-6.5%
Workers' Compensation/Unemployment	60,954	38,709	29,225	29,225	-	0.0%
Fringe Benefits	1,274,579	1,172,129	1,207,820	1,357,975	150,155	12.4%
Total Personnel	5,024,928	4,989,059	5,175,692	5,651,710	476,018	9.2%
Professional Services	707,554	657,379	830,411	832,688	2,277	0.3%
Rentals	695,848	803,116	759,421	668,011	(91,410)	-12.0%
Repair & Maintenance	840,709	1,406,883	1,258,643	1,394,525	135,882	10.8%
Supplies & Materials	694,132	850,097	787,849	932,246	144,397	18.3%
Training & Education	30,839	23,862	53,353	53,353	-	0.0%
Utilities	1,687,231	1,775,012	1,808,329	1,845,751	37,422	2.1%
Other Current	-	-	1,500,000	1,500,000	-	0.0%
Uncollectible Receivables	1,473	2,147	-	-	-	
Total Other Operating	4,657,786	5,518,496	6,998,006	7,226,574	228,568	3.3%
Land	66,510	354,216	-	-	-	
Buildings	5,106,364	6,125,469	6,000,000	42,485,000	36,485,000	608.1%
Equipment	170,498	124,996	176,000	265,500	89,500	50.9%
Infrastructure	14,313,541	9,578,699	30,801,000	9,273,000	(21,528,000)	-69.9%
Total Capital	19,656,914	16,183,380	36,977,000	52,023,500	15,046,500	40.7%
Debt	1,265,966	1,502,409	12,711,918	12,213,382	(498,536)	-3.9%
Transfers	311,764	162,915	-	-	-	
<b>Total Expenditures</b>	<b>\$ 30,917,357</b>	<b>\$ 28,356,259</b>	<b>\$ 61,862,616</b>	<b>\$ 77,115,165</b>	<b>\$ 15,252,549</b>	24.7%

# Water Reclamation (continued)

## Capital Program Detail

Description	Project Number	Year					Total Cost
		2020	2021	2022	2023	2024	
<b>Sources</b>							
User Fees		\$ 11,898,500	\$ 5,724,000	\$ 6,070,000	\$ 6,444,000	\$ 4,641,000	\$ 34,777,500
State Loans		40,125,000	62,210,000	87,500,000	11,375,000	-	201,210,000
<b>Total Sources</b>		<b>\$52,023,500</b>	<b>\$67,934,000</b>	<b>\$93,570,000</b>	<b>\$17,819,000</b>	<b>\$ 4,641,000</b>	<b>\$ 235,987,500</b>
<b>Capital Improvements Program</b>							
<b>User Fees</b>							
Sanitary Sewers - Other Mains	23001	\$ 1,100,000	\$ 1,133,000	\$ 1,167,000	\$ 1,203,000	\$ 1,240,000	\$ 5,843,000
Sanitary Pipe Lining Program	23002	657,000	677,000	698,000	719,000	741,000	3,492,000
Manhole Rehabilitation Program	23003	193,000	199,000	205,000	212,000	219,000	1,028,000
Future Interceptors	23004	75,000	75,000	75,000	75,000	75,000	375,000
Inflow/Infiltration Reduction System	23037	50,000	50,000	50,000	50,000	50,000	250,000
ESSS Basin 18c Sanitary Sewer Extension	23032	2,813,000	-	-	-	-	2,813,000
Lift Station Improvements	23044	3,860,000	-	-	-	-	3,860,000
Basin 33 Sanitary Sewer Extension	23040	-	500,000	-	-	-	500,000
Basin 17 Sanitary Sewer Extension	23046	-	-	165,000	1,479,000	-	1,644,000
Core Neighborhood Reconstruction Prog	11073	260,000	260,000	268,000	276,000	284,000	1,348,000
Concrete Pavement Restoration	11001	50,000	50,000	50,000	50,000	50,000	250,000
Arterial Intersection Improvements	11012	25,000	-	25,000	25,000	25,000	100,000
Major Street Reconstruction Program	11003	1,200,000	550,000	375,000	350,000	150,000	2,625,000
Arterial Street Improvements	11006	170,000	125,000	125,000	125,000	125,000	670,000
Downtown Area - St & Utility Improve	11007	25,000	640,000	500,000	500,000	-	1,665,000
Railroad Crossing Improvements	11011	10,000	10,000	10,000	10,000	10,000	50,000
School District/ Park Site Coordination	11002	10,000	10,000	10,000	10,000	10,000	50,000
SDDOT Project Coordination	11013	50,000	50,000	50,000	50,000	50,000	250,000
Arrowhead Parkway Improvements	11064	5,000	-	-	-	-	5,000
85th Street & I-29 Improvements	11017	50,000	200,000	-	-	-	250,000
49th Street Extension	11029	-	-	-	60,000	60,000	120,000
41st Street and I29 Improvements	11076	100,000	-	900,000	-	-	1,000,000
Benson Road and I229 Area Improvements	11098	10,000	-	-	-	-	10,000
Cliff Avenue and I229 Area Improvements	11100	-	10,000	-	-	-	10,000
Minnesota Ave & I229 Area Improvements	11099	10,000	-	-	-	-	10,000
Drainage Conveyance Improvements	11023	410,000	50,000	110,000	114,000	118,000	802,000
Citywide Water Main Replacement	22003	500,000	1,100,000	955,000	984,000	1,015,000	4,554,000
Total User Fees		11,633,000	5,689,000	5,738,000	6,292,000	4,222,000	33,574,000
<b>State Loans</b>							
Water Reclamation Facility Expansion	23024	37,625,000	18,500,000	87,500,000	11,375,000	-	155,000,000
Pump Station 240 Capacity Improvement	23043	1,000,000	36,000,000	-	-	-	37,000,000
Basin 15 Sanitary Sewer Extension	23045	1,500,000	7,710,000	-	-	-	9,210,000
Total State Loans		40,125,000	62,210,000	87,500,000	11,375,000	-	201,210,000
<b>Total Capital Improvements Program</b>		<b>51,758,000</b>	<b>67,899,000</b>	<b>93,238,000</b>	<b>17,667,000</b>	<b>4,222,000</b>	<b>234,784,000</b>

## Water Reclamation (continued)

### Capital Program Detail (continued)

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Other Capital Equipment Program</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	<b>Qty</b>	
Analyzer, Microwave		-	-	-	22,000	-	22,000
Compressor, Pre-aeration		-	- 2	40,000	-	-	40,000
Crane		-	-	25,000	-	-	25,000
Mower		-	-	-	-	24,000	24,000
Pickup	2	30,000	-	-	-	-	30,000
Presentation Equipment		-	-	-	30,000	-	30,000
Pump	2	60,000	-	-	-	-	60,000
Pump, Chopper		25,000	-	-	-	-	25,000
Pump, First Stage Recirculation		-	- 2	120,000	-	-	120,000
Pump, Gravity		8,500	-	-	-	-	8,500
Pump, Trash		-	-	-	- 4	120,000	120,000
Rapid Assessment Tool		30,000	-	-	-	-	30,000
SCADA Equipment		112,000	35,000	22,000	100,000	25,000	294,000
Truck, Mixer		-	-	125,000	-	-	125,000
VFD		-	-	-	-	250,000	250,000
<b>Total Other Equipment Program</b>		<b>265,500</b>	<b>35,000</b>	<b>332,000</b>	<b>152,000</b>	<b>419,000</b>	<b>1,203,500</b>
<b>Total Capital Program</b>		<b>\$ 52,023,500</b>	<b>\$ 67,934,000</b>	<b>\$ 93,570,000</b>	<b>\$ 17,819,000</b>	<b>\$ 4,641,000</b>	<b>\$ 235,987,500</b>

# Water Reclamation (continued)

## Outcome Based Indicators

### Provide uninterrupted wastewater service.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Percentage of collection system cleaned	36%	33%	33%	33%	33%
2) Percentage of collection system inspected	7%	6%	7%	6%	6%
3) Miles of sewer mains replaced, repaired, or rehabilitated	1.36	2.00	1.16	2.00	2.00
4) Number of backups in city owned line	33	<20	10	<20	<20

### Maximize sustainability opportunities.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Percentage of biosolids recycled and applied to agricultural land	80%	100%	37%	100%	100%
2) Percentage of methane utilized	97%	100%	95%	100%	100%
3) Electrical usage (kwh total for all station and plant)	14,666,565	13,000,000	16,359,607	15,000,000	15,000,000
4) Percentage of reclaimed water usage (irrigation and plant process)	2%	2%	2%	2%	2%

### Reduce infiltration to the collection and treatment system.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Extraneous flow (gallons per day per inch of diameter mile) (South Dakota recommended design criteria - Chapt II Part F 5)	523	<200	814	<200	<200
2) Miles of pipe relined	0	1	0.27	1	1
3) Manhole covers replaced	291	100	248	200	200

### Minimize impacts on receiving stream.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Number of overflows to waters of the state	8	0	8	0	0
2) Percentage of regulated constituents removed by treatment	99%	85%	99%	85%	85%
3) Number of permit violations	0	0	0	0	0

### Protect publicly owned treatment works by management of Industrial Pretreatment Program.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Number of liquid waste generators permitted	315	280	314	280	280
2) Percent of accounts with industrial waste surveys in past 5 years	75%	80%	94%	80%	80%

### Review and evaluate wastewater rates annually to ensure sufficient revenue to ensure a sound utility fund.

	2017 Results	2018 Target	2018 Results	2019 Target	2020 Target
1) Annual rate review	1	1	1	1	1
2) Rate adjustment	6%	6%	6%	6%	6%

## Water Reclamation (continued)

### Staffing

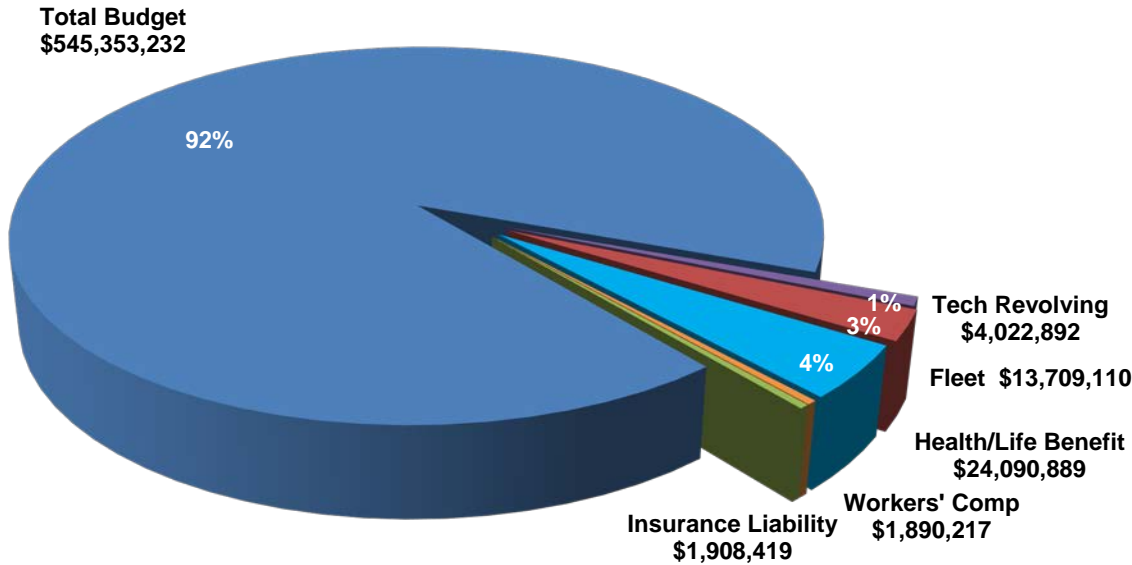
	2017	2018	2019	Budget 2020
<b>Year-end Fulltime Positions</b>	47	47	47	50
2020 Added 2 Sewer Collection Technicians and 1 Controls Technician				
	2017	2018	2019	Budget 2020
<b>Part-time FTE's</b>	3.6	3.2	3.0	3.2

### Statistics

	2015	2016	2017	2018
Gallons of treated wastewater (million Gallons)	5,874	6,746	6,375	7,634
Sanitary sewer collections system (miles)	870	886	899	917
Inflow & infiltration gpd/inch diameter mile	341	531	523	814
Sanitary sewer lift stations (City owned)	20	20	20	21
Gallons of billed flow per capita per day	67.9	67.6	66.2	64.8
Number of customers	51,521	52,602	53,750	54,979



# Internal Service Funds



<b>Fleet .....</b>	<b>115</b>
<b>Health-Life Benefit .....</b>	<b>119</b>
<b>Workers' Compensation .....</b>	<b>121</b>
<b>Liability and Property Insurance .....</b>	<b>123</b>
<b>Technology Revolving .....</b>	<b>125</b>

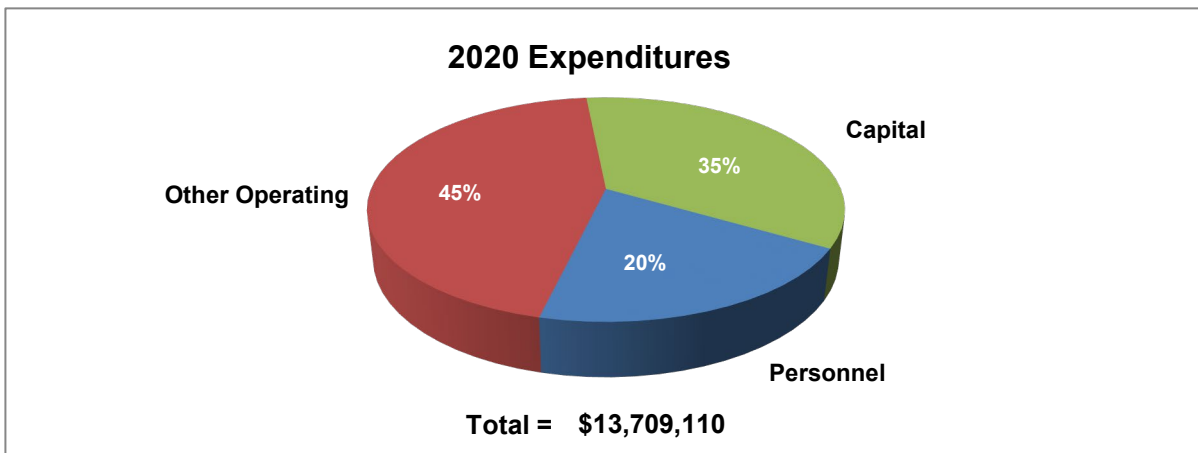
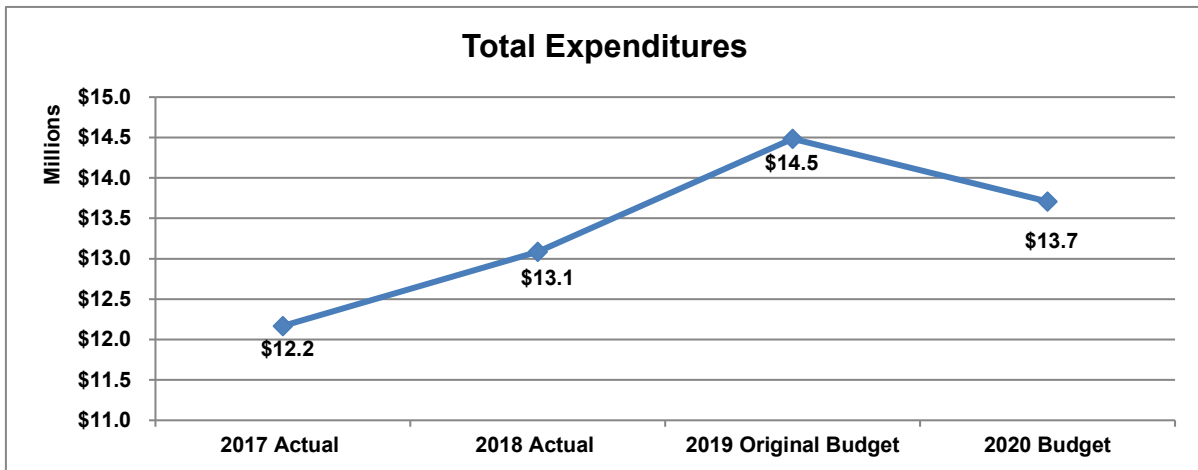


# Fleet

The mission of Fleet Management is to provide a safe, cost-effective, and a productive fleet of equipment and vehicles to its partners.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Fleet Fund Contribution	\$ 777,670	\$ 295,634	\$ 1,329,187	\$ -	\$ (1,329,187)	-100.0%
Charges for Services	10,616,573	11,713,529	12,610,664	13,411,902	801,238	6.4%
Other	773,822	1,074,609	544,500	544,500	-	0.0%
<b>Total Sources</b>	<b>\$ 12,168,065</b>	<b>\$ 13,083,772</b>	<b>\$ 14,484,351</b>	<b>\$ 13,956,402</b>	<b>\$ (527,949)</b>	<b>-3.6%</b>
<b>Expenditures</b>						
Personnel	\$ 2,339,386	\$ 2,505,748	\$ 2,626,707	\$ 2,797,878	\$ 171,171	6.5%
Other Operating	4,466,706	5,661,036	5,866,643	6,125,231	258,588	4.4%
Total Operating	6,806,092	8,166,784	8,493,351	8,923,110	429,759	5.1%
Capital	5,361,973	4,916,988	5,991,000	4,786,000	(1,205,000)	-20.1%
<b>Total Expenditures</b>	<b>\$ 12,168,065</b>	<b>\$ 13,083,772</b>	<b>\$ 14,484,351</b>	<b>\$ 13,709,110</b>	<b>\$ (775,241)</b>	<b>-5.4%</b>



## Fleet (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Fleet Fund Contribution	\$ 777,670	\$ 295,634	\$ 1,329,187	\$ -	\$ (1,329,187)	-100.0%
Charges for Services	10,616,573	11,713,529	12,610,664	13,411,902	801,238	6.4%
Other	773,822	1,074,609	544,500	544,500	-	0.0%
<b>Total Operating Sources</b>	<b>\$ 12,168,065</b>	<b>\$ 13,083,772</b>	<b>\$ 14,484,351</b>	<b>\$ 13,956,402</b>	<b>\$ (527,949)</b>	<b>-3.6%</b>
<b>Expenditures</b>						
Fulltime	\$ 1,470,438	\$ 1,513,263	\$ 1,584,943	\$ 1,616,452	\$ 31,509	2.0%
Overtime	47,884	107,099	110,000	110,000	-	0.0%
Standby	18,176	18,315	20,000	20,000	-	0.0%
Part-time	82,162	117,222	133,700	280,700	147,000	109.9%
Eligible Leave Payout	9,808	29,094	32,904	32,904	-	0.0%
Deferred Compensation	10,281	10,730	11,163	11,074	(89)	-0.8%
Wages	1,638,749	1,795,723	1,892,710	2,071,130	178,420	9.4%
OASI	118,751	128,160	122,541	125,047	2,506	2.0%
Pension	283,004	265,807	236,199	231,752	(4,447)	-1.9%
Insurance	264,080	294,215	356,202	351,114	(5,088)	-1.4%
Workers' Compensation	31,650	20,100	15,175	15,175	-	0.0%
Allowances	3,150	1,743	3,880	3,660	(220)	-5.7%
Fringe Benefits	581,885	581,865	611,456	601,701	(9,755)	-1.6%
Total Personnel	2,339,386	2,505,748	2,626,707	2,797,878	171,171	6.5%
Professional Services	111,717	153,647	117,998	117,998	-	0.0%
Rentals	60,268	67,941	80,584	95,265	14,681	18.2%
Repair & Maintenance	929,231	1,356,356	1,228,820	1,271,210	42,390	3.4%
Supplies & Materials	3,328,381	4,034,752	4,394,143	4,589,742	195,598	4.5%
Training & Education	8,091	13,480	15,095	15,095	-	0.0%
Utilities	29,019	34,414	30,003	35,922	5,919	19.7%
Uncollectibles	-	446	-	-	-	-
Total Other Operating	4,466,706	5,661,036	5,866,643	6,125,231	258,588	4.4%
Buildings	369,150	573,524	257,800	-	(257,800)	-100.0%
Improvements Other Than Buildings	-	111,905	-	-	-	-
Equipment	4,968,738	4,231,559	5,733,200	4,786,000	(947,200)	-16.5%
Infrastructure	24,084	-	-	-	-	-
Total Capital	5,361,973	4,916,988	5,991,000	4,786,000	(1,205,000)	-20.1%
<b>Total Expenditures</b>	<b>\$ 12,168,065</b>	<b>\$ 13,083,772</b>	<b>\$ 14,484,351</b>	<b>\$ 13,709,110</b>	<b>\$ (775,241)</b>	<b>-5.4%</b>

