## Hello, we're UiPath. We make software robots so people don't have to **be** robots.





## **Forward Looking Statements**



Statements we make in this presentation may include statements which are not historical facts and are considered forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995, which are. usually identified by the use of words such as "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "outlook", "seeks," "should," "will," and variations of such words or similar expressions.

We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in Section 27A of the Securities Act and Section 21E of the Securities Exchange Act and are making this statement for purposes of complying with those safe harbor provisions.

These forward-looking statements include, but are not limited to, statements regarding our financial guidance for the second fiscal quarter and full year fiscal 2022, our strategic plans or objectives, the estimated addressable market opportunity for our platform, the successful integration of new features into our platform, the success of our collaborations with third parties, our growth prospects, and future investments in our business. Accordingly, actual results could differ materially or such uncertainties could cause adverse effects on our results. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements expressed or implied by the forward-looking statements. These risks include, but are not limited to, risks and uncertainties related to: (1) our recent rapid growth may not be indicative of our future growth; (2) our limited operating history; (3) our ability to successfully manage our growth; (4) our ability and the ability of our platform to satisfy and adapt to customer demands; (5) our business depends on our existing customers renewing their licenses and purchasing additional licenses and products from us and our channel partners; (6) our ability to attract and retain customers; (7) the competitive markets in which we participate; (8) general market, political, economic, and business conditions; (9) our ability to maintain and expand our distributions our reliance on third-party providers of cloud-based infrastructure; and (11) the potential impact that the COVID-19 pandemic and any related economic downturn could have on our or our customers' businesses, financial condition and results of operations. Further information on risks that could cause actual results to differ materially from our guidance can be found in the final prospectus for our initial public offering, dated April 20, 2021 and filed with the Securities and Exchange Commission (SEC) on April 21, 2021, and in our Quarterly Report on Form 10

Certain information contained in this presentation and statements made orally during this presentation relate to or are based on studies, publications, surveys and other data obtained from third-party sources and UiPath's own internal estimates and research. While UiPath believes these third-party studies, publications, surveys and other data to be reliable as of the date of this presentation, UiPath has not independently verified, and makes no representations as to the adequacy, fairness, accuracy or completeness of, any information obtained from third-party sources. In addition, no independent source has evaluated the reasonableness or accuracy of UiPath's internal estimates or research and no reliance should be made on any information or statements made in this presentation relating to or based on such internal estimates and research.

Our fiscal year end is January 31, and our fiscal quarters end on April 30, July 31, October 31, and January 31. Prior to the fiscal year ended January 31, 2020, UiPath's fiscal year was aligned with the calendar year with fiscal quarters ending March 31, June 30, September 30 and December 31. All third-party trademarks, including names, logos and brands, referenced by us in this presentation are property of their respective owners. All references to third-party trademarks are for identification purposes only. Such use should not be construed as an endorsement of the products or services of us.

#### **Non-GAAP Measures**

UiPath uses certain non-GAAP financial measures in this presentation, including non-GAAP operating income and margin and non-GAAP free cash flow. Non-GAAP financial measures are financial measures that are derived from the consolidated financial statements, but that are not presented in accordance with generally accepted accounting principles in the United States, or GAAP. We believe these non-GAAP financial measures provide investors with useful supplementary information in evaluating our performance. Investors should consider these non-GAAP financial measures in addition to, and not as a substitute for, our financial performance measures prepared in accordance with GAAP. Further, our non-GAAP information may be different from the non-GAAP information provided by other companies. Please refer to the Appendix and to the tables in our earnings release and the Investors section of our website for a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measures. We encourage investors to consider our GAAP results alongside our supplemental non-GAAP measures, and to review the reconciliation between GAAP results and non-GAAP measures that is included at the end of this presentation.

## UiPath at a glance



\$60B+
Market Opportunity<sup>1</sup>

\$653M

64%
ARR<sup>2,3</sup> growth rate year-over-year

145%

Dollar-based net retention rate<sup>2,4</sup>

8,500+

Global customer base<sup>3</sup>

1,105

Customers ≥ \$100k ARR<sup>1,3</sup>



Notes: 1. To estimate our current global market opportunity, we identified the number of companies worldwide across all industries with at least 200 employees, based on certain independent industry data from the S&P Capital IQ database. We then segmented these companies into three categories based on total number of employees: companies with 200-4,999 employees, companies with 5,000-19,999 employees, and companies with 20,000 or more employees. We then multiplied the number of companies in each category by the 90th percentile of ARR per customer in each such cohort as of December 31, 2020, among customers with at least \$10,000 in ARR, which we believe represents a customer that has broadly deployed our platform across the enterprise, and then summed the results from each category; 2. See Appendix for definitions of Annualized Renewal Run-rate (ARR) and Dollar-based net retention rate; 3. ARR, YoY ARR growth rate, customer metrics as of April 30, 2021; 4. Dollar-based net retention rate as of fiscal year ended January 31, 2021

