



## PROXY ORDINARY GENERAL MEETING DATED 28 APRIL 2021

This proxy is not a request to grant a proxy in accordance with article 7:144 of the Belgian Code of Companies and Associations.

This proxy must be sent to the Company by mail to Zenitel NV, Z1 Research Park 110, 1731 Zellik, Belgium (to the attention of Charlotte Callens) or via e-mail including electronic signature to <a href="mailto:general.assembly@zenitel.com">general.assembly@zenitel.com</a>, and should be received by the Company at the latest on <a href="mailto:22 April 2021">22 April 2021</a>.

A shareholder who wishes to be represented by proxy must satisfy the admission conditions as described in the invitation to the ordinary general meeting of shareholders.

The undersigned:		
Legal entity:		
		(name), with office at
street, number), and registered at the register of legal entities of(number), represented by		
OR		
Physical person:		
		(name, first name), with domicile at(place, street, number), and national
number	(number).	
	Zellik, Belgium, registered in the registe	ted liability company Zenitel, with office at Z1 or of legal entities (Brussels) under the number
0403.130.008 (tile Comp	iany,	



# hereby grants a proxy<sup>1</sup> (with right to sub-delegate their authority) to:

Physical person:				
	(name, first name), with domicile(place, street, number).		icile at	
OR				
Legal entity:				
	(name),	with	office	at (place,
street, number), and registered at the register of legal entities of	(nc	(place) ume, capaci	under the ity).	

to represent the undersigned at the ordinary general meeting of shareholders which shall be held on Wednesday 28 April 2021 at 11.00 a.m. at the office of the Company located at 1731 Zellik, Z1 Research Park 110, with the following agenda:

- 1. Acknowledgement and examination of the statutory financial statements and the consolidated financial statements for the financial year ended 31 December 2020.
- 2. Acknowledgement and examination of the statutory and consolidated annual report of the Board of Directors for the financial year ended 31 December 2020.
- 3. Acknowledgement and examination of the statutory audit report and the consolidated audit report of the statutory auditor for the financial year ended 31 December 2020.
- 4. Approval of the remuneration report of the Company as part of the declaration with regards to corporate governance included in the annual report of the Board of Directors for the financial year ended 31 December 2020. *Proposed resolution:* 
  - "The general meeting approves the remuneration report of the Company as part of the declaration with regards to corporate governance included in the annual report of the Board of Directors for the financial year ended 31 December 2020."

The shareholder that may thus appoint several proxy holders in accordance with the above, should fill in a separate proxy form for each proxy holder.

If the shareholder would not fill in the name of the proxy holder (blank proxy), the proxy will be deemed granted to a member of the board of directors or an employee of Zenitel NV. Since such persons have a potential conflict of interest with the shareholder in accordance with article 7:143 §4 of the Belgian Code of Companies and Associations, they will only be authorized to vote on the condition that they have received specific voting instructions for each of the items on the agenda. More information on the rules applicable to the conflict of interest between shareholders and their proxy holders can be found in the Corporate Governance Charter of Zenitel NV that is available on the website: <a href="https://www.zenitel.com">www.zenitel.com</a>.

<sup>&</sup>lt;sup>1</sup> In accordance with article 7:143 of the Belgian Code of Companies and Associations, a shareholder of Zenitel NV can only appoint <u>one</u> proxy holder for a certain general meeting, except in the following circumstances: (i) a shareholder may appoint a separate proxy holder for each form of shares he holds (i.e. registered or dematerialized shares), as well as for each of his securities accounts if his shares of Zenitel NV are registered on more than one account; and (ii) a person which qualifies as shareholder but is in fact professionally acting on behalf of other physical persons or legal entities, may give a proxy to each of those other physical persons or legal entities or a third party appointed by them.