# Fleet (continued)

## Capital Program Detail

Description	Project Number	2020	2021	2022	2023	2024	Total Cost
<b>Sources</b>							
User Fees		\$ 4,786,000	\$ 3,020,000	\$ 4,947,600	\$ 6,177,640	\$ 2,434,900	21,366,140
<b>Total Sources</b>		<b>\$ 4,786,000</b>	<b>\$ 3,020,000</b>	<b>\$ 4,947,600</b>	<b>\$ 6,177,640</b>	<b>\$ 2,434,900</b>	<b>\$ 21,366,140</b>
<b>Capital Improvements Program</b>							
Chamber Fuel Site Improvements	24011	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
<b>Total Capital Improvements Program</b>		<b>-</b>	<b>120,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>120,000</b>
<b>Other Capital Equipment Program</b>							
	Qty	Qty	Qty	Qty	Qty	Qty	
Amphibious Vehicle		25,000	-	-	-	-	25,000
Asphalt Hauler		-	-	-	50,000	-	50,000
Boost Unit		10,000	10,000	-	-	-	20,000
Compactor	1	1,075,000	-	1,075,000	1,075,000	-	3,225,000
Crane		20,000	-	-	-	8,500	28,500
Digger		-	-	-	295,000	-	295,000
Dozer		-	-	1,950,000	1,950,000	-	1,900,000
Excavator		-	-	-	-	210,000	210,000
Front End Loader	3	435,000	1,150,000	-	-	1,180,000	765,000
Fuel System		-	-	-	15,000	3,270,000	285,000
Hoist	2	115,000	-	-	-	-	115,000
Hydroseeder		150,000	-	-	-	-	150,000
Jack w/Stand	2	15,000	-	-	-	-	15,000
Lift, Column		-	85,000	-	-	-	85,000
Monitoring, Remote		-	-	-	30,000	-	30,000
Motor Grader		-	300,000	-	-	-	300,000
Mower		-	-	-	11,000	-	11,000
Oil Distributor		-	-	-	103,000	-	103,000
Pickup	10	371,000	6,163,500	14,458,000	3,94,000	11,312,500	1,399,000
Pickup, 3/4 Ton	2	71,000	-	-	-	-	71,000
Planer		-	175,000	-	-	-	175,000
Pump, Trash 6"		-	-	-	30,000	-	30,000
Roller		-	-	125,000	-	-	125,000
Roll Cat		-	-	-	32,000	-	32,000
Sandbagger		-	-	-	25,000	-	25,000
Sander	11	1,760,000	13,1,470,000	7,910,000	3,680,000	3,706,000	5,526,000
Scanner		11,000	-	-	-	-	11,000
Screen, Trommel		-	-	-	244,000	-	244,000
Sedan		-	-	-	24,000	2,49,000	73,000
Skidloader		-	-	49,000	1,75,000	-	124,000
Skidsteer		-	-	-	-	70,500	70,500
Snowblower		-	-	-	200,000	-	200,000
Snowloader		-	-	-	100,000	-	100,000
SUV		-	-	-	32,500	-	32,500
Sweeper	2	450,000	-	2,450,000	-	-	900,000
Techcrete Machine		-	75,000	-	-	-	75,000
Toolcat		-	-	-	150,000	-	150,000
Tractor		-	-	150,000	1,75,000	1,108,000	333,000
Trailer		-	-	-	75,000	-	75,000
Trailer, Tanker		-	-	-	225,000	-	225,000
Trailer, Side Dump		90,000	-	-	-	42,000	132,000
Truck	1	31,000	1,31,500	3,92,000	-	3,150,000	304,500
Truck, 1 Ton	1	97,000	-	207,000	1,72,000	-	376,000
Truck, Bucket		-	-	-	-	222,000	222,000
Truck, Dump	1	60,000	1,190,000	-	3,642,000	-	892,000
Truck, Flusher		-	-	-	150,000	-	150,000
Truck, Fuel		-	-	-	195,000	-	195,000
Truck w/ Jet Vacuum		-	-	290,000	-	-	290,000
Truck, Hook		-	-	-	190,000	-	190,000
Truck, Semi		-	-	1,140,000	1,155,000	-	295,000
Truck, Tandem		-	175,000	-	-	-	175,000
Utility Vehicle	-	1,75,000	-	-	2,39,340	2,26,000	140,340
Van		-	-	51,600	2,52,800	3,80,400	184,800
Van, Sewer Inspection		-	-	-	47,000	-	47,000
Vehicle Lubricant System		-	-	-	44,000	-	44,000
<b>Total Other Capital Equipment Program</b>		<b>4,786,000</b>	<b>2,900,000</b>	<b>4,947,600</b>	<b>6,177,640</b>	<b>2,434,900</b>	<b>21,246,140</b>
<b>Total Capital Program</b>		<b>\$ 4,786,000</b>	<b>\$ 3,020,000</b>	<b>\$ 4,947,600</b>	<b>\$ 6,177,640</b>	<b>\$ 2,434,900</b>	<b>\$ 21,366,140</b>

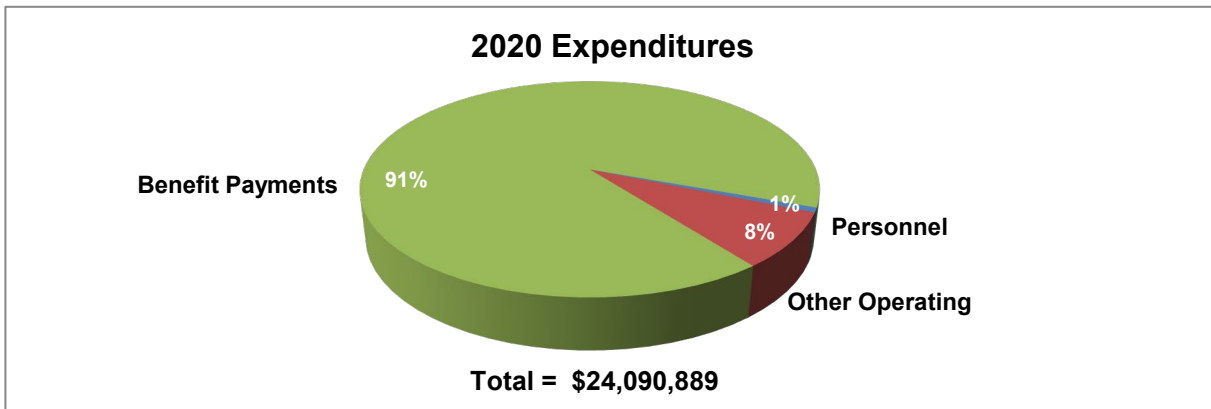
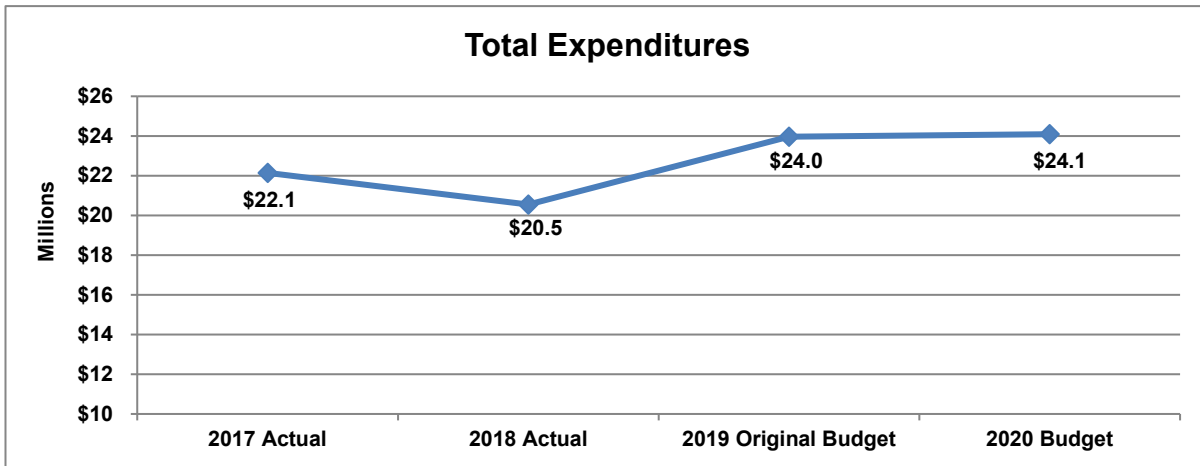
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# Health Life Benefit

To provide health, dental, and life insurance benefits through a self-insured fund for City employees, their dependents, and retirees up to Medicare age eligibility.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Health-Life Fund Contribution	\$ 2,264,373	\$ -	\$ -	\$ -	\$ -	
Charges for Services	19,817,898	21,153,414	24,250,000	25,968,733	1,718,733	7.1%
Other	55,569	122,624	50,000	100,000	50,000	100.0%
<b>Total Sources</b>	<b>\$ 22,137,839</b>	<b>\$ 21,276,038</b>	<b>\$ 24,300,000</b>	<b>\$ 26,068,733</b>	<b>\$ 1,768,733</b>	<b>7.3%</b>
<b>Expenditures</b>						
Personnel	\$ 142,544	\$ 146,373	\$ 153,474	\$ 161,117	\$ 7,643	5.0%
Other Operating	1,788,988	1,664,828	1,866,030	1,977,411	111,381	6.0%
Total Operating	1,931,532	1,811,201	2,019,504	2,138,528	119,024	5.9%
Benefit Payments	20,206,307	18,737,617	21,952,361	21,952,361	-	0.0%
<b>Total Expenditures</b>	<b>\$ 22,137,839</b>	<b>\$ 20,548,819</b>	<b>\$ 23,971,865</b>	<b>\$ 24,090,889</b>	<b>\$ 119,024</b>	<b>0.5%</b>



## Health Life Benefit (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Health-Life Fund Contribution	\$ 2,264,373	\$ -	\$ -	\$ -	\$ -	
Charges for Goods & Services	19,817,898	21,153,414	24,250,000	25,968,733	1,718,733	7.1%
Interest Earned	54,737	122,624	50,000	100,000	50,000	100.0%
Other	832	-	-	-	-	
<b>Total Operating Sources</b>	<b>\$ 22,137,839</b>	<b>\$ 21,276,038</b>	<b>\$ 24,300,000</b>	<b>\$ 26,068,733</b>	<b>\$ 1,768,733</b>	<b>7.3%</b>
<b>Expenditures</b>						
Fulltime	\$ 99,994	\$ 102,958	\$ 107,877	\$ 113,024	\$ 5,147	4.8%
Eligible Leave Payout	255	259	-	-	-	
Deferred Compensation	4,000	4,118	4,320	4,525	205	4.7%
Wages	104,249	107,334	112,197	117,549	5,352	4.8%
OASI	7,288	7,479	7,874	8,306	432	5.5%
Pension	16,532	16,046	16,549	17,630	1,081	6.5%
Insurance	14,234	15,273	16,614	17,392	778	4.7%
Allowances	241	241	240	240	-	0.0%
Fringe Benefits	31,007	31,560	33,403	35,262	1,859	5.6%
Total Personnel	142,544	146,373	153,474	161,117	7,643	5.0%
Professional Services	1,719,478	1,656,680	1,854,785	1,966,166	111,381	6.0%
Supplies & Materials	-	82	-	-	-	
Training & Education	395	-	2,275	2,275	-	0.0%
Miscellaneous	69,115	8,066	8,970	8,970	-	0.0%
Total Other Operating	1,788,988	1,664,828	1,866,030	1,977,411	111,381	
Benefit Payments	20,206,307	18,737,617	21,952,361	21,952,361	-	0.0%
<b>Total Expenditures</b>	<b>\$ 22,137,839</b>	<b>\$ 20,548,819</b>	<b>\$ 23,971,865</b>	<b>\$ 24,090,889</b>	<b>\$ 119,024</b>	<b>0.5%</b>

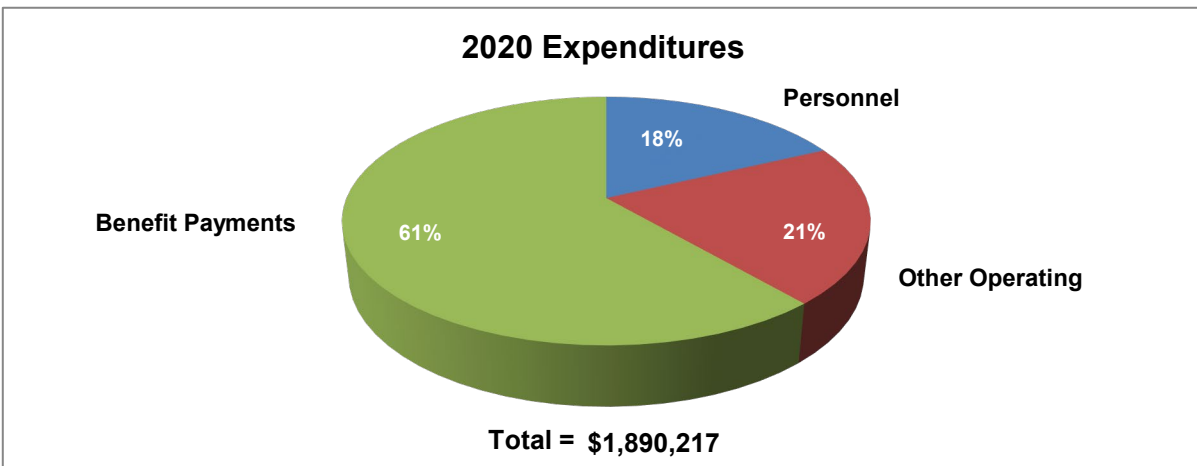
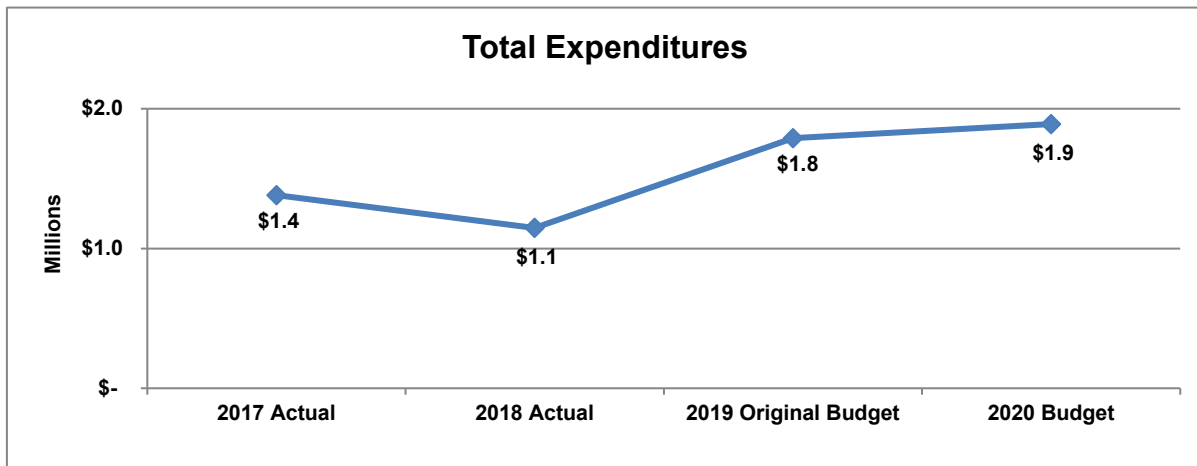


# Workers' Compensation

To provide compensation benefits to City employees for injury or illness arising out of and in the course of employment with the City of Sioux Falls as defined by state law, City ordinance, and labor contracts.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Workers' Compensation Fund Contribution	\$ -	\$ -	\$ 235,400	\$ 337,217	\$ 101,817	43.3%
Charges for Services	2,499,425	1,918,415	1,548,000	1,548,000	-	0.0%
Other	-	-	5,000	5,000	-	0.0%
<b>Total Sources</b>	<b>\$ 2,499,425</b>	<b>\$ 1,918,415</b>	<b>\$ 1,788,400</b>	<b>\$ 1,890,217</b>	<b>\$ 101,817</b>	<b>5.7%</b>
<b>Expenditures</b>						
Personnel	\$ 135,793	\$ 151,891	\$ 245,917	\$ 339,429	\$ 93,512	38.0%
Other Operating	305,429	378,234	392,483	390,788	(1,695)	-0.4%
Total Operating	441,221	530,125	638,400	730,217	91,817	14.4%
Benefit Payments	940,533	616,804	1,150,000	1,160,000	10,000	0.9%
<b>Total Expenditures</b>	<b>\$ 1,381,754</b>	<b>\$ 1,146,929</b>	<b>\$ 1,788,400</b>	<b>\$ 1,890,217</b>	<b>\$ 101,817</b>	<b>5.7%</b>



## Workers' Compensation (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Workers' Compensation Fund Contribution	\$ -	\$ -	\$ 235,400	\$ 337,217	\$ 101,817	43.3%
Charges for Goods & Services	2,499,425	1,918,415	1,548,000	1,548,000	-	0.0%
Interest Earned	-	-	5,000	5,000	-	0.0%
Other	-	-	-	-	-	-
<b>Total Operating Sources</b>	<b>\$ 2,499,425</b>	<b>\$ 1,918,415</b>	<b>\$ 1,788,400</b>	<b>\$ 1,890,217</b>	<b>\$ 101,817</b>	<b>5.7%</b>
<b>Expenditures</b>						
Fulltime	\$ 97,608	\$ 111,076	\$ 169,618	\$ 241,727	\$ 72,109	42.5%
Part-time	-	-	3,500	3,500	-	0.0%
Eligible Leave Payout	39	39	-	-	-	-
Deferred Compensation	3,904	3,968	6,786	9,671	2,885	42.5%
Wages	101,551	115,083	179,904	254,898	74,994	41.7%
OASI	7,498	8,386	13,416	19,006	5,590	41.7%
Pension	20,480	19,949	24,809	30,175	5,366	21.6%
Insurance	6,095	8,202	27,620	34,702	7,082	25.6%
Allowances	169	270	168	648	480	285.7%
Fringe Benefits	26,743	28,421	52,597	65,525	12,928	24.6%
Total Personnel	135,793	151,891	245,917	339,429	93,512	38.0%
Professional Services	291,221	356,657	371,938	371,938	-	0.0%
Rentals	1,830	1,834	1,995	300	(1,695)	-85.0%
Supplies & Materials	8,507	15,764	11,650	11,650	-	0.0%
Training & Education	3,844	3,971	6,900	6,900	-	0.0%
Utilities	27	8	-	-	-	-
Total Other Operating	305,429	378,234	392,483	390,788	(1,695)	-0.4%
Benefit Payments	940,533	616,804	1,150,000	1,160,000	10,000	0.9%
<b>Total Expenditures</b>	<b>\$ 1,381,754</b>	<b>\$ 1,146,929</b>	<b>\$ 1,788,400</b>	<b>\$ 1,890,217</b>	<b>\$ 101,817</b>	<b>5.7%</b>

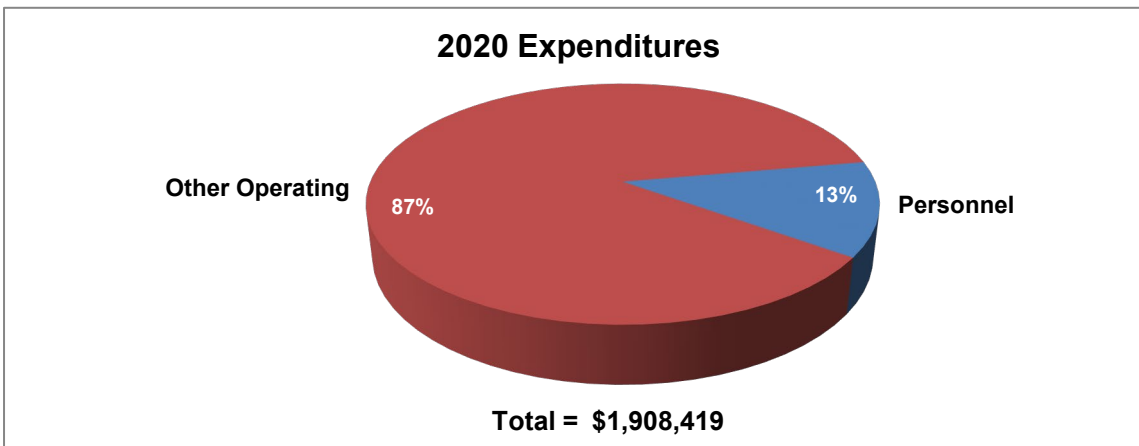
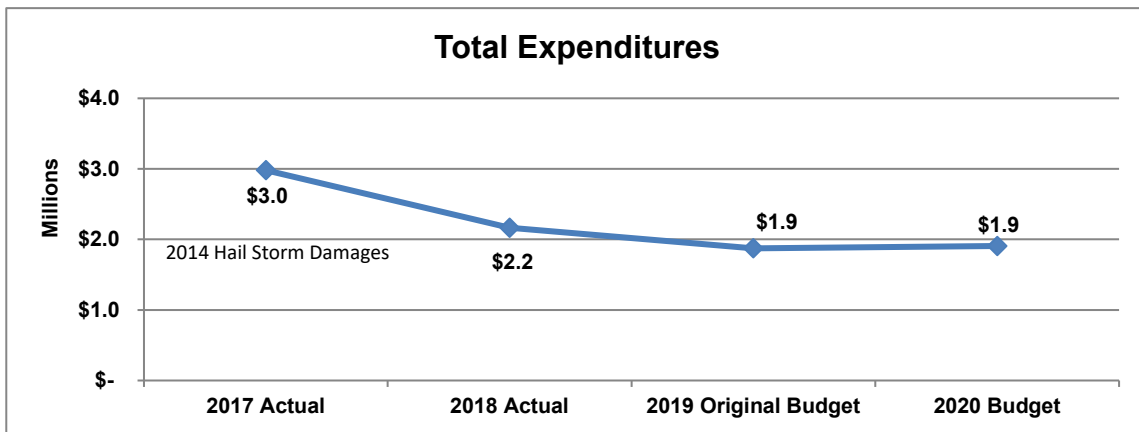
# Property & Liability

To protect the City's assets by providing coverage in the event of a liability or property loss.

## Budget Overview

	2017*	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Property and Liability Fund Contribution	\$ 1,177,543	\$ -	\$ 317,900	\$ 352,915	\$ 35,015	11.0%
Charges for Services	1,544,680	2,100,019	1,545,504	1,545,504	-	0.0%
Other	258,237	1,552,426	10,000	10,000	-	0.0%
<b>Total Sources</b>	<b>\$ 2,980,460</b>	<b>\$ 3,652,445</b>	<b>\$ 1,873,404</b>	<b>\$ 1,908,419</b>	<b>\$ 35,015</b>	<b>1.9%</b>
<b>Expenditures</b>						
Personnel	\$ 146,984	\$ 204,529	\$ 171,709	\$ 241,919	\$ 70,210	40.9%
Other Operating*	2,833,476	1,959,654	1,701,695	1,666,500	(35,195)	-2.1%
<b>Total Expenditures</b>	<b>\$ 2,980,460</b>	<b>\$ 2,164,183</b>	<b>\$ 1,873,404</b>	<b>\$ 1,908,419</b>	<b>\$ 35,015</b>	<b>1.9%</b>

\*Other operating includes City-wide repairs for damages received from the 2014 hail storm.