## **UiPath platform automates** manual processes



#### **UiPath software robots emulate people**

### See

AI / Computer Vision Reads the screen

#### **Think**

AI / Machine Learning Decides what to do

#### Do

**RPA** Interacts with applications via UI & API



#### **Automation Layer**





























































:::medidata



**Assigns** automatable work to robots



Provides a robot for every person in the company



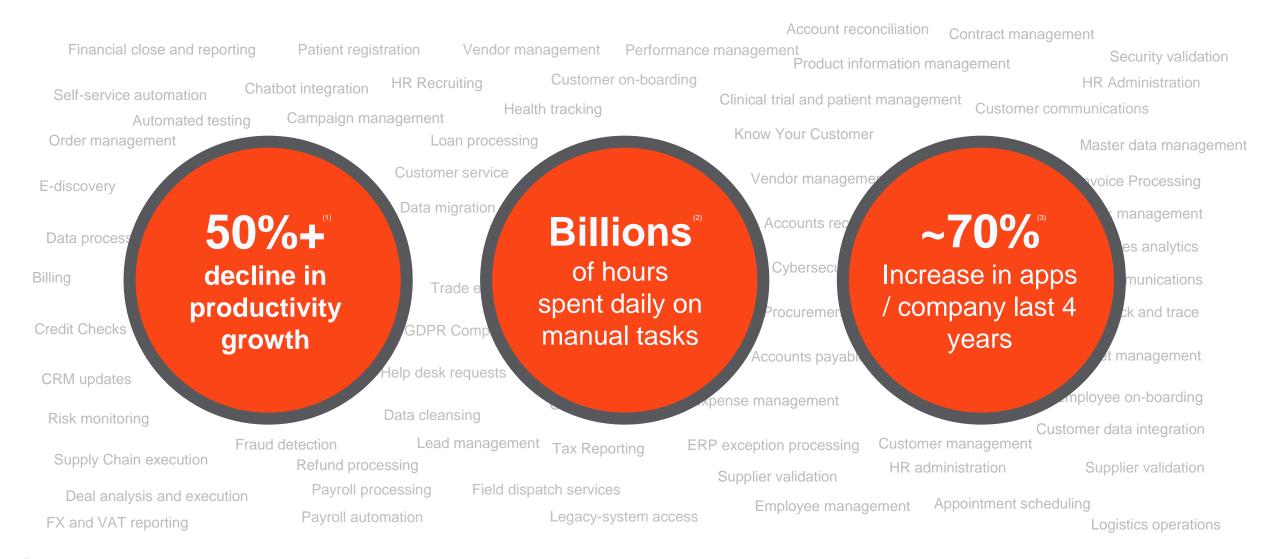
**Democratizes** development



Unleashes Al across every facet of work

# Millions of manual processes result in lost productivity and lower job satisfaction





# A large, fast-growing, and transformational market opportunity

Automation promises to change the nature of what an organization is, what a company does, and how work is done.

FORRESTER®

\$17B<sup>(2)</sup>
2020

\$30B° 2024

The Fully Automated Enterprise

\$60B+

Secular tailwinds driving market expansion



Need for speed and agility increasing for organizations



Democratization and rise of citizen developer



Software is enhancing labor

#### Note

\$10B

2015

The Future of Work, Forrester, 201

<sup>2.</sup> IDC Intelligent Process Automation; Worldwide Intelligent Process Automation (RPA) and Intelligent Process Automation (IPA) defined by IDC

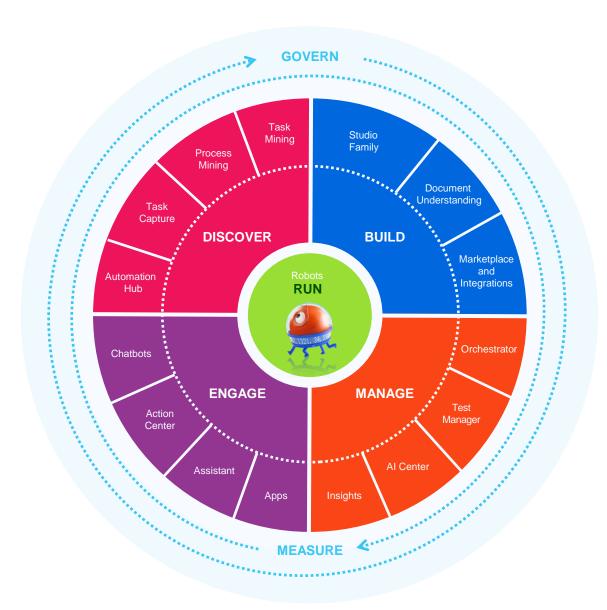
<sup>3.</sup> To estimate our current global market opportunity, we identified the number of companies worldwide across all industries with at least 200 employees, based on certain independent industry data from the S&P Capital IQ database. We then segmented these companies into three categories based on total number of employees; companies with 2,000-19,999 employees, and companies with 20,000 or more employees. We then multiplied the number of companies with 20,000 or more employees. We then multiplied the number of companies with 20,000 in ARR, which we believe

1 End-to-end platform uniquely positioned for today's complex business processes



## The UiPath automation platform





#### **Flexible Deployment Models**





AUTOMATION CLOUD (SAAS)







**ON-PREMISES** 

# **Ubiquitous platform with fast time to value and strong ROI**





## End-to-end automation platform

- Comprehensive end-to-end automation platform built across 15+ years of innovation
- UI Automation + API Management and AI Computer Vision enables human emulation and resiliency
- Deep integration with ML & Al
- Developer experiences from lowcode to professional grade enabling widespread deployment