Voting instruction for agend	la item 4:	
□ AGREED	□ NOT AGREED	□ ABSTENTION
available on the website of the <i>Proposed resolution:</i>	Company.  the remuneration policy of the Company of	y the Board of Directors on 25 March 20 pany, as adopted by the Board of Director
Voting instruction for agend	la item 5:	
□ AGREED	□ NOT AGREED	□ ABSTENTION
Proposed resolution:		he financial year ended 31 December 202 of the Company for the financial year end
Proposed resolution: "The general meeting approves December 2020."  Voting instruction for agend	s the statutory financial statements of the statement of the	of the Company for the financial year end
Proposed resolution: "The general meeting approves December 2020."	s the statutory financial statements of	-
Proposed resolution:  "The general meeting approves December 2020."  Voting instruction for agend  AGREED  Allocation of the result.  Proposed resolution:  "Taking into account the profit of and the profit carried forward frodecides to allocate 5 percent of the accordance with article 7:21."	s the statutory financial statements of the financial year ended 31 Decer om the prior financial year in the amne profit of the financial year, i.e. an	anber 2020 in the amount of EUR 2.235 bount of EUR 3.800.388,17, the general mamount of EUR 111.766,61 to the legal rees and Associations and to carry forwards.
Proposed resolution:  "The general meeting approves December 2020."  Voting instruction for agend  AGREED  Allocation of the result.  Proposed resolution:  "Taking into account the profit of and the profit carried forward frodecides to allocate 5 percent of the accordance with article 7:21."	of the financial year ended 31 Decer om the prior financial year in the am ne profit of the financial year, i.e. an 1 of the Belgian Code of Compani f EUR 5.923.953,80 to the next finan	anber 2020 in the amount of EUR 2.235 bount of EUR 3.800.388,17, the general mamount of EUR 111.766,61 to the legal rees and Associations and to carry forwards.

"The general meeting decides, by individual vote, to grant discharge to each of the directors individually and the statutory auditor for the exercise of their assignment during the financial year ended 31 December 2020."

8. Discharge to the members of the Board of Directors and the statutory auditor.

Proposed resolution:



Blanco Blad BV, permanently represen	nted by Mr. Jo Van Gorp		
Vote instruction for this agenda item 8	3:		
□ AGREED	□ NOT AGREED	□ ABSTENTION	
Ms. Wenche Holen  Voting instruction for this agenda item	n 8:		
□ AGREED	□ NOT AGREED	□ ABSTENTION	
Ms. Liesbet Van der Perre  Voting instruction for this agenda item 8:			
□ AGREED	□ NOT AGREED	□ ABSTENTION	
Equity@Work BV, permanently repre Voting instruction for this agenda item	<u> </u>	1	
□ AGREED	□ NOT AGREED	□ ABSTENTION	
Yves De Backer BV, permanently repr Voting instruction for this agenda item	•	cker	
□ AGREED	□ NOT AGREED	□ ABSTENTION	



•			
□ NOT AGREED	□ ABSTENTION		
y represented by Ms. Gail Smi em 8:	ith		
□ NOT AGREED	□ ABSTENTION		
Ernst&Young Bedrijfsrevisoren BV, permanently represented by Mr. Marnix Van Dooren Voting instruction for this agenda item 8:			
□ NOT AGREED	□ ABSTENTION		
(Re)-appointment of directors. <i>Proposed resolutions:</i> "The general meeting acknowledges that the mandate of the following directors have come to an end as per this annual general meeting of shareholders: (i) <b>K-Cl BV</b> , with office at Avennesdreef 4, 9031 Ghent (Drongen), Belgium, registered in the register of legal entities (Ghent, section Ghent) under the number 806.354.070, permanently represented by Mr Koen Claerbout, (ii) <b>Wenche Holen</b> , with registered address at Munkerudveien 19C 1163 Oslo, Norway, (iii) <b>Liesbeth Vander Perre</b> , with registered address at Crisitanlaan 42 3010 Kessel-Lo, Belgium and (iv) <b>Equity@Work BV</b> , with office at Uilenberg 22 9140 Temse, Belgium, registered in the register of legal entities (Ghent, section Ghent) under the number 884.443.030, permanently represented by Mr Hans Swinnen.  The general meeting decides to re-appoint <b>K-Cl BV</b> , with office at Avennesdreef 4, 9031 Ghent (Drongen), Belgium, registered in the register of legal entities (Ghent, section Ghent) under the number 806.354.070, permanently represented by Mr Koen Claerbout, as (executive) director of the Company, with immediate effect. The mandate shall end at the annual general meeting that will be held in 2024. His mandate as director will not be remunerated. Mr. Claerbout is the CEO of Zenitel since 2019. Between 1995 and 2008, he held several management functions in multinationals such as BASF, Suez and Bekaert. He was active in R&D, production, marketing & sales and general management. Since 2008 he has been active as CEO or General Manager of several international			
Ghent and has an MBA from the Vlerick Business School.  Voting instruction for this agenda item 9:			
□ NOT AGREED	☐ ABSTENTION		
	permanently represented by em 8:  NOT AGREED  at the mandate of the following set: (i) K-Cl BV, with office at f legal entities (Ghent, section laerbout, (ii) Wenche Holen, with under Perre, with registered adwith office at Uilenberg 22 9140 t) under the number 884.443.02 point K-Cl BV, with office at f legal entities (Ghent, section laerbout, as (executive) director of all meeting that will be held in 2 of Zenitel since 2019. Between 1 ASF, Suez and Bekaert. He was 2008 he has been active as CEO andioprof. He obtained a Civil k Business School.		