## Property & Liability (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Property and Liability Fund Contribution	\$ 1,177,543	\$ -	\$ 317,900	\$ 352,915	\$ 35,015	11.0%
Departmental Sources						
Charges for Goods & Services	1,544,680	2,100,019	1,545,504	1,545,504	-	0.0%
Interest Earned	10,330	52,426	10,000	10,000	-	0.0%
Other	247,907	1,500,000	-	-	-	
Total Departmental Sources	1,802,917	3,652,445	1,555,504	1,555,504	-	0.0%
<b>Total Sources</b>	<b>\$ 2,980,460</b>	<b>\$ 3,652,445</b>	<b>\$ 1,873,404</b>	<b>\$ 1,908,419</b>	<b>\$ 35,015</b>	<b>1.9%</b>
<b>Expenditures</b>						
Fulltime	\$ 118,873	\$ 102,698	\$ 125,783	\$ 194,344	\$ 68,561	54.5%
Eligible Leave Payout	2,207	55,042	1,140	1,140	-	0.0%
Deferred Compensation	4,755	3,962	5,032	7,775	2,743	54.5%
Wages	125,835	161,702	131,955	203,259	71,304	54.0%
OASI	9,099	8,469	9,923	15,185	5,262	53.0%
Pension	(8,605)	29,153	24,096	15,273	(8,823)	-36.6%
Insurance	20,053	4,705	5,135	7,602	2,467	48.0%
Allowances	602	500	600	600	-	0.0%
Fringe Benefits	12,050	34,358	29,831	23,475	(6,356)	-21.3%
Total Personnel	146,984	204,529	171,709	241,919	70,210	40.9%
Professional Services	1,285,735	1,312,281	1,460,000	1,430,000	(30,000)	-2.1%
Rentals	1,768	1,770	2,295	600	(1,695)	-73.9%
Repair & Maintenance*	1,354,309	466,108	-	-	-	
Supplies & Materials	4,927	1,522	7,000	3,500	(3,500)	-50.0%
Training & Education	612	694	7,400	7,400	-	0.0%
Utilities	33	22	-	-	-	
Miscellaneous	186,092	177,257	225,000	225,000	-	0.0%
Total Other Operating	2,833,476	1,959,654	1,701,695	1,666,500	(35,195)	-2.1%
<b>Total Expenditures</b>	<b>\$ 2,980,460</b>	<b>\$ 2,164,183</b>	<b>\$ 1,873,404</b>	<b>\$ 1,908,419</b>	<b>\$ 35,015</b>	<b>1.9%</b>

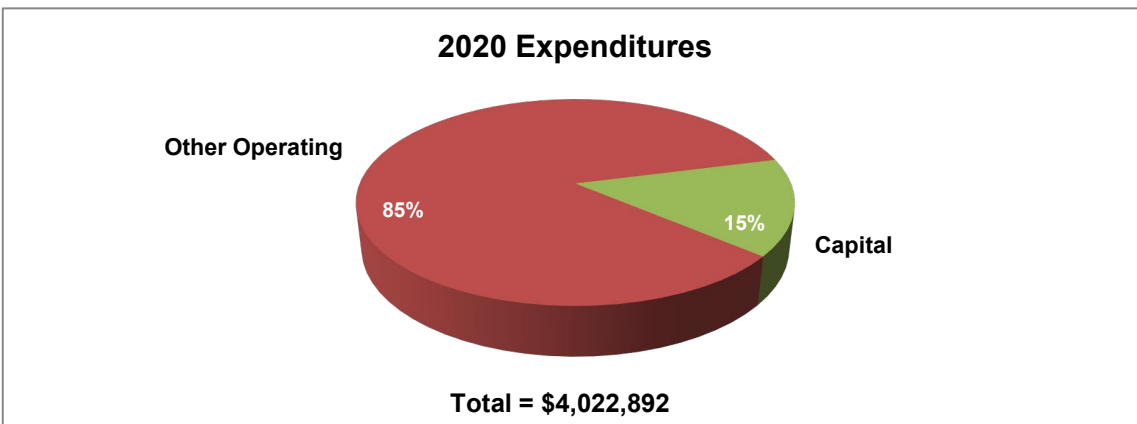
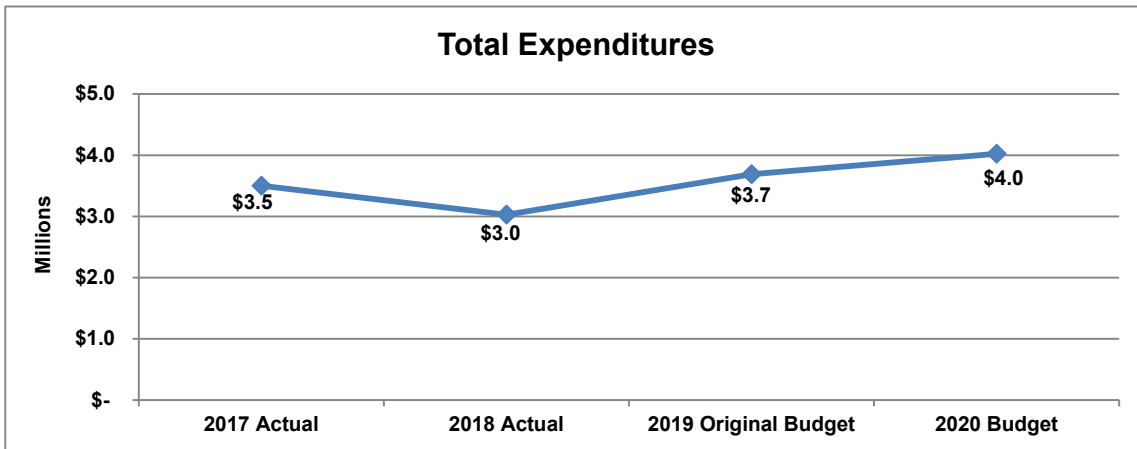
\*City-wide repairs for damages received from the 2014 hail storm to reimbursed from insurance proceeds.

# Technology Revolving

The Technology Revolving Fund centrally manages technology related expenses for all City Departments. The Information Technology (IT) Department manages this fund to ensure that it provides a standards based approach to technology purchases and meets the business objectives set forth by each department.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Technology Revolving Fund Contribution	\$ -	\$ -	\$ -	\$ 195,657	\$ 195,657	
General Fund Contribution	800,000	800,000	800,000	800,000	-	0.0%
Charges for Goods & Services	3,023,310	2,930,407	2,822,529	2,873,235	50,706	1.8%
Other	32,379	80,761	154,000	154,000	-	0.0%
<b>Total Sources</b>	<b>\$ 3,855,689</b>	<b>\$ 3,811,168</b>	<b>\$ 3,776,529</b>	<b>\$ 4,022,892</b>	<b>\$ 246,363</b>	<b>6.5%</b>
<b>Expenditures</b>						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Operating	3,127,934	2,926,195	3,522,000	3,415,606	(106,394)	-3.0%
Total Operating	3,127,934	2,926,195	3,522,000	3,415,606	(106,394)	-3.0%
Capital	372,680	101,018	164,500	607,286	442,786	269.2%
<b>Total Expenditures</b>	<b>\$ 3,500,613</b>	<b>\$ 3,027,213</b>	<b>\$ 3,686,500</b>	<b>\$ 4,022,892</b>	<b>\$ 336,392</b>	<b>9.1%</b>



## Technology Revolving (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Technology Revolving Fund Contribution	\$ -	\$ -	\$ -	\$ 195,657	\$ 195,657	
General Fund Contribution	800,000	800,000	800,000	800,000	-	0.0%
Charges for Goods & Services	3,023,310	2,930,407	2,822,529	2,873,235	50,706	1.8%
Other	32,379	80,761	154,000	154,000	-	0.0%
<b>Total Sources</b>	<b>\$ 3,855,689</b>	<b>\$ 3,811,168</b>	<b>\$ 3,776,529</b>	<b>\$ 4,022,892</b>	<b>\$ 246,363</b>	<b>6.5%</b>
<b>Expenditures</b>						
Personnel Wages & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
Professional Services	308,226	244,567	-	485,000	485,000	
Rentals	45,850	42,655	30,000	30,000	-	0.0%
Repair & Maintenance	-	2,536	5,000	5,000	-	0.0%
Supplies & Materials	2,773,858	2,635,457	3,487,000	2,895,606	(591,394)	-17.0%
Utilities	-	980	-	-	-	
Other Current	-	-	-	-	-	
Total Other Operating	3,127,934	2,926,195	3,522,000	3,415,606	(106,394)	-3.0%
Capital Equipment	372,680	101,018	164,500	607,286	442,786	269.2%
<b>Total Expenditures</b>	<b>\$ 3,500,613</b>	<b>\$ 3,027,213</b>	<b>\$ 3,686,500</b>	<b>\$ 4,022,892</b>	<b>\$ 336,392</b>	<b>9.1%</b>

## Technology Revolving (continued)

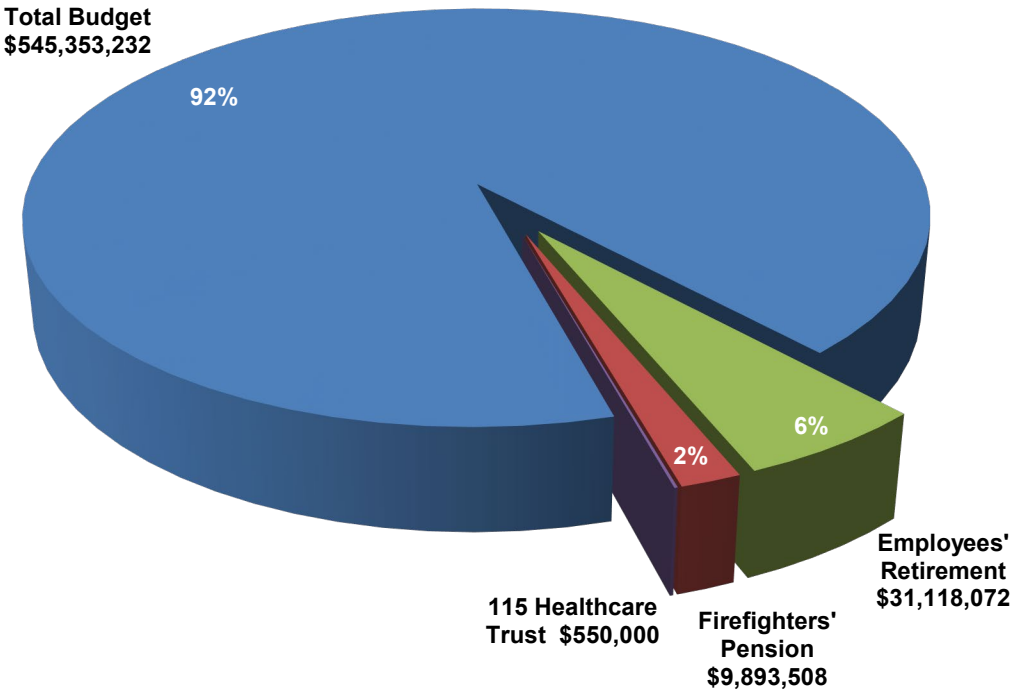
### Capital Program Detail

Description	2020	2021	2022	2023	2024	Total Cost
<b>Sources</b>						
User Fees	\$ 607,286	\$ 823,800	\$ 841,340	\$ 412,272	\$ 200,286	\$ 2,884,984
<b>Total Sources</b>	<b>\$ 607,286</b>	<b>\$ 823,800</b>	<b>\$ 841,340</b>	<b>\$ 412,272</b>	<b>\$ 200,286</b>	<b>\$ 2,884,984</b>
<b>Other Capital Equipment Program</b>						
Servers, Blade, Storage	\$ 472,430	\$ 463,769	\$ 413,361	\$ 107,602	\$ 65,430	\$ 1,522,592
Switches, Routers & Equipment	68,960	142,925	99,739	47,905	68,960	428,489
Wireless Network Infrastructure	65,896	217,106	328,240	256,765	65,896	933,903
<b>Total Other Capital Equipment Program</b>	<b>607,286</b>	<b>823,800</b>	<b>841,340</b>	<b>412,272</b>	<b>200,286</b>	<b>2,884,984</b>
<b>Total Capital Program</b>	<b>\$ 607,286</b>	<b>\$ 823,800</b>	<b>\$ 841,340</b>	<b>\$ 412,272</b>	<b>\$ 200,286</b>	<b>\$ 2,884,984</b>

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# Fiduciary Funds



<b>115 Healthcare Trust .....</b>	<b>129</b>
<b>Employee's Retirement .....</b>	<b>130</b>
<b>Firefighters' Pension .....</b>	<b>132</b>

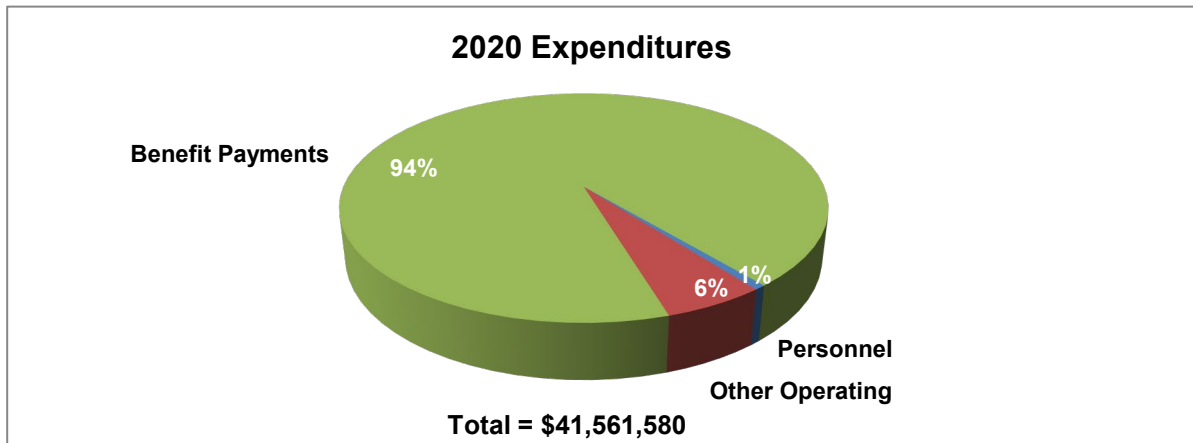
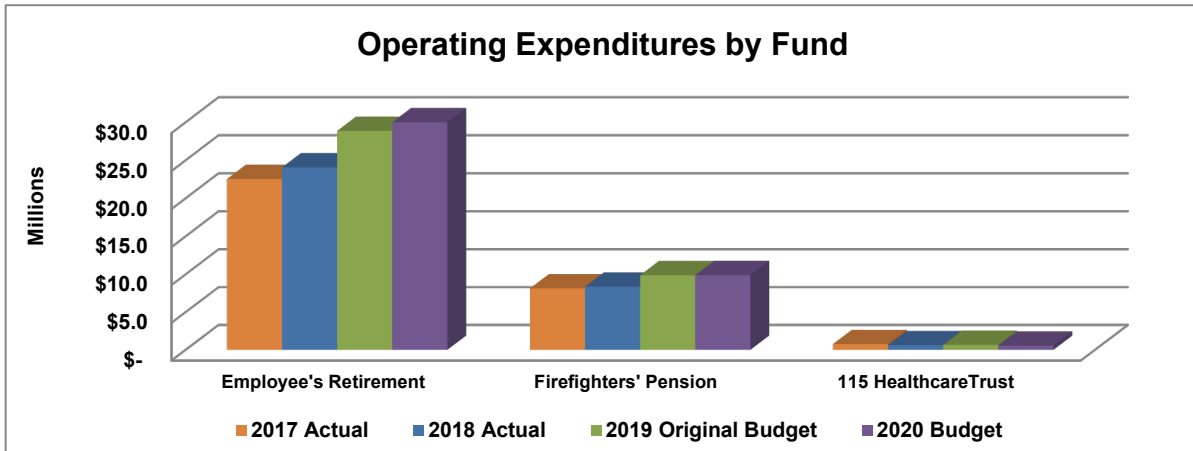


# Total Pension & Healthcare Trust Funds

The City participates in various retirement pension trusts to ensure the long-term financial success of our number one resource, our employees. Employees hired prior to July 1, 2013, participate in either the Employee's Retirement System (Police and General) or Firefighters' Pension Fund fiduciary trusts. Employees hired on or after July 1, 2013, participate in the South Dakota Retirement System (SDRS). The City also has a small Other Post-Employment Benefit Trust for retiree health benefits, providing health care coverage through the City's self-insured health program until the age of 65. The Trust has been closed to new retirees since December 31, 2012.

## Budget Overview

Sources	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Investment Income	\$ 94,176,049	\$ (24,474,779)	\$ 39,500,000	\$ 44,500,000	\$ 5,000,000	12.7%
Contributions	20,588,159	19,817,820	18,266,700	18,087,663	(179,037)	-1.0%
<b>Total Sources</b>	<b>\$ 114,764,208</b>	<b>\$ (4,656,959)</b>	<b>\$ 57,766,700</b>	<b>\$ 62,587,663</b>	<b>\$ 4,820,963</b>	<b>8.3%</b>
<b>By Fund</b>						
Employee's Retirement	\$ 22,534,307	\$ 24,065,930	\$ 28,858,528	\$ 31,118,072	\$ 2,259,544	7.8%
Firefighters' Pension	8,131,828	8,363,194	9,876,772	9,893,508	16,736	0.2%
115 HealthcareTrust	754,590	619,906	665,000	550,000	(115,000)	-17.3%
<b>Total Operating Expenditures</b>	<b>\$ 31,420,724</b>	<b>\$ 33,049,030</b>	<b>\$ 39,400,300</b>	<b>\$ 41,561,580</b>	<b>\$ 2,161,280</b>	<b>5.5%</b>

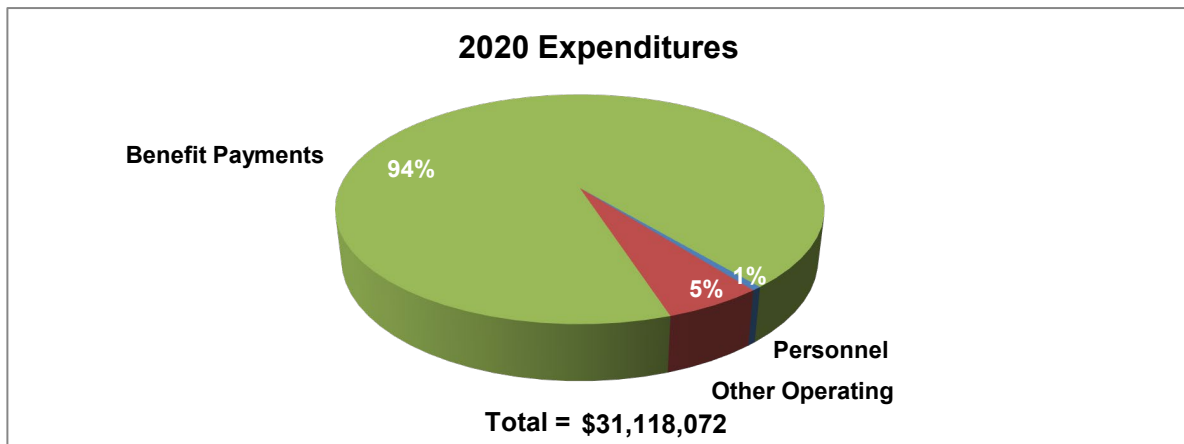
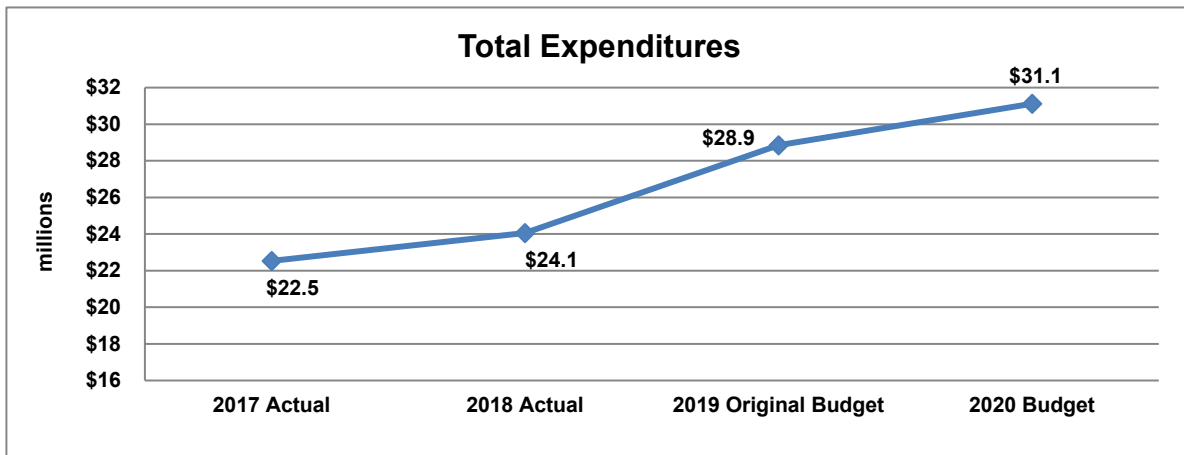