## Flexible deployment model

- Flexible deployment and multi-cloud strategy
- Proven significant ROI and fast time-tovalue accelerates automation flywheel
- 21.4 release expanded automation in the cloud with the ability to migrate, build, manage, and measure enterprise-scale automations
- ~2,200 customers have adopted Automation Cloud



## Large and growing partner ecosystem

- Over 4,000 GTM and additional technical partners, helping customers realize value faster
- Enhanced by our communities of 83K
   Forum participants and 10K marketplace downloads + certifications
- We are training tomorrow's developers with 800,000+ Academy users in 750+ universities

## **UI Automation and AI Computer Vision**





Accurate and robust emulation of human interaction with UI



Reliably adapts to changing on-screen presentation



Computer Vision enables our software robots to automate virtually any UI





#### **Attended Software Robots**

Robots that work side-by-side with people via UiPath Assistant, handling workflow tasks as specified and running either on command or based on pre-defined triggers



#### **Unattended Software Robots**

Robots that work independently, can handle complex, longrunning workflows and involve people as needed to validate information, handle exceptions or for simple notifications

# Developer experiences from low code to professional grade





Allows entire organization to build and deploy software robots, from non-technical to expert users



Intuitive, low-code, visual experiences



Hundreds of pre-built automation activities to enable widespread development and rapid time to value



Low-code, drag-and-drop development environment with familiar interfaces, common integrations and pre-designed templates

### Ui Path" Studio

Drag-and-drop development environment designed for experienced developers with advanced features to build complex process automations

### Ui Path Studio Pro

Most advanced Studio offering designed for specialized developers and testers

### Infused with ML & Al





Powered by native models for document classification, data extraction, language understanding and others to drive automation of complex processes and tasks



Embedded MLOps platform for management and operations of ML & Al models



Open and interoperable enabling UiPath, customer and partner models

### Ui Path Al Center

Embedded MLOps platform for deploying, consuming, managing and improving internal, third-party or UiPath ML models; inserted via drag-and-drop in UiPath Studio

## Ui Path Document Understanding

Al-powered tool that enables software robots to extract, interpret and process from structured to unstructured data, with the ability to add custom ML models

### Ui Path" Task Mining

Record user processes across an allowed list of apps to estimate savings potential and identify best candidates for automation

## Multiple vectors for future growth





Land new customers using breadth of product platform



Accelerate flywheel to drive customer expansion



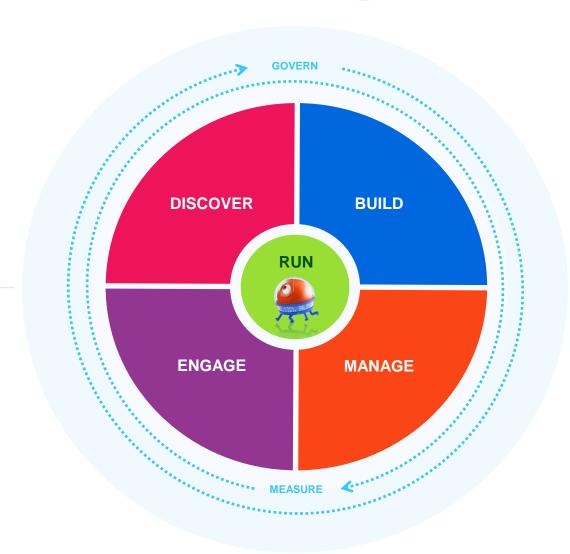
Launch new products and develop new go-to-market alliances



Foster and grow our community and continue to invest in our partners



Opportunistically pursue M&A



## Entrepreneurial and experienced team...





**Daniel Dines** Co-Founder & Chief Executive Officer





**Ashim Gupta Chief Financial** Officer





**Ted Kummert** EVP, Product & Engineering





**Thomas Hansen** Chief Revenue

Officer Carbon Black.