The general meeting decides to re-appoint **Wenche Holen**, with registered address at Munkerudveien 19C 1163 Oslo, Norway, as (independent) director of the Company, within the meaning of article 7:87 of the Belgian Companies and Associations Code and with immediate effect. The mandate shall end at the annual general meeting that will be held in 2024. Her mandate will be remunerated in accordance with the remuneration for directors as determined by the general meeting held on 28 April 2003. Ms. Holen was appointed as an independent Director of

9.



Zenitel NV in April 2012. She currently holds the position as COO of Bama Gruppen. Before joining Bama Gruppen in 2010, she has held several executive functions at companies within the Telenor Group, primarily in the areas of products, services and media. Ms. Holen has a profound knowledge of marketing and media in particular. Ms. Holen has an extensive experience from board positions of several other Norwegian companies in the past. Ms. Holen obtained an Engineering degree at Gjøvik School of Engineering and post-graduate degrees in Business Economics and Strategic Leadership at the Norwegian Business School and at the London Business School.

oting instruction for this agenda item	ı 9:	
□ AGREED	□ NOT AGREED	□ ABSTENTION
the general meeting decides to re-appoint (lessel-Lo, Belgium, as (independent) directions and Associations Code and with the will be held in 2024. Her mandate we determined by the general meeting held on and guest Professor at Lund University communication solutions. Until 2015 she we exchangles and was on the advisory boar 00 scientific publications. She received Sweden) in 2015. Ms. Van der Perre recomplishing her Master's thesis at the Evith a Ph.D. degree from KU Leuven.	ector of the Company, within the thimmediate effect. The mandarill be remunerated in accordant 28 April 2003. Ms. Van der Petr, Sweden. She performs resewas a Director at imec. She has and of a few technology companid an honorary Doctorate degreceived an M.Sc. degree in E	the meaning of article 7:87 of the late shall end at the annual general race with the remuneration for directories a professor at KU Leuven, Bearch on low-power and secure values. She is an author and co-authories in technology from Lund Unitelectrical Engineering from K.U.I.
oting instruction for this agenda item	ı 9:	
□ AGREED	□ NOT AGREED	☐ ABSTENTION
The general meeting decides to re-appoint egistered in the register of legal entities expresented by Mr Hans Swinnen, as (non-hall end at the annual general meeting the with the remuneration for directors as detartner of 3D-Investors and as such engagen evestment group 3D NV. As Chairman of cosmetics and Beauty in a Box, he is a companies. He became a member of Zenithe Thomas Cook Group in Belgium and, of the group. Mr. Swinnen holds a Master euven (KUL).	s (Ghent, section Ghent) under-executive) director of the Compat will be held in 2024. His material meeting by the general meeting ed in the development of the Pri Pauwels Consulting, Plastiflex actively involved in the development of Directors in 2013 in that role, responsible for the	er the number 884.443.030, perm pany, with immediate effect. The n andate will be remunerated in accept held on 28 April 2003. Mr. Switzate Equity activities of the family and Aspel and Director of 3P and copment and internationalization of 5. Until 2006, Hans Swinnen was 6 airline, tour operating and retail accepts.
oting instruction for this agenda item	ı 9:	
□ AGREED	□ NOT AGREED	☐ ABSTENTION

The general meeting decides to appoint **Tris NV**, with offices at Onafhankelijkheidslaan 17-18, 9000 Ghent, registered in the register of legal entities (Ghent, section Ghent) under the number 453.984.447, permanently represented by Anne-Charlotte Werbrouck as (non-executive) director of the Company, with immediate effect. This mandate shall end at the annual general meeting that will be held in 2024. This mandate will be remunerated in



accordance with the remuneration for directors as determined by the general meeting held on 28 April 2003. Mrs. Anne-Charlotte Werbrouck is an investment associate at 3d investors and in that capacity is involved in the development of the private equity branch of the family investment group 3D NV. Until 2018 Anne-Charlotte Werbrouck worked as a financial due diligence consultant at EY Transaction Advisory Services. Mrs. Werbrouck has a master's degree in Commercial Engineering from Ghent University (Ugent).