# Employee's Retirement System (General and Police)

To provide retirement benefits for participants and beneficiaries of the Employees' Retirement System.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Contributions	\$ 14,736,366	\$ 14,192,688	\$ 13,021,800	\$ 12,938,774	\$ (83,026)	-0.6%
Investment Income	69,777,600	(18,354,336)	28,000,000	33,000,000	5,000,000	17.9%
<b>Total Sources</b>	<b>\$ 84,513,966</b>	<b>\$ (4,161,649)</b>	<b>\$ 41,021,800</b>	<b>\$ 45,938,774</b>	<b>\$ 4,916,974</b>	<b>12.0%</b>
<b>Expenditures</b>						
Personnel	\$ 150,424	\$ 154,471	\$ 160,582	\$ 169,000	\$ 8,418	5.2%
Other Operating	1,461,360	1,488,225	1,625,368	1,724,927	99,559	6.1%
Total Operating	1,611,785	1,642,696	1,785,950	1,893,927	107,977	6.0%
Benefit Payments	20,922,522	22,423,234	27,072,578	29,224,145	2,151,567	7.9%
<b>Total Expenditures</b>	<b>\$ 22,534,307</b>	<b>\$ 24,065,930</b>	<b>\$ 28,858,528</b>	<b>\$ 31,118,072</b>	<b>\$ 2,259,544</b>	<b>7.8%</b>



## Employee's Retirement System (continued)

### Budget by Category

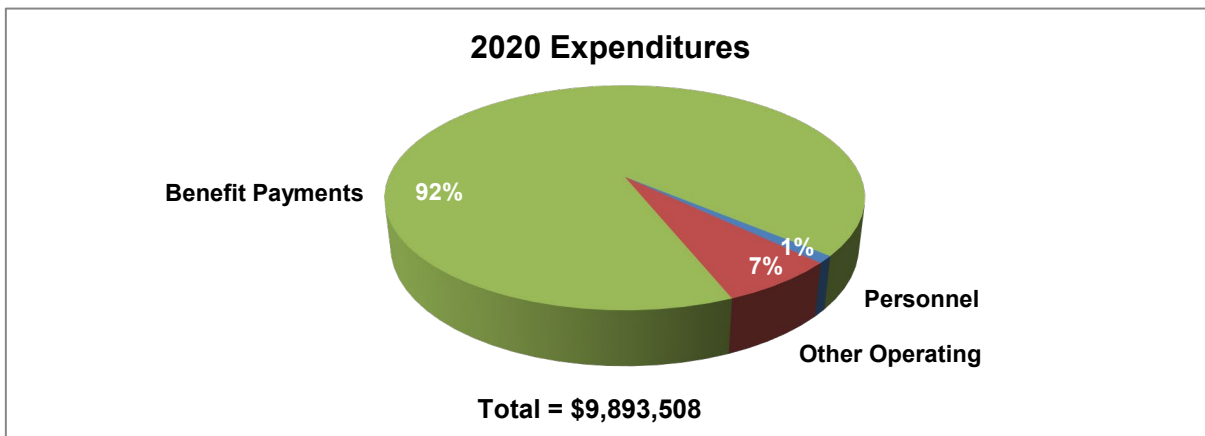
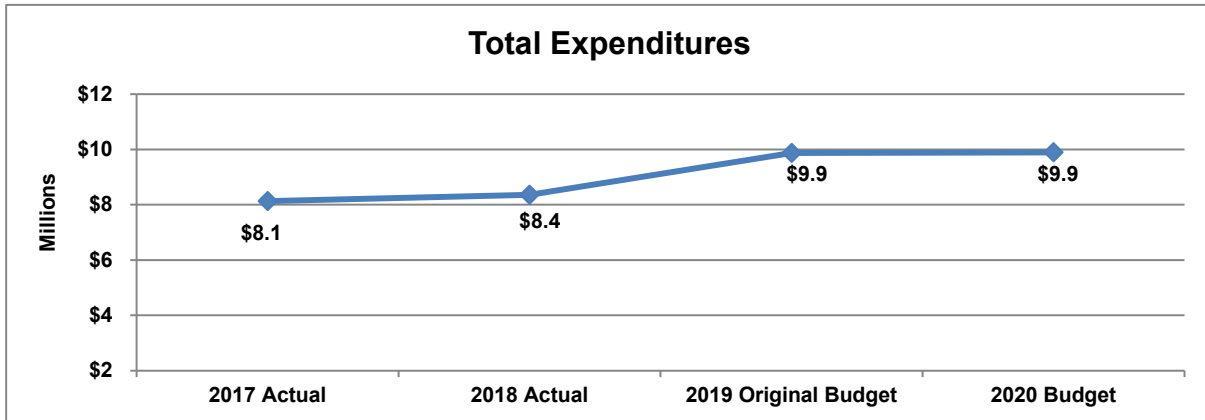
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Investment Income	\$ 69,777,600	\$ (18,354,336)	\$ 28,000,000	\$ 33,000,000	\$ 5,000,000	17.9%
Contributions	14,736,366	14,192,688	13,021,800	12,938,774	(83,026)	-0.6%
<b>Total Sources</b>	<b>\$ 84,513,966</b>	<b>\$ (4,161,649)</b>	<b>\$ 41,021,800</b>	<b>\$ 45,938,774</b>	<b>\$ 4,916,974</b>	<b>12.0%</b>
<b>Expenditures</b>						
Fulltime	\$ 106,500	\$ 109,894	\$ 114,255	\$ 119,912	\$ 5,657	5.0%
Eligible Leave Payout	254	258	-	-	-	-
Deferred Compensation	4,260	4,396	4,573	4,800	227	5.0%
Wages	111,013	114,548	118,828	124,712	5,884	5.0%
OASI	7,807	8,081	8,538	9,000	462	5.4%
Pension	20,313	19,767	20,131	21,620	1,489	7.4%
Insurance	11,055	11,840	12,849	13,432	583	4.5%
Allowances	236	236	236	236	-	0.0%
Fringe Benefits	31,604	31,842	33,216	35,288	2,072	6.2%
Total Personnel	150,424	154,471	160,582	169,000	8,418	5.2%
Professional Services	1,460,796	1,487,358	1,624,618	1,724,177	99,559	6.1%
Supplies & Materials	-	-	200	200	-	0.0%
Training & Education	250	250	550	550	-	0.0%
Utilities	314	617	-	-	-	-
Total Other Operating	1,461,360	1,488,225	1,625,368	1,724,927	99,559	6.1%
Benefit Payments	20,922,522	22,423,234	27,072,578	29,224,145	2,151,567	7.9%
<b>Total Expenditures</b>	<b>\$ 22,534,307</b>	<b>\$ 24,065,930</b>	<b>\$ 28,858,528</b>	<b>\$ 31,118,072</b>	<b>\$ 2,259,544</b>	<b>7.8%</b>

# Firefighters' Pension

To provide retirement benefits for participants and beneficiaries of the Firefighters' Pension Fund.

## Budget Overview

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Contributions	\$ 5,851,793	\$ 5,625,132	\$ 5,244,900	\$ 5,148,889	\$ (96,011)	-1.8%
Investment Income	24,385,339	(6,192,376)	11,500,000	11,500,000	-	0.0%
<b>Total Sources</b>	<b>\$ 30,237,132</b>	<b>\$ (567,244)</b>	<b>\$ 16,744,900</b>	<b>\$ 16,648,889</b>	<b>\$ (96,011)</b>	<b>-0.6%</b>
<b>Expenditures</b>						
Personnel	\$ 91,860	\$ 94,226	\$ 97,695	\$ 102,756	\$ 5,061	5.2%
Other Operating	579,486	573,773	655,285	664,827	9,542	1.5%
Total Operating	671,346	667,999	752,980	767,583	14,603	1.9%
Benefit Payments	7,460,482	7,695,195	9,123,792	9,125,925	2,133	0.0%
<b>Total Expenditures</b>	<b>\$ 8,131,828</b>	<b>\$ 8,363,194</b>	<b>\$ 9,876,772</b>	<b>\$ 9,893,508</b>	<b>\$ 16,736</b>	<b>0.2%</b>



## Firefighters' Pension (continued)

### Budget by Category

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Sources</b>						
Investment Income	\$ 24,385,339	\$ (6,192,376)	\$ 11,500,000	\$ 11,500,000	\$ -	0.0%
Contributions	5,851,793	5,625,132	5,244,900	5,148,889	(96,011)	-1.8%
<b>Total Operating Sources</b>	<b>\$ 30,237,132</b>	<b>\$ (567,244)</b>	<b>\$ 16,744,900</b>	<b>\$ 16,648,889</b>	<b>\$ (96,011)</b>	<b>-0.6%</b>
<b>Expenditures</b>						
Fulltime	\$ 65,557	\$ 67,606	\$ 70,122	\$ 73,538	\$ 3,416	4.9%
Eligible Leave Payout	161	163	-	-	-	-
Deferred Compensation	2,622	2,704	2,809	2,944	135	4.8%
Wages	68,340	70,473	72,931	76,482	3,551	4.9%
OASI	4,804	4,974	5,257	5,538	281	5.3%
Pension	12,693	12,343	12,536	13,459	923	7.4%
Insurance	5,899	6,311	6,846	7,152	306	4.5%
Allowances	125	125	125	125	-	0.0%
Fringe Benefits	18,717	18,779	19,507	20,736	1,229	6.3%
Total Personnel	91,860	94,226	97,695	102,756	5,061	5.2%
Professional Services	579,486	573,739	653,310	662,852	9,542	1.5%
Supplies & Materials	-	34	250	250	-	0.0%
Training & Education	-	-	1,725	1,725	-	0.0%
Total Other Operating	579,486	573,773	655,285	664,827	9,542	1.5%
Benefit Payments	7,460,482	7,695,195	9,123,792	9,125,925	2,133	0.0%
<b>Total Expenditures</b>	<b>\$ 8,131,828</b>	<b>\$ 8,363,194</b>	<b>\$ 9,876,772</b>	<b>\$ 9,893,508</b>	<b>\$ 16,736</b>	<b>0.2%</b>

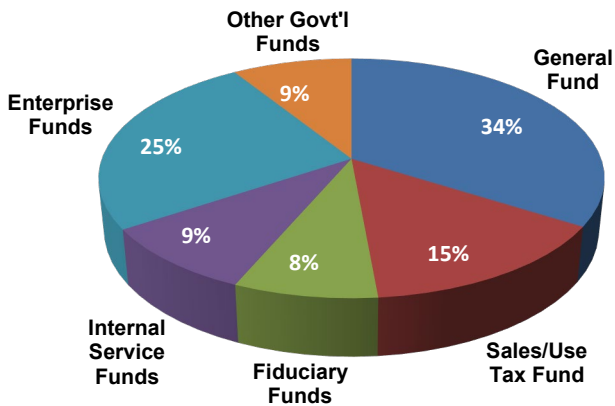
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## 2020 / 2019 Expenditures Comparison Summary by Fund

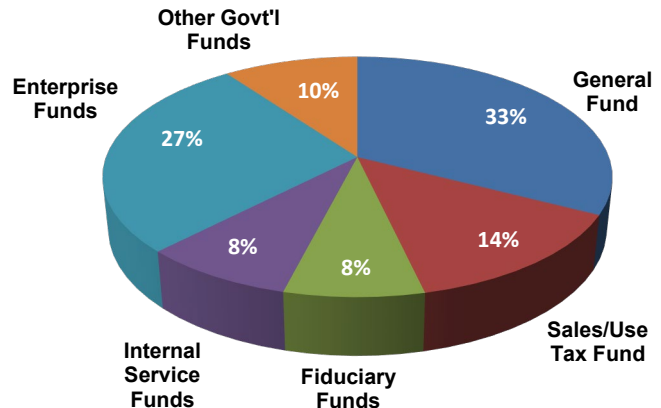
	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Appropriated Funds</b>						
<b>Governmental (Tax-Supported) Funds</b>						
General Fund (Primary Operating)	\$ 151,601,141	\$ 156,583,169	\$ 169,145,330	\$ 177,707,378	\$ 8,562,048	5.1%
Sales/Use Tax Fund	66,243,702	81,335,764	72,860,847	75,154,527	2,293,680	3.1%
Other Governmental Funds						
Entertainment Tax Fund	7,904,234	6,172,271	9,514,020	10,335,993	821,973	8.6%
Housing Fund	4,851,111	5,150,461	6,895,151	5,208,315	(1,686,836)	-24.5%
Transit Fund	10,033,082	10,578,536	9,444,401	12,905,762	3,461,361	36.6%
Storm Drainage Fund	10,798,873	18,227,631	15,856,643	23,471,498	7,614,855	48.0%
Library Memorial Fund	-	-	5,000	5,000	-	0.0%
Cottam Memorial Fund	-	400	400	2,000	1,600	400.0%
T.I.F. Fund	2,631,501	2,602,352	2,944,500	2,732,000	(212,500)	-7.2%
Flood Control Fund	1,608,123	957,111	-	-	-	
Event Center Construction Fund	1,738,182	2,170,815	-	-	-	
General Government Construction Fund	10,031,529	9,951,976	-	-	-	
<b>Total Appropriated</b>	<b>267,441,479</b>	<b>293,730,487</b>	<b>286,666,292</b>	<b>307,522,473</b>	<b>20,856,181</b>	<b>7.3%</b>
<b>Non-Appropriated Funds</b>						
<b>Proprietary (Fee-Supported) Funds</b>						
<b>Enterprise Funds</b>						
Light & Power Fund	8,145,837	8,642,138	10,431,427	9,789,730	(641,697)	-6.2%
Public Parking Fund	2,363,666	7,443,666	3,018,056	3,309,039	290,984	9.6%
Sanitary Landfill Fund	9,584,876	8,926,333	12,142,322	17,132,314	4,989,991	41.1%
Water Fund	27,457,696	30,753,468	38,957,404	43,301,404	4,344,000	11.2%
Water Reclamation Fund	30,917,357	28,356,259	61,862,616	77,115,165	15,252,550	24.7%
<b>Internal Service Funds</b>						
Fleet Revolving Fund	12,168,065	13,083,772	14,484,351	13,709,110	(775,241)	-5.4%
Health Benefits Fund	22,137,839	20,548,819	23,971,865	24,090,889	119,024	0.5%
Workers' Compensation Fund	1,381,754	1,146,929	1,788,400	1,890,217	101,817	5.7%
Technology Revolving Fund	3,500,613	3,027,213	3,686,500	4,022,892	336,392	9.1%
Property & Liability Fund	2,980,460	2,164,183	1,873,404	1,908,419	35,015	1.9%
<b>Fiduciary Funds</b>						
Employee's Retirement System Fund	22,534,307	24,065,930	28,858,528	31,118,072	2,259,544	7.8%
Firefighters' Pension Fund	8,131,828	8,363,194	9,876,772	9,893,508	16,736	0.2%
115 Healthcare Trust Fund	754,590	619,906	665,000	550,000	(115,000)	-17.3%
<b>Total Non-Appropriated Funds</b>	<b>152,058,888</b>	<b>157,141,810</b>	<b>211,616,644</b>	<b>237,830,759</b>	<b>26,214,114</b>	<b>12.4%</b>
<b>Total All Funds (including transfers)</b>	<b>\$ 419,500,367</b>	<b>\$ 450,872,297</b>	<b>\$ 498,282,937</b>	<b>\$ 545,353,232</b>	<b>\$ 47,070,296</b>	<b>9.4%</b>

**2019 Expenditures by Fund**



**Total = \$498,282,937**

**2020 Expenditures by Fund**

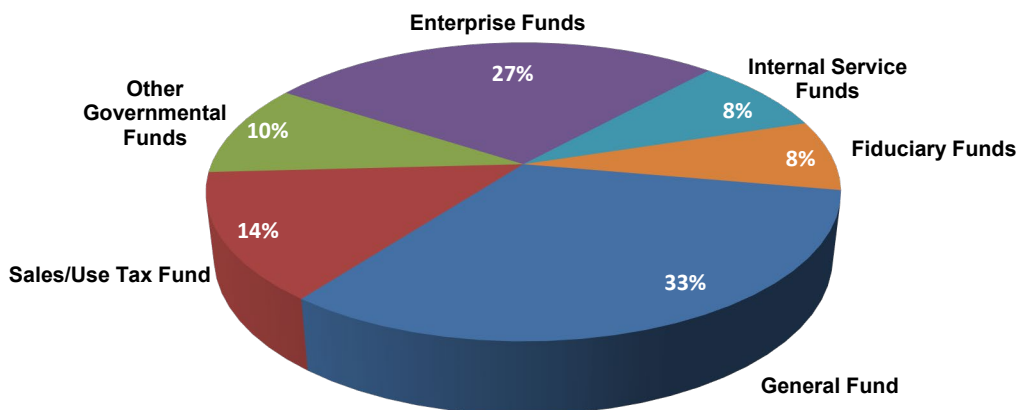


**Total = \$545,353,232**

# 2020 All Funds Summary

<u>Appropriated Funds</u>	<u>Revenues</u>	<u>Expenditures</u>
<b>Governmental (Tax-Supported) Funds</b>		
General Fund (General Operating)	\$ 174,433,741	\$ 177,707,378
Sales/Use Tax Fund (General Capital)	76,822,022	75,154,527
Entertainment Tax Fund	8,755,775	10,335,993
Other Governmental Funds		
Housing Fund	4,662,964	5,208,315
Transit Fund	10,627,934	12,905,762
Storm Drainage Fund	21,404,103	23,471,498
Library Memorial Fund	300	5,000
Cottam Memorial Fund	50	2,000
T.I.F. Fund	2,732,000	2,732,000
<b>Total Appropriated</b>	<b>\$ 299,438,889</b>	<b>\$ 307,522,473</b>
<b>Non-Appropriated Funds</b>		
<b>Proprietary (Fee-Supported) Funds</b>		
<b>Enterprise Funds (Utility)</b>		
Light & Power Fund	\$ 9,608,412	\$ 9,789,730
Public Parking Fund	3,314,036	3,309,039
Sanitary Landfill Fund	9,850,676	17,132,314
Water Fund	36,455,228	43,301,404
Water Reclamation Fund	77,595,678	77,115,165
<b>Internal Service Funds</b>		
Fleet Revolving Fund	13,956,402	13,709,110
Health Life Benefits Fund	26,068,733	24,090,889
Workers' Compensation Fund	1,553,000	1,890,217
Technology Revolving Fund	3,827,235	4,022,892
Property & Liability Fund	1,555,504	1,908,419
<b>Pension/Trust Funds</b>		
Employee's Retirement System Fund	45,938,774	31,118,072
Firefighters' Pension Fund	16,648,889	9,893,508
115 Healthcare Trust Fund	-	550,000
<b>Total Non-Appropriated</b>	<b>\$ 246,372,567</b>	<b>\$ 237,830,759</b>
<b>Total All Funds (including transfers)</b>	<b>\$ 545,811,456</b>	<b>\$ 545,353,232</b>

## 2020 Expenditures by Fund



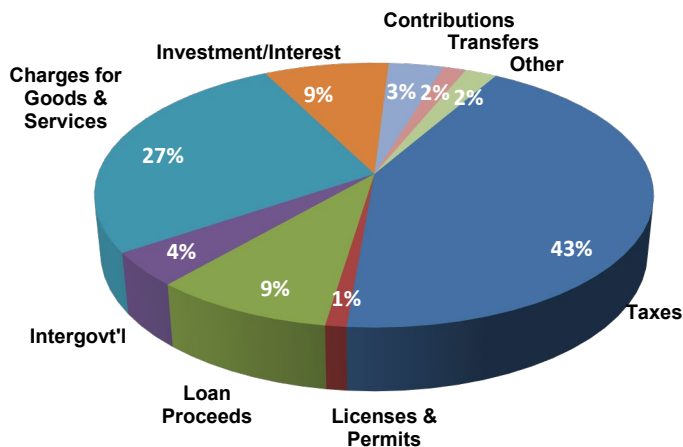
**Total = \$545,353,232**

## 2020 All Funds Breakdown by Category

Revenues	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	Total Revenue
Taxes	\$ 144,126,474	\$ 68,421,496	\$ 22,236,597	\$ -	\$ -	\$ 234,784,567
Licenses and Permits	5,616,111	100,000	100	29,000	-	5,745,211
Intergovernmental	13,105,285	3,925,526	5,778,302	-	-	22,809,113
Charges for Goods & Services	9,092,406	-	20,000	92,621,769	45,347,374	147,081,549
Fines and Forfeitures	639,000	-	-	584,250	-	1,223,250
Investment & Interest Earnings	550,000	-	133,973	653,294	44,659,000	45,996,267
Contributions	250,000	1,250,000	458,000	-	18,237,663	20,195,663
Misc. (Assessments, Rentals, Other)	1,054,465	3,125,000	2,940,927	2,810,717	504,500	10,435,609
Other Financing (Bond/SRF Notes)	-	-	9,000,000	40,125,000	-	49,125,000
Transfers In	-	-	7,615,227	-	800,000	8,415,227
<b>Total Revenue all Funds</b>	<b>\$ 174,433,741</b>	<b>\$ 76,822,022</b>	<b>\$ 48,183,126</b>	<b>\$ 136,824,030</b>	<b>\$ 109,548,537</b>	<b>\$ 545,811,456</b>