Dropbox



**Andreea Baciu** 

**Chief Culture** Officer









**Bettina Koblick** 

Chief People Officer

**SERVICE MAX** 



**Bobby Patrick** 

**Chief Marketing** Officer





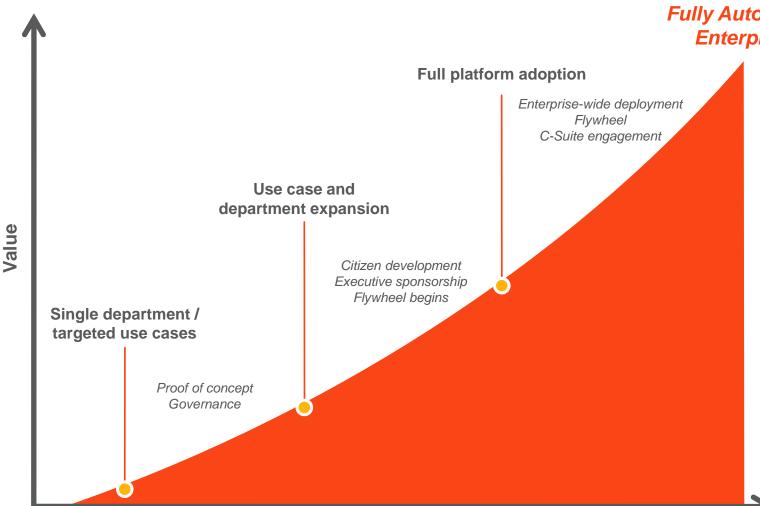


2 High customer ROI, ubiquity of use cases & proven land-and-expand commercial model



## **Automation journey drives** ongoing expansion opportunity





#### Fully Automated **Enterprise**

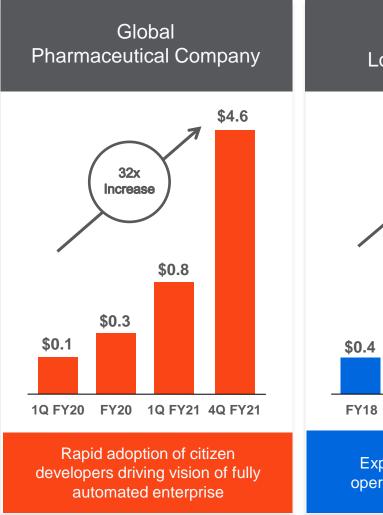
#### More value to UiPath as the customer journey continues

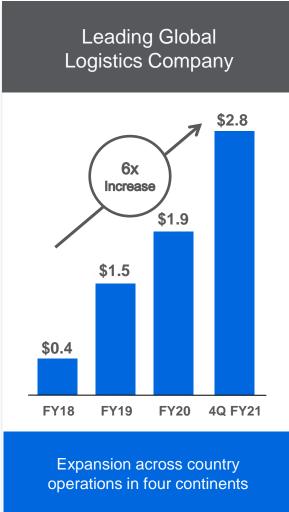
- Ubiquitous adoption
- More robots + products = greater expansion
- Deep relationships with business and IT partnerships
- Extensibility of platform yields a variety of use cases

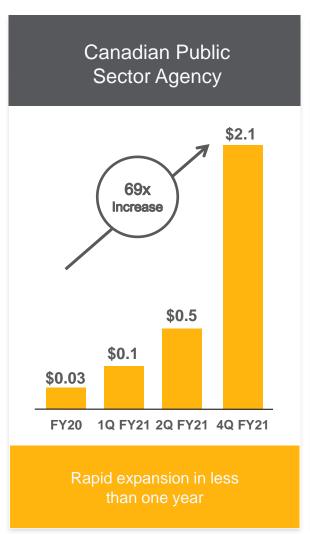
## **Customer ARR expansion case studies**

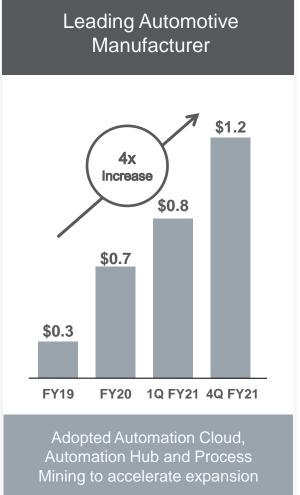
\$ in millions











#### Notes:

- Fiscal year end January 31
- 2. Figures represent Annualized Renewal Run-rate (ARR); see Appendix for definition of Annualized Renewal Run-rate (ARR)
- rigules represent Almualized reference in the reference in the representation of almualized reference in the ref

### Deployment case study



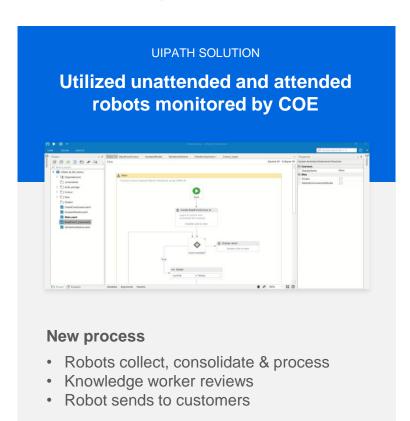


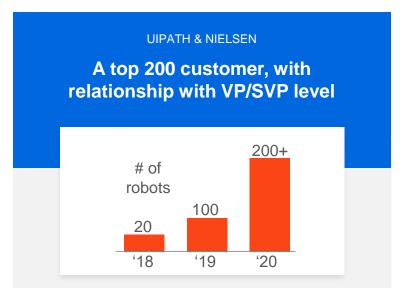
We tell our employees, don't be the glue; be the value, and let the robots be the glue that connects the dots.

Vice President, Global Digital Transformation

# **CHALLENGE Delivering analysis to** customers needed to be faster Points of inefficiency

- Vast amounts of data to collect & process
- · Less time to improve value of analysis
- Volume of customers to serve timely





#### **Products**

- Studio, Orchestrator, Unattended (2018)
- Attended, Automation Hub (2019)
- Automation Cloud (2020)

USE CASE ROI EXAMPLE - ATTENDED SOFTWARE ROBOT

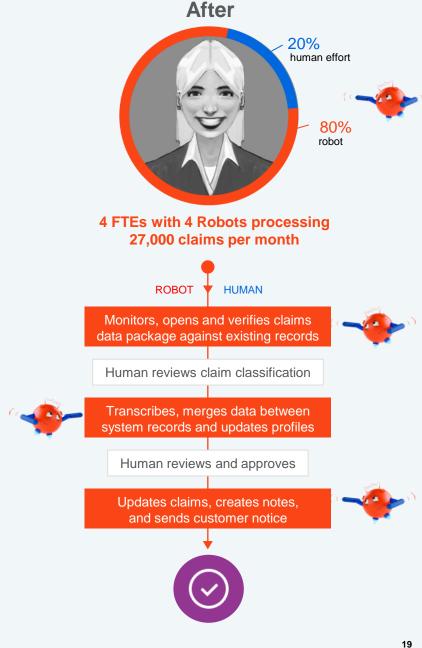
## Streamlining Time-to-Payments with RPA + AI

