

## Second Quarter of FY2022.3 Performance Outline <IFRS standards>

YAMAHA CORPORATION

November 2, 2021

### (1) Key Financial Indicators

(Billions of yen)

|                                                                     | Six Months Results<br>Ended Sept. 30, 2020 | Six Months Results<br>Ended Sept. 30, 2021 | Results<br>(Previous Year) | Projections<br>(Full Year) | Previous Projections<br>(Full Year)<br>(Announced on May 10, 2021) |
|---------------------------------------------------------------------|--------------------------------------------|--------------------------------------------|----------------------------|----------------------------|--------------------------------------------------------------------|
|                                                                     | FY2021.3                                   | FY2022.3                                   | FY2021.3                   | FY2022.3                   | FY2022.3                                                           |
| Revenue                                                             | 164.8                                      | 198.5                                      | 372.6                      | 390.0                      | 400.0                                                              |
| Japan                                                               | 47.5 (28.8%)                               | 52.4 (26.4%)                               | 108.2 (29.0%)              | 103.8 (26.6%)              | 114.0 (28.5%)                                                      |
| Overseas                                                            | 117.3 (71.2%)                              | 146.1 (73.6%)                              | 264.4 (71.0%)              | 286.2 (73.4%)              | 286.0 (71.5%)                                                      |
| Core Operating Profit <sup>(*)</sup>                                | 13.0 (7.9%)                                | 23.5 (11.8%)                               | 40.7 (10.9%)               | 40.0 (10.3%)               | 47.0 (11.8%)                                                       |
| Operating Profit                                                    | 10.7 (6.5%)                                | 28.8 (14.5%)                               | 35.0 (9.4%)                | 45.5 (11.7%)               | 52.0 (13.0%)                                                       |
| Profit before Income Tax                                            | 10.1 (6.1%)                                | 29.5 (14.8%)                               | 37.1 (10.0%)               | 47.0 (12.1%)               | 55.5 (13.9%)                                                       |
| Net Profit <sup>(*)</sup>                                           | 7.1 (4.3%)                                 | 21.4 (10.8%)                               | 26.6 (7.1%)                | 34.5 (8.8%)                | 41.0 (10.3%)                                                       |
| Currency Exchange Rate <sup>(*)</sup><br>(Settlement Rate) (=yen)   | 107/US\$<br>119/EUR                        | 110/US\$<br>129/EUR                        | 106/US\$<br>121/EUR        | 107/US\$<br>129/EUR        | 105/US\$<br>125/EUR                                                |
| ROE <sup>(*)</sup>                                                  | 4.3%                                       | 10.8%                                      | 7.4%                       | 8.7%                       | 10.0%                                                              |
| ROA <sup>(*)</sup>                                                  | 3.0%                                       | 7.7%                                       | 5.2%                       | 6.2%                       | 7.2%                                                               |
| Basic Earnings per Share                                            | 40.3yen                                    | 122.5yen                                   | 151.4yen                   | 198.9yen                   | 233.2yen                                                           |
| Capital Expenditures<br>(Depreciation Expenses)                     | 5.4<br>(5.6)                               | 6.0<br>(5.9)                               | 11.3<br>(11.4)             | 17.0<br>(12.3)             | 18.2<br>(13.0)                                                     |
| R&D Expenses                                                        | 11.9                                       | 11.5                                       | 24.2                       | 24.5                       | 25.3                                                               |
| <b>Cash Flows</b>                                                   |                                            |                                            |                            |                            |                                                                    |
| Operating Activities                                                | 20.7                                       | 28.0                                       | 58.2                       | 55.0                       | 47.0                                                               |
| Investing Activities                                                | -0.1                                       | 49.3                                       | -5.8                       | 39.0                       | -10.0                                                              |
| Free Cash Flow                                                      | 20.6                                       | 77.3                                       | 52.4                       | 94.0                       | 37.0                                                               |
| Inventories at End of Period                                        | 100.0                                      | 103.1                                      | 96.8                       | 97.0                       | 101.0                                                              |
| <b>Number of Employees</b>                                          |                                            |                                            |                            |                            |                                                                    |
| Japan                                                               | 5,730                                      | 5,696                                      | 5,672                      | 5,700                      | 5,700                                                              |
| Overseas                                                            | 14,320                                     | 14,388                                     | 14,349                     | 14,600                     | 14,600                                                             |
| Total <sup>(*)</sup>                                                | 20,050                                     | 20,084                                     | 20,021                     | 20,300                     | 20,300                                                             |
| Temporary Staff<br>(Average during the period)                      | 7,632                                      | 9,041                                      | 8,644                      | 8,400                      | 8,400                                                              |
| <b>Revenue by Business Segment</b>                                  |                                            |                                            |                            |                            |                                                                    |
| Musical Instruments                                                 | 107.2 (65.1%)                              | 133.8 (67.4%)                              | 239.0 (64.1%)              | 265.0 (67.9%)              | 258.0 (64.5%)                                                      |
| Audio Equipment                                                     | 45.2 (27.4%)                               | 47.4 (23.9%)                               | 103.8 (27.9%)              | 90.0 (23.1%)               | 108.0 (27.0%)                                                      |
| Others                                                              | 12.4 (7.5%)                                | 17.2 (8.7%)                                | 29.8 (8.0%)                | 35.0 (9.0%)                | 34.0 (8.5%)                                                        |
| <b>Core Operating Profit <sup>(*)</sup><br/>by Business Segment</b> |                                            |                                            |                            |                            |                                                                    |
| Musical Instruments                                                 | 11.7                                       | 19.3                                       | 32.4                       | 36.5                       | 36.5                                                               |
| Audio Equipment                                                     | 1.6                                        | 1.6                                        | 7.1                        | 1.0                        | 8.0                                                                |
| Others                                                              | -0.3                                       | 2.6                                        | 1.2                        | 2.5                        | 2.5                                                                |