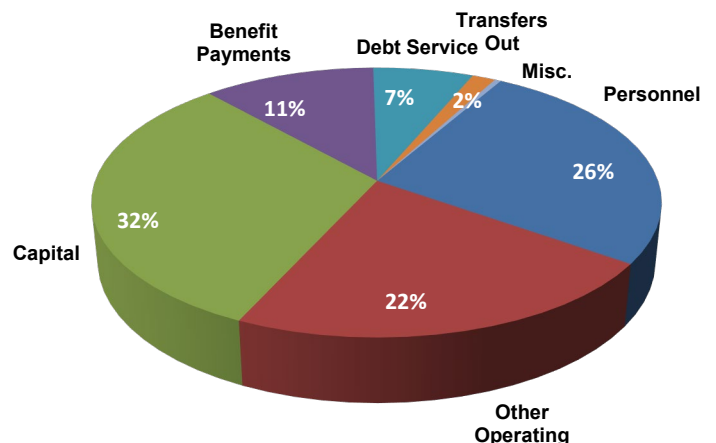
Expenditures	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	Total Expenditures
Personnel	\$ 119,534,999	\$ -	\$ 2,962,754	\$ 17,771,326	\$ 3,812,099	\$ 144,081,178
Other Operating	50,147,653	-	23,578,630	31,137,058	15,731,320	120,594,661
Capital	-	58,276,797	26,945,350	81,094,040	5,393,286	171,709,473
Debt Service	-	16,127,730	1,173,834	18,880,143	-	36,181,706
Benefit Payments	108,000	-	-	-	62,012,431	62,120,431
Transfers Out	7,665,227	750,000	-	-	-	8,415,227
Miscellaneous	251,500	-	-	1,765,086	233,970	2,250,556
<b>Total Expenditures all Funds</b>	<b>\$ 177,707,378</b>	<b>\$ 75,154,527</b>	<b>\$ 54,660,568</b>	<b>\$ 150,647,652</b>	<b>\$ 87,183,107</b>	<b>\$ 545,353,232</b>

### 2020 Revenue by Category



Total = \$545,811,456

### 2020 Expenditures by Category



Total = \$545,353,232

## 2020 Other Governmental Funds Summary

	<u>Entertainment Tax</u>	<u>Housing</u>	<u>Transit</u>
<b>Revenues</b>			
Taxes	\$ 8,705,775	\$ -	\$ -
Intergovernmental	-	1,730,368	4,047,934
Charges for Services	-	-	-
Investment Revenue	50,000	43,623	-
Misc. (Assessments, Rentals, Other)	-	1,853,746	-
Transfers In	-	1,035,227	6,580,000
<b>Total Revenues</b>	<u>\$ 8,755,775</u>	<u>\$ 4,662,964</u>	<u>\$ 10,627,934</u>
<b>Expenditures</b>			
Personnel	\$ -	\$ 821,361	\$ -
Other Operating	5,715,643	4,386,954	9,305,762
Capital	4,620,350	-	3,600,000
<b>Total Expenditures</b>	<u>\$ 10,335,993</u>	<u>\$ 5,208,315</u>	<u>\$ 12,905,762</u>

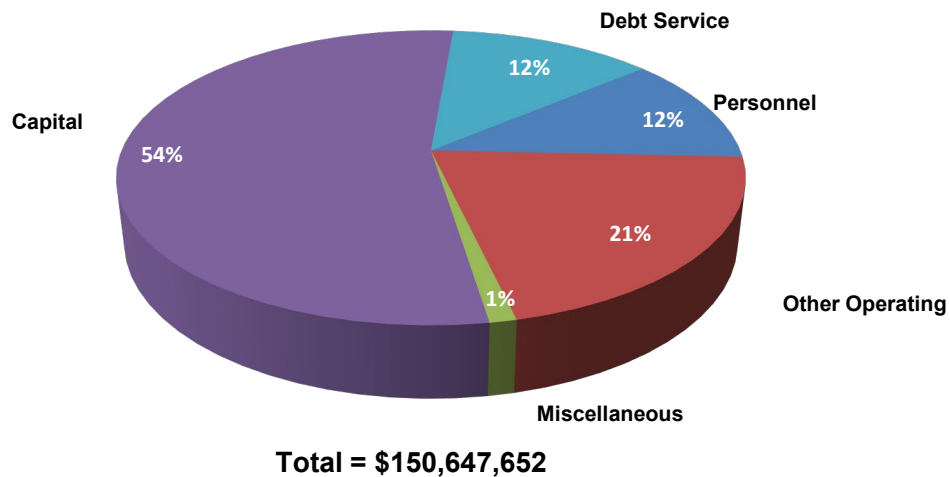
	<u>Storm Drainage</u>	<u>Tax Increment Financing</u>
<b>Revenues</b>		
Taxes	\$ 10,818,822	\$ 2,712,000
Licenses & Permits	100	-
Charges for Services	-	20,000
Investment Revenue	40,000	-
Misc. (Assessments, Rentals, Other)	1,087,181	-
Contributions	458,000	-
Bond/Loan Proceeds	9,000,000	-
Transfers In	-	-
<b>Total Revenues</b>	<u>\$ 21,404,103</u>	<u>\$ 2,732,000</u>
<b>Expenditures</b>		
Personnel	\$ 2,141,393	\$ -
Other Operating	1,641,271	2,522,000
Capital	18,725,000	-
Debt Service	963,834	210,000
Transfers Out	-	-
<b>Total Expenditures</b>	<u>\$ 23,471,498</u>	<u>\$ 2,732,000</u>

	<u>Library Memorial</u>	<u>Cottam Memorial</u>
<b>Revenues</b>		
Taxes	\$ -	\$ -
Investment Revenue	300	50
Contributions	-	-
<b>Total Revenues</b>	<u>\$ 300</u>	<u>\$ 50</u>
<b>Expenditures</b>		
Other Operating	\$ 5,000	\$ 2,000
Capital	-	-
<b>Total Expenditures</b>	<u>\$ 5,000</u>	<u>\$ 2,000</u>

## 2020 Enterprise Funds Summary

	<u>Electric Light</u>	<u>Public Parking</u>	<u>Sanitary Landfill</u>	<u>Water</u>	<u>Water Reclamation</u>
<b>Revenues</b>					
Charges for Services	\$ 9,570,595	\$ 2,700,536	\$ 9,609,676	\$ 35,218,228	\$ 35,522,734
Licenses and Permits	-	-	29,000	-	-
Fines and Forfeitures	250	580,000	-	4,000	-
Investment Revenue	23,100	30,000	80,000	265,000	255,194
Contributions	-	-	-	-	-
Misc. (Assessments, Rentals, Other)	14,467	3,500	132,000	968,000	1,692,750
SRF/Bond Proceeds	-	-	-	-	40,125,000
<b>Total Revenues</b>	<b>9,608,412</b>	<b>3,314,036</b>	<b>9,850,676</b>	<b>36,455,228</b>	<b>77,595,678</b>
<b>Expenditures</b>					
Personnel	1,777,328	829,973	2,507,900	7,004,415	5,651,710
Other Operating	6,677,402	746,379	5,565,327	12,421,375	5,726,574
Miscellaneous	-	15,000	250,086	-	1,500,000
Capital	1,335,000	20,000	8,809,000	18,906,540	52,023,500
Debt Service	-	1,697,687	-	4,969,073	12,213,382
<b>Total Expenditures</b>	<b>9,789,730</b>	<b>3,309,039</b>	<b>17,132,314</b>	<b>43,301,404</b>	<b>77,115,165</b>
<b>Net Change (Cash Flow)</b>	(181,318)	4,997	(7,281,638)	(6,846,176)	480,512
<b>Adjustments for Net Income</b>					
SRF/Bond Proceeds	-	-	-	-	(40,125,000)
Capital	1,335,000	20,000	8,809,000	18,906,540	52,023,500
Depreciation	(1,500,000)	(500,000)	(950,000)	(9,000,000)	(14,000,000)
<b>Net Income</b>	<b>\$ (346,318)</b>	<b>\$ (475,003)</b>	<b>\$ 577,362</b>	<b>\$ 3,060,364</b>	<b>\$ (1,620,988)</b>

### 2020 Enterprise Funds Expenditures by Category



## 2020 Internal Service Funds / Fiduciary Funds Summary

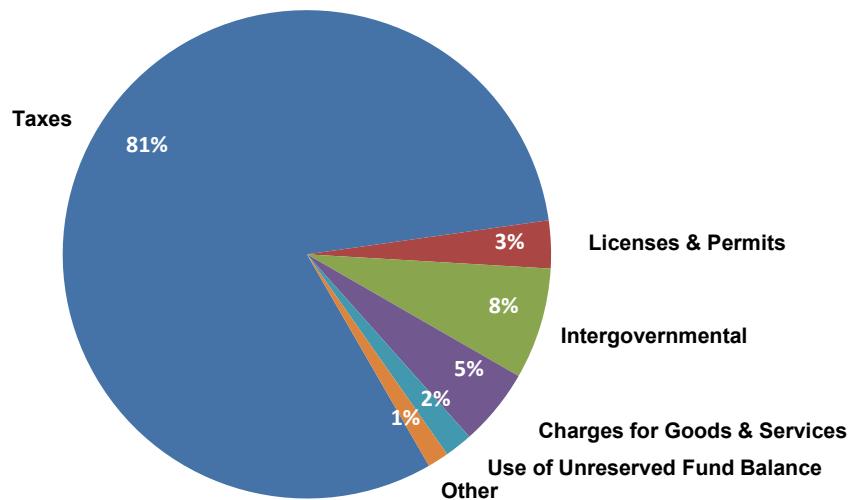
	Internal Service Funds				
	Fleet Revolving	Health/Life Benefit	Workers' Compensation	Technology Revolving	Insurance Liability
<b>Revenues</b>					
Charges for Services	\$ 13,411,902	\$ 25,968,733	\$ 1,548,000	\$ 2,873,235	\$ 1,545,504
Investment Revenue	40,000	100,000	5,000	4,000	10,000
Contributions & Other Revenue	504,500	-	-	150,000	-
Transfers In	-	-	-	800,000	-
<b>Total Revenues</b>	<b>13,956,402</b>	<b>26,068,733</b>	<b>1,553,000</b>	<b>3,827,235</b>	<b>1,555,504</b>
<b>Expenditures</b>					
Personnel	2,797,878	161,117	339,429	-	241,919
Other Operating	6,125,231	1,968,441	390,788	3,415,606	1,441,500
Miscellaneous	-	8,970	-	-	225,000
Capital	4,786,000	-	-	607,286	-
Benefit Payments	-	21,952,361	1,160,000	-	-
<b>Total Expenditures</b>	<b>13,709,110</b>	<b>24,090,889</b>	<b>1,890,217</b>	<b>4,022,892</b>	<b>1,908,419</b>
<b>Net Change (Cash Flow)</b>	<b>247,293</b>	<b>1,977,844</b>	<b>(337,217)</b>	<b>(195,657)</b>	<b>(352,915)</b>
<b>Adjustments for Net Income</b>					
Capital	4,786,000	-	-	607,286	-
Depreciation	(3,500,000)	-	-	(250,000)	-
<b>Net Income</b>	<b>\$ 1,533,293</b>	<b>\$ 1,977,844</b>	<b>\$ (337,217)</b>	<b>\$ 161,629</b>	<b>\$ (352,915)</b>

	Fiduciary Funds		
	Employees' Retirement	Firefighters' Pension	115 Healthcare Trust
<b>Revenues</b>			
Investment Income	\$ 33,000,000	\$ 11,500,000	\$ -
Contributions	12,938,774	5,148,889	-
<b>Total Revenues</b>	<b>45,938,774</b>	<b>16,648,889</b>	<b>-</b>
<b>Expenditures</b>			
Personnel	169,000	102,756	-
Other Operating	1,724,927	664,827	-
Benefit Payments	29,224,145	9,125,925	550,000
<b>Total Expenditures</b>	<b>31,118,072</b>	<b>9,893,508</b>	<b>550,000</b>
<b>Net Change in Fund Balance</b>	<b>\$ 14,820,702</b>	<b>\$ 6,755,381</b>	<b>\$ (550,000)</b>

## General Fund (Revenue by Category Comparison)

	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Revenues</b>						
Taxes						
Property (Growth 3.5%, CPI 2.4%)	\$ 57,591,924	\$ 60,238,487	\$ 63,829,859	\$ 67,641,905	\$ 3,812,046	6.0%
Sales/Use (4% - 2019, 4% - 2020)	60,858,378	63,129,282	64,246,271	68,421,496	4,175,225	6.5%
Frontage	4,703,239	4,716,202	4,798,650	4,818,650	20,000	0.4%
Lodging	1,045,944	788,997	1,219,750	1,020,773	(198,977)	-16.3%
Business Improvement Districts	1,989,346	2,032,009	2,359,692	2,110,150	(249,542)	-10.6%
Amusement	10,800	9,768	13,500	13,500	-	0.0%
Penalties and Interest	90,886	76,802	100,000	100,000	-	0.0%
Total Taxes	126,290,519	130,991,547	136,567,722	144,126,474	\$ 7,558,752	5.5%
Licenses and Permits	6,244,892	6,592,722	5,277,711	5,616,111	338,400	6.4%
Intergovernmental						
Federal and State Grants	5,437,879	5,571,077	5,564,634	5,739,639	175,005	3.1%
State Shared Revenue						
Motor Vehicle Licenses	2,781,246	2,931,550	2,750,000	3,100,000	350,000	12.7%
Bank Franchise Tax	1,584,975	1,544,119	1,000,000	1,000,000	-	0.0%
Liquor Tax Reversion	1,000,046	940,740	1,000,646	1,000,646	-	0.0%
Health License Reversion	143,238	163,652	159,000	159,000	-	0.0%
Fire Insurance Premium Reversion	551,684	579,712	561,000	561,000	-	0.0%
Port of Entry Fees	73,441	76,385	75,000	75,000	-	0.0%
Total State Shared Revenue	6,134,630	6,236,157	5,545,646	5,895,646	350,000	6.3%
County Shared Revenues						
Wheel Tax	171,689	179,745	182,956	201,000	18,044	9.9%
Contributions	1,117,517	1,169,663	1,222,000	1,269,000	47,000	3.8%
Total County Shared Revenues	1,289,206	1,349,408	1,404,956	1,470,000	65,044	4.6%
Total Intergovernmental	12,861,714	13,156,642	12,515,236	13,105,285	590,049	4.7%
Charges for Goods and Services	9,621,521	7,528,526	8,963,443	9,092,406	128,963	1.4%
Fines and Forfeitures	675,779	643,186	717,000	639,000	(78,000)	-10.9%
Investment Revenue	624,818	1,525,462	387,000	550,000	163,000	42.1%
Other (Contributions, Assessments, Misc.)	(624,345)	1,160,127	968,926	1,304,465	335,539	34.6%
<b>Total Revenues</b>	<b>155,694,899</b>	<b>161,598,212</b>	<b>165,397,038</b>	<b>174,433,741</b>	9,036,703	5.5%
Use of Reserves			3,748,292	3,273,637	(474,655)	-12.7%
<b>Total General Fund Sources</b>			<b>\$ 169,145,330</b>	<b>\$ 177,707,378</b>	<b>\$ 8,562,047</b>	5.1%

## General Fund 2020 Sources by Category

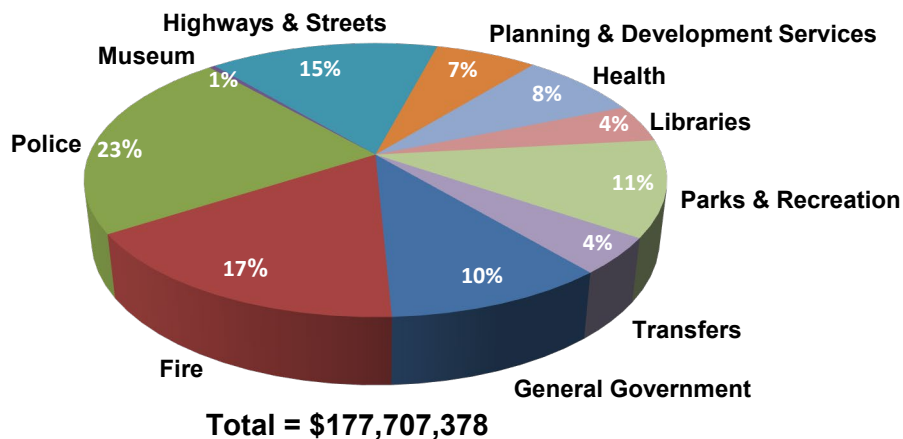


Total = \$177,707,378

## General Fund (Expenditures by Department Comparison)

Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
<b>Expenditures</b>						
General Government:						
Mayor	\$ 380,368	\$ 438,090	\$ 749,927	\$ 850,271	\$ 100,344	13.4%
City Council	1,336,895	1,541,964	1,436,687	1,674,690	238,003	16.6%
Attorney	1,721,801	1,695,939	1,925,682	1,966,703	41,021	2.1%
Human Resources	1,341,094	1,445,483	1,590,626	1,689,983	99,357	6.2%
Finance	3,056,468	3,081,463	3,201,321	3,291,481	90,160	2.8%
Facilities Management	1,773,706	1,782,463	1,847,370	1,851,361	3,991	0.2%
Innovation and Technology	3,636,253	3,949,080	4,359,503	4,854,440	494,937	11.4%
Communications	1,865,398	1,923,443	2,082,545	2,245,411	162,866	7.8%
<b>Total General Government</b>	<b>15,111,983</b>	<b>15,857,924</b>	<b>17,193,661</b>	<b>18,424,340</b>	<b>1,230,679</b>	<b>7.2%</b>
Public Safety:						
Fire	26,208,602	27,037,033	28,462,184	29,540,603	1,078,419	3.8%
Police	33,784,986	35,539,023	37,915,350	40,231,131	2,315,781	6.1%
<b>Total Public Safety</b>	<b>59,993,589</b>	<b>62,576,056</b>	<b>66,377,534</b>	<b>69,771,734</b>	<b>3,394,200</b>	<b>5.1%</b>
Highways and Streets:						
Highways and Streets	21,776,451	24,677,397	25,561,239	27,008,615	1,447,376	5.7%
<b>Total Highways and Streets</b>	<b>21,776,451</b>	<b>24,677,397</b>	<b>25,561,239</b>	<b>27,008,615</b>	<b>1,447,376</b>	<b>5.7%</b>
<b>Public Health (Health Department)</b>	<b>11,991,217</b>	<b>11,777,284</b>	<b>13,099,438</b>	<b>14,120,284</b>	<b>1,020,846</b>	<b>7.8%</b>
Culture and Recreation:						
Parks and Recreation	17,969,194	17,197,750	19,539,085	20,159,065	619,980	3.2%
Siouxland Libraries	6,818,309	6,869,696	7,670,053	7,917,162	247,109	3.2%
Museum	575,582	582,848	635,672	685,491	49,819	7.8%
<b>Total Culture and Recreation</b>	<b>25,363,085</b>	<b>24,650,294</b>	<b>27,844,810</b>	<b>28,761,718</b>	<b>916,907</b>	<b>3.3%</b>
Urban and Economic Development:						
Planning and Development Services	10,204,209	9,945,608	11,706,730	11,955,460	248,730	2.1%
<b>Total Urban and Economic Development</b>	<b>10,204,209</b>	<b>9,945,608</b>	<b>11,706,730</b>	<b>11,955,460</b>	<b>248,730</b>	<b>2.1%</b>
Transfers Out						
Technology Revolving	800,000	800,000	800,000	800,000	-	0.0%
Housing	948,740	886,740	933,576	1,035,227	101,651	10.9%
Transit	5,411,867	5,411,867	5,628,342	5,830,000	201,658	3.6%
<b>Total Transfers</b>	<b>7,160,607</b>	<b>7,098,607</b>	<b>7,361,918</b>	<b>7,665,227</b>	<b>303,309</b>	<b>4.1%</b>
<b>Total Expenditures</b>	<b>\$ 151,601,141</b>	<b>\$ 156,583,169</b>	<b>\$ 169,145,330</b>	<b>\$ 177,707,378</b>	<b>\$ 8,562,047</b>	<b>5.1%</b>