**Insurance Claims Processing Use Case** 

#### **Key Benefits**

- 5x increase in monthly claims processed – from 5,300 to 27,000
- A 4-person team (w/ 4 robots) operating with the same productivity as a team of 20
- Maximizing and accelerating reimbursement payments





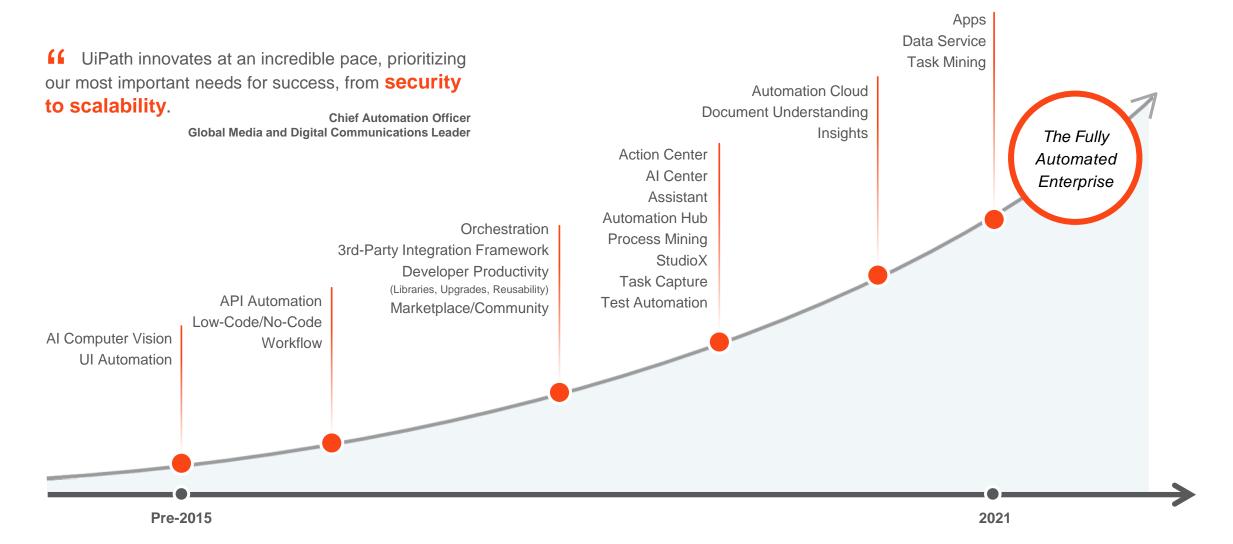


Speed of innovation, depth of technology and breadth of ecosystem drive market leadership



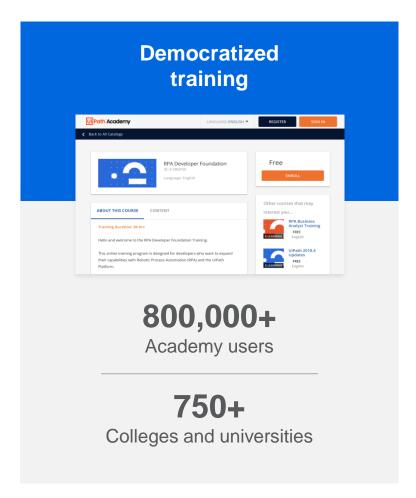
# Speed of innovation and rapid releases drive our market leadership

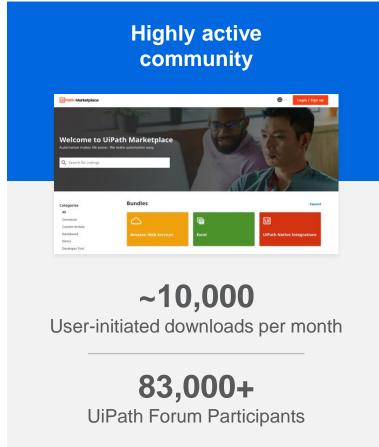


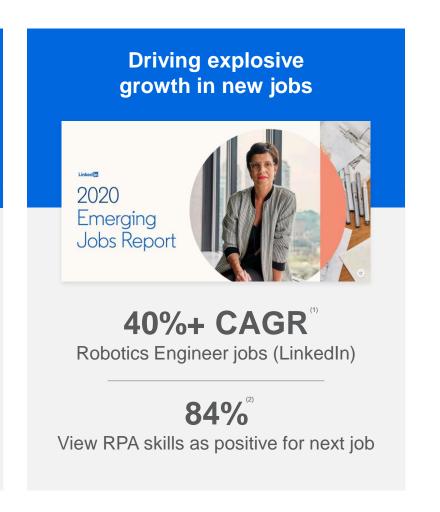


## A vibrant community with a deep commitment to workforce readiness and education









Perhaps the most valuable feature of UiPath is the community that supports it. The network around the product is amazing.