### (2) Revenue by Business Segment and Region

(Billions of yen)

| Six Months Results Ended Sept.<br>30, 2021<br>(April-Sept. 2021) | Musical Instruments |                       | Audio Equipment |                       | Others  |                       | Total   |                       |
|------------------------------------------------------------------|---------------------|-----------------------|-----------------|-----------------------|---------|-----------------------|---------|-----------------------|
|                                                                  | Revenue             | Change <sup>(*)</sup> | Revenue         | Change <sup>(*)</sup> | Revenue | Change <sup>(*)</sup> | Revenue | Change <sup>(*)</sup> |
| Japan                                                            | 29.9                | 120%                  | 13.6            | 93%                   | 8.9     | 110%                  | 52.4    | 110%                  |
| North America                                                    | 26.9                | 116%                  | 9.7             | 93%                   | 2.9     | 185%                  | 39.4    | 112%                  |
| Europe                                                           | 25.2                | 120%                  | 13.4            | 105%                  | 0.3     | 188%                  | 38.9    | 115%                  |
| China                                                            | 29.0                | 112%                  | 3.4             | 95%<br>(96%)          | 2.2     | 208%                  | 34.6    | 114%                  |
| Other Areas                                                      | 22.9                | 124%                  | 7.3             | 125%                  | 3.0     | 185%                  | 33.1    | 128%                  |
| Total                                                            | 133.8               | 118%                  | 47.4            | 100%<br>(100%)        | 17.2    | 138%                  | 198.5   | 115%                  |

\*1 Core operating profit is corresponding to operating income under the Japanese GAAP, and is calculated deducting SG&A from gross profit.

\*2 Net profit is presented as net profit attributable to owners of the parent on the consolidated financial statements.

\*3 Currency exchange rate is the export and import transaction rate applied to profit calculation. 2H Currency Exchange Rates US\$=105JPY EUR=128JPY

\*4, 5 ROE and ROA are calculated on an annually adjusted basis.

\*6 Number of employees = Number of full-time staff at end of the period

\*7 The Change indicates actual year-on-year changes discounting impact of exchange rates and figures in parenthesis show actual year-on-year change excluding the sales of OEM products.

Consolidated financial forecasts were prepared based on information available at the time of the announcement and do not represent promises by the Company or its management that these performance figures will be attained. Actual consolidated results may differ from forecasts owing to a wide range of factors.