### 2020 General Fund Expenditures





## General Fund (Expenditures Comparative Budget by Program)

Expenditures	2017	2018	2019	2020	Difference	
	Actual	Actual	Budget	Budget	\$	%
<b>Expenditures</b>						
General Government:						
Mayor	\$ 380,368	\$ 438,090	\$ 749,927	\$ 850,271	\$ 100,344	13.4%
City Council	1,336,895	1,541,964	1,436,687	1,674,690	238,003	16.6%
Attorney	1,721,801	1,695,939	1,925,682	1,966,703	41,021	2.1%
Human Resources	1,341,094	1,445,483	1,590,626	1,689,983	99,357	6.2%
Finance	3,056,468	3,081,463	3,201,321	3,291,481	90,160	2.8%
Facilities Management	1,773,706	1,782,463	1,847,370	1,851,361	3,991	0.2%
Innovation and Technology	3,636,253	3,949,080	4,359,503	4,854,440	494,937	11.4%
Communications	1,865,398	1,923,443	2,082,545	2,245,411	162,866	7.8%
<b>Total General Government</b>	<b>15,111,983</b>	<b>15,857,924</b>	<b>17,193,661</b>	<b>18,424,340</b>	<b>1,230,679</b>	<b>7.2%</b>
Public Safety:						
Fire						
Fire Services	23,369,308	24,052,038	25,123,717	26,076,289	952,571	
Fire Prevention	1,869,953	1,993,887	2,067,740	2,127,933	60,192	
Emergency Preparedness	303,219	324,853	313,328	342,665	29,337	
Facilities	666,122	666,254	957,398	993,717	36,319	
Total	26,208,602	27,037,033	28,462,184	29,540,603	1,078,419	3.8%
Police						
Uniformed Services	24,653,659	26,070,040	27,854,355	29,348,916	1,494,561	
Investigation	4,725,885	4,940,795	4,991,039	5,486,584	495,544	
Crime Lab	1,056,120	1,054,629	1,214,647	1,174,845	(39,803)	
Metro Communications	942,469	999,017	1,078,938	1,348,673	269,735	
Facilities	522,228	579,062	711,543	697,406	(14,137)	
Records	1,065,428	979,140	1,023,902	1,088,647	64,745	
Animal Control	819,199	916,339	1,040,925	1,086,061	45,135	
Total	33,784,986	35,539,023	37,915,350	40,231,131	2,315,781	6.1%
<b>Total Public Safety</b>	<b>59,993,589</b>	<b>62,576,056</b>	<b>66,377,534</b>	<b>69,771,734</b>	<b>3,394,200</b>	<b>5.1%</b>
Highways and Streets:						
Engineering	7,203,919	7,488,736	8,102,399	8,633,230	530,831	
Snow Removal	6,152,459	9,179,351	7,695,152	8,625,170	930,018	
Street Maintenance	8,140,455	7,652,529	9,438,615	9,375,493	(63,122)	
Facilities	279,618	356,782	325,073	374,722	49,649	
<b>Total Highways and Streets</b>	<b>21,776,451</b>	<b>24,677,397</b>	<b>25,561,239</b>	<b>27,008,615</b>	<b>1,447,376</b>	<b>5.7%</b>
Public Health:						
Community Health Center	9,376,013	9,167,925	10,213,091	10,843,579	630,488	
Health Safety & Enforcement	2,308,895	2,320,094	2,545,205	2,689,636	144,431	
Community Health & Wellness	306,309	289,264	341,142	329,568	(11,573)	
Community Triage Center	-	-	-	257,500	257,500	
<b>Total Public Health</b>	<b>11,991,217</b>	<b>11,777,284</b>	<b>13,099,438</b>	<b>14,120,284</b>	<b>1,020,846</b>	<b>7.8%</b>
Culture and Recreation:						
Siouxland Libraries						
Collections	127,483	152,236	180,550	191,500	10,950	
Operations	5,451,599	5,423,752	5,960,976	6,196,580	235,604	
Technology	461,771	471,995	505,247	459,175	(46,072)	
Program Support	55,599	72,032	73,770	79,625	5,855	
Facilities	721,856	749,681	949,511	990,283	40,772	
Total	6,818,309	6,869,696	7,670,053	7,917,162	247,109	3.2%
Parks and Recreation						
Parks & Playgrounds	5,743,935	5,868,512	5,828,968	6,545,002	716,035	
Aquatics	3,230,323	3,502,369	3,750,000	3,743,835	(6,165)	
Outdoor Sports	3,531,123	2,459,698	3,102,312	3,009,284	(93,028)	
Community Centers	1,636,593	1,584,847	1,849,169	1,779,625	(69,545)	
Zoo	1,808,281	1,571,297	1,625,387	1,628,807	3,420	
External Property Maintenance	819,963	848,445	859,354	729,459	(129,895)	
Forestry	568,465	672,897	1,713,889	1,940,319	226,430	
External Special Events	323,887	331,972	343,214	414,392	71,178	
Music & Theater	280,124	236,158	259,200	257,529	(1,671)	
Facilities (Shop Campus)	26,500	121,555	207,593	110,813	(96,780)	
Total	17,969,194	17,197,750	19,539,085	20,159,065	619,980	3.2%
Siouxland Heritage Museum	575,582	582,848	635,672	685,491	49,819	7.8%
<b>Total Culture and Recreation</b>	<b>25,363,085</b>	<b>24,650,294</b>	<b>27,844,810</b>	<b>28,761,718</b>	<b>916,907</b>	<b>3.3%</b>

## General Fund (Expenditures Comparative Budget by Program)

	2017	2018	2019	2020	Difference	
	Actual	Actual	Budget	Budget	\$	%
Urban and Economic Development:						
Planning and Development Services						
Development Services	1,849,769	1,895,008	2,099,466	4,165,781	2,066,315	
Building Services	3,593,622	3,677,046	4,089,882	3,526,751	(563,131)	
Neighborhood Services	-	-	-	872,335	872,335	
Economic Development	790,954	693,126	1,360,000	-	(1,360,000)	
Community Outreach	109,094	83,507	170,940	-	(170,940)	
BID and Lodging Tax	3,371,885	3,121,253	3,494,442	3,390,593	(103,849)	
Downtown Development	488,885	475,668	492,000	-	(492,000)	
Total	<u>10,204,209</u>	<u>9,945,608</u>	<u>11,706,730</u>	<u>11,955,460</u>	<u>248,730</u>	2.1%
<b>Total Urban &amp; Economic Development</b>	<b><u>10,204,209</u></b>	<b><u>9,945,608</u></b>	<b><u>11,706,730</u></b>	<b><u>11,955,460</u></b>	<b><u>248,730</u></b>	<b>2.1%</b>
<b>Transfers Out</b>						
Technology Revolving	800,000	800,000	800,000	800,000	-	
Housing	948,740	886,740	933,576	1,035,227	101,651	
Transit	5,411,867	5,411,867	5,628,342	5,830,000	201,658	
<b>Total Transfers Out</b>	<b><u>7,160,607</u></b>	<b><u>7,098,607</u></b>	<b><u>7,361,918</u></b>	<b><u>7,665,227</u></b>	<b><u>303,309</u></b>	<b>4.1%</b>
<b>Total Expenditures</b>	<b><u>\$ 151,601,141</u></b>	<b><u>\$ 156,583,169</u></b>	<b><u>\$ 169,145,330</u></b>	<b><u>\$ 177,707,378</u></b>	<b><u>\$ 8,562,047</u></b>	<b>5.1%</b>

## General Fund (Expenditures Comparative Budget Detail in Total)

	2017	2018	2019	2020	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
<b>40 - Wages &amp; Benefits</b>	<b>\$ 104,452,599</b>	<b>\$ 106,206,186</b>	<b>\$ 114,184,906</b>	<b>\$ 119,534,999</b>	<b>\$ 5,350,093</b>	<b>4.7%</b>
400000 - Wages Fulltime	61,868,330	63,440,613	68,921,900	72,378,078	3,456,178	5.0%
400001 - Wages Part-time	5,677,424	5,482,762	6,543,898	6,574,575	30,677	0.5%
400002 - Wages Overtime	2,817,049	3,453,874	2,976,549	3,296,854	320,305	10.8%
400003 - Wages Standby	144,296	144,131	147,583	151,287	3,704	2.5%
400004 - Wages Paid Benefits	891,371	670,779	1,121,660	1,335,934	214,273	19.1%
400005 - Wages Deferred Compensation	650,717	651,136	715,686	770,484	54,798	7.7%
400006 - Wages Other Departments	123,242	225,076	165,000	165,000	-	0.0%
400007 - Benefits FICA	3,288,493	3,359,089	3,623,844	3,796,523	172,679	4.8%
400008 - Benefits City Pension	14,002,570	12,906,600	12,073,726	12,253,949	180,223	1.5%
400010 - Benefits SDRS	1,085,034	1,320,085	1,519,013	1,769,182	250,169	16.5%
400011 - Benefits Health Insurance	10,230,315	11,302,560	13,348,902	14,005,015	656,113	4.9%
400012 - Benefits Dental Insurance	822,349	831,943	923,993	919,883	(4,110)	-0.4%
400013 - Benefits Life Insurance	159,028	160,065	167,435	169,262	1,827	1.1%
400014 - Benefits Worker's Compensation	2,227,131	1,747,972	1,417,761	1,435,724	17,963	1.3%
400020 - Allowances Uniform	394,648	437,622	445,014	437,130	(7,884)	-1.8%
400021 - Allowances Cell Phone	57,322	58,404	59,741	62,919	3,178	5.3%
400022 - Allowances Mileage	13,279	13,474	13,200	13,200	-	0.0%
<b>41 - Professional Services</b>	<b>14,468,046</b>	<b>14,776,460</b>	<b>17,486,298</b>	<b>18,264,756</b>	<b>778,458</b>	<b>4.5%</b>
410000 - Prof Svcs Other	45,503	104,814	66,020	66,020	-	0.0%
410001 - Prof Svcs Engineering	13,240	12,530	14,500	14,500	-	0.0%
410003 - Prof Svcs Legal	22,809	118,818	92,625	91,625	(1,000)	-1.1%
410004 - Prof Svcs Consultants	508,303	335,612	581,475	527,350	(54,125)	-9.3%
410005 - Prof Svcs Mgmt Agrmnt	3,212,115	3,061,466	3,252,636	3,844,405	591,769	18.2%
410007 - Prof Svcs Prop Liab Ins	920,291	1,272,302	910,112	910,112	-	0.0%
410008 - Prof Svcs Insurance Premiums	4,151	(1,706)	-	-	-	
410009 - Prof Svcs Advertising	58,187	60,298	108,450	122,700	14,250	13.1%
410010 - Prof Svcs Crdt Crd&Bank Fees	103,067	123,626	113,600	141,600	28,000	24.6%
410011 - Prof Svcs Health Providers	995,671	926,626	943,716	1,003,659	59,943	6.4%
410012 - Prof Svcs Interpreter	408,514	352,096	439,260	442,260	3,000	0.7%
410013 - Prof Svcs Collections	88,983	99,627	96,300	115,300	19,000	19.7%
410014 - Prof Svcs Security	128,075	127,020	135,000	154,000	19,000	14.1%
410015 - Prof Svcs Claims Processing	40,054	39,830	48,940	72,940	24,000	49.0%
410016 - Prof Svcs Laundry	57	237	400	400	-	0.0%
410017 - Prof Svcs Program Support	174,867	166,259	249,984	257,959	7,975	3.2%
410018 - Prof Svcs Music	18,125	20,673	22,425	21,375	(1,050)	-4.7%
410019 - Prof Svcs Instructors	8,916	431	8,220	-	(8,220)	-100.0%
410020 - Prof Svcs Theatre	22,150	17,463	19,620	19,620	-	0.0%
410021 - Prof Svcs Utility Locates	5,925	6,980	6,000	6,000	-	0.0%
410022 - Prof Svcs InspectTstng&Mntrng	291,059	367,615	571,395	419,940	(151,455)	-26.5%
410024 - Prof Svcs Ha Waste Rmvl	18,084	29,650	13,150	13,150	-	0.0%
410025 - Prof Svcs ElcDbsOnlnRsrchSrvy	115,082	159,441	157,270	189,720	32,450	20.6%
410026 - Prof Svcs Technology	193,467	249,926	281,700	334,550	52,850	18.8%
410027 - Prof Svcs Document Imaging	200	200	2,000	2,000	-	0.0%
410028 - Prof Svcs Occ Physicals&Tstng	168,671	165,058	164,700	186,100	21,400	13.0%
410029 - Prof Svcs Veterinary Care	12,243	22,549	15,500	17,500	2,000	12.9%
410030 - Prof Svcs Towing	7,208	4,085	8,800	8,800	-	0.0%
410031 - Prof Svcs Shredding	4,694	5,103	8,400	8,000	(400)	-4.8%
410032 - Prof Svcs Accreditation	13,356	10,677	16,700	16,720	20	0.1%
410033 - Prof Svcs Postal	158,389	162,975	184,113	185,043	930	0.5%
410034 - Prof Svcs Code Enforcement	103,898	104,825	115,300	115,300	-	0.0%
410035 - Prof Svcs Call Support	138,729	126,427	141,915	137,020	(4,895)	-3.4%
410036 - Prof Svcs Background Check	1,346	1,586	5,000	5,000	-	0.0%
410037 - Prof Svcs Training	62,915	51,012	130,289	129,750	(539)	-0.4%

## General Fund (Expenditures Comparative Budget Detail in Total)

	2017	2018	2019	2020	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
410038 - Prof Svcs Filing Fees	1,223	6,066	3,000	3,000	-	0.0%
410039 - Prof Svcs Actuary/Audit Serv	59,000	77,450	73,725	73,725	-	0.0%
410041 - Prof Svcs Traffic Control	60	9,309	3,000	3,000	-	0.0%
410042 - Prof Svcs EmpAssistance Prgm	19,455	43,025	30,500	50,500	20,000	65.6%
410043 - Prof Svcs Snow Removal	735,188	940,626	981,700	961,500	(20,200)	-2.1%
410044 - Prof Svcs Election Expenses	-	158,576	-	184,086	184,086	
410045 - Prof Svcs Demolition	7,817	1,905	35,000	35,000	-	0.0%
410046 - Prof Svcs Drug Tests	72,024	74,432	72,000	77,000	5,000	6.9%
410047 - Prof Svcs Publishing	82,217	75,953	86,000	86,000	-	0.0%
410048 - Prof Svcs Code Enforce - Veg	36,213	64,303	41,000	41,000	-	0.0%
410049 - Prof Svcs Records & Report	5,372	8,099	9,700	10,100	400	4.1%
410050 - Prof Svcs Non-Profit ServCont	1,713,834	1,702,399	2,280,962	2,438,584	157,622	6.9%
410051 - Prof Svcs Pass Through Tax	3,308,901	3,050,669	3,861,446	3,580,593	(280,853)	-7.3%
410052 - Prof Svcs County Service Cont	157,500	157,500	157,500	-	(157,500)	-100.0%
410053 - Prof Svcs Schl Dist Serv Cont	103,500	-	-	-	-	
410054 - Prof Svcs Arts	72,000	60,250	60,250	60,250	-	0.0%
410055 - Prof Svcs Emergency Response	18,760	22,009	25,000	25,000	-	0.0%
410056 - Prof Svcs Locksmith	5,515	6,745	5,000	5,000	-	0.0%
410057 - Prof Svcs Recruiting	1,124	11,015	10,000	10,000	-	0.0%
410058 - Prof Svcs Tree&Stump Removal	-	-	825,000	875,000	50,000	6.1%
410061 - Prof Svcs Data Collect & Imag	-	-	-	165,000	165,000	
<b>42 - Rentals</b>	<b>5,642,375</b>	<b>5,630,100</b>	<b>5,929,004</b>	<b>6,165,977</b>	<b>236,973</b>	<b>4.0%</b>
420000 - Rentals Other Rentals	6,836	326	3,400	1,000	(2,400)	-70.6%
420001 - Rentals Property	163,852	108,149	46,554	124,175	77,621	166.7%
420002 - Rentals Equipment	858,453	885,141	846,556	1,032,425	185,869	22.0%
420003 - Rentals Inflatables	3,642	3,048	5,460	5,200	(260)	-4.8%
420004 - Rentals Technology	1,891,740	2,003,049	2,113,514	2,161,175	47,661	2.3%
420005 - Rentals Motor Pool Mileage	15,719	17,026	22,489	28,989	6,500	28.9%
420006 - Rentals Fleet Charges	2,230,251	2,151,639	2,328,725	2,282,811	(45,914)	-2.0%
420007 - Rentals Copiers	173,455	174,297	194,156	187,956	(6,200)	-3.2%
420008 - Rentals Parking	185,865	206,154	210,200	234,816	24,616	11.7%
420009 - Rentals Mileage Reimbursement	20,799	15,653	20,300	21,800	1,500	7.4%
420010 - Rentals Storage	-	500	-	-	-	
420011 - Rentals Facilities	3,408	2,771	2,800	3,300	500	17.9%
420012 - Rentals Outside Fleet	72,348	36,955	104,500	51,980	(52,520)	-50.3%
420014 - Rentals Portable Restrooms	16,006	25,392	30,350	30,350	-	0.0%
<b>43 - Repair &amp; Maintenance</b>	<b>6,987,110</b>	<b>9,003,648</b>	<b>9,524,185</b>	<b>10,322,085</b>	<b>797,900</b>	<b>8.4%</b>
43 - Repair & Maintenance	-	197	-	-	-	
430000 - R & M Other Vehicle Repairs	12,844	9,170	2,700	12,700	10,000	370.4%
430001 - R & M Fleet Vehicle Repairs	2,965,516	3,507,827	3,886,925	4,198,235	311,310	8.0%
430003 - R & M Oil & Lubricants	285	34	-	-	-	
430004 - R & M Tires	1,624	-	-	-	-	
430005 - R & M Licensed Vehicles	27,061	23,357	3,600	3,600	-	0.0%
430006 - R & M Heavy Equipment	9,189	7,767	-	-	-	
430500 - R & M Other Equipment	61,930	85,509	52,250	78,450	26,200	50.1%
430501 - R & M Firearms & Weapons	3,845	3,155	3,000	3,375	375	12.5%
430502 - R & M Athletic Equipment	45,735	27,454	24,000	35,000	11,000	45.8%
430504 - R & M Small Office Equipment	-	1,017	1,000	1,000	-	0.0%
430505 - R & M Small Fld & Tools Equip	108,927	134,686	183,125	162,125	(21,000)	-11.5%
430506 - R & M Water Meter	66	-	-	-	-	
430507 - R & M Generator	35,418	22,989	43,625	43,625	-	0.0%
430508 - R & M Pump	12,929	126,644	7,100	10,000	2,900	40.8%
430509 - R & M SCBA Equipment	6,954	14,508	24,240	29,000	4,760	19.6%
430510 - R & M EMS Equipment	7,519	10,715	18,750	22,750	4,000	21.3%

## General Fund (Expenditures Comparative Budget Detail in Total)

	2017	2018	2019	2020	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
430513 - R & M Emergency Response Equip	45,975	30,219	40,819	40,819	-	0.0%
430514 - R & M Technology Equipment	5,855	2,907	4,500	6,500	2,000	44.4%
430515 - R & M Equip Maintenance&Warran	167,436	137,839	193,550	191,650	(1,900)	-1.0%
430516 - R & M Landscape Equipment	34,707	34,657	50,000	50,000	-	0.0%
430518 - R & M Protective Clothin&Equip	5,899	10,992	10,400	10,400	-	0.0%
430519 - R & M Gun Range Equipment	8,873	9,516	9,550	10,550	1,000	10.5%
430521 - R & M Radios	24,771	65,324	46,500	56,500	10,000	21.5%
432000 - R & M Other Building	44,069	33,051	202,000	240,000	38,000	18.8%
432001 - R & M Flooring	58,319	109,787	164,922	196,422	31,500	19.1%
432002 - R & M Windows/Doors	51,586	234,520	127,600	138,600	11,000	8.6%
432003 - R & M Painting & Wall Repair	78,252	73,533	99,000	145,600	46,600	47.1%
432004 - R & M Lighting	36,888	28,910	20,775	32,275	11,500	55.4%
432005 - R & M Elevators	13,020	11,601	17,034	17,034	-	0.0%
432006 - R & M HVAC	126,125	173,747	158,275	193,100	34,825	22.0%
432007 - R & M Plumbing	177,044	200,435	153,585	161,565	7,980	5.2%
432008 - R & M Electric	87,088	121,233	130,300	133,800	3,500	2.7%
432009 - R & M Fountains	48,770	28,471	23,000	40,000	17,000	73.9%
432010 - R & M Tuckpointing/Siding	46,909	137,318	153,000	158,000	5,000	3.3%
432011 - R & M Roof	95,316	60,658	274,800	109,800	(165,000)	-60.0%
432012 - R & M Cleaning	410,872	429,217	441,430	443,630	2,200	0.5%
432013 - R & M Alarm Monitoring Fire/Se	149,399	105,455	58,921	61,451	2,530	4.3%
432014 - R & M Vector Control	12,254	11,663	7,818	7,818	-	0.0%
432015 - R & M Furniture	20,295	33,896	15,900	14,900	(1,000)	-6.3%
432016 - R & M Fire Station Supplies	19	756	2,500	2,500	-	0.0%
432018 - R & M Building Remodel	83,644	15,642	20,000	180,000	160,000	800.0%
432019 - R & M Countertops & Cabinets	7	-	-	-	-	-
432500 - R & M Other Infrastructure	36,877	372	-	-	-	-
432505 - R & M Bridges	63,851	28,957	61,200	61,200	-	0.0%
432507 - R & M Asphalt	124,577	250,148	244,000	271,000	27,000	11.1%
432509 - R & M Concrete	120	1,302	6,000	6,000	-	0.0%
432510 - R & M Tac Oil	4,729	-	-	-	-	-
432512 - R & M Street Lights Maint	321,671	687,483	440,750	458,750	18,000	4.1%
432514 - R & M Aggregate-RockSandClayDirt	14,937	14,214	22,000	22,000	-	0.0%
432518 - R & M Technology Network Infra	5,236	171,368	25,000	25,000	-	0.0%
432518 - R & M Technology Network Infra	-	7,135	-	8,000	8,000	-
433000 - R & M Other Grounds	26,189	49,549	79,150	79,150	-	0.0%
433001 - R & M Mulch	51,865	84,949	25,000	50,000	25,000	100.0%
433002 - R & M Athletic	10,966	52,655	159,000	109,000	(50,000)	-31.4%
433003 - R & M Landscape	9,134	10,289	10,400	14,000	3,600	34.6%
433004 - R & M Mowing	40,248	37,252	75,400	50,200	(25,200)	-33.4%
433005 - R & M Exterior Lighting	55,284	46,691	16,900	25,000	8,100	47.9%
433006 - R & M Snow Removal	72,591	145,126	104,500	109,500	5,000	4.8%
433007 - R & M Concrete & Pavement	114,250	204,024	279,500	320,000	40,500	14.5%
433008 - R & M Lumber	12,283	21,855	15,296	15,296	-	0.0%
433009 - R & M Fertilizer	52,076	31,653	27,380	55,600	28,220	103.1%
433010 - R & M Grass Seed	25,629	29,209	26,020	53,920	27,900	107.2%
433011 - R & M Herbicide	48,619	48,935	59,500	64,500	5,000	8.4%
433012 - R & M Trees & Flowers	50,032	58,754	72,865	172,865	100,000	137.2%
433013 - R & M Grounds Cleaning & Maint	29,032	27,947	34,050	42,050	8,000	23.5%
433014 - R & M Playgrounds	16,164	14,694	15,000	15,000	-	0.0%
433015 - R & M Fencing	24,117	29,590	27,500	35,000	7,500	27.3%
433016 - R & M Picnic Tables & Benches	9,604	10,838	19,500	19,500	-	0.0%
433017 - R & M Irrigation	63,605	37,372	61,300	56,300	(5,000)	-8.2%
433018 - R & M Arts	26,216	36,500	32,000	32,000	-	0.0%