Head of Business Innovation & Chief Data Officer, TD Securities

## Extensive ecosystem of 4,000+ GTM and technical partners increases reach and leverage



## **Technology partners**































- Open, interoperable, and extensible platform
- Co-innovation delivers value added solutions to customers
- Accelerates innovation and automation outcomes
- Enables faster time-to-value

#### **Business partners**































- Enables digital transformation journeys
- Enhances market presence
- Drives sales and operational efficiencies
- Improves customer experience and satisfaction

Growth at scale, strong unit economics & operating rigor



### Our business model





We manage and measure our business based on ARR<sup>1</sup>



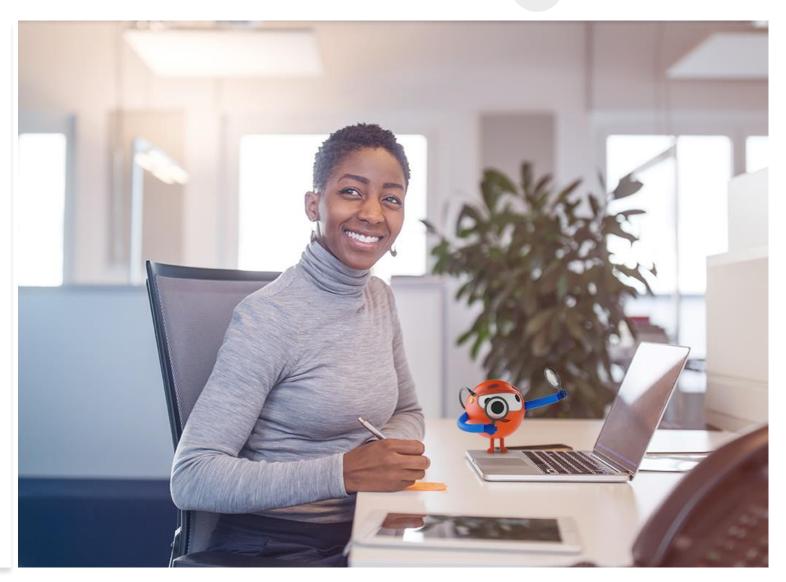
Subscription model, primarily billed annually



Primarily 1-year contracts



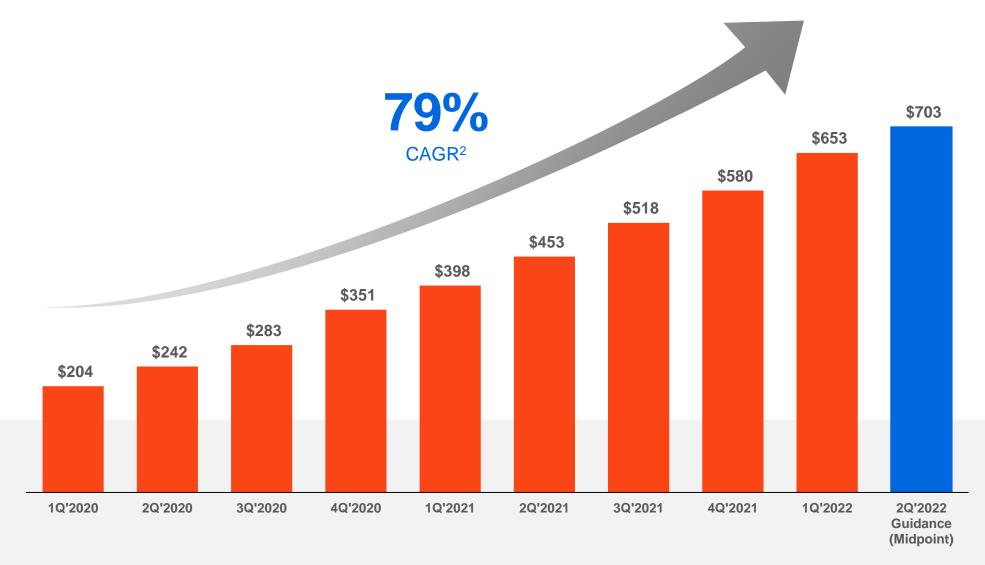
Pricing based on number of robots and users



## Rapidly growing ARR

ARR<sup>1</sup> \$ in millions



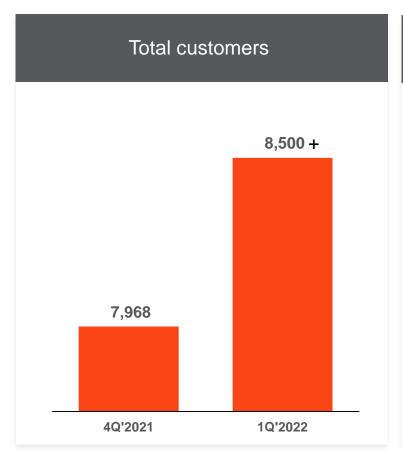


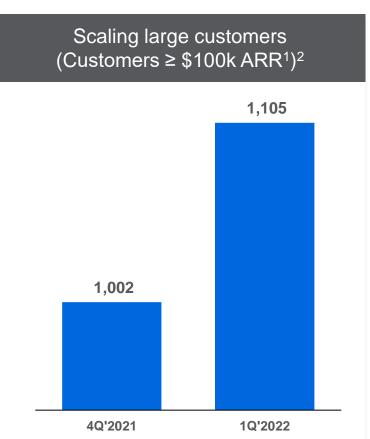
<sup>1.</sup> See Appendix for the definition of Annualized Renewal Run-rate (ARR)