Voting instruction for this agenda ite	m 9:	
□ AGREED	□ NOT AGREED	□ ABSTENTION

#### 10. Power of attorney.

Proposed resolution:

"The general meeting decides to grant the authority to each of the directors as well as Mrs Charlotte Callens, who have elected domicile at the office of the Company and to Henri Nelen, Charlotte Bonamie and Laura Sellenslagh and all other lawyers or employees of the law firm of Argo Law, with offices at 2600 Antwerp, Borsbeeksebrug 28, each of whom acts individually and with the authority of substitution, in order to be able to fulfil all necessary or useful formalities with respect to the aforementioned decisions of the Company, including signing and depositing the application to change the registration of the Company with the departments of the Central Corporate Database, filing of all documents with the competent clerk's office and executing the necessary formalities for publication of the decisions of the Company in the Annexes to the Belgian State Gazette. For that purpose, the representative can, in the name of the Company, make all declarations, sign all documents, and, more generally, do what is necessary."

Voting instruction for this agenda item 10:

□ AGREED	□ NOT AGREED	□ ABSTENTION
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### By means of this proxy, the proxy holder has the following powers on behalf of the undersigned:

- 1. to attend this meeting and, if necessary, to vote in favour of its adjournment;
- 2. to attend all other meetings with the same agenda if the first meeting would be adjourned, cannot validly deliberate or has not been validly convened;
- 3. to attend any deliberation, vote on any proposal on the agenda in accordance with the voting instructions (taking into account that the proxy holder<sup>2</sup> shall vote in favour of the proposal if no voting instructions has been indicated or if, for whatever reason, there is uncertainty as regards the indicated voting instructions), to amend any proposal on the agenda or vote on any amendment of proposal or vote; and
- 4. to sign all minutes, attendance lists, registers, deeds or documents in respect of the aforementioned and, in general, do whatever is useful or necessary for the execution of this proxy.

If any **amendments to the agenda and/or additional proposals of decision** would be added to the agenda as foreseen in article 7:130 of the Belgian Code of Companies and Associations, the Company will by 13 April 2021

<sup>&</sup>lt;sup>2</sup> With exception of the proxy holder that has a conflict of interest in the meaning of article 7:143 §4 of the Belgian Code of Companies and Associations. Such proxy holder shall abstain from voting, if no voting instructions have been indicated or if for whatever reason, there is uncertainty as regards the indicated voting instructions.



at the latest, publish and make an amended agenda and proxy form including the additional items on the agenda and/or proposals of decision available on the website.

Proxies which arrive at the Company in time before the publication of an amended agenda, will remain valid for the items on the agenda whereto the proxy relates. For items on the agenda for which **new proposals of decisions** have been submitted, the proxy holder may deviate from the instructions given by the proxy grantor, if the execution of the proxy could harm the interest of the grantor/shareholder. The proxy holder should inform the grantor thereof.

If **new items would be included in the agenda** following the rights of the shareholders to propose new items on the agenda, the proxy holder will abstain from voting on the new items and relating proposals of decision, unless the grantor hereby expressly request the proxy holder to vote on these items in accordance with the aforementioned voting instructions - principles.

Proxy to vote on new items on the agenda and relation proposals of decision<sup>3</sup>.

## Indemnification of the proxy holder

The undersigned hereby commits itself to indemnify the proxy holder for any damage suffered in the execution of this proxy, subject to the proxy holder respecting the limits of his powers. Moreover, the undersigned commits itself to not request the nullity of any of the decisions taken by the proxy holder and to not claim any indemnification from the proxy holder, subject to the proxy holder respecting the limits of his powers.

D 4		2021
Done at	, on	2021.

Unofficial English translation for information purposes only.

Please only sign the Dutch proxy form!

<sup>&</sup>lt;sup>3</sup> Please indicate this if you would like to grant such a proxy.