## General Fund (Expenditures Comparative Budget Detail in Total)

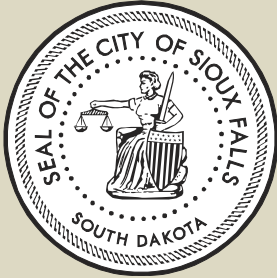
	2017	2018	2019	2020	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
433019 - R & M Wood Fiber	28,411	21,978	25,000	25,000	-	0.0%
433500 - R & M Miscellaneous	14	39	-	-	-	
433501 - R & M Traffic Signals	207,053	344,762	450,460	450,460	-	0.0%
433502 - R & M Traffic Striping	308,495	421,631	433,020	433,020	-	0.0%
<b>44 - Supplies &amp; Materials</b>	<b>6,601,847</b>	<b>8,082,849</b>	<b>8,159,077</b>	<b>9,025,439</b>	<b>866,362</b>	<b>10.6%</b>
440000 - S & M Other General Office	192,295	189,885	259,939	255,244	(4,695)	-1.8%
440001 - S & M Printer & Plotter Supplies	358	-	-	-	-	
440003 - S & M PublicRes & EducationMat	41,166	22,513	64,875	67,775	2,900	4.5%
440004 - S & M BoardsMtngsAcknwdgmnts	53,297	55,366	94,600	104,280	9,680	10.2%
440005 - S & M Activity Guides	21,012	-	17,500	-	(17,500)	-100.0%
440006 - S & M Promotional Items	-	-	-	5,000	5,000	
440500 - S & M Other General Clinic	279,158	249,231	294,500	299,500	5,000	1.7%
440501 - S & M Pharmaceuticals&Immznztns	285,012	260,060	345,473	345,989	516	0.1%
441000 - S & M First Aid	22,904	30,033	44,050	44,050	-	0.0%
441500 - S & M Other Program Supplies	237,680	311,493	335,370	330,540	(4,830)	-1.4%
441501 - S & M Sports Equipment	73,230	21,301	7,150	30,700	23,550	329.4%
441502 - S & M Program Awards/Acknowled	31,238	28,057	49,760	42,700	(7,060)	-14.2%
441503 - S & M Concession	-	373	1,560	1,560	-	0.0%
441504 - S & M Music	6,220	1,315	3,500	3,500	-	0.0%
442000 - S & M Other New Equipment	11,708	38,259	33,200	33,200	-	0.0%
442001 - S & M Protective Clthng Equip	245,056	134,234	151,597	174,381	22,784	15.0%
442002 - S & M Emergency Response Equip	40,972	83,108	102,387	72,387	(30,000)	-29.3%
442003 - S & M Small Tools & FieldEquip	198,800	265,072	332,118	306,810	(25,308)	-7.6%
442004 - S & M Radios	12,388	21,754	10,299	10,299	-	0.0%
442006 - S & M Firearms & Weapons	105,930	82,643	57,962	63,462	5,500	9.5%
442008 - S & M Fire Hose	34,079	27,285	29,900	29,900	-	0.0%
442010 - S & M Grounds/Lawn Equipment	23,296	17,859	20,000	20,000	-	0.0%
442012 - S & M Athletic/Fitness Equip	40,319	62,540	29,500	29,500	-	0.0%
442500 - S & M Other Clothing	95	-	2,300	2,300	-	0.0%
442502 - S & M Turnout Gear	121,839	98,057	104,000	110,000	6,000	5.8%
442503 - S & M Uniforms	103,971	111,770	328,257	382,585	54,328	16.6%
443000 - S & M JanitorialSupplies	137,901	132,644	184,650	195,050	10,400	5.6%
443001 - S & M Paper Products	13,809	11,199	1,150	200	(950)	-82.6%
443002 - S & M Cleaner & Clnr Chmcls	1,425	1,385	1,000	1,000	-	0.0%
443500 - S & M Fuel	1,072,475	1,481,209	1,624,112	1,682,486	58,374	3.6%
443502 - S & M Diesel	3,320	-	-	-	-	
444000 - S & M Technology Accessories	23,183	30,940	11,300	18,300	7,000	61.9%
444001 - S & M Software & Upgrades	48,772	44,807	8,600	61,500	52,900	615.1%
444002 - S & M Software Maint & Spprt	1,005,908	888,300	1,091,715	1,154,493	62,778	5.8%
444003 - S & M Technology Hardware	60,330	55,959	73,600	77,500	3,900	5.3%
444004 - S & M Tech Hrdwr Maint Warrnty	2,428	568	-	-	-	
444006 - S & M TV, AV Equipment	7,577	26,251	8,050	8,050	-	0.0%
444007 - S & M Network Equipment	10,304	6,567	5,250	5,250	-	0.0%
444008 - S & M Security Equipment	144,531	68,840	-	-	-	
444500 - S & M Other Chemicals	210,441	182,435	255,510	260,510	5,000	2.0%
444501 - S & M Pool Chemicals	40,635	69,234	56,600	56,600	-	0.0%
444503 - S & M Road Salt	801,510	1,712,888	1,134,000	1,626,500	492,500	43.4%
444504 - S & M Liquid De-Icer	197,424	522,435	390,000	390,000	-	0.0%
444505 - S & M Road Aggregate	13,562	11,621	40,000	40,000	-	0.0%
444507 - S & M Carbon Dioxide	8,473	11,863	8,000	12,000	4,000	50.0%
444513 - S & M Chlorine	79,372	80,075	75,000	75,000	-	0.0%
444518 - S & M FoamAbsrbnts&Cln-up Mtrl	12,525	7,979	14,270	14,270	-	0.0%
445000 - S & M Other EMS Supplies	32,847	52,690	55,000	68,000	13,000	23.6%
446000 - S & M Other Shop Supplies	27,902	21,375	25,840	25,840	-	0.0%

## General Fund (Expenditures Comparative Budget Detail in Total)

	2017	2018	2019	2020	Difference	
	Actuals	Actuals	Original Budget	Budget	\$	%
446004 - S & M Propane	2,677	3,730	3,240	3,240	-	0.0%
446007 - S & M Pipe	36	-	-	-	-	
446009 - S & M Flags	4,882	5,449	3,670	3,670	-	0.0%
446011 - S & M SignsConesFlags	123,159	104,935	96,830	125,930	29,100	30.1%
446012 - S & M Softener Salt	-	381	108	108	-	0.0%
446500 - S & M Miscellaneous	135	82	-	-	-	
446501 - S & M Ammunition	91,529	94,545	94,650	103,200	8,550	9.0%
446502 - S & M Smoke Alarms	12,940	10,247	25,000	25,000	-	0.0%
446503 - S & M Fire Station Supplies	4,062	4,621	16,080	6,000	(10,080)	-62.7%
446504 - S & M Bulk Water	-	499	-	-	-	
446507 - S & M Furniture&Fixtures	207,491	263,636	109,055	194,580	85,525	78.4%
446508 - S & M LibrCollectionMaterial	24,486	23,660	27,000	25,500	(1,500)	-5.6%
449999 - S & M Inventory Adjustment	(8,229)	37,592	-	-	-	
<b>45 - Training</b>	<b>581,906</b>	<b>843,795</b>	<b>900,300</b>	<b>1,047,947</b>	<b>147,647</b>	<b>16.4%</b>
450000 - Training Other	203	19	-	-	-	
450001 - Training Subscrptns&Publictns	56,813	47,032	59,828	74,941	15,113	25.3%
450002 - Training Memberships & Dues	138,597	144,854	151,169	149,994	(1,175)	-0.8%
450004 - Training Certification	50,425	54,672	74,417	96,897	22,480	30.2%
450005 - Training Education/Conference	118,474	221,939	292,333	304,650	12,317	4.2%
450006 - Training In-State Travel	63,063	44,890	124,117	119,585	(4,532)	-3.7%
450007 - Training Out-of-State Travel	154,332	330,390	198,436	301,880	103,445	52.1%
<b>46 - Utilities</b>	<b>4,761,740</b>	<b>4,761,568</b>	<b>5,325,143</b>	<b>5,321,449</b>	<b>(3,693)</b>	<b>-0.1%</b>
460000 - Utilities Telephone	73,543	74,130	82,199	78,219	(3,980)	-4.8%
460001 - Utilities Natural Gas	303,237	314,695	337,495	323,201	(14,294)	-4.2%
460002 - Utilities Electricity	3,069,308	3,089,947	3,455,424	3,409,198	(46,226)	-1.3%
460003 - Utilities Water	474,277	398,103	536,136	586,699	50,562	9.4%
460004 - Utilities Sewer	93,404	96,697	121,408	123,578	2,170	1.8%
460005 - Utilities Storm Drainage	168,415	177,542	192,595	203,399	10,804	5.6%
460006 - Utilities Sanitation	184,044	176,199	213,155	186,359	(26,796)	-12.6%
460007 - Utilities Internet	217,936	244,619	208,672	228,178	19,506	9.3%
460008 - Utilities Mobile Phone	174,883	186,822	175,538	179,806	4,268	2.4%
460009 - Utilities Cable Television	2,694	2,814	2,520	2,814	294	11.7%
<b>61 - Benefit Payments</b>	<b>146,866</b>	<b>115,478</b>	<b>100,000</b>	<b>108,000</b>	<b>8,000</b>	<b>8.0%</b>
481006 - Benefit Pymts Unemployment	146,866	115,478	100,000	108,000	8,000	8.0%
<b>62 - Transfers</b>	<b>7,160,607</b>	<b>7,098,607</b>	<b>7,361,918</b>	<b>7,665,227</b>	<b>303,309</b>	<b>4.1%</b>
482001 - Transfers Technology	800,000	800,000	800,000	800,000	-	0.0%
482002 - Transfers Housing	948,740	886,740	933,576	1,035,227	101,651	10.9%
482003 - Transfers Transit	5,411,867	5,411,867	5,628,342	5,830,000	201,658	3.6%
<b>63 - Miscellaneous</b>	<b>798,045</b>	<b>64,479</b>	<b>174,500</b>	<b>251,500</b>	<b>77,000</b>	<b>44.1%</b>
483000 - Miscellaneous	763,731	55,315	100,000	100,000	-	0.0%
483006 - Miscellaneous Property Taxes	1,277	1,191	1,500	1,500	-	0.0%
483009 - Miscellaneous Tuition Reimburs	2,912	-	3,000	-	(3,000)	-100.0%
483013 - Miscellaneous Grant Admin	30,126	7,972	70,000	150,000	80,000	114.3%
<b>Grand Total</b>	<b>\$ 151,601,141</b>	<b>\$ 156,583,169</b>	<b>\$ 169,145,330</b>	<b>\$ 177,707,378</b>	<b>\$ 8,562,048</b>	<b>5.1%</b>

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# 2020-2024 Capital Program

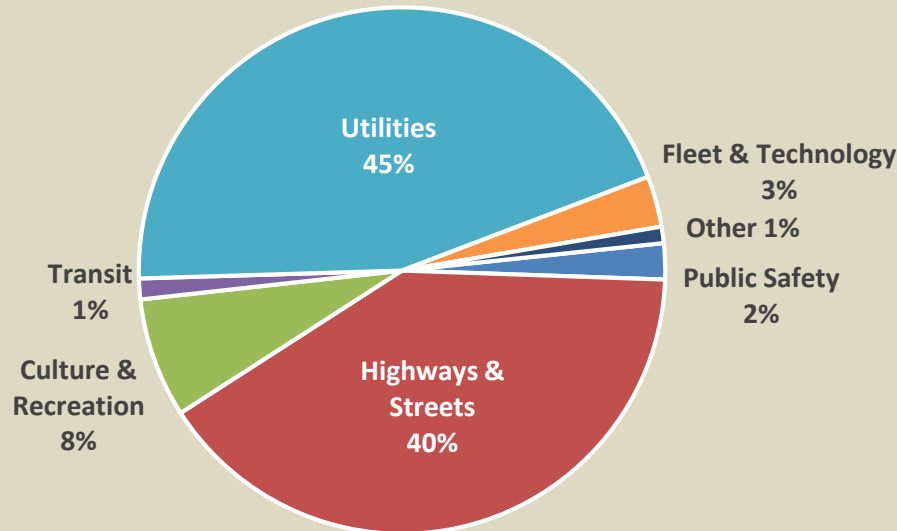
Visit [www.siouxfalls.org/finance](http://www.siouxfalls.org/finance) for more information

The 2020-2024 capital program maintains our existing infrastructure while making strategic investments in the future. The priority is the replacement, rehabilitation and expansion of the street and utility infrastructure. Quality of life investments are also planned for our park system and entertainment venues. The program prioritizes the City's plan to invest \$776.5 million over the next five years in the City's infrastructure, facilities, equipment, and other capital improvements. The program is a blueprint for general planning purposes. Presented with a financing strategy, the program details the sources and uses for each project; however, it is important to understand that only the first year of the program is incorporated into the 2020 budget.

## Capital Investment

The program consists of two portions; the capital improvements program (CIP) and the other capital expenditures program (OCEP). The CIP consists primarily of land acquisition, infrastructure improvements such as streets and utilities, acquisition or construction of buildings, and other improvements to facilities or property such as parks. The OCEP is comprised of vehicles and capital equipment.

The information below summarizes the 2020-2024 capital program by department.



### **\$346,819,320** Utilities (Enterprise Funds)

Infrastructure, Equipment, Improvements other than Buildings, Buildings, Land, & Intangibles (water rights)

### **\$24,251,124** Fleet & Technology Revolving Funds

\$2.9 million, Revolving Technology – Equipment  
\$21.3 million, Revolving Fleet - Improvements other than Buildings, Equipment

### **\$57,885,251** Culture & Recreation

\$32.1 million, Parks – Equipment, Improvements other than Buildings, Buildings, & Land  
\$14.3 million, Event Complex – Equipment & Buildings  
\$0.8 million, Orpheum – Equipment & Buildings  
\$5.2 million, Washington Pavilion – Equipment & Buildings  
\$5.4 million, Library – Equipment, Books/AV Items

### **\$312,781,801** Highways & Streets

Infrastructure, Equipment, Improvements other than Buildings, Buildings, & Land

### **\$17,149,259** Public Safety

\$10.3 million, Fire – Equipment, Buildings, Land  
\$6.8 million, Police – Equipment

### **\$9,886,979** Transit

Equipment, Buildings

### **\$7,766,874** Other

\$3.9 million, Facilities Management – Buildings & Equipment  
\$1.8 million, Technology – Equipment  
\$0.6 million, Communications – Equipment  
\$0.8 million, Health – Equipment  
\$0.2 million, Planning & Development Services – Improvements other than Buildings (sculptures)  
\$0.5 million, Public Parking – Equipment & Improvements other than Buildings

**\$776,540,608** Total 2020-2024 Capital Program

# Funding Strategy

The following is a brief explanation of the various sources that fund the City's capital program.

**\$283,897,735 Sales/Use Tax – 2nd Penny**

Funding generated from the City's second penny sales and use tax, assessments or cost recoveries directly related to projects funded with sales tax, and interest earned on monies held in trust.

Revenue assumptions as follows:

- 2019 = 4.0 percent growth
- 2020 = 4.0 percent growth
- 2021 = 5.0 percent growth
- 2022 = 5.0 percent growth
- 2023-2024 = 5.0 percent growth per year

**\$165,215,044 User Fees**

Charges for services within the enterprise (utility) funds.

**\$219,151,000 State Loans**

The use of \$219.2 million in low interest state revolving fund (SRF) notes issued by the South Dakota Conservancy District as follows:

- \$201.2 million – Water Reclamation
- \$17.0 million – Storm Drainage
- \$1.0 million – Sanitary Landfill

**\$45,609,000 Storm Drainage Fees**

Fees collected for capital construction and improvements to the storm drainage system.

**\$20,417,850 Entertainment Tax**

Monies derived from the entertainment tax levied by the City which currently fund the Event Center, Arena, Orpheum, Convention Center, SF Stadium and Washington Pavilion.

**\$42,249,979 Other**

\$17.1 million, Platting Fees

Fees charged to developers in support of the arterial street and utility expansion program. Fees for both water & streets were based upon an average number of acres platted over the last 9 years multiplied by the per acre cost by land use determined by the Nexus Study performed in 2016.

\$9.9 million, Transit Funds

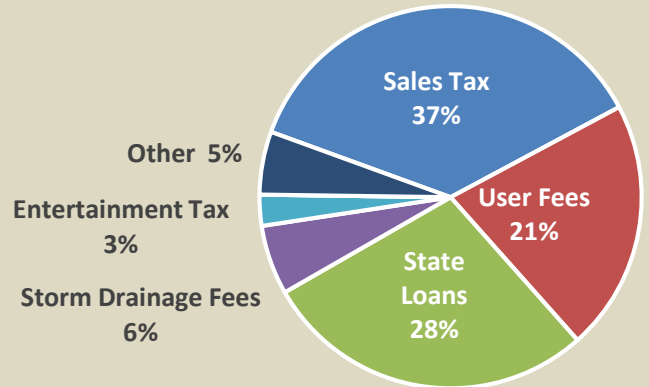
Monies from Federal and local sources.

\$15.2 million, Other Financing

Donations from outside sources for specific projects.

- \$0.2 million from Minnehaha County for library materials and bookmobile.
- \$4.1 million from various donors for Park Improvements.
- \$10.9 million from the school district and a grant for Highways & Streets improvements.

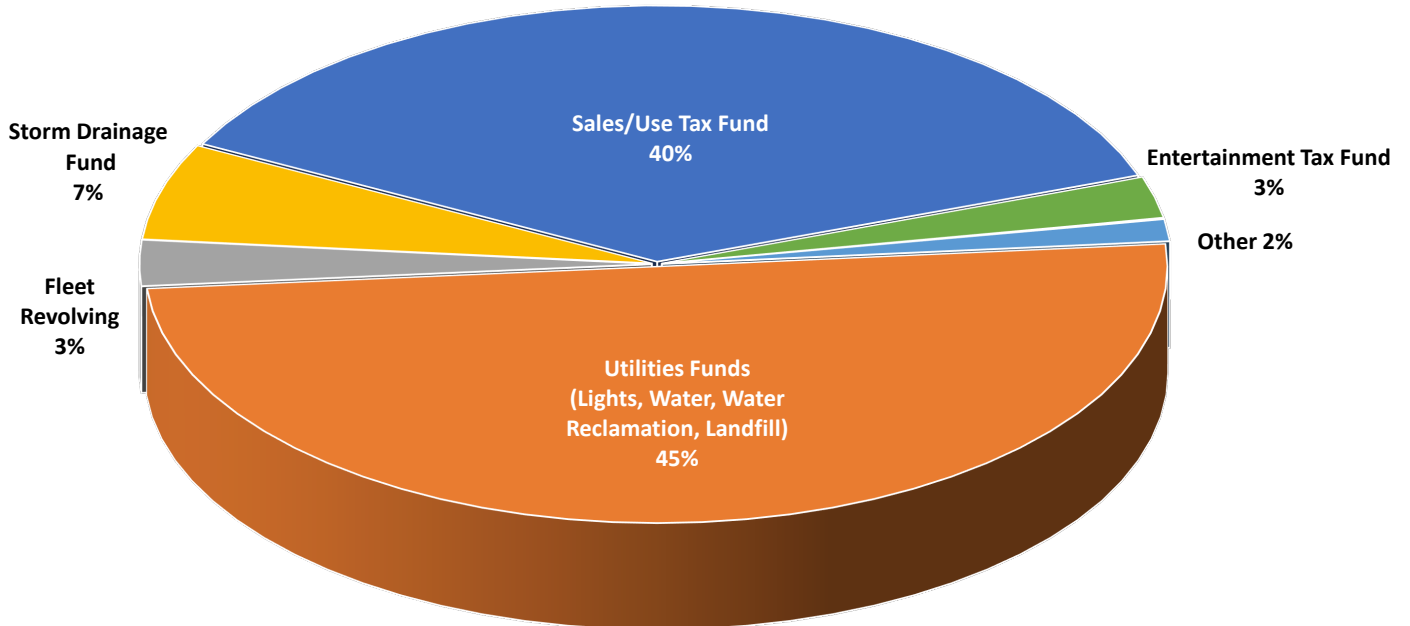
**\$776,540,608 Total 2020-2024 Capital Program**



## 2020-2024 Capital Program Summary - All Funds

Fund	2020	2021	2022	2023	2024	Total
Entertainment Tax Fund	\$ 4,620,350	\$ 3,056,500	\$ 4,287,500	\$ 6,713,500	\$ 1,740,000	\$ 20,417,850
Sales/Use Tax Fund	58,276,797	59,009,568	60,190,300	66,784,350	67,799,720	312,060,735
Transit Fund	3,600,000	2,335,000	2,635,479	110,000	1,206,500	9,886,979
Storm Drainage Fund	18,725,000	13,590,000	11,388,000	9,940,000	9,007,000	62,650,000
Electric Light Fund	1,335,000	960,000	783,700	3,795,000	1,234,500	8,108,200
Public Parking Fund	20,000	62,500	134,000	119,100	119,000	454,600
Sanitary Landfill Fund	8,809,000	6,148,000	902,000	4,387,000	873,000	21,119,000
Water Fund	18,906,540	14,473,040	17,008,040	15,355,000	15,862,000	81,604,620
Water Reclamation Fund	52,023,500	67,934,000	93,570,000	17,819,000	4,641,000	235,987,500
Fleet Revolving Fund	4,786,000	3,020,000	4,947,600	6,177,640	2,434,900	21,366,140
Technology Revolving Fund	607,286	823,800	841,340	412,272	200,286	2,884,984
<b>Total Capital Program</b>	<b>\$ 171,709,473</b>	<b>\$ 171,412,408</b>	<b>\$ 196,687,959</b>	<b>\$ 131,612,862</b>	<b>\$ 105,117,906</b>	<b>\$ 776,540,608</b>