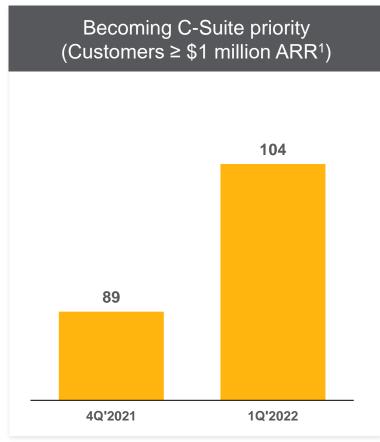
<sup>2.</sup> CAGR for the period 1Q'2020 – 1Q'2022, excludes 2Q'2022 guidance

## Strong customer momentum









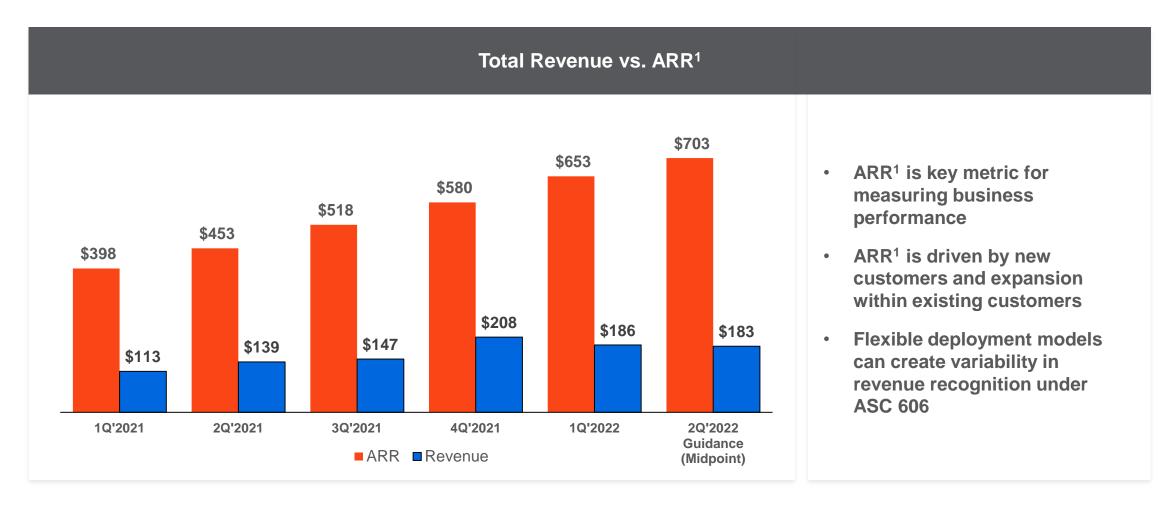
#### Notes:

- 1. See Appendix for definition of Annualized Renewal Run-rate (ARR)
- 2. Customers ≥ \$100k ARR inclusive of customers ≥ \$1 Million ARR