### 2020-2024 All Funds Capital Program Summary



**2020-2024 Capital Program  
(Capital Improvements & Capital Equipment)**

<b>Funding Sources</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Total</b>	<b>% of Total</b>
Sales/Use Tax	\$ 50,416,797	\$ 53,249,568	\$ 56,177,300	\$ 60,134,350	\$ 63,919,720	\$ 283,897,735	37%
Platting Fees	3,300,000	3,360,000	3,420,000	3,480,000	3,540,000	17,100,000	2%
User Fees	44,662,326	30,391,340	29,846,680	35,830,012	24,484,686	165,215,044	21%
State Loans	50,483,000	66,010,000	91,283,000	11,375,000	-	219,151,000	28%
Storm Drainage Fees	9,267,000	9,790,000	7,605,000	9,940,000	9,007,000	45,609,000	6%
Entertainment Tax	4,620,350	3,056,500	4,287,500	6,713,500	1,740,000	20,417,850	3%
Transit Funds	3,600,000	2,335,000	2,635,479	110,000	1,206,500	9,886,979	1%
Other Financing	5,360,000	3,220,000	1,433,000	4,030,000	1,220,000	15,263,000	2%
<b>Total Sources</b>	<b>\$ 171,709,473</b>	<b>\$ 171,412,408</b>	<b>\$ 196,687,959</b>	<b>\$ 131,612,862</b>	<b>\$ 105,117,906</b>	<b>\$ 776,540,608</b>	<b>100%</b>

<b>Funding Uses</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Total</b>	<b>% of Total</b>
Facilities Management	\$ 550,000	\$ 658,600	\$ 1,486,000	\$ 582,000	\$ 600,500	\$ 3,877,100	0.5%
Technology	260,000	274,000	630,000	290,000	335,000	1,789,000	0.2%
Communications	49,000	45,000	30,000	205,000	320,000	649,000	0.1%
<b>General Government</b>	<b>859,000</b>	<b>977,600</b>	<b>2,146,000</b>	<b>1,077,000</b>	<b>1,255,500</b>	<b>6,315,100</b>	<b>0.8%</b>
Fire	1,357,000	2,011,500	1,011,000	3,384,000	2,594,000	10,357,500	1.3%
Police	1,264,000	2,204,100	1,388,159	1,144,500	791,000	6,791,759	0.9%
<b>Public Safety</b>	<b>2,621,000</b>	<b>4,215,600</b>	<b>2,399,159</b>	<b>4,528,500</b>	<b>3,385,000</b>	<b>17,149,259</b>	<b>2.2%</b>
Highways & Streets	48,314,697	46,311,468	49,341,467	51,672,449	54,491,720	250,131,801	32.2%
Highways & Streets/Storm Drainage	18,725,000	13,590,000	11,388,000	9,940,000	9,007,000	62,650,000	8.1%
<b>Highways &amp; Streets</b>	<b>67,039,697</b>	<b>59,901,468</b>	<b>60,729,467</b>	<b>61,612,449</b>	<b>63,498,720</b>	<b>312,781,801</b>	<b>40.3%</b>
<b>Health</b>	<b>260,900</b>	<b>90,500</b>	<b>169,524</b>	<b>228,765</b>	<b>73,285</b>	<b>822,974</b>	<b>0.1%</b>
Ent. Venues/Events Complex	3,011,700	2,299,000	2,522,500	5,710,500	750,000	14,293,700	1.8%
Ent. Venues/Orpheum	285,000	35,000	500,000	-	-	820,000	0.1%
Ent. Venues/SF Stadium	72,000	-	-	9,000	-	81,000	0.0%
Ent. Venues/Washington Pavilion	1,251,650	722,500	1,265,000	994,000	990,000	5,223,150	0.7%
Parks & Recreation	5,281,500	5,725,900	5,190,500	8,177,936	7,690,115	32,065,951	4.1%
Library	885,500	1,658,500	913,650	1,069,700	874,100	5,401,450	0.7%
<b>Culture &amp; Recreation</b>	<b>10,787,350</b>	<b>10,440,900</b>	<b>10,391,650</b>	<b>15,961,136</b>	<b>10,304,215</b>	<b>57,885,251</b>	<b>7.5%</b>
<b>Planning &amp; Development Services</b>	<b>54,200</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>174,200</b>	<b>0.0%</b>
<b>Transit</b>	<b>3,600,000</b>	<b>2,335,000</b>	<b>2,635,479</b>	<b>110,000</b>	<b>1,206,500</b>	<b>9,886,979</b>	<b>1.3%</b>
Public Parking	20,000	62,500	134,000	119,100	119,000	454,600	0.1%
Electric Light	1,335,000	960,000	783,700	3,795,000	1,234,500	8,108,200	1.0%
Sanitary Landfill	8,809,000	6,148,000	902,000	4,387,000	873,000	21,119,000	2.7%
Water	18,906,540	14,473,040	17,008,040	15,355,000	15,862,000	81,604,620	10.5%
Water Reclamation	52,023,500	67,934,000	93,570,000	17,819,000	4,641,000	235,987,500	30.4%
<b>Enterprise Funds</b>	<b>81,094,040</b>	<b>89,577,540</b>	<b>112,397,740</b>	<b>41,475,100</b>	<b>22,729,500</b>	<b>347,273,920</b>	<b>44.7%</b>
Revolving Fleet	4,786,000	3,020,000	4,947,600	6,177,640	2,434,900	21,366,140	2.7%
Revolving Technology	607,286	823,800	841,340	412,272	200,286	2,884,984	0.4%
<b>Internal Service Funds</b>	<b>5,393,286</b>	<b>3,843,800</b>	<b>5,788,940</b>	<b>6,589,912</b>	<b>2,635,186</b>	<b>24,251,124</b>	<b>3.1%</b>
<b>Total Uses</b>	<b>\$ 171,709,473</b>	<b>\$ 171,412,408</b>	<b>\$ 196,687,959</b>	<b>\$ 131,612,862</b>	<b>\$ 105,117,906</b>	<b>\$ 776,540,608</b>	<b>100%</b>

## Sales/Use Tax Analysis for the 2020-2024 Capital Program (Cash Basis)

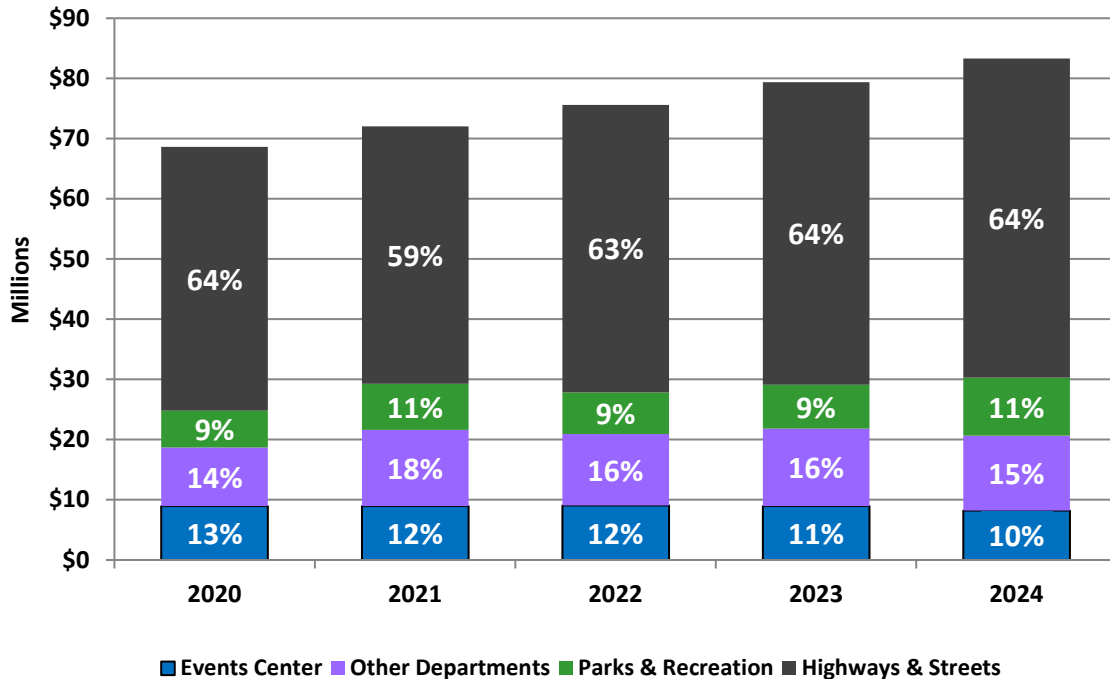
The following is a breakdown of sources and uses of the second penny Sales & Use Tax and directly related sources:

<b>Sources:</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Total</b>
Sales/Use Tax	\$ 67,921,496	\$ 71,317,571	\$ 74,883,449	\$ 78,627,622	\$ 82,559,003	\$ 375,309,141
Sales/Use Tax Audits	500,000	500,000	500,000	500,000	500,000	2,500,000
Special Assessment & Cost Recovery	125,000	140,000	140,000	140,000	140,000	685,000
Other Contributions	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total Sales/Use Tax Sources</b>	<b>\$68,646,496</b>	<b>\$72,057,571</b>	<b>\$75,623,449</b>	<b>\$79,367,622</b>	<b>\$83,299,003</b>	<b>\$378,994,141</b>
<b>Less:</b>						
<b>Debt Service Obligations (Principal &amp; Interest):</b>						
Events Center Non-Taxable Bonds	8,202,528	8,204,328	8,202,928	8,203,128	8,204,528	41,017,440
Events Center Taxable Bonds	763,103	739,803	850,720	752,000	-	3,105,626
Quality of Life I Bond	1,841,500	1,842,750	1,840,500	1,839,750	1,835,250	9,199,750
Quality of Life II Bond	1,618,106	1,616,706	1,618,506	1,616,739	1,616,276	8,086,333
Flood Control/41st St. Bridge Bond	2,187,267	2,187,317	2,190,442	2,367,254	2,368,304	11,300,584
City Center Bond	1,099,700	1,801,000	1,804,300	1,801,700	1,803,350	8,310,050
Public Safety Bond	1,667,495	1,566,099	2,088,753	1,802,701	2,701,575	9,826,623
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total Debt Service Obligations</b>	<b>17,479,699</b>	<b>18,058,003</b>	<b>18,696,149</b>	<b>18,483,272</b>	<b>18,629,283</b>	<b>91,346,406</b>
<b>Transfer to Transit for Capital Purchases</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>3,750,000</b>
<b>Sources Available to Fund Capital Program</b>	<b>50,416,797</b>	<b>53,249,568</b>	<b>56,177,300</b>	<b>60,134,350</b>	<b>63,919,720</b>	<b>283,897,735</b>
<b>Capital Program Uses:</b>						
<b>Capital Equipment (OCEP)</b>						
<b>Highways &amp; Streets</b>	<b>\$ 49,000</b>	<b>\$ 58,000</b>	<b>\$ 133,000</b>	<b>\$ 151,000</b>	<b>54,000</b>	<b>\$ 445,000</b>
<b>Parks &amp; Recreation</b>	<b>1,087,500</b>	<b>1,086,400</b>	<b>943,500</b>	<b>1,557,936</b>	<b>2,653,115</b>	<b>7,328,451</b>
<b>Other Departments</b>						
Facilities Management	-	8,600	36,000	32,000	50,500	127,100
Fire	1,357,000	1,761,500	1,011,000	3,384,000	2,334,000	9,847,500
Technology	260,000	274,000	630,000	290,000	335,000	1,789,000
Health	260,900	90,500	169,524	228,765	73,285	822,974
Police	1,224,000	2,204,100	1,388,159	1,144,500	791,000	6,751,759
Communications	49,000	45,000	30,000	205,000	320,000	649,000
Planning and Development Services	24,200	-	-	-	-	24,200
Library	840,500	1,613,500	868,650	1,024,700	829,100	5,176,450
<b>Total Other Departments</b>	<b>4,015,600</b>	<b>5,997,200</b>	<b>4,133,333</b>	<b>6,308,965</b>	<b>4,732,885</b>	<b>25,187,983</b>
<b>Total Capital Equipment (OCEP)</b>	<b>5,152,100</b>	<b>7,141,600</b>	<b>5,209,833</b>	<b>8,017,901</b>	<b>7,440,000</b>	<b>32,961,434</b>
<b>Capital Improvements (CIP)</b>						
<b>Highways &amp; Streets</b>	<b>41,590,697</b>	<b>40,538,468</b>	<b>45,453,467</b>	<b>47,726,449</b>	<b>50,602,720</b>	<b>225,911,801</b>
<b>Parks and Recreation</b>	<b>3,094,000</b>	<b>4,639,500</b>	<b>4,034,000</b>	<b>3,810,000</b>	<b>5,037,000</b>	<b>20,614,500</b>
<b>Other Departments</b>						
Facilities Management	550,000	650,000	1,450,000	550,000	550,000	3,750,000
Fire	-	250,000	-	-	260,000	510,000
Planning & Development Services	30,000	30,000	30,000	30,000	30,000	150,000
<b>Total Other Departments</b>	<b>580,000</b>	<b>930,000</b>	<b>1,480,000</b>	<b>580,000</b>	<b>840,000</b>	<b>4,410,000</b>
<b>Total CIP</b>	<b>45,264,697</b>	<b>46,107,968</b>	<b>50,967,467</b>	<b>52,116,449</b>	<b>56,479,720</b>	<b>250,936,301</b>
<b>Total Sales/Use Tax Capital Program Uses</b>	<b>50,416,797</b>	<b>53,249,568</b>	<b>56,177,300</b>	<b>60,134,350</b>	<b>63,919,720</b>	<b>283,897,735</b>

## Sales/Use Tax Analysis for the 2020-2024 Capital Program (Cash Basis)

### Sales/Use Tax Uses (Debt Allocated to Departments)

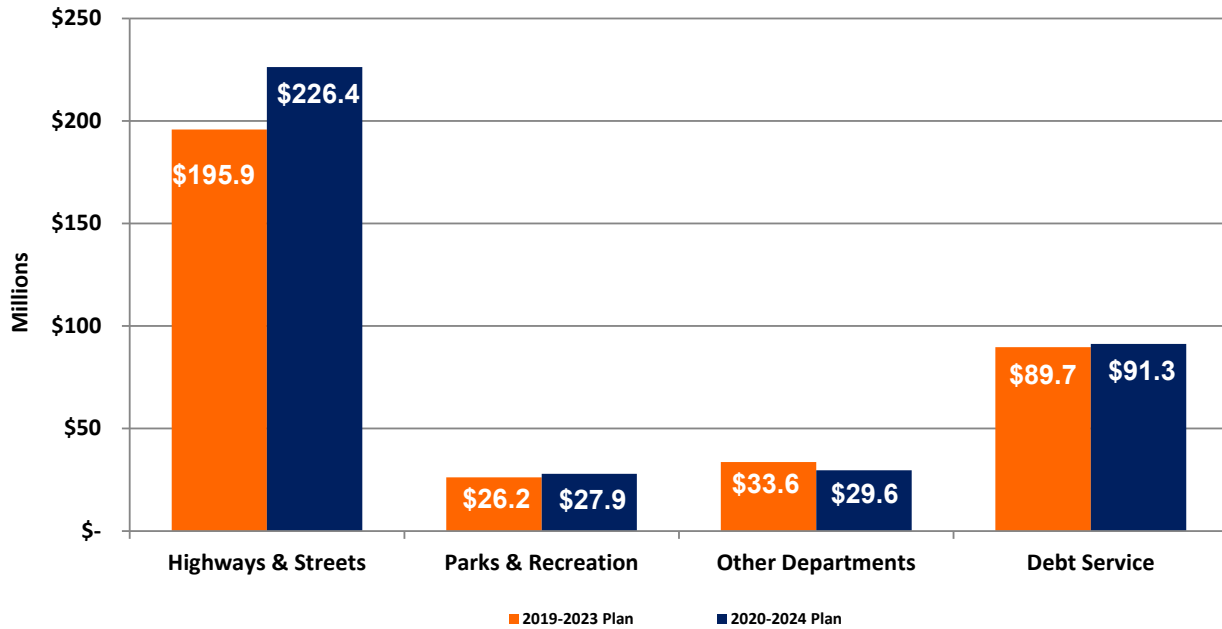
Highways & Streets	2020	2021	2022	2023	2024	Total
Flood Control/41st St. Bridge Bond	2,187,267	2,187,317	2,190,442	2,367,254	2,368,304	11,300,584
Capital Equipment (OCEP)	49,000	58,000	133,000	151,000	54,000	445,000
Capital Improvements (CIP)	41,590,697	40,538,468	45,453,467	47,726,449	50,602,720	225,911,801
<b>Total Highways &amp; Streets</b>	<b>43,826,964</b>	<b>42,783,785</b>	<b>47,776,909</b>	<b>50,244,703</b>	<b>53,025,024</b>	<b>237,657,385</b>
<b>Parks &amp; Recreation</b>						
Quality of Life Bond	755,015	755,528	754,605	754,297	752,452	3,771,896
Quality of Life II Bond	1,181,217	1,180,195	1,181,509	1,180,220	1,179,882	5,903,025
Capital Equipment (OCEP)	1,087,500	1,086,400	943,500	1,557,936	2,653,115	7,328,451
Capital Improvements (CIP)	3,094,000	4,639,500	4,034,000	3,810,000	5,037,000	20,614,500
<b>Total Parks &amp; Recreation</b>	<b>6,117,732</b>	<b>7,661,623</b>	<b>6,913,614</b>	<b>7,302,453</b>	<b>9,622,449</b>	<b>37,617,872</b>
<b>Other Departments</b>						
Quality of Life Bond-Library	1,086,485	1,087,223	1,085,895	1,085,454	1,082,799	5,427,854
Quality of Life II Bond-Library	436,889	436,511	436,997	436,519	436,394	2,183,309
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
Transit Transfer	750,000	750,000	750,000	750,000	750,000	3,750,000
City Center Bond	1,099,700	1,801,000	1,804,300	1,801,700	1,803,350	8,310,050
Public Safety Bond	1,667,495	1,566,099	2,088,753	1,802,701	2,701,575	9,826,623
Capital Equipment (OCEP)	4,015,600	5,997,200	4,133,333	6,308,965	4,732,885	25,187,983
Capital Improvements (CIP)	580,000	930,000	1,480,000	580,000	840,000	4,410,000
<b>Total Other Departments</b>	<b>9,736,170</b>	<b>12,668,032</b>	<b>11,879,279</b>	<b>12,865,338</b>	<b>12,447,003</b>	<b>59,595,818</b>
<b>Events Center</b>						
Events Center Bonds	8,965,631	8,944,131	9,053,648	8,955,128	8,204,528	44,123,066
<b>Total Events Center</b>	<b>8,965,631</b>	<b>8,944,131</b>	<b>9,053,648</b>	<b>8,955,128</b>	<b>8,204,528</b>	<b>44,123,066</b>
<b>Total Uses</b>	<b>\$ 68,646,497</b>	<b>\$ 72,057,571</b>	<b>\$ 75,623,450</b>	<b>\$ 79,367,622</b>	<b>\$ 83,299,004</b>	<b>\$ 378,994,141</b>



## Sales/Use Tax Analysis for the 2020-2024 Capital Program (Cash Basis)

### Sales/Use Tax Plan-to-Plan Comparison (Debt/Transfers Unallocated to Departments)

	2019	2020	2021	2022	2023	2024	Total
<b>Highways &amp; Streets</b>							
2020-2024 Plan	\$ -	\$ 41,639,697	\$ 40,596,468	\$ 45,586,467	\$ 47,877,449	\$ 50,656,720	\$226,356,801
2019-2023 Plan	36,259,417	35,972,169	38,434,801	42,554,320	42,658,129	-	195,878,836
<b>Increase/(Decrease)</b>		<b>5,667,528</b>	<b>2,161,667</b>	<b>3,032,147</b>	<b>5,219,320</b>		<b>30,477,965</b>
<b>Parks &amp; Recreation</b>							
2020-2024 Plan	-	4,181,500	5,725,900	4,977,500	5,367,936	7,690,115	27,942,951
2019-2023 Plan	5,349,800	5,028,500	5,060,700	4,636,000	6,104,836	-	26,179,836
<b>Increase/(Decrease)</b>		<b>(847,000)</b>	<b>665,200</b>	<b>341,500</b>	<b>(736,900)</b>		<b>1,763,115</b>
<b>Other Departments</b>							
2020-2024 Plan	-	4,595,600	6,927,200	5,613,333	6,888,965	5,572,885	29,597,983
2019-2023 Plan	6,496,000	7,322,050	7,038,114	5,836,424	6,953,750	-	33,646,338
<b>Increase/(Decrease)</b>		<b>(2,726,450)</b>	<b>(110,914)</b>	<b>(223,091)</b>	<b>(64,785)</b>		<b>(4,048,355)</b>
<b>Debt Service</b>							
2020-2024 Plan	-	17,479,699	18,058,003	18,696,149	18,483,272	18,629,283	91,346,406
2019-2023 Plan	15,806,054	17,948,403	18,404,351	18,669,141	18,847,405	-	89,675,354
<b>Increase/(Decrease)</b>		<b>(468,704)</b>	<b>(346,348)</b>	<b>27,008</b>	<b>(364,133)</b>		<b>1,671,052</b>
<b>Total Increase/(Decrease)</b>	<b>\$ -</b>	<b>\$ 1,625,374</b>	<b>\$ 2,369,605</b>	<b>\$ 3,177,564</b>	<b>\$ 4,053,502</b>	<b>\$ -</b>	<b>\$ 29,863,777</b>



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