# We manage and measure our business based on ARR<sup>1</sup>

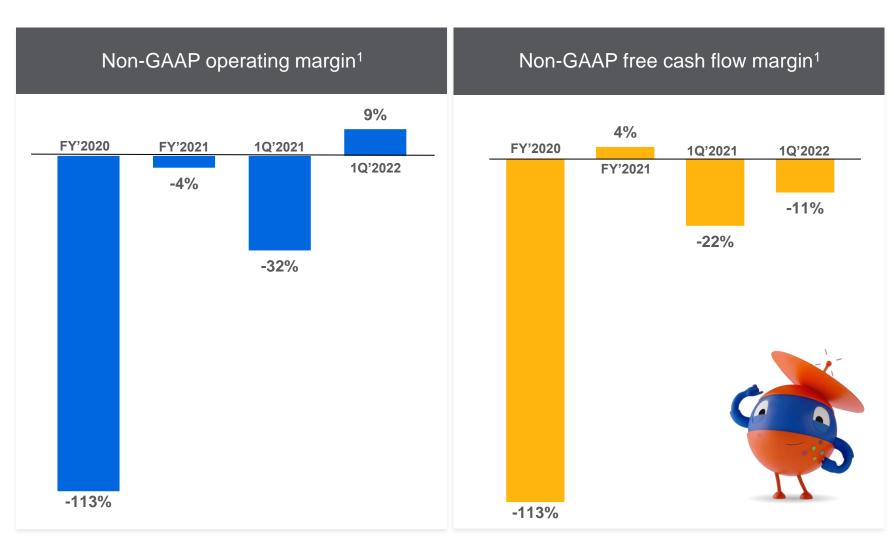


\$ in millions



## **Profitability**





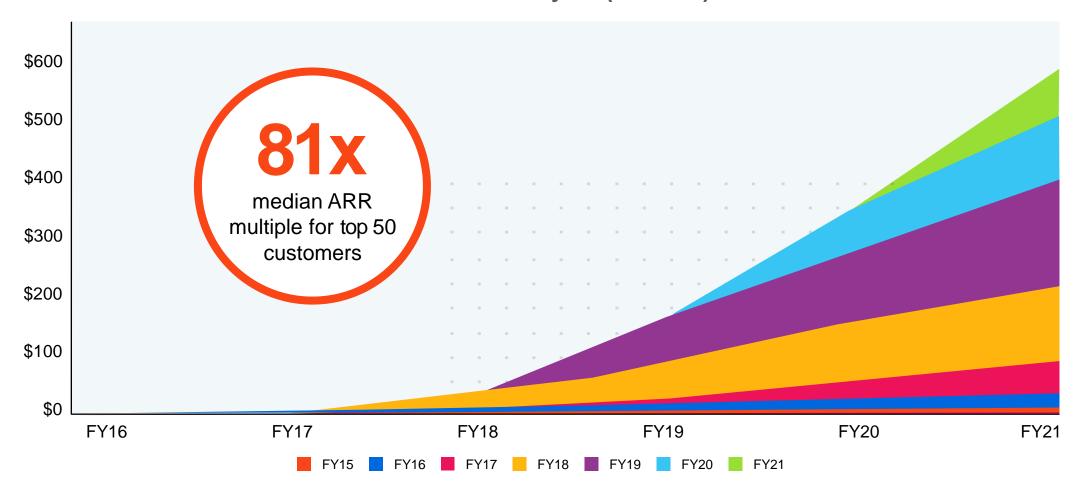
#### Investing for growth

- Driving efficient operations while investing in the business
- Investments include:
  - Headcount additions across our salesforce
  - Success teams to accelerate customer ROI
  - Engineering talent to drive innovation

## **Attractive land-and-expand model**



#### **Cohort analysis (\$M ARR)**



#### Notes:

<sup>1.</sup> Fiscal year end January 31

<sup>2.</sup> Each cohort represents customers that made their initial purchase from us in a given fiscal year. ARR is not intended to be a replacement or forecast of revenue and should be viewed independently of revenue and does not represent our GAAP revenue on an annualized basis. See Appendix for additional information.

## Appendix





### **Definitions and Calculations**



Annualized Renewal Run-rate (ARR): We define ARR as annualized invoiced amounts per solution SKU from term subscription licenses and maintenance obligations assuming no increases or reductions in their subscriptions. ARR does not include the costs we may incur to obtain such subscription licenses or provide such maintenance and does not reflect any actual or anticipated reductions in invoiced value due to contract non-renewals or service cancellations other than for specific bad debt or disputed amounts. Additionally, though we use ARR as a forward-looking metric in the management of our business, it does not include invoiced amounts reported as perpetual licenses or professional services revenue in our consolidated statement of operations, and is not a forecast of future revenue, which can be impacted by contract start and end dates, duration, and renewal rates.

<u>Dollar-Based Net Retention Rate:</u> We calculate dollar-based net retention rate as of a period end by starting with the ARR from the cohort of all customers as of 12 months prior to such period-end, or the Prior Period ARR. We then calculate the ARR from these same customers as of the current period-end, or the Current Period ARR. Current Period ARR includes any expansion and is net of contraction or attrition over the last 12 months but does not include ARR from new customers in the current period. We then divide the total Current Period ARR by the total Prior Period ARR to arrive at the point-in-time dollar-based net retention rate.

## **GAAP** to Non-GAAP reconciliation



Total operating margin (\$M)						
	FY'2020	FY'2021	1Q'2021	1Q'2022		
GAAP Revenue	\$336.2	\$607.6	\$113.1	\$186.2		
GAAP operating loss	\$(517.3)	\$(110.3)	\$(44.9)	\$(236.0)		
GAAP operating margin %	(154%)	(18%)	(40%)	(127%)		
Add:						
Stock-based compensation expenses	\$137.9	\$86.2	\$8.2	\$250.8		
Amortization of acquired intangible assets	\$0.7	\$2.6	\$0.6	\$0.9		
Employer payroll tax expense related to employee equity transactions				\$0.3		
Non-GAAP operating (loss) income	\$(378.7)	\$(21.5)	\$(36.0)	\$16.1		
Non-GAAP operating margin %	(113%)	(4%)	(32%)	9%		

## GAAP to Non-GAAP reconciliation (cont'd)



	FY'2020	FY'2021	40/2024	40/2022
	F1 2020	F1 2021	1Q'2021	1Q'2022
GAAP Revenue	\$336.2	\$607.6	\$113.1	\$186.2
GAAP Net cash flows (used in) provided by operating activities	\$(359.4)	\$29.2	\$(24.1)	\$(17.5)
Add: Purchases of property and equipment	\$(15.7)	\$(2.0)	\$(0.5)	\$(2.2)
Add: Capitalized software development costs	\$(5.2)	\$(1.2)		\$(0.4)
Non-GAAP free cash flow	\$(380.4)	\$26.0	\$(24.6)	\$(20.1)
Non-GAAP free cash flow margin %	(113%)	4%	(22%)	(11%)
GAAP Net cash flows (used in) provided by investing activities	\$(39.5)	\$(126.0)	\$(0.5)	\$10.9
GAAP Net cash flows (used in) provided by financing activities	\$457.8	\$250.4	\$79.4	\$1,442.9



## The automation software company

**HUMBLE** 

**BOLD** 

**IMMERSED** 

**FAST** 

Our